

BUILDING ON MOMENTUM

RECOMMENDED EXECUTIVE BUDGET FOR **2017-2018**
LOUISVILLE METRO GOVERNMENT | MAYOR GREG FISCHER



Fiscal Year 2017-2018

Louisville Metro Recommended Executive Budget

Greg Fischer, Mayor

Ellen Hesen, Deputy Mayor



Metro Council

District 1	Jessica Green
District 2	Barbara Shanklin
District 3	Mary C. Woolridge
District 4	Barbara Sexton Smith
District 5	Cheri Bryant Hamilton
District 6	David James
District 7	Angela Leet
District 8	Brandon Coan
District 9	Bill Hollander
District 10	Pat Mulvihill
District 11	Kevin Kramer
District 12	Rick Blackwell
District 13	Vicki Aubrey Welch
District 14	Cindi Fowler
District 15	Marianne Butler
District 16	Scott Reed
District 17	Glen Stuckel
District 18	Marilyn Parker
District 19	Julie Denton
District 20	Stuart Benson
District 21	Dan Johnson
District 22	Robin Engel
District 23	James Peden
District 24	Madonna Flood
District 25	David Yates
District 26	Brent Ackerson



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**OFFICE OF THE MAYOR
LOUISVILLE, KENTUCKY**

GREG FISCHER
MAYOR

April 27, 2017

Dear Fellow Citizens and Metro Council Members:

The *FY18 Recommended Budget* I present to you keeps our promises to advance Louisville as a city of lifelong learning, a healthier city, and an even more compassionate city. Recognizing our great economic momentum, this fiscally responsible plan balances our commitments, responds to our challenges, and strategically invests in people and places to make Louisville a city where all can thrive and succeed.

This budget places its greatest emphasis on our top priority and most basic promise – to always work to preserve and protect the safety of the public. It funds an additional 55 personnel in the Louisville Metro Police Department (LMPD), taking the police force to 1,293, the largest number of sworn officers serving our citizens since merger. The emphasis is clear – my proposed budget directs most of our projected \$23 million general fund revenue growth for FY18 to critical investments within the LMPD and the Office for Safe and Healthy Neighborhoods.

This plan includes funding to improve facilities for public safety professionals, including a new LMPD headquarters, rehabilitation of the Louisville Fire Department’s headquarters in the Russell neighborhood, and relocation of the backup 911 center.

And since public safety requires strategic long-term investments in our citizens as well, this budget includes additional funding for the Office for Safe and Health Neighborhoods, to build affordable housing and grow our library system, and in addiction services.

This plan, with total expenditures of \$839 million, including \$603 million of General Fund dollars, invests in our people and in their future, so that every child in every neighborhood understands that their city cares about them and works to meet the diverse needs of 760,000 people in our growing city and changing world.

Sincerely,

Greg Fischer
Mayor

WWW.LOUISVILLEKY.GOV

LOUISVILLE METRO HALL 527 WEST JEFFERSON STREET LOUISVILLE, KENTUCKY 40202 502.574.2003

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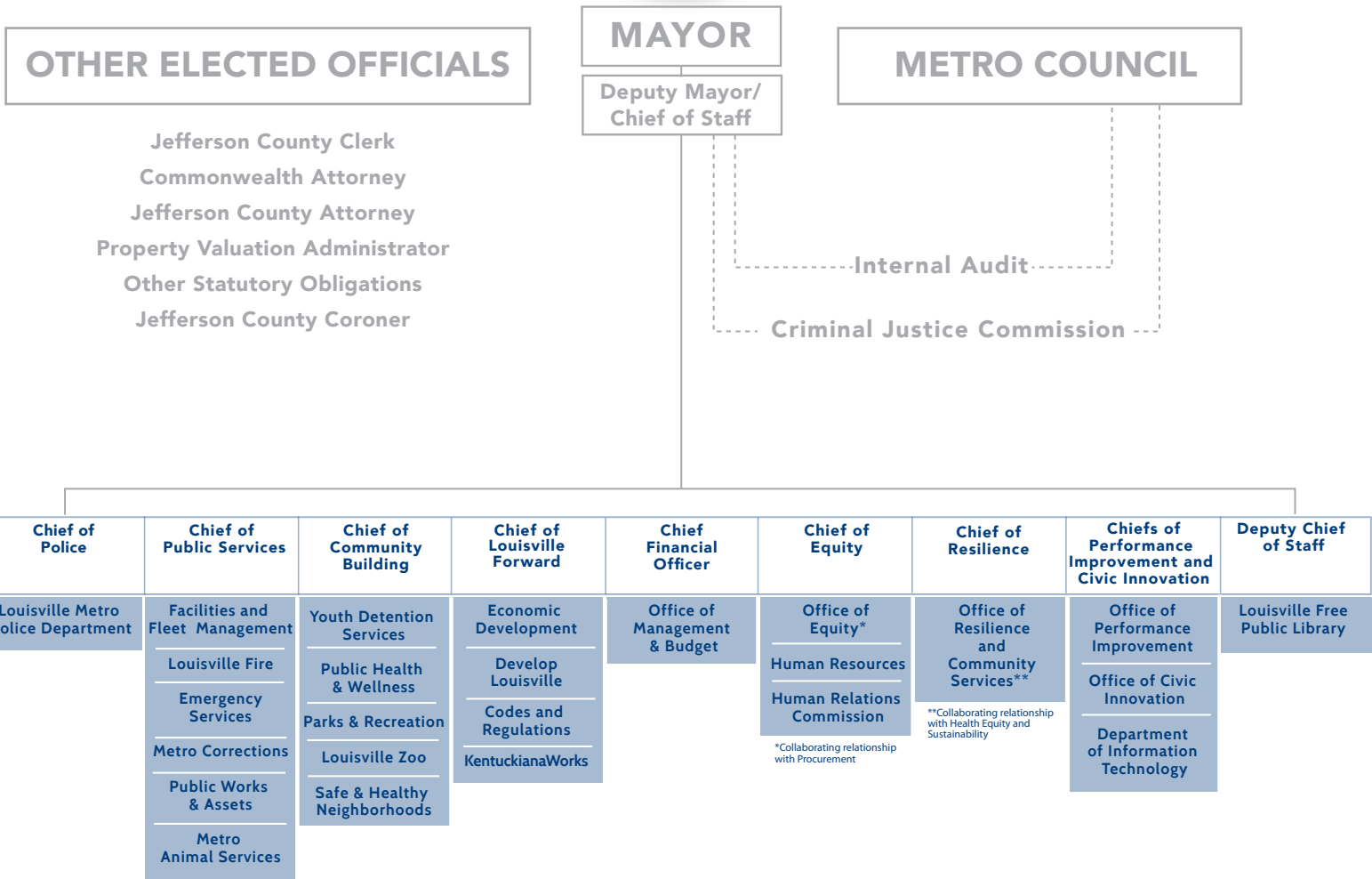
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LOUISVILLE METRO GOVERNMENT

ORGANIZATIONAL CHART



RELATED AGENCIES

- Waterfront Development Corporation
- Kentucky Science Center
- Parking Authority of River City (PARC)
- Transit Authority of River City (TARC)



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GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**Louisville Metro Government
Kentucky**

For the Fiscal Year Beginning

July 1, 2016

A handwritten signature in black ink, appearing to read 'Jeffrey R. Emswiler'.







Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to Louisville Metro Government, Kentucky, for its annual budget for the fiscal year beginning July 1, 2016.

The award reflects Louisville Metro's commitment to meeting the highest principles of governmental budgeting. It signifies that Louisville Metro's budget rated proficient in serving as a policy document, a financial plan, an operations guide, and as a communications device.

This award is valid for a period of one year. The Approved Executive Fiscal Year 2017-2018 Budget will be submitted to GFOA in August 2017 for review.

**LOUISVILLE METRO
BUDGET/STRATEGIC PLAN ALIGNMENT
FISCAL YEAR 2017-2018**

5 Strategic Objectives & 21 Goals		
	Metro Objectives	Metro Goals
2012-2018 STRATEGIC PLAN - METRO	  <div style="background-color: #0056b3; color: white; padding: 5px; text-align: center;">Deliver Excellent City Services</div>	1 Improve Multi-Modal Transportation and Community Streetscapes
		2 Enhance EMS Service Delivery in Order to Address the Entire Spectrum of 911 Patients' Needs
		3 Reduce Crime by 3% and Rank in Top Quartile of Safest Large Cities
		4 Improve Citizen Interaction and Transparency
		5 Deliver Better Fire Protection
	 <div style="background-color: #00838f; color: white; padding: 5px; text-align: center;">Ensure Fiscal Integrity</div>	6 Enact Comprehensive Financial Management
	 <div style="background-color: #f4912f; color: white; padding: 5px; text-align: center;">Take Job Creation To The Next Level</div>	7 Create Jobs
		8 Increase Educational Attainment
		9 Improve Wages
		10 Promote Our Local Food Economy
	 <div style="background-color: #c4a032; color: white; padding: 5px; text-align: center;">Invest In Our People & Neighborhoods</div>	11 Revitalize Our Parks and Enhance Recreational Opportunities
		12 Increase and Preserve Affordable Housing Choices throughout Louisville Metro
		13 Help Our Citizens Get Healthy
		14 Build Opportunities for the Arts and Creative Industries
		15 Increase Inclusion and Create Equity
		16 Decrease Abandoned Structures
	 <div style="background-color: #38761d; color: white; padding: 5px; text-align: center;">Create Plans For A Vibrant Future</div>	17 Plan for Our future
		18 Increase Diversion: Reduce, Reuse, Recycle
		19 Foster a Culture of Creativity and Innovation
		20 Create a More Sustainable Louisville
		21 Grow as a Compassionate City

**LOUISVILLE METRO
BUDGET/STRATEGIC PLAN ALIGNMENT
FISCAL YEAR 2017-2018**

The Louisville Metro Strategic Plan is a six-year plan that includes five broad objectives broken down into 21 measurable goals. A graphic of the objectives and goals is on the previous page. The Fischer Administration's Strategic Plan can be viewed at <https://louisvilleky.gov/government/mayor-greg-fischer/strategic-plan>.

This FY18 budget addresses these objectives and goals, including but not limited to the projects and programs that follow. **(Departments that are directly affected are in bold.)**

Objective 1: Deliver Excellent City Services

Goal 1: Improve Multi-Modal Transportation and Community Streetscapes

The FY18 budget includes \$27.8 million in **Public Works & Assets** for improvements to Metro's streets, bicycle infrastructure, sidewalks, bridges and cross drains, guardrails and general street safety.

Goal 2: Enhance EMS Service Delivery in Order to Address the Entire Spectrum of 911 Patients' Needs

The FY18 budget includes \$1.25 million for the purchase of first responder vehicles and equipment such as ambulances, fire trucks, computers, defibrillators and other life safety devices. Additionally, the budget continues funding on-going training and programs working to divert non-acute calls to the 911 Center. The budget also includes \$1.5 million in **Emergency Services** to fund relocation of the Backup 911 Center from the Urban Government Center campus.

Goal 3: Reduce Crime by 3% and Rank in the Top Quartile of Safest Large Cities

The Mayor is fully committed to crime reduction and citizen safety. The **Louisville Metro Police Department (LMPD)** budget contains multiple methods for enhancing the safety of our city. It fully funds 55 more positions than the FY17 budget (44 officers and 11 civilians), bringing the average officer strength to 1,293—69 more than FY16 averages. The budget funds: 112 recruits to fill expected openings; \$2.25 million for police vehicles and equipment; one Real Time Crime Center (RTCC) supervisor and one analyst to add to a fully-staffed RTCC to monitor camera activity and provide timely information to officers; five crime scene unit technicians to increase criminal investigations; two crime analysts; and two forensics firearm examiners to address firearm casings investigations. The **Office of Safe & Healthy Neighborhoods** will continue to fund restorative justice and youth violence prevention programs, as well as provide hospital- and community-based youth intervention. Additionally, the budget includes approximately \$1 million to expand the Cure Violence initiative designed to reduce neighborhood violence by implementing violence interrupters.

Goal 4: Improve Citizen Interaction and Transparency

The **Department of Information Technology (DoIT)** budget invests \$2.4 million to complete the final phase of a new work order management system to improve customer engagement, customer service and performance tracking for government operations; invests \$5.4 million to install 96 route

**LOUISVILLE METRO
BUDGET/STRATEGIC PLAN ALIGNMENT
FISCAL YEAR 2017-2018**

miles of high-speed fiber to deliver robust broadband technology across Louisville Metro; and provides \$835,000 in **DoIT** to enhance network infrastructure and cybersecurity.

Goal 5: Deliver Better Fire Protection

The budget for **Louisville Fire** includes funding for 30 firefighter recruits to fill expected openings who will begin training in April 2018 and \$700,000 for deferred maintenance at various firehouses. Also in the budget for **Louisville Fire** is \$1.5 million to renovate the Louisville Fire Headquarters located in the Russell neighborhood.

Objective 2: Ensure Fiscal Integrity

Goal 6: Enact Comprehensive Financial Management

This FY18 budget continues to rebuild the Unassigned General Fund Balance, commonly referred to as “The Rainy Day Fund”, by an anticipated addition of \$500 thousand, bringing the total to \$69.4 million by the end of FY18. The **Office of Management & Budget (OMB)** budget includes \$7.6 million to upgrade the tax collection system originally implemented in the 1990s. The tax collection system is used to collect revenue for occupational license taxes, insurance taxes and transient room taxes for various agencies including Louisville Metro Government.

Objective 3: Take Job Creation to the Next Level

Goal 7: Create Jobs

The FY18 budget includes funding to continue Metro’s economic development cluster strategy (<https://louisvilleky.gov/government/louisville-forward/business-clusters>) within **Economic Development**, which focuses on Advanced Manufacturing, Business Services, Food & Beverage, Lifelong Wellness & Aging Care, and Logistics and eCommerce. Additionally, Louisville Metro will invest \$750,000 in a fund to be managed by **Develop Louisville** for private development efforts and job creation with a specific commitment to the Russell Neighborhood. The budget also provides \$600,000 for the **KentuckianaWorks’** summer jobs initiative. In 2016, over 5,100 youth were employed, including 750 direct placements.

Goal 8: Increase Educational Attainment

Louisville Metro Government continues its commitment to education by allocating \$975,000 to the Metropolitan Scholars partnership with UPS, administered through **Economic Development**. The budget encourages public employee education with a \$315,000 commitment to the employee tuition reimbursement program administered by **Human Resources**. Funding to support the region’s 55,000 Degrees program has also been included in **Human Resources**. The budget includes additional funding to the **Louisville Free Public Library (LFPL)** to begin for construction of a new Northeast Regional Library to be built in 2018, as well as operational funding for the South Central Regional Library scheduled to open in early 2017.

LOUISVILLE METRO
BUDGET/STRATEGIC PLAN ALIGNMENT
FISCAL YEAR 2017-2018

Goal 9: Improve Wages

Louisville continues to recruit and support companies within the business clusters where **Economic Development** focuses its main attraction and expansion efforts, ensuring our city is a favorable destination for employers who provide quality jobs. **Louisville Forward** continues to cultivate relationships with current and potential businesses to promote investment in our community's workforce, along with education attainment. One such effort is the Code Louisville Program, which was recognized by the White House in the spring of 2015.

Goal 10: Promote Our Local Food Economy

The FY18 budget continues to fund the Farm to Table program, which connects local and regional farmers with local food markets, institutional users, and restaurants. Additionally, the independently-owned restaurant scene and bourbon-related tourism (locally known as "bourbonism"), both signs of a flourishing food economy, have seen growth with several urban distilleries, a greater number of options of locally-produced food and museum-quality experiences within the central business district.

Objective 4: Invest In Our People & Neighborhoods

Goal 11: Revitalize Our Parks and Enhance Recreational Opportunities

The **Parks & Recreation** budget contains funding for Louisville Loop projects, a 100-mile trail system that is under development (<http://louisvilleky.gov/government/louisville-loop>) along with \$1.7 million for repairs and deferred maintenance of the park system. The budget also includes \$275,000 for the Tyler Park Master Plan Implementation; \$125,000 for the Joe Creason Park Walking Path; and \$100,000 for the Shawnee Park Boat Ramp. Additionally, the budget includes \$250,000 of a multi-year commitment to achieve full ownership of the Quail Chase golf course.

Goal 12: Increase and Preserve Affordable Housing Choices throughout Louisville Metro

The FY18 budget makes the largest single investment in affordable housing since merger. \$2.5 million is included to provide funding to the Affordable Housing Trust Fund (AHTF). The **Develop Louisville** budget supports the second bond issuance (first in FY16) of \$12 million to create 1,500 more affordable housing units in the short-term with the anticipated loan repayments used to seed a revolving loan fund. The FY18 budget includes \$500,000 to support market rate housing and \$1.9 million of HOME federal funding to provide safe, decent and affordable housing throughout the community.

Goal 13: Help Our Citizens Get Healthy

The **Department of Public Health & Wellness (PH&W)** budget provides \$200,000 to expand the Office of Addiction Services by providing personnel and contractual services to respond to the epidemic. The FY18 budget also funds the promotion of healthy living through a downtown Bike Share Program and a total of three CycLOUvia events through **Develop Louisville**.

**LOUISVILLE METRO
BUDGET/STRATEGIC PLAN ALIGNMENT
FISCAL YEAR 2017-2018**

Goal 14: Build Opportunities for the Arts and Creative Industries

Louisville Forward embraces Metro’s rich and diverse arts community by providing \$500,000 to support external agencies through an ‘Arts, Cultural Assets and Parks’ Fund. \$50,000 is also included to fund ongoing capital maintenance at the **Kentucky Science Center**. The FY18 budget also supports monthly musical spotlights of local musicians and artists in the Mayor’s Gallery in historic Louisville Metro Hall. The budget includes \$100,000 to implement the community arts master plan.

Goal 15: Increase Inclusion and Create Equity

This budget continues to advance diversity through **Louisville Forward’s** support of WorldFest and increases inclusion through ADA-compliant sidewalk improvements administered by **Public Works & Assets**. Additionally, \$500,000 has been provided to **KentuckianaWorks** to continue the federal Right Turn grants, which provide comprehensive services to 100 court-involved young adults between the ages of 18 and 24, with a focus on participants in the Shawnee and Russell neighborhoods. The FY18 budget also includes funding for the Chief of Equity within **Human Resources** and Chief of Resilience, which is funded through a grant within the **Office of Resilience and Community Services**.

Goal 16: Decrease Abandoned Structures

The Vacant and Abandoned Properties (VAP) team will continue to be funded under **Develop Louisville** and will receive approximately \$1 million to clear titles and facilitate ownership change on blighted properties as well as continue existing demolition and foreclosure efforts.

Objective 5: Create Plans for a Vibrant Future

Goal 17: Plan for Our Future

The FY18 budget continues to fund staff in the Office of Advanced Planning, a division within **Develop Louisville**, to implement and update major planning projects. Paristown Pointe and the Russell Choice Neighborhood Infrastructure project are areas where planned investments will occur to redevelop and revitalize those neighborhoods.

Goal 18: Increase Diversion: Reduce, Reuse, Recycle

The Office of Sustainability within **Develop Louisville** will continue to implement policies that improve recycling within Metro Government and encourage businesses to do the same. Brightside’s “One Bright City” funding will allow the agency to monitor litter and other cleanliness factors at 10 locations within each council district, using the collected data to improve clean-up and recycling promotional efforts. Also included in the FY18 budget is funding in **Codes and Regulations** for the Clean and Bright program approved midway through FY17.

Goal 19: Foster a Culture of Creativity and Innovation

**LOUISVILLE METRO
BUDGET/STRATEGIC PLAN ALIGNMENT
FISCAL YEAR 2017-2018**

The FY18 budget funds \$95,000 in **Develop Louisville** to continue the popular Cultural Pass, allowing students free summer admission to local museums, art exhibits, the **Louisville Zoo**, and **Kentucky Science Center**.

Goal 20: Create a More Sustainable Louisville

The FY18 budget provides \$600,000 toward tree planting to increase Metro's tree canopy. Additionally, the budget includes \$150,000 for the Compact of Mayors Climate Change Assessment, which focuses on tracking citywide greenhouse gas (GHG) emissions, reducing citywide contributions to climate change, and adapting to the impacts of rising global temperatures and changing weather patterns.

Goal 21: Grow as a Compassionate City

Louisville Metro will continue its partnership with non-profit organizations focused on youth and social services by providing \$1.3 million of funding to external agencies and \$1.1 million in funding for the Community Ministries through **Office of Resilience and Community Services**, as well as continuing to expand the Mayor's Give-A-Day week in FY18, promoting compassion throughout the community. The FY18 budget also includes \$100,000 in the **Office of Resilience and Community Services** to support Dare to Care's mission to feed the community and conquer the cycle of need.

**LOUISVILLE METRO
BUDGET BACKGROUND, PROCESS, AND FINANCIAL POLICIES
FISCAL YEAR 2017-2018**

1. Organization

In the 2000 General Election, local voters approved consolidation of the governmental and corporate functions of the City of Louisville, Kentucky (the City) and the County of Jefferson, Kentucky (the County) into a single political entity. Pursuant to legislation enacted by the Kentucky General Assembly, the Louisville/Jefferson County Metro Government (also known as Louisville Metro Government or Metro) commenced operations effective January 6, 2003, replacing and superseding the governments of the City and the County. Neither the City nor the County continues to exist as an independent governmental entity and the boundaries of the City of Louisville and Jefferson County are now co-extensive.

All executive and administrative power of the consolidated local government is vested in the office of the Mayor. The Mayor of the consolidated local government possesses substantially all the power and authority possessed by the Mayor of the City of Louisville and the former Jefferson County Judge/Executive prior to the effective date. The legislative authority of the consolidated local government is vested in the Metro Council, composed of one member elected from each of twenty-six (26) council districts for staggered four-year terms.

2. Budgeting and Amending Procedures

An annual appropriated budget is adopted for the General Fund on a cash basis separate from generally accepted accounting principles (GAAP) in the United States of America. The Governmental Fund Statements presented in the [Comprehensive Annual Financial Report \(CAFR\)](#) are prepared using a modified accrual basis in accordance with GAAP. An example of a difference between the Budget and CAFR includes the elimination of non-economic transactions such as a charge for service by the Facilities and Fleet Management to maintain a vehicle for a specific department (budgetarily recorded as a revenue to Facilities and Fleet Management and an expense to the department, but eliminated in the CAFR presentation). Other examples of differences include not budgeting for the mark-to-market accounting entry made at fiscal year-end to record any market rate change to Metro's investment portfolio or budgeting for specific levels of inventories throughout Metro Government.

All annual appropriations from the General Fund lapse at year-end, unless otherwise noted. The Revised Budget totals for FY17 presented herein may be minimally out of balance due to aggregate rounding of budget revisions that occur throughout the year; all budgets are balanced throughout the year at the smallest reporting level within Metro's financial system (the unit activity level).

On or before May 1 of each year, pursuant to state statute, the Mayor proposes an Executive Budget to the Metro Council, incorporating an estimate of revenues and recommended appropriations from the General Fund as well as a Capital Budget incorporating available sources of funding. The Metro Council may hold hearings and amend the Executive Budget. On or before June 30 of each year, as required by state statute, the Metro Council adopts the Executive Budget, as it may have been amended, as the approved budget for the fiscal year beginning July 1. An affirmative vote of a majority of the Metro Council is required to change the proposed appropriations or to revise revenue estimates contained in the Executive Budget. An affirmative vote of a majority of the Metro Council is also required to amend the budget once it has been approved or to approve any supplemental appropriations, unless delegation is provisionally included in the annual budget ordinance(s).

All budget adjustments at the department level must be approved by the Chief Financial Officer consistent with the approved budget ordinance(s).

**LOUISVILLE METRO
BUDGET BACKGROUND, PROCESS, AND FINANCIAL POLICIES
FISCAL YEAR 2017-2018**

3. Definition of Fiscal Year, Capital Expenditures, and a Balanced Budget

Louisville Metro Government operates on a fiscal year which commences July 1 and ends June 30. Metro defines capital assets as assets with an initial individual cost of more than \$5,000 and an estimated useful life in excess of one year.

The accompanying Summary of Annual Fund Balances table identifies resources and appropriations for the fund sources that are predominantly locally driven in terms of appropriation authority (as opposed to a specific grant fund for a specific purpose). The funds identified include the General Fund, Capital Fund, Municipal Aid Fund, County Road Aid Fund, and Community Development Fund. Metro Government's definition of a balanced budget is one in which each of those identified funds is balanced based on adopted current year revenue and entitlement projections. Such a budget would, at a minimum, maintain the Unassigned General Fund balance at the conclusion of the fiscal year.

Items identified as a non-recurring funding source are generally directed into capital project appropriations. Beyond maintaining an annually balanced budget, Metro has made strides to progress to a structurally balanced budget where appropriation needs and growth are consistent with revenue growth. The Mayor has made that objective a key part of Metro Government's Strategic Plan (Objective #2: Enact Comprehensive Financial Management). This budget continues to build on the progress of the first term of the Fischer Administration by matching growth in compensation to projected growth in revenues, limiting expense growth through innovations such as the employee wellness center and increasing revenue collection efforts, especially as they relate to property fines, medical billing and Revenue Commission operations.

4. Strategic Planning and Budget Process Timeline

In 2012, the Mayor's Office of Performance Improvement & Innovation launched a comprehensive strategic planning process designed to translate the Mayor's multi-year vision and goals into a comprehensive strategic plan that cascades throughout Louisville Metro Government and aligns the strategic goals and initiatives of all Metro departments and agencies with the Administration's goals. Metro's planning cycle:

- Establishes a single, coordinated, strategic planning cycle for all of Metro Government aligned to the fiscal year;
- Enables the Mayor's vision and goals to inform department-level strategic, budgetary, and operational plans on an annual cycle; and,
- Ensures required decisions are made at the right time, by the right people, with the right information

The planning cycle begins each year in August when the Mayor, Chiefs, and Directors review the local (city and state) and national trends affecting cities, the initiatives positively impacting other municipalities, the findings of reviews or audits (e.g., Merger 2.0 Report), the results from various citizen surveys, and the feedback received from community venues. They then meet to discuss the internal strengths and weaknesses of Metro Government as well as the external opportunities and threats facing Louisville at present and in the future. Together, the Mayor and his leadership team distill the priorities for the city and develop the plan to capitalize on Louisville's strengths, take advantage of the opportunities before the city, address weaknesses, and mitigate the potential barriers of success in creating a city of life-long learning and great jobs, wellness and compassion.

**LOUISVILLE METRO
BUDGET BACKGROUND, PROCESS, AND FINANCIAL POLICIES
FISCAL YEAR 2017-2018**

The Louisville Metro Government Strategic Plan is shared with each department and agency for an assessment of feasibility and completeness. Departments and agencies use the plan to inform the development (or refinement) of their own strategic, budgetary and operational plans.

Progress against the strategic plan is assessed through tri-annual strategic report-outs in December, April and August and at quarterly LouieStat sessions (<http://louiestat.louisvilleky.gov/>) for each department.

The annual budget process begins in January upon completion of each department’s strategic plan. Questionnaires related to each department’s strategic plan, service delivery plans, revenues, contracts, organizational structure, grants and capital plans are distributed. Follow-up meetings between the Office of Management & Budget and each department take place in February. Detailed budget reviews are presented to the Mayor and his leadership team in March and early April along with legislative briefings to Metro Council. The Mayor’s Recommended Budget is presented to Metro Council in late April and Metro Council conducts budget hearings during the months of May and June to review and adopt Metro’s operating and capital budgets prior to July 1.



**LOUISVILLE METRO
BUDGET BACKGROUND, PROCESS, AND FINANCIAL POLICIES
FISCAL YEAR 2017-2018**

Timeline:

August-September:	Mayor's Strategic Plan developed and/or reviewed
October-December:	Department Strategic Plans developed and/or reviewed
December:	Budget development questionnaires distributed
January-February:	Budget development meetings
March-April:	Budget reviews with Mayor and legislative briefings
April:	Mayor's Recommended Budget presented
May-June:	Metro Council budget hearings and adoption

5. Department Goals, Objectives, and Performance Measurements

Department goals and objectives are directly related to the Mayor's Strategic Plan. Each specific department's strategic plan and related goals and objectives may be found on the departmental website listed on each department's narrative page, found in the Operating section of this budget document. Each goal supports one of the Mayor's objectives in the overall Strategic Plan. Specific initiatives are listed to attain each goal. The Mayor's Strategic Plan may be found at the following website: <http://louisvilleky.gov/government/mayor-greg-fischer/strategic-plan>.

Progress on the Mayor's Strategic Plan is reported publicly each January with interim internal reports every four months. The following are hyperlinked updates by goal:

Objective 1: Deliver Excellent City Services

[Goal 1: Improve Multi-Modal Transportation and Community Streetscapes](#)

[Goal 2: Enhance EMS Service Delivery in Order to Address the Entire Spectrum of 911 Patients' Needs](#)

[Goal 3: Reduce Crime by 3% and Rank in the Top Quartile of the Safest Large Cities](#)

[Goal 4: Improve Citizen Interaction and Transparency](#)

[Goal 5: Deliver Better Fire Protection](#)

Objective 2: Ensure Fiscal Integrity

[Goal 6: Enact Comprehensive Financial Management](#)

Objective 3: Take Job Creation to the Next Level

[Goal 7: Create Jobs](#)

[Goal 8: Increase Educational Attainment](#)

[Goal 9: Improve Wages](#)

[Goal 10: Promote Our Local Food Economy](#)

**LOUISVILLE METRO
BUDGET BACKGROUND, PROCESS, AND FINANCIAL POLICIES
FISCAL YEAR 2017-2018**

Objective 4: Invest in our People and Neighborhoods

[Goal 11: Revitalize Our Parks and Enhance Recreational Opportunities](#)

[Goal 12: Increase and Preserve Affordable Housing Choices throughout Louisville Metro](#)

[Goal 13: Help Our Citizens Get Healthy](#)

[Goal 14: Build Opportunities for the Arts and Creative Industries](#)

[Goal 15: Increase Inclusion and Create Equity](#)

[Goal 16: Decrease Abandoned Structures](#)

Objective 5: Create Plans for a Vibrant Future

[Goal 17: Plan for Our Future](#)

[Goal 18: Increase Diversion: Reduce, Reuse, Recycle](#)

[Goal 19: Foster a Culture of Creativity and Innovation](#)

[Goal 20: Create a More Sustainable Louisville](#)

[Goal 21: Grow as a Compassionate City](#)

The Office of Performance Improvement (OPI) initiated the LouieStat program to measure each department's success in reaching its goals. LouieStat, short for Louisville Statistics, is based on the successful CompStat (Computer Statistics) model started by the New York Police Department. Under the vision and direction of Mayor Fischer, LouieStat builds off of successful adaptations of CompStat for cities such as Baltimore and the Mayor's own experience in driving continual improvement in the private sector.

Through LouieStat, OPI helps departments and agencies evaluate how well they are doing meeting their mission and goals and supports managers in making more informed, data-driven decisions. This is accomplished through the identification, tracking and analysis of key performance indicators (KPIs) specific to the department or agency. In LouieStat, information is gathered on an array of performance indicators. For example, Public Health & Wellness includes a KPI on addressing food facility inspections. This information is analyzed to identify root causes driving performance. Managers from each department meet with the Mayor and his Senior Leadership Team to discuss results and work together to identify solutions to challenges and take advantage of opportunities to continually improve. The LouieStat reports may be found at: <http://louiestat.louisvilleky.gov/>. Each individual department's LouieStat performance updates are also hyperlinked on that department's narrative page, which is found within the Operating section of this budget document.

6. Short-Term Factors in Budget Development

Short-term factors that influenced the FY18 budget included funding for a full year of implementation for initiatives approved midway through FY17. These initiatives included funding to the Louisville Metro Police Department (LMPD) for 44 additional officers; non-scheduled overtime in LMPD and the

**LOUISVILLE METRO
BUDGET BACKGROUND, PROCESS, AND FINANCIAL POLICIES
FISCAL YEAR 2017-2018**

Department of Corrections; and funding for violence reduction initiatives in the Office for Safe and Healthy Neighborhoods.

Louisville Metro is the beneficiary of stable energy and fuel prices anticipated for FY18, budgeting flat to FY17 for automotive fuel. Outside of general personnel expenses, the largest line item in the budget is the pension expense. Both hazardous duty (31.06% in FY17 and 31.55% in FY18) and non-hazardous duty (18.68% in FY17 and 19.18% in FY18) pension rates for the County Employee Retirement System (CERS) experienced modest increases resulting in a budget of \$76.9 million in FY18 compared to a FY17 budget of \$72.9 million.

7. Long-Range Factors in Budget Development

A number of uncertainties exist with regards to the proposed federal budget and planned Commonwealth of Kentucky pension and tax reform initiatives that could directly impact Louisville Metro's budget. Proposed reductions in federal pass through funding such as the Community Development Block Grant program could place an increased burden on Louisville Metro. In addition, potential changes enacted by the State Legislature regarding local taxing authority could have a significant impact on Louisville Metro's financial capacity. State pension reform could also have a direct impact on Louisville Metro's on-going pension funding requirements.

Because Louisville Metro must continue to address deferred infrastructure maintenance in the short-term, this budget takes advantage of Louisville Metro's relatively steep amortization schedule of debt (anticipated to be at 39% of total outstanding principal repaid within a 5-year term and 66% within a 10-year term). The budget includes a \$68.9 million bond for: roadways, bike lanes, sidewalks, Louisville Metro-owned facility improvements; Louisville CARES; the Kentucky Wired Project; construction for the Northeast Regional Library—the final of the three regional libraries planned as part of the Library's Master Facilities Plan; and vehicles and equipment for Police, Fire, EMS and the general fleet. The bond will include varying maturities of 5-year (\$11.1 million), 10-year (\$30.4 million), 20-year (\$15.5 million), and 30-year (\$12 million) terms. Louisville Metro plans to take advantage of the relatively steep debt service drop-off in FY20 by structuring the bonds to be wrapped around existing debt service to reduce spikes in total net debt service cost.

Mayor Fischer has committed to address the long-term issue of affordable housing throughout the community by making the largest single investment in affordable housing since merger. This budget builds on the \$12 million Louisville CARES affordable housing initiative he introduced in the FY16 budget. The FY18 budget also includes \$2.5 million toward the Affordable Housing Trust Fund (AHTF) to assist in housing needs across a broader spectrum.

With the ever-changing world of information technology, which will drive current and future business decisions, the FY18 budget invests \$7.6 million to replace the tax collection system originally implemented in the 1990s. The investment will ensure compliance with regulations, enhance the efficiency of collection efforts and streamline collaboration with the Internal Revenue Service and other external agencies. Other technology investments in the budget include \$2.4 million for a new work order management system, which will replace the current Hansen system, and \$835,000 for enhanced network infrastructure and security.

**LOUISVILLE METRO
BUDGET BACKGROUND, PROCESS, AND FINANCIAL POLICIES
FISCAL YEAR 2017-2018**

8. Service Level Changes & Reorganizations

The FY18 budget includes the following service level changes and reorganizations:

- A. The former division of construction review, which was part of Develop Louisville, has now been combined under Codes and Regulations for better alignment and to strengthen and enforce Louisville Metro's neighborhood revitalization efforts.
- B. The former division of facilities and fleet management, which was part of the Office of Management & Budget (OMB) is now a separate agency known as Facilities and Fleet Management.
- C. The Revenue Technology division within the Department of Information Technology (DoIT) has been transferred to OMB under the Revenue Commission division.
- D. The Louisville Metro Police Department is adding 55 new positions (44 officers and 11 civilians) compared to the FY17 original budget, which includes sixteen new police recruits in addition to the 28 officers funded at midyear in FY17, and eleven civilian positions to address the violent crime surge.
- E. Department of Corrections is adding fifteen correctional officers and six civilian positions to address issues related to jail overcrowding while reducing anticipated overtime.
- F. Public Health & Wellness is adding personnel and contractual services to expand the Office of Addiction Services.
- G. The Office for Safe & Healthy Neighborhoods, a division within Public Health & Wellness, is adding personnel and contractual services to expand the innovative Cure Violence initiative.
- H. The Commonwealth Attorney's Office is adding one experienced prosecutor in the violent crimes unit to meet its increasing litigation need.
- I. The Jefferson County Attorney's Office is adding one arraignment court prosecutor to expedite resolution of low level cases.

9. Financial Policies

Louisville Metro Government maintains numerous financial policies related to revenue collection, risk management, procurement, investments, accounting procedures, payroll, budgeting procedures, and accounts payable. Three policies of note (briefly quoted here) are:

Unrestricted Fund Balance Policy:

In managing its Unrestricted General Fund Balance (Financial Stabilization Fund), it is Louisville's policy to:

- Maintain a Financial Stabilization Fund balance between one and two months of monthly average current year general fund budgeted expenditures
- Generate additional revenues or reduce expenditures to maintain or replenish the Financial Stabilization Fund balance to meet the policy amount

Debt Policy:

In managing its debt, it is Louisville's policy to:

**LOUISVILLE METRO
BUDGET BACKGROUND, PROCESS, AND FINANCIAL POLICIES
FISCAL YEAR 2017-2018**

- Achieve the lowest cost of capital
- Ensure the highest credit ratings possible consistent with the current economic and demographic conditions of the community
- Assure access to the capital credit markets at all times
- Preserve financial flexibility as it relates to the timing and structure of debt
- Manage interest rate risk exposure

Statement of Investment Policy:

These policies are designed to ensure the prudent management of public funds, the availability of operating and capital funds when needed, and an investment return competitive with comparable funds and financial market indices.

It shall be the policy of the Metro Government that all investments and investment practices meet or exceed all statutes governing the investment of public funds in Kentucky and investment restrictions imposed by bond covenants. Further, accounting for the investments of the Metro Government shall be consistent with guidelines of the Governmental Accounting Standards Board (GASB).

10. Fund Balance Information

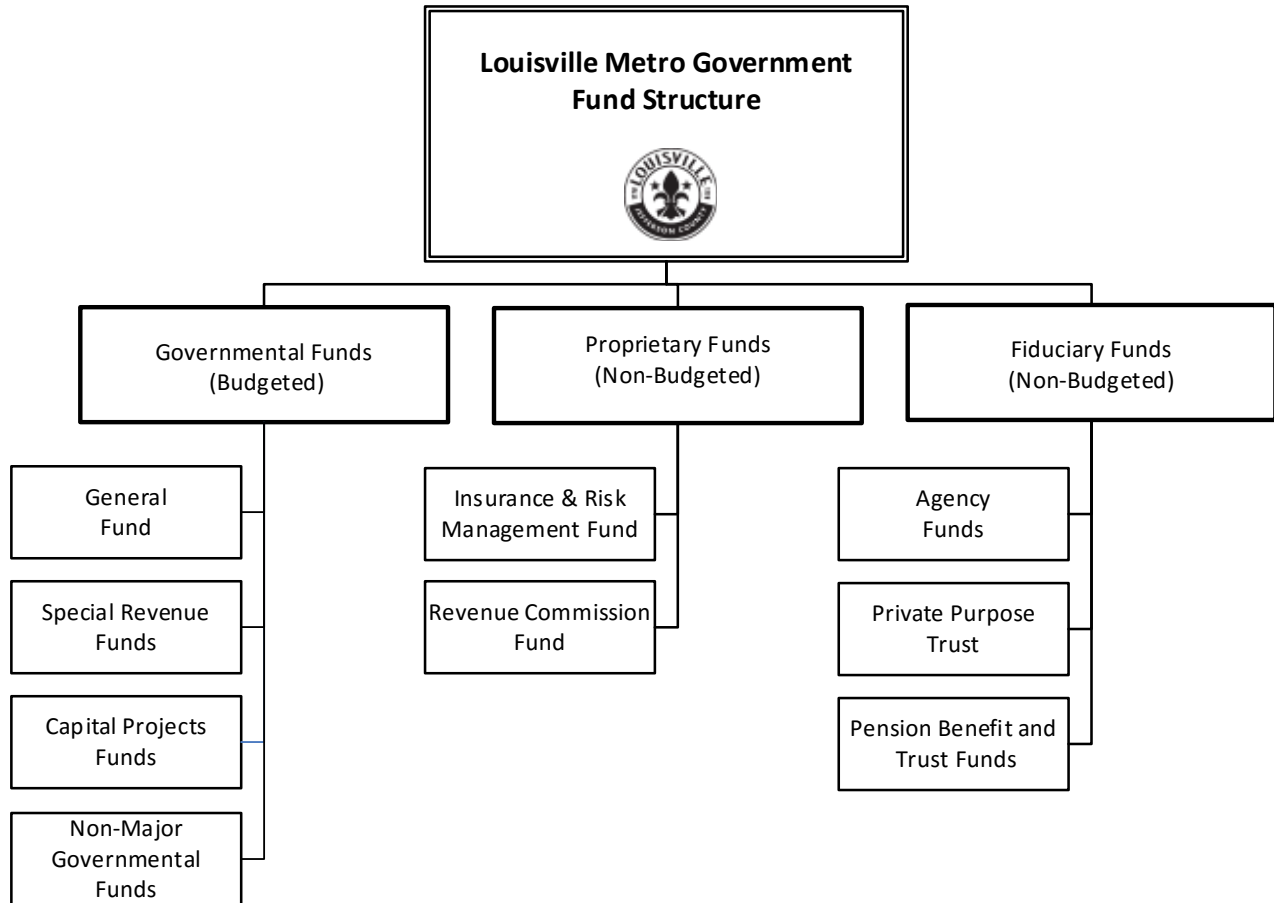
Fund balance is defined as the difference between assets and liabilities. Louisville Metro presents four primary governmental funds in its CAFR each year: General Fund, Special Revenue Fund, Capital Projects Fund, and Non-major Governmental Funds. The fund balance totals are then identified within the following categories: Non-spendable; Restricted; Committed; Assigned; and, Unassigned. A full definition of each category may be found in Note 1.P. (Summary of Significant Accounting Policies; Fund Balances) of the [FY16 Louisville Metro CAFR](#) (Page 23). The only fund to have an Unassigned Fund Balance is the General Fund. A summary of the FY16 CAFR along with projected changes to the Unassigned Fund Balance is provided here:

FUND BALANCE SUMMARY (In millions)					
	General Fund	Special Revenue Fund	Capital Projects Fund	Nonmajor Governmental Funds	Total Governmental Funds
6/30/16 Fund Balance	\$100.7	\$51.1	\$87.9	\$13.3	\$253.0

**LOUISVILLE METRO
BUDGET BACKGROUND, PROCESS, AND FINANCIAL POLICIES
FISCAL YEAR 2017-2018**

UNASSIGNED GENERAL FUND BALANCE PROJECTED ACTIVITY (In millions)		
	Amount	Note
6/30/11 Fund Balance	\$61.5	
6/30/12 Fund Balance	62.4	
6/30/13 Fund Balance	61.0	
6/30/14 Fund Balance	62.5	
6/30/15 Fund Balance	66.1	
6/30/16 Fund Balance	67.9	
Ordinance No. 101, Series 2016	1.0	FY17 Budget authorization to replenish Fund Balance
Est. 6/30/17 Fund Balance	\$68.9	
Budgeted FY18 Change	0.5	FY18 Budget authorization to increase Fund Balance
Budgeted FY18 Fund Balance	\$69.4	

**LOUISVILLE METRO
FUND STRUCTURE
FISCAL YEAR 2017-2018**



Governmental Funds

Most of Louisville Metro’s basic services are reported in Governmental Funds, which focus on how money flows into and out of those funds and the balances left at year-end that are available to spend. These funds are reported using modified accrual accounting, which measures cash and all other financial assets that can readily be converted to cash.

Louisville Metro reports for the following Governmental Funds:

- The **General Fund** is Louisville Metro’s primary operating fund. It accounts for all general government activities which are not required to be accounted for in another fund.
- The **Special Revenue Funds** account for specific revenues that are restricted or committed to be spent for specified purposes other than debt service or capital projects. Louisville Metro reports federal and state grant money in various Special Revenue Funds.
- The **Capital Projects Funds** accounts for the acquisition or construction of general capital assets.
- **Non-Major Governmental Funds** are comprised of the Special Purpose Capital Fund, Debt Service Funds, and Capital Projects Funds of certain blended component units. The Special Purpose Capital Fund accounts for the acquisition of assets, such as vehicles and data processing equipment, which are funded by specific revenue sources. The Debt Service Fund accounts for resources set aside to meet current and future debt service requirements on general long-term debt. The Capital Projects Fund of certain blended component units accounts for the acquisition or construction of general capital assets.

**LOUISVILLE METRO
FUND STRUCTURE
FISCAL YEAR 2017-2018**

Proprietary Funds

Proprietary Funds distinguish operating revenues and expenses from non-operating items. They account for the purchase of insurance, the operation and administration of Louisville Metro's self-insurance programs, and the administration and collection of Louisville Metro's occupational tax.

Louisville Metro reports for the following internal service funds:

- The **Insurance & Risk Management** Fund is used to account for Louisville Metro's self-insurance programs, including the employee health care fund.
- The **Revenue Commission Fund** is used to account for the blended component unit of the Louisville/Jefferson County Metro Revenue Commission. The Revenue Commission Fund is reported as part of the primary government. Its primary purpose is to collect certain taxes and fees on behalf of Louisville Metro and to collect and remit debt service requirements on Louisville Metro's general obligation bonds.

Fiduciary funds

Fiduciary funds are used to account for assets held on behalf of outside parties, including other governments. Louisville Metro Government reports the following fiduciary funds:

Agency Funds, which are custodial in nature, are used to account for assets held by elected officials and other departments as agents for individuals, governmental entities and others.

The **Private Purpose Trust** is used to account for a discount loan program.

Pension Benefit and Trust Funds are used to account for the Firefighters' Pension Fund and the Policemen's Retirement Fund.

LOUISVILLE METRO
CHANGES IN FUND BALANCES STATEMENT
FISCAL YEAR 2015-2016

For the Year Ended June 30, 2016*

	General Fund	Special Revenue Fund	Capital Projects Fund	Non-Major Governmental Funds	Total Governmental Funds
REVENUES					
Property taxes	151,559,429	-			151,559,429
Occupational taxes	383,942,352	-			383,942,352
Licenses and permits	17,451,637	-	225,000		17,676,637
Intergovernmental	27,148,479	77,518,349	516,564	8,379,128	113,562,520
Charges for services	65,360,340	7,941,228	1,363,798	261,381	74,926,747
Fees and fines	5,204,719	-	-	14,242	5,218,961
Investment income	431,244	94,942	266,268	13,807	806,261
Dividends	20,558,305	-	-	-	20,558,305
Donations	3,875,542	2,071,962	5,295,354	-	11,242,858
Miscellaneous	421,749	737,633	108,645	-	1,268,027
Total Revenues:	675,953,796	88,364,114	7,775,629	8,668,558	780,762,097
EXPENDITURES					
Metro Council	6,083,873	-	-	-	6,083,873
Mayor's Office	2,453,924	-	-	-	2,453,924
County Attorney	8,074,566	-	-	-	8,074,566
Other Elected Officials	10,921,022	190,397	-	-	11,111,419
Fire	53,778,385	327,099	-	-	54,105,484
Emergency Medical Services	25,080,835	97,285	-	-	25,178,120
Emergency Management/MetroSafe	14,823,725	5,237,771	-	5,685	20,067,181
Corrections	53,121,018	89,783	-	-	53,210,801
Youth Detention Services	9,713,780	12,494	-	-	9,726,274
Metro Animal Services	3,787,207	33,226	-	-	3,820,433
Criminal Justice Commission	308,913	358,877	-	-	667,790
Firefighters' Pension Fund	3,780,217	-	-	-	3,780,217
Policemen's Retirement Fund	2,707,929	-	-	-	2,707,929
Louisville Metro Police Department	168,095,579	2,262,823	-	-	170,358,402
Develop Louisville	11,193,389	5,304,741	-	-	16,498,130
Economic Growth & Innovation	12,059,369	111,078,230	-	-	123,137,599
Air Pollution Control	3,047,882	1,836,656	-	-	4,884,538
Codes & Regulations	6,171,977	861,854	-	-	7,033,831
Parks & Recreation	29,782,084	3,932,585	-	-	33,714,669
Community Services & Revitalization	8,380,629	18,776,550	-	-	27,157,179
Public Health & Wellness	8,601,698	10,096,877	-	-	18,698,575
Public Works & Assets	41,228,233	29,958,435	-	-	71,186,668
Information Technology	13,545,096	-	-	-	13,545,096
Office of Management & Budget	58,384,542	1,137,302	-	-	59,521,844
Office of Performance Improvement	1,276,651	-	-	-	1,276,651
Human Resources	3,813,502	-	-	-	3,813,502
Human Relations Commission	701,508	255,520	-	-	957,028
Louisville Free Public Library	17,797,977	1,272,587	-	-	19,070,564
Louisville Zoological Gardens	15,078,942	155,053	-	-	15,233,995
Internal Audit	650,742	-	-	-	650,742
Debt service principal	8,482,347	-	-	40,016,467	48,498,814
Debt service interest and other charges	3,425,302	-	-	14,898,202	18,323,504
Capital outlay	-	-	58,630,313	3,602,683	62,232,996
Total Expenditures:	606,352,843	193,276,145	58,630,313	58,523,037	916,782,338
Excess (deficiency) of revenues over (under) expenditures	69,600,953	(104,912,031)	(50,854,684)	(49,854,479)	(136,020,241)

LOUISVILLE METRO
CHANGES IN FUND BALANCES STATEMENT
FISCAL YEAR 2015-2016

For the Year Ended June 30, 2016*

	<u>General Fund</u>	<u>Special Revenue Fund</u>	<u>Capital Projects Fund</u>	<u>Non-Major Governmental Funds</u>	<u>Total Governmental Funds</u>
OTHER FINANCING SOURCES (USES)					
Proceeds from sale of capital assets	-	-	1,261,750	-	1,261,750
Issuance of bonds	-	110,214,562	69,703,798	-	179,918,360
Note revenue			-	149,940	149,940
Transfers in	3,101,459	2,020,223	20,714,939	52,725,632	78,562,253
Transfers out	(70,206,489)	(3,812,651)	(6,609,743)	(149,940)	(80,778,823)
Total Other Financing Sources (Uses):	<u>(67,105,030)</u>	<u>108,422,134</u>	<u>85,070,744</u>	<u>52,725,632</u>	<u>179,113,480</u>
Net Change in Fund Balances	2,495,923	3,510,103	34,216,060	2,871,153	43,093,239
Beginning Fund Balances (7/1/15)	98,176,490	47,576,661	53,662,247	10,506,062	209,921,460
Ending Fund Balances (6/30/16)	<u>\$ 100,672,413</u>	<u>\$ 51,086,764</u>	<u>\$ 87,878,307</u>	<u>\$ 13,377,215</u>	<u>\$ 253,014,699</u>

* This is the Statement of Revenues, Expenditures and Changes in Fund Balances in Metro's FY16 Comprehensive Annual Financial Report (CAFR; Pages 22-23). The data on this table comes from the audited FY16 accounts. The Approved Executive Budget that is posted on-line will have this table updated upon completion of the FY17 CAFR in December 2017.

LOUISVILLE METRO
LOUISVILLE: THEN & NOW
FISCAL YEAR 2017-2018

Louisville History and a Variety of Current Information

History and Location

Louisville (generally pronounced /'lu:əvəl/ or /'lɪvəl/ by natives, and /'lu:i:vɪl/ by others) is the largest city in the Commonwealth of Kentucky. Louisville is located approximately 100 miles south of Indianapolis and 100 miles southeast of Cincinnati. Nashville, Tennessee is located about 170 miles to the southwest. Louisville is also known by various nicknames: Derby City, River City, Falls City, The 'Ville.

The City of Louisville and Jefferson County governments merged in 2003 to form the Louisville/Jefferson County Metro Government, known as Louisville Metro (or Metro). Louisville Metro now covers an area of 397 square miles, of which 380 square miles is land and 17 square miles is water. Louisville is located on the Ohio River along the border between Kentucky and Indiana. Much of the western part of Metro is



*Louisville/Jefferson County –
 Location in the Commonwealth of Kentucky and the Midwest*

located on a very wide flat plane, while the areas to the northeast gradually gain in elevation to become gently rolling. Louisville is influenced by both Southern and Midwestern culture and is sometimes referred to as either one of the northernmost Southern cities or as one of the southernmost Northern cities in the United States.

Louisville was founded in 1778 by George Rogers Clark at the Falls of the Ohio, which created a barrier to river travel, making Louisville one of the oldest cities west of the Appalachian Mountains. Two years later, in 1780, the Virginia General Assembly approved the town charter of Louisville. The town was named in honor of King Louis XVI of France, whose soldiers were then aiding Americans in the Revolutionary War. In 1803, after Kentucky separated from Virginia, explorers Meriwether Lewis and William Clark organized their western expedition across America at the Falls of the Ohio opposite Louisville. The town's early growth was influenced by the fact that riverboats had to be unloaded and moved downriver before reaching the falls. The town grew rapidly in its formative years as a shipping port. By 1828, the population had swelled to 7,000, and Louisville became an incorporated city.

After the Civil War (1865-66), Louisville continued to grow as a river port. It was the founding site of the Louisville and Nashville Railroad, which grew into a 6,000-mile system across 13 states. By 1900, the population of Louisville was 204,731, making Louisville the 18th largest city in the country at that time.

LOUISVILLE METRO
LOUISVILLE: THEN & NOW
FISCAL YEAR 2017-2018

Manufacturing

By the earliest part of the 20th century, Louisville was developing into a large manufacturing center. Belknap Hardware Manufacturing, Ford Motor, Brown and Williamson, and Philip Morris cigarette manufacturing, International Harvester agricultural equipment, General Electric appliance manufacturing and Brown-Forman whiskey distilling grew to represent a large portion of the Louisville workforce. In fact, by 1975, the General Electric Appliance Park employment level reached over 23,000, making it one of the largest singular employment factory sites in the United States.

In more recent years, Louisville Metro's economy has become more diversified and less dependent on manufacturing. While the manufacturing presence is still evident with two Ford automotive facilities employing more than 9,000, and the General Electric facility (now a division of Chinese company Haier) employing over 6,000, the transportation and healthcare sectors comprise a much greater presence in the local economy. In fact, the two largest private sector employers are United Parcel Service, Inc. (UPS) with over 22,000 full- and part-time employees and Humana, Inc., a large healthcare insurer, employing almost 13,000. Louisville International Airport (SDF) is the home of UPS' Worldport global air hub. This is UPS' largest package-handling hub, which makes SDF the third busiest airport in the United States, handling over 2.4 billion tons of cargo each year. Recently Louisville has emerged as a major center for healthcare and the medical services industries. Louisville has been central to advancements in heart and hand surgery, as well as cancer treatment. Besides Humana and Norton Healthcare, Louisville is home to nearly two dozen other major corporations, including The Kroger Company, Papa John's Pizza, Yum! Brands (parent company to KFC, Pizza Hut and Taco Bell), along with other healthcare companies, such as Baptist and Kindred Healthcare, and Anthem Blue Cross and Blue Shield Kentucky. Louisville is now a major center of the American whiskey industry – approximately one-third of all bourbon purchased internationally comes from Louisville.

In December 2015, an average of 78,500 persons were employed in the manufacturing industries in the Metropolitan Statistical Area (MSA), engaging in a wide range of activities and producing a variety of products, including food, motor vehicle equipment, textiles and furnishings, machinery and electronics, and consumer products.



Famous Louisvillians

Famous Louisvillians include Muhammad Ali, the multiple heavy-weight boxing champion; Diane Sawyer, ABC News anchor; Ben Sollee, renowned cellist; author Hunter S. Thompson; Academy Award winner Jennifer Lawrence; and Louis Brandeis, a former Justice of the United States Supreme Court.

Other famous citizens include Paul Hornung, member of the Professional Football Hall of Fame; historic military officer George Rogers Clark; Denny Crum, Hall of Fame collegiate basketball coach; Colonel Harland Sanders, who founded Kentucky Fried Chicken (KFC); as well as Darrell Griffith, the University of Louisville basketball star who led his team to its first of three national NCAA basketball titles. Other notable Louisvillians were Mildred and Patti Hill, the composers of the iconic "Happy Birthday" song.

LOUISVILLE METRO
LOUISVILLE: THEN & NOW
FISCAL YEAR 2017-2018

Cultural Attractions and Events

Louisville is home to many annual cultural events. The largest and most well-known is the Kentucky Derby horse race held on the first Saturday in May at Churchill Downs. Churchill Downs has also hosted the internationally-renowned Breeders' Cup on eight occasions, most recently in 2011; and, a record ninth hosting of the Breeders' Cup will take place in 2018. The Kentucky Derby Festival comprises over 70 events and begins two weeks prior to the running of the Kentucky Derby. The festival includes Thunder Over Louisville, the largest annual fireworks display in North America. It features other notable events such as the Pegasus Parade, Great Steamboat Race, Tour de Lou, the Chow Wagon on the Waterfront and BalloonFest.

In 1920, Louisville's first zoo was founded at Senning's Park (present-day Colonial Gardens), next to Iroquois Park. Barely surviving through the Great Depression, it closed in 1939. Its successor, the current Louisville Zoo, opened in 1969.

In 1923, the Brown Hotel's chef, Fred K. Schmidt, introduced the Hot Brown sandwich in the hotel restaurant, consisting of an open-faced sandwich of turkey, bacon and tomato smothered with cheese. The Hot Brown became popular among locals and visitors alike, and still can be ordered in many local restaurants.



View of Thunder Over Louisville from Downtown

Louisville is particularly noted for its extensive and well-designed parks system. Louisville Metro contains 120 parks covering more than 13,000 acres with nine golf courses. Eighteen of Louisville's parks were designed by the famous Frederick Law Olmsted and his firm. Most prominent among these parks are Cherokee, Iroquois and Shawnee parks. Olmsted also designed New York City's Central Park, as well as the grounds at Biltmore Estate in North Carolina. Louisville's highly regarded Waterfront Park is prominently located on the banks of the Ohio River in the east and central areas of downtown. Growth is planned for the western banks as well. The Big Four Bridge, a former railroad bridge spanning 547 feet, is now a pedestrian bridge connecting Louisville's Waterfront Park with Jeffersonville, Indiana's waterfront park. Remarkably, since opening in June 2013, more than 1,000,000 walkers and bicyclists have used the bridge each year.



Sunrise view from the Big Four Pedestrian Bridge (Credit: Nick Roberts and Waterfront Development Corporation)

**LOUISVILLE METRO
LOUISVILLE: THEN & NOW
FISCAL YEAR 2017-2018**

Louisville has a love for all forms of art, food and music, and has many fairs and festivals to celebrate local and national musicians, chefs and other artists. October features the St. James Court Art Show in Victorian Old Louisville, which is one of the largest and best attended regional art fairs. Founded in 2002, Forecastle Festival has grown from a neighborhood music event to one of the country's most anticipated summer festivals, drawing tens of thousands of fans from across the world to Louisville's scenic 85-acre Waterfront Park.

The Belle of Louisville, today recognized as the oldest river steamboat in operation, came to Louisville in 1931, but celebrated its centennial in 2014. Completely paddlewheel-driven with a steel hull that draws only 5 feet of water, she was able to travel on virtually every navigable inland waterway, earning her the distinction of being the most widely traveled river steamboat in the nation. The Belle was named a National Historic Landmark in 1989.



*The Belle of Louisville on the Ohio River
with eastern downtown Louisville in the background.*

Education

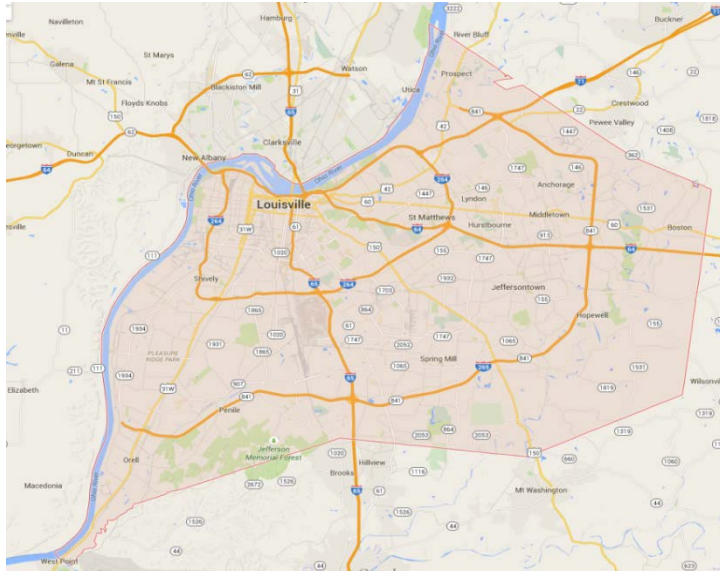
The Consolidated School System had its beginning in 1975 with the merger of the Louisville and Jefferson County School Systems. Today's Jefferson County School District is governed by a seven-member Board of Education. Members represent individual election districts, and serve staggered four-year terms. The members elect a chairperson and vice chairperson from the members. The Superintendent is Secretary of the Board and its executive officer. JCPS is the largest school district in Kentucky and is the 27th largest system in the nation. There are more than 100,000 students enrolled with 6,400 teachers in 172 schools.

The Louisville Metropolitan Statistical Area has 24 colleges and universities, including the University of Louisville, Spalding University, Indiana University-Southeast, Bellarmine University, and Jefferson Community & Technical College. Total higher education enrollment exceeds 61,000 students annually. Eight of Louisville MSA's institutions of higher education offer graduate programs. Two major graduate professional schools of religion are also located in Louisville: Southern Baptist Theological Seminary and Louisville Presbyterian Theological Seminary. Several commercial and vocational schools are located in the Louisville MSA.

LOUISVILLE METRO
LOUISVILLE: THEN & NOW
FISCAL YEAR 2017-2018

Transportation

The Louisville Metro Area is a regional transportation center with major rail and river lines and three interstates running through its boundaries. The metropolitan area is a major air and logistics hub. Louisville is home to the \$1.1 billion United Parcel Service (UPS) Worldport hub. Louisville is also home to a thriving public transportation network with annual bus ridership on the Transit Authority of River City (TARC) of approximately 17 million people. TARC's new ZeroBus is a fast-charging, all-electric bus that produces zero emissions. With 10 new ZeroBus vehicles, our city has one of the largest fleets of this kind in the country.



Three major interstate highways pass directly through Louisville; Interstates 65 and 71 are north-south routes, while Interstate 64 is a major east-west route. Interstate 264 (Watterson Expressway), and Interstate 265 (Gene Snyder Freeway) serve as limited-access bypasses around the city center. Louisville is served by six railroad companies, which provide freight service to principal markets throughout the United States. Scheduled commercial airline service is available at Louisville International Airport (Code SDF), four miles south of downtown Louisville. Bowman Field (Code LOU), five miles east of downtown, maintains two paved runways for private plane use. The Louisville and Jefferson County Riverport Authority and several privately-owned facilities provide public-use port facilities. Louisville also serves as a U.S. Customs Port of Entry.

Kentucky and Indiana worked together to meet the cross-river transportation needs of the Louisville and Southern Indiana region through construction of the [Ohio River Bridges Project](#), one of the largest transportation improvements in the nation. Kentucky is responsible for the Downtown Crossing (Interstate 65) while Indiana is responsible for the East End Crossing (Interstate 265). The Downtown Crossing was opened to traffic in December 2015 and is now named the Abraham Lincoln Bridge. The East End Crossing opened in December 2016 and is now named the Lewis & Clark Bridge.

Medical Facilities

Louisville's strong downtown medical complex includes Norton Hospital, Kosair Children's Hospital, and KentuckyOne Health. Norton includes Norton Audubon and Norton Suburban Hospital, a cancer center and spine institute. KentuckyOne Health is the largest and most comprehensive health system in the Commonwealth. It has more than 200 locations including hospitals, physician groups, clinics, etc. in Kentucky and Southern Indiana. The KentuckyOne Health system is made up of the former Jewish Hospital & St. Mary's HealthCare and Saint Joseph Health System, along with the University of Louisville Hospital and James Graham Brown Cancer Center. Jewish Hospital is home to a hand-surgery institute, which was the first in the United States to perform a successful hand transplant; its heart surgery program was the first in the nation to implant an AbioMed artificial heart.

LOUISVILLE METRO
LOUISVILLE: THEN & NOW
FISCAL YEAR 2017-2018

Demographics

Louisville Metro's total consolidated population as of the July 1, 2016 census estimate was 765,352; however, a population total of 615,366 (2015, latest available) which excludes the semi-autonomous home-rule cities within Louisville Metro is the population figure most commonly listed in national rankings. The Louisville/Jefferson County, KY-IN Metropolitan Statistical Area (MSA), sometimes referred to as Kentuckiana, includes Jefferson County (KY) and 11 surrounding counties, six in Kentucky and five in Southern Indiana. According to the U.S. Census Bureau, as of July 1, 2015, the Louisville MSA had a population of 1,504,559, ranking 40th nationally.

Population Growth

Area	1990	2000	% Change 1990-2000	2010	2016 Estimate	% Change 2010-2016
Louisville/ Jefferson County ¹	664,937	693,604	4.3%	741,106	765,352	3.3%
Kentucky	3,685,296	4,041,769	9.7%	4,339,344	4,436,974	2.2%
United States	248,709,873	281,421,906	13.2%	309,348,193	323,127,513	4.5%

¹Includes small cities within Jefferson County

Source: U.S. Census Bureau website: <http://www.census.gov/quickfacts/table/PST045215/00,21,21111>

Sex and Age (2010)

Sex and Age (Jefferson County)	Census	Percent
Male	357,699	48.3%
Female	392,397	51.7
Total Population (Jefferson County in Years of Age)	741,096	
0-19	190,743	25.7
20-34	153,170	20.7
35-54	206,687	27.9
55-74	142,463	19.2
75-Older	48,033	6.5

Source: U.S. Census American FactFinder: <http://factfinder.census.gov/>

Race (2010)

Race	Census	Percent
Total Population (Jefferson County)	741,096	
White	538,714	72.7%
Black or African American	154,246	20.8
American Indian and Alaska Native	1,788	0.2
Asian	16,388	2.2
Native Hawaiian and Other Pacific Islander	460	0.1
Other	12,895	1.7
Two or more races	16,655	2.2

Source: U.S. Census American FactFinder: <http://factfinder.census.gov/>

LOUISVILLE METRO
LOUISVILLE: THEN & NOW
FISCAL YEAR 2017-2018

Educational Attainment (2010)

Education Level	Census	Percent
Population 25 years and over (Jefferson County)	503,190	
Less than 9 th grade	18,642	3.7%
9 th to 12 th grade, no diploma	45,201	9.0
High school graduate (includes equivalency)	138,880	27.6
Some college, no degree	114,504	22.8
Associate's degree	33,548	6.7
Bachelor's degree	93,748	18.6
Graduate of professional degree	58,667	11.7

Source: U.S. Census American FactFinder: <http://factfinder.census.gov/>

Income and Assets (2010)

Income and Assets	Census	Percent
Total households (Jefferson County)	306,177	
Less than \$10,000	27,418	9.0%
\$10,000 to \$14,999	21,566	7.0
\$15,000 to \$24,999	40,351	13.2
\$25,000 to \$34,999	36,811	12.0
\$35,000 to \$49,999	45,919	15.0
\$50,000 to \$74,999	52,797	17.2
\$75,000 to \$99,999	33,025	10.8
\$100,000 to \$149,999	29,015	9.5
\$150,000 to \$199,999	8,943	2.9
\$200,000 or more	10,342	3.4
Median household income (dollars)	\$42,305	NA
Mean household income (dollars)	\$60,791	NA

Source: U.S. Census American FactFinder: <http://factfinder.census.gov/>

Economic Information**Per Capita Personal Income**

	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>
Jefferson County	\$39,425	\$37,827	\$38,950	\$40,527	\$43,296	\$42,368	\$44,240	\$46,457
Louisville MSA	37,563	36,424	37,428	39,232	41,601	40,883	42,521	44,556
Kentucky	32,962	32,304	33,031	34,495	35,594	35,601	37,059	38,588
United States	41,082	39,376	40,277	42,453	44,267	44,462	46,414	48,112

Source: Bureau of Economic Analysis website www.bea.gov.

LOUISVILLE METRO
LOUISVILLE: THEN & NOW
FISCAL YEAR 2017-2018

Unemployment Rates

The seasonally adjusted unemployment rate for the metropolitan area was 4.6% as of February, 2017. The following table sets forth the unemployment percentage rates in Louisville/Jefferson County, the MSA, the State and the United States for the calendar years 2007-2016.

	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>
Jefferson County	5.3%	6.3%	10.1%	10.0%	9.5%	7.9%	7.6%	6.0%	4.9%	4.5%
Louisville MSA	5.1	6.2	9.9	9.9	9.2	7.8	7.3	5.8	4.7	3.9
Kentucky	5.4	6.4	10.3	10.2	9.4	8.2	8.1	6.5	5.4	5.0
United States	4.6	5.8	9.3	9.6	8.9	8.1	7.4	6.2	5.0	4.9

Source: Labor Market Statistics, Local Area Unemployment Statistics Program.
 US Department of Labor, Bureau of Labor Statistics.

Twenty-Five Largest Employers
in the Louisville MSA, excluding government agencies

<u>Employer</u>	<u>Product / Service</u>	<u>Number of Employees</u>
1. United Parcel Services Inc.*	Global commerce services	22,080
2. Ford Motor Co.	Automotive manufacturer	12,990
3. Humana Inc.	Health Insurance	12,500
4. Norton Healthcare Inc.	Healthcare	11,389
5. Amazon.com LLC	Logistics and customer service	6,500
6. KentuckyOne Health Inc.	Healthcare	6,000
6. GE Appliances, a Haier company	Home Appliance manufacturer	6,000
8. Baptist Healthcare System, Inc.*	Healthcare	4,995
9. The Kroger Co.	Grocery retailer/pharmacy/fuel	4,626
10. Manna, Inc.	Quick service restaurants	3,120
11. ResCare Inc.*	Homecare	2,435
12. Kindred Healthcare Inc.*	Transitional care hospitals	2,381
13. Catholic Archdiocese of Louisville	Churches/Schools/Agencies	2,263
14. LG&E and KU Energy LLC	Natural gas and electric	2,211
15. Papa John's International Inc.	Pizza restaurants	2,088
16. Baptist Health Floyd	Acute care hospital, health service	1,950
17. PNC Bank	Financial services	1,500
18. Publishers Printing Co. LLC	Commercial printer	1,400
19. Yum! Brands Inc.	Quick-service restaurants	1,343
20. Anthem Blue Cross and Blue Shield	Health insurance, dental, vision	1,300
21. Brown-Forman Corp.*	Pizza restaurants	1,300
22. Samtec, Inc.	Electronic connectivity	1,300
23. Horseshoe Southern Indiana	Casino, hotel, restaurant	1,252
24. Clark Memorial Hospital	Acute-care hospital, health service	1,225
25. The Rawlings Group	Insurance and benefit services	1,211

* Indicates Corporate, U.S. Division, or Regional Headquarters.
 Source: Business First of Louisville, December 2016.

LOUISVILLE METRO
LOUISVILLE: THEN & NOW
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Major Public Employers
in Louisville/Jefferson County Area

Employer	Product / Service	Number of Employees
1. Jefferson County Public Schools	K-12 Public education	14,739
2. University of Louisville	Higher education	6,375
3. Louisville/Jefferson County Metro Government	Government services	5,488
4. Kentucky State Government	Government services	2,514
5. U.S. Government	Government services	2,406
6. Robley Rex VA medical Center	Medical facility	1,900
7. Bullitt County Public schools	K-12 Public education	1,739
8. U.S. Postal Service	Postal services	1,659
9. Oldham County Public Schools	K-12 Public education	1,604
10. New Albany-Floyd County Consolidated School Corp	K-12 Public education	1,600
11. Greater Clark County Schools	K-12 Public education	1,247
12. U.S. Bureau of the Census	Government services	1,037
13. Shelby County Public Schools	K-12 Public education	959
14. Transit Authority of River City	Public transportation	622
15. Louisville-Jefferson County Metropolitan Sewer District	Utility	617

Source: Business First of Louisville, December 2016 and Louisville Metro Government 2016-2017 Budget.

**LOUISVILLE METRO
REVENUE DESCRIPTIONS
FISCAL YEAR 2017-2018**

The following are descriptions of revenue collected by Louisville Metro. State and Metro legal references are provided (if applicable).

Key: [Kentucky Revised Statutes is KRS](#); [Louisville Metro Code of Ordinances is LMCO](#); and the Urban Services District (USD) is the area within the former boundaries of the City of Louisville that is now within Jefferson County and part of the merged Louisville Metro Government boundaries.

PROPERTY TAXES

Current Levy:

Real & Personal Property – Louisville Metro levies an **ad valorem tax on real property** located within the boundaries of Louisville Metro. Louisville Metro also levies an additional ad valorem tax on real property located within the USD. The current rates are 12.45 cents and 35.38 cents per \$100 of assessed valuation, respectively. Louisville Metro levies an **ad valorem tax on tangible personal property** (business filed schedules including furniture, fixtures, and computer equipment) located throughout Louisville Metro. Louisville Metro also levies an additional ad valorem tax on tangible personal property located within the USD. The current rates are 16.6 cents and 56.6 cents per \$100 of assessed valuation, respectively. In addition, Louisville Metro levies an ad valorem tax on all **motor vehicles** located within Louisville Metro. The current rate is 16.6 cents per \$100 of assessed valuation. Rate limitations are governed by KRS 132 and are reviewed each fall.

Public Service Corporations – Public Service Corporations are involved in interstate commerce and have their taxable valuations assessed by the State Revenue Cabinet. Louisville Metro levies an ad valorem tax on real property (currently 12.45 cents) and tangible personal property (currently 16.6 cents) of Public Service Corporations located within the boundaries of Louisville Metro. Within the Urban Services District Louisville Metro levies an additional ad valorem tax on real property (currently 35.38 cents) and tangible personal property (currently 56.6 cents).

Bank Deposits & Life Insurance Shares – Louisville Metro levies a **franchise tax** at the rate of .025% on the deposits of banks (KRS 136.575). Within the Urban Services District, the additional franchise tax levied is at the rate of .025% on the deposits of banks. Louisville Metro levies a tax at a rate of 15.0 cents per \$100 on the taxable capital of Domestic Life Insurance companies located in Metro Louisville (KRS 136.320). Within the Urban Services District, the additional tax levied is at a rate of 15.0 cents per \$100 on the taxable capital of Domestic Life Insurance companies.

Distilled Spirits – A tax at a rate of 16.6 cents per \$100 value on bonded distilled spirits stored in warehouses (KRS 132.130 & 132.150).

Deed Tax – This is a fee for the recording of deeds in the County Clerk’s Office. The fee is 50.0 cents per \$500 of the assessed value of the property transferred (KRS 142.050).

Delinquent:

Interest & Penalties – Revenue derived from delinquent USD and Louisville Metro property tax payments. Delinquent payments include a 10% penalty and simple interest calculated at 12.0% per annum (KRS 134).

Prior Year – Urban Services District (USD) and Louisville Metro delinquent property taxes.

**LOUISVILLE METRO
REVENUE DESCRIPTIONS
FISCAL YEAR 2017-2018**

REVENUE COMMISSION PAYMENTS

Occupational Taxes – Louisville Metro levies a 1.25% tax on employee compensation and business net profits (KRS 91.200). In addition, Louisville Metro levies a 5% license tax on the amount of premiums written by insurance companies doing business within Louisville Metro (KRS 91A.080 and LMCO 122.01-122.99). Group Health Insurance Premiums are only taxed within the Urban Services District (USD). Under KRS 91.200 (5) and (6), the Revenue Commission operating budget expenses, along with the payment of Louisville Metro’s general obligation debt, are deducted from these total collections. The balance is then remitted to Louisville Metro (LMCO 32.452(C)).

Water Company Dividend – Louisville Metro wholly owns the capital stock of the Louisville Water Company and annually receives payment equal to 50.0% of the net income available for the dividend (based on a rolling three-year average) which is net income less specific exclusions such as deposits to the Infrastructure Replacement Reserve (IRR), if made in the current year.

LICENSES AND PERMITS

Alcoholic Beverage Licenses – These funds represent fees paid to Codes & Regulations to regulate licensed businesses selling alcoholic beverages (KRS 243.060 and LMCO 113.15).

Building Permits – Louisville Metro collects various fees relating to the issuance of building, electrical, fire suppression, HVAC, sign, and wrecking permits (LMCO 150.095-150.096). The full list of fees is promulgated by the Codes & Regulations Director and may be found at <https://louisvilleky.gov/government/get-permit>.

Right-of-Way Permit Fees – These funds are collected by Public Works & Assets for permits issued for special loading zones in the downtown area. Also included in these funds are fees paid by utility companies for pavement cut permits and other companies’ easement permits encroaching on the right-of-way (LMCO 72.038).

Degradation Fees – These funds represent fees paid by utility companies for deterioration costs relating to pavement cuts (LMCO 97.092).

Privileges – These funds represent the payment received by Louisville Metro for encroachment along the rights-of-way. Payments include, but are not limited to, TARC transit stops shelter fees (Kentucky Constitution Sections 163, 164 and LMCO Table of Special Ordinances, Table XIII, Ordinance No. 124 Series 1998). (It should be noted that the two percent (2%) gas franchise fee enacted by Ordinance 92, Series 2014 (KRS Chapter 96) expired on March 31, 2016.)

Special Regulatory Licenses – These funds represent license fees paid to the Codes & Regulations Department for licensing certain activities. Included are adult entertainment establishments, escort services, massage facilities, dance halls, vendors, horse-drawn carriages, junk yards, private detectives, pawn brokers, coin operated machines, block parties and parades (LMCO 115).

IPL Civil Penalties – These funds represent civil penalties involving enforcement of housing code violations (LMCO 150).

Cable TV Franchise – Louisville Metro collects a per annum amount per Ordinance 76, Series 1998 “so the City can undertake the obligation to provide governmental and educational programming” that had previously been provided by the local cable franchisee.

**LOUISVILLE METRO
REVENUE DESCRIPTIONS
FISCAL YEAR 2017-2018**

Gross Revenue and Excise Tax Fund Payment – This payment represents the allocated payment made to Louisville Metro under the Tax Modernization Plan included as part of House Bill 272 (KRS 136.600 – 136.660). Under House Bill 272 in 2005, all cable/satellite TV, and telecommunications companies pay a percentage of their gross revenues (2.4% and 1.3% respectively) along with an excise tax of 3% on cable/satellite TV revenues into the Gross Revenue and Excise Tax Fund administered by the State Revenue Cabinet. The Revenue Cabinet distributes these funds to all local governments, school districts, and special districts. Local governments no longer assess and collect franchise fees from these companies. Payments from this fund offset the loss of franchise fee payments from these companies as well as lower tangible property tax assessments and tax payments from these companies.

Truck License Fees – This fee derives from the motor vehicle registration fees of heavy trucks, buses, and recreational vehicles (KRS 186.050(3)-(14)) (KRS 47.020).

Driver's License Fees – This is Louisville Metro's portion of the fees collected as part of the driver licensing process (KRS 186.535).

FINES

Parking Fines – These funds are collected from parking citations issued for on-street parking violations (LMCO 72.999).

Citation Fee Revenue – These funds represent quarterly payments from the Commonwealth of Kentucky from a pool of funds generated by a \$20 court fee imposed on defendants in Circuit Court criminal cases. Thirty percent (30%) of the fund is distributed equally to all local governments with police departments, fifty percent (50%) of the fund is distributed to local governments based upon a formula using the number of certified officers, and twenty percent (20%) of the fund is distributed equally to all jurisdictions that operate jails or transfer prisoners between jails (KRS 24A.176).

REVENUES FROM USE OF MONEY AND/OR PROPERTY

Investment Income Interest – These funds represent interest earned and net capital gains on Louisville Metro's portfolio.

Public Telephone Fees – These funds represent the commission paid to Louisville Metro from companies operating pay telephones on Metro rights-of-way. As of FY16, these fees are included in Miscellaneous.

Rents – These funds represent payments received by Louisville Metro for rents or leases of property, such as space occupied by the Commonwealth Attorney and the downtown Ford dealership.

CHARGES FOR SERVICE

Revenue Bonds Payment in Lieu of Taxes – These funds represent payments in lieu of real property taxes paid by property owners to Louisville Metro wherein Louisville Metro issued Revenue Bonds financing improvements to the property. Such properties remain in Louisville Metro's name.

Waste Reduction Center, Waste Disposal – These funds represent fees charged to businesses and residents for disposal of junk at the Waste Reduction Center.

**LOUISVILLE METRO
REVENUE DESCRIPTIONS
FISCAL YEAR 2017-2018**

Tow-in-Lot Fees – These funds are fees collected relating to the impoundment and storage of illegally parked and abandoned vehicles along with auction revenue from the sale of unclaimed vehicles no sooner than 45 days after certified notification of owners and lien holders (LMCO 72.062).

Hazardous Material Inspection Fees – These funds represent fees assessed on any facility within the USD that uses, stores, and/or manufactures hazardous materials and is based on the quantity and total number of containers such as cylinders, drums, etc. to cover Louisville Metro’s cost of inspections, mandated reporting requirements, maintaining and providing an information database to emergency responders, and responses to emergency incidents.

Emergency Medical Services – These funds represent the fees paid for receipt of emergency medical services (LMCO 39.045).

Police Records Report – These funds represent charges for copies of accident reports and arrest record checks originating with the Louisville Metro Police Department (KRS 61.874).

Fire Protection – These funds represent fees paid to Louisville Metro for providing fire protection to home-rule cities (KRS 79.110 and LMCO Table of Special Ordinances, Table XII).

Miscellaneous – These miscellaneous revenues include Louisville Metro’s service charges for bad checks, escheat recovery, false alarm fees, child support administration fees, vehicle reimbursement fees from employees with assigned take-home cars, and other small receipts not fitting any of the above categories. As of FY16, Public Telephone Fees were recorded in this category.

Indirect Services – These funds represent Community Development Block Grant (CDBG) funds used to reimburse Louisville Metro for use of central services to conduct Block Grant activities.

INTERGOVERNMENTAL REVENUES

25% State Fees from Sheriff & Clerk – This is Louisville Metro’s portion of fees collected by the Jefferson County Clerk and the Jefferson County Sheriff for operation of their respective offices (KRS 64.350).

Fee Officers’ Terms – This revenue occurs when the County Clerk and/or Sheriff complete their terms or leave office, and is derived from the settling of the accounts of the two offices. As such, this revenue is only realized when either the Clerk and/or Sheriff completes their term or leaves office (KRS 64.830).

District Court Fees – This revenue is a portion (5.5%) of the court costs collected by the Jefferson District Court (KRS 42.320(j)).

Coal/Mineral Severance Taxes – This revenue is Louisville Metro’s portion of taxes levied by the State for the removal and processing of coal, oil, natural gas, and other natural resources mined in the state. The current rate is 4.5% of gross value (KRS 42.470 and 143A.020).

Department of Corrections – This revenue includes a per diem reimbursement from the Commonwealth for housing of federal and out-of-county prisoners as well as an annual stipend from the Commonwealth for the operation of the correctional facility (KRS 441.206). Additionally, Local Corrections Assistance funds resulting from House Bill 463 in 2011 (KRS 441.207) are included in this line item. These funds are used to support local correctional facilities and programs, including the transportation of prisoners.

**LOUISVILLE METRO
REVENUE DESCRIPTIONS
FISCAL YEAR 2017-2018**

Youth Detention Services – This revenue includes a per diem reimbursement from the Kentucky Department of Juvenile Justice (DJJ) for housing youth offenders (KRS 15A.305) as well as providing reimbursement for Commissioner Warrants and DJJ, Alternative Placement Services, the Home Incarceration Program, and the Home Supervision Program.

Election Expense Refund – This is a State stipend for the conduction of elections. It is based upon the number of registered voters and the number of precincts in Louisville Metro (KRS 117.343 and 117.345).

MUNICIPAL AID & COUNTY ROAD AID

The Municipal Aid Funds and County Road Aid funds represent Louisville Metro’s share of State Motor Fuels tax collections. These funds are restricted in use for street and street-related expenditures. 7.7% of the State Motor Fuels tax collections are distributed to urbanized areas based upon a formula using decennial census counts (KRS 177.365). 18.3% of the State Motor Fuels tax collections are distributed to counties based upon a formula that takes into account rural population, road mileage outside urbanized areas, and rural square mileage (KRS 177.320).

COMMUNITY DEVELOPMENT FUND

These funds represent Louisville Metro’s Federal Community Development Block Grant (CDBG) funds. These funds are restricted for use in low- and moderate-income areas.

CAPITAL FUND

These funds represent interest earned and net capital gains on the capital portion of Louisville Metro’s portfolio.

OTHER FUNDS (NET TOTAL)

These funds represent anticipated surplus property sales proceeds, unexpended appropriations from prior capital projects, other potential carryforward amounts available from a prior year less the anticipated replenishment of the Unassigned General Fund Balance during the upcoming fiscal year.

LOUISVILLE METRO
REVENUE ESTIMATES AND RECEIPTS SUMMARY
FISCAL YEAR 2017-2018

Revenue

Total available funds are estimated at \$633,362,800. This includes: \$603,025,100 in General Fund (GF) revenues; \$12,750,000 in State Municipal Aid Program (MAP) and County Road Aid Program (CRA) funds; \$10,900,000 in Community Development Fund funds; \$500,000 from the Capital Fund; and a net total of \$6,187,700 from items such as the carry forward of surplus FY17 revenues.

In FY18, the estimated total funds available of \$633,362,800 will be \$19,870,469 more than the projected \$613,492,331 available in FY17. This represents an increase of 3.2%.

Overall GF revenue growth is anticipated at 3.1% in FY18 compared to the FY17 estimate. The FY18 GF estimate of \$603 million is \$18.1 million more than the FY17 GF forecast of \$584.9 million.

Employment and wage growth continue to be positive and employee withholdings are estimated to grow by 4.1% in FY18 totaling \$280.9 million (47% of GF revenue). The FY18 forecast assumes a continuation of the deep run in the current economic national expansion that began in June 2009. The current economic expansion stands at 93 months while the average length of the previous 10 economic expansions since World War II has been 63 months.

Local corporate net profits are forecast to grow 5.3% in FY18 totaling \$67.8 million (11% of GF revenue) and insurance premium taxes are anticipated to grow 0.8% in FY18 totaling \$58.3 million (10% of the GF revenue).

Growth in locally assessed real and personal property taxes of 4.0% is anticipated in FY18 totaling \$138.8M (23% of GF revenue). This forecast is based upon preliminary April 2017 assessments from the Property Valuation Administrator (PVA) and the assumption of a potential reduction in real property tax rates to allow for a 4% growth in real property tax revenue from the existing tax base. The proposed new tax rates will not be known until August 2017 when a final recap of the 2017 assessments is received from the PVA.

State Municipal Aid Program and County Road Aid revenues, Louisville Metro's share of the State Motor Fuels tax collections, are expected to total \$12.75 million in FY18. This represents a \$350,000 increase from FY17 estimated revenue of \$12.4 million. Continued lower gasoline prices at the pump through FY17 will result in only a small increase in revenue in FY18 since State Motor Fuels tax collections and Louisville Metro's share are based upon a flat percentage of the average wholesale price of gasoline during the prior year.

Revenue estimates were developed primarily based on trend analysis. However, in some instances the forecast was affected by other factors. In the case of the Louisville Water Company Dividend, the dividend payment to Louisville Metro has moderated in the past few years going from \$20.6 million in FY16 to a projected \$20.3 million in FY18 primarily due to the required GASB changes in the reporting of pension obligations.

LOUISVILLE METRO
REVENUE ESTIMATES AND RECEIPTS
FISCAL YEAR 2017-2018

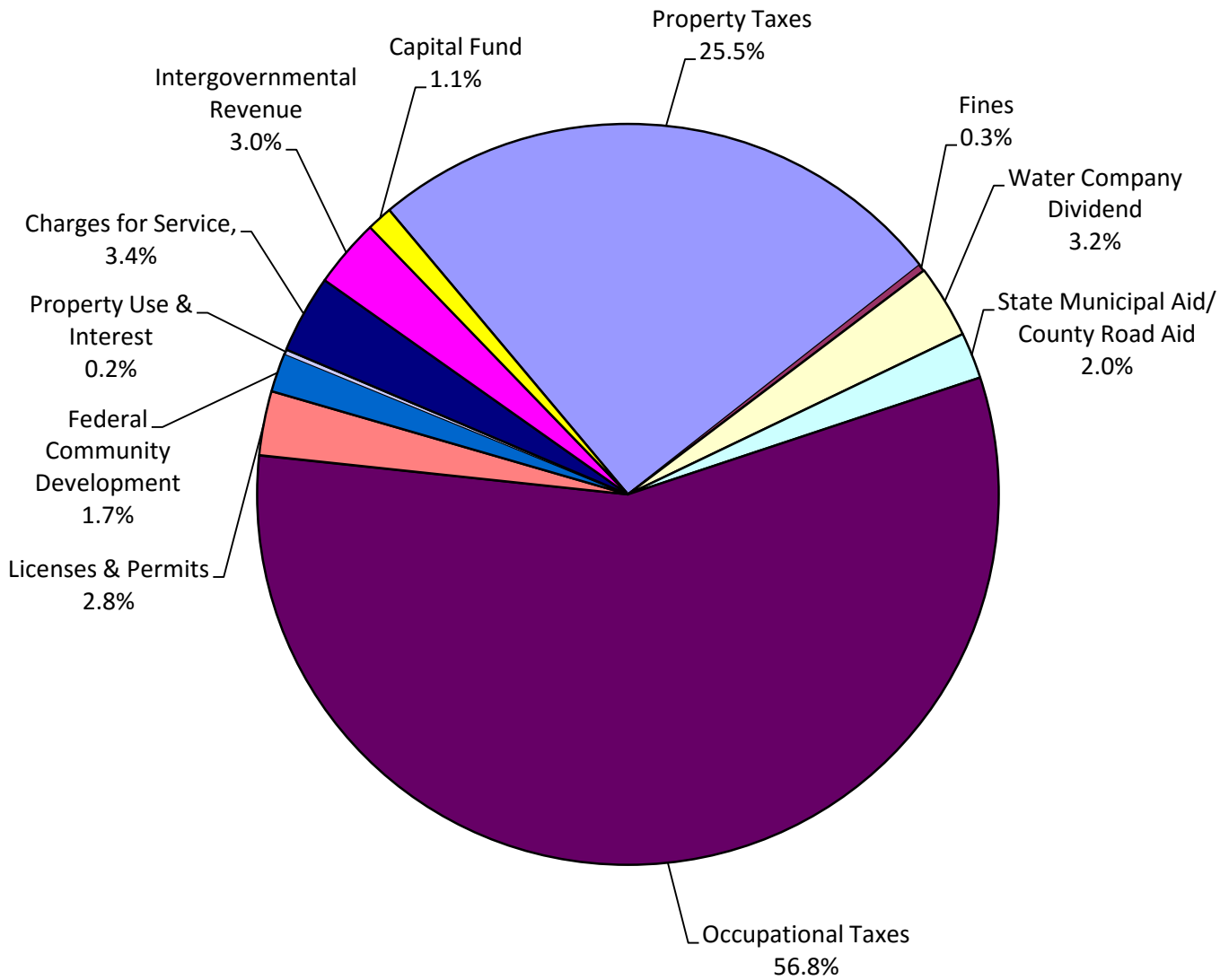
	<u>Actual 2015-16</u>	<u>Original Budget 2016-17</u>	<u>Current Estimate 2016-17</u>	<u>Forecast 2017-18</u>
GENERAL FUND				
Property Taxes				
Current Levy:				
Real & Personal Property	\$128,546,766	\$133,330,000	\$133,450,000	\$138,780,000
Public Service Corp.	10,466,682	9,180,000	8,800,000	9,300,000
Bank Deposits & Life Ins. Shares	5,410,200	5,400,000	5,740,000	5,830,000
Distilled Spirits	449,808	300,000	440,000	400,000
Agricultural Products	-	-	-	-
Deed Taxes	4,421,011	4,340,000	4,650,000	4,840,000
	<u>149,294,467</u>	<u>152,550,000</u>	<u>153,080,000</u>	<u>159,150,000</u>
Delinquent:				
Interest & Penalties	687,205	760,000	700,000	670,000
Prior Year	1,574,518	2,420,000	2,070,000	1,920,000
	<u>2,261,723</u>	<u>3,180,000</u>	<u>2,770,000</u>	<u>2,590,000</u>
Property Taxes Subtotal	151,556,190	155,730,000	155,850,000	161,740,000
Revenue Commission Payments				
Occupational License Taxes				
Employee Withholdings	256,511,833	268,570,000	269,860,000	280,870,000
Net Profits	65,497,251	65,920,000	64,430,000	67,820,000
Insurance Premiums Taxes	57,012,545	58,440,000	57,820,000	58,270,000
Net Interest, Fees & Expenses	(35,302,859)	(43,526,400)	(43,526,400)	(46,934,900)
	<u>343,718,770</u>	<u>349,403,600</u>	<u>348,583,600</u>	<u>360,025,100</u>
Annual Water Company Dividend	20,558,305	20,320,000	19,821,400	20,290,000
Revenue Comm. Payments Subtotal	364,277,075	369,723,600	368,405,000	380,315,100
Licenses and Permits				
Alcoholic Beverage Licenses	2,505,558	2,320,000	2,400,000	2,430,000
Building Permits	5,846,399	5,810,000	6,400,000	6,820,000
Right-of-Way Permit Fees	693,080	690,000	670,000	680,000
Degradation Fees	58,379	80,000	30,000	30,000
Privileges	3,297,840	80,000	130,000	130,000
Special Regulatory Licenses	314,811	400,000	240,000	240,000
IPL Civil Penalties	2,801,651	2,800,000	2,800,000	2,800,000
Cable TV Franchise	4,000	50,000	100,000	50,000
Gross Revenue & Excise Tax Fund	3,970,819	3,970,000	3,970,000	3,970,000
Truck License Fees	228,977	200,000	200,000	200,000
Driver's License Fees	70,562	70,000	70,000	70,000
Licenses and Permits Subtotal	19,792,077	16,470,000	17,010,000	17,420,000
Fines				
Parking Fines	1,448,368	1,320,000	1,200,000	1,250,000
Citation Fee Revenue	614,563	550,000	570,000	570,000
Fines Subtotal	2,062,931	1,870,000	1,770,000	1,820,000

**LOUISVILLE METRO
REVENUE ESTIMATES AND RECEIPTS
FISCAL YEAR 2017-2018**

	Actual 2015-16	Original Budget 2016-17	Current Estimate 2016-17	Forecast 2017-18
Revenue From Use of Money/Property				
Investment Income Interest	405,321	340,000	530,000	550,000
Public Telephone Fees	771	-	-	-
Rents	749,226	560,000	650,000	690,000
Revenue From Use of Money/Property Subtotal	1,155,318	900,000	1,180,000	1,240,000
Charges for Service				
Rev. Bonds Payment in Lieu of Taxes	3,239	-	-	-
Waste Reduction Facility	794,504	680,000	850,000	850,000
Tow-in-Lot Fees	2,653,980	2,600,000	2,630,000	2,630,000
Hazardous Material Inspection Fees	-	40,000	40,000	40,000
Emergency Medical Services	16,843,717	17,200,000	16,300,000	16,350,000
Police Records Report	384,891	360,000	390,000	390,000
Fire Protection, Outside USD	209,522	210,000	210,000	210,000
Miscellaneous	986,451	850,000	850,000	830,000
Indirect Services	250,000	250,000	250,000	250,000
Charges for Service Subtotal	22,126,304	22,190,000	21,520,000	21,550,000
Intergovernmental Revenue				
25% State Fees from Sheriff & Clerk	7,789,837	7,680,000	7,980,000	8,140,000
Fee Officers' Term	45,183	-	-	-
District Court Fees	148,339	150,000	110,000	110,000
Coal/Mineral Severance Taxes	441,673	320,000	430,000	430,000
Department of Corrections	5,531,847	4,860,000	7,080,000	6,980,000
Youth Detention Services	3,598,800	3,280,000	3,280,000	3,280,000
Election Expense Refund	244,372	250,000	250,000	-
Intergovernmental Revenue Subtotal	17,800,051	16,540,000	19,130,000	18,940,000
General Fund Total	578,769,946	583,423,600	584,865,000	603,025,100
Municipal Aid/County Road Aid	12,338,774	12,400,000	12,400,000	12,750,000
Community Development Fund	11,301,600	10,994,000	10,994,000	10,900,000
Current Revenues Total	602,410,320	606,817,600	608,259,000	626,675,100
Capital Fund	130,000	130,000	130,000	500,000
Other Funds (Net Total)	1,104,581	5,103,331	5,103,331	6,187,700
All Revenues Total	\$603,644,901	\$612,050,931	\$613,492,331	\$633,362,800

**LOUISVILLE METRO
SOURCES OF REVENUE
FISCAL YEAR 2017-2018**

**General Fund - Municipal Aid/County Road Aid
Community Development Fund - Capital/Other Fund**





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**LOUISVILLE METRO
DEBT SERVICE
FISCAL YEAR 2017-2018**

Purpose: This section is intended to provide summary level information regarding debt service obligations of Louisville Metro. It is not intended to replace any official transcripts or bond offering documents.

Organization: This section is organized with a cumulative debt service total for Louisville Metro, then a summary listing for the FY18 budget by the entity providing the debt service payment with the bond years ascending to the most recent year of issuance, including anticipated new issuances.

Accounting: The totals provided in this section relate to scheduled debt service within the fiscal year indicated. The Comprehensive Annual Financial Report (CAFR) may differ due to the accrual accounting of interest payments and subsequent reversals upon the first debt service payment of the next fiscal year. For example, a bond with semi-annual payments on April 1st and October 1st would have the associated accrued interest between April 1st and June 30th recorded in the CAFR.

Timing: Where external sources of debt service are listed it is possible that due to the timing of the payment to Louisville Metro the debt service in any single year may not materialize as budgeted, but would be a credit to the next fiscal year. Currently, the 2009F and 2010C bond series are six months in arrears with regard to the external funding from the federal government.

Debt Limits: Metro Government is authorized by Section 158 of the Kentucky Constitution to incur indebtedness to a maximum of ten percent of the taxable property located within the boundaries of Jefferson County. Value of taxable property is to be estimated by the assessment next before the assessment previous to incurring additional indebtedness. The legal debt margin as of the FY16 CAFR is \$7,946,131,316.

Estimates: Occasionally, external sources of debt service rely on estimation of future economic activity. Two examples include the 2009F and 2010D bond series. The 2009F bond series contains provisions for recovery from the federal government under the American Recovery and Reinvestment Act (ARRA) that are listed amounts within the bond transcript, but it also includes fees from developers associated with the System Development Charge Fund (Ordinance No. 66, Series 2006) which is based on development activity within certain geographic zones of houses, condominiums, and apartments. These fees are estimated annually based on permitting trends. Additionally, the 2010D bond series has external funding from the Commonwealth of Kentucky related to growth in sales and income taxes within a defined geographic zone. The amount of external funding is estimated annually based on prior trends and the future economic outlook. Estimates are indicated by light shading over the number. For FY18 the impact of the federal sequester was estimated to reduce federal support payments by 7.2%, impacting the 2009F and 2010C bonds.

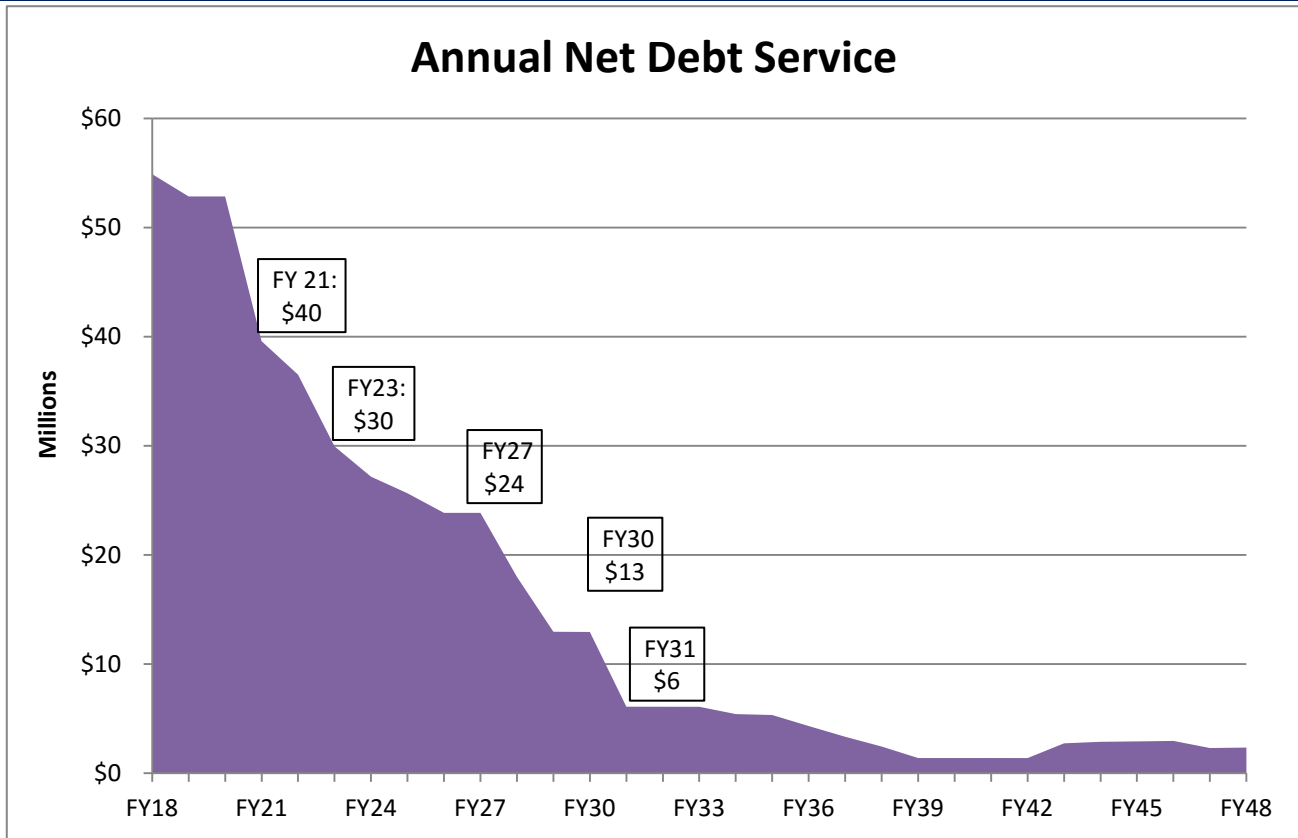
**LOUISVILLE METRO
DEBT SERVICE
FISCAL YEAR 2017-2018**

CUMULATIVE DEBT SERVICE TOTALS

Period Ending	Principal	Interest	External Source of Debt Service	Annual Net Debt Service
FY18	\$41,184,459	\$22,762,504	\$9,060,605	\$54,886,357
FY19	43,846,751	18,036,879	9,038,117	52,845,513
FY20	48,023,055	17,560,953	12,738,672	52,845,336
FY21	36,896,050	15,680,807	12,991,129	39,585,728
FY22	35,637,621	14,091,203	13,213,220	36,515,604
FY23	30,675,185	12,631,911	13,359,179	29,947,917
FY24	29,332,784	11,314,480	13,474,154	27,173,110
FY25	27,119,505	10,056,566	11,522,017	25,654,055
FY26	26,580,399	8,841,415	11,561,544	23,860,270
FY27	27,845,399	7,616,858	11,602,365	23,859,892
FY28	23,205,250	6,293,119	11,499,259	17,999,110
FY29	14,790,000	5,142,000	6,963,675	12,968,325
FY30	15,485,000	4,444,450	6,980,188	12,949,262
FY31	8,850,000	3,949,424	6,695,510	6,103,914
FY32	9,280,000	3,648,733	6,830,224	6,098,509
FY33	9,740,000	3,340,163	6,983,578	6,096,585
FY34	9,430,000	3,019,726	7,022,050	5,427,676
FY35	9,360,000	2,704,640	6,722,435	5,342,205
FY36	9,085,000	2,395,094	7,148,494	4,331,600
FY37	8,355,000	2,107,586	7,113,620	3,348,966
FY38	7,695,000	1,848,406	7,089,460	2,453,946
FY39	7,065,000	1,612,958	7,276,965	1,400,993
FY40	7,490,000	1,383,482	7,473,220	1,400,262
FY41	7,935,000	1,139,913	7,672,700	1,402,213
FY42	8,395,000	882,020	7,879,880	1,397,140
FY43	3,750,000	686,102	1,688,334	2,747,768
FY44	3,590,000	560,795	1,262,517	2,888,278
FY45	3,760,000	433,976	1,269,444	2,924,532
FY46	3,945,000	300,937	1,276,335	2,969,602
FY47	3,425,000	175,920	1,283,186	2,317,734
FY48	3,590,000	59,545	1,289,407	2,360,138
TOTALS:	\$525,361,460	\$184,722,563	\$237,981,482	\$472,102,541

**LOUISVILLE METRO
DEBT SERVICE
FISCAL YEAR 2017-2018**

DEBT SERVICE FY18 through FY48



The following pages of debt service specifically relate to debt that was either issued during calendar 2016, FY17, or is anticipated to be issued during FY18.

Approximately \$206M, or 39%, of the anticipated outstanding principal after the adoption of the FY18 budget will be amortized over the next 5-year period.

Approximately \$347M, or 66%, of the anticipated outstanding principal after the adoption of the FY18 budget will be amortized over the next 10-year period.

**LOUISVILLE METRO
DEBT SERVICE
FISCAL YEAR 2017-2018**

FY18 Debt Service Paid by the Office of Management & Budget

Issue	Gross Debt Service	External Source of		Budgeted Amount
		Debt Service	Net Debt Service	
1992A	7,115,000	-	\$7,115,000	\$7,115,000
2007A	4,479,579	4,389,987	89,592	89,600
SUBTOTAL:	\$11,594,579	\$4,389,987	\$7,204,592	\$7,204,600

FY18 Debt Service Paid by the Revenue Commission

Issue	Gross Debt Service	External Source of		Budgeted Amount
		Debt Service	Net Debt Service	
2009A	785,235	-	785,235	785,300
2009B	3,786,350	-	3,786,350	3,786,400
2009C	1,746,300	-	1,746,300	1,746,300
2009E	5,175,850	-	5,175,850	5,175,900
2009F	3,245,353	1,495,760	1,749,592	1,749,600
2010A	4,348,100	-	4,348,100	4,348,100
2010C	733,199	237,468	495,732	495,800
2010D	3,832,363	2,270,000	1,562,363	1,562,400
2010E	680,163	-	680,163	680,200
2013A	671,769	-	671,769	671,800
2013B	1,826,636	-	1,826,636	1,826,700
2013D	709,250	-	709,250	709,300
2014A	412,633	-	412,633	412,700
2014B	1,022,483	-	1,022,483	1,022,500
2014D	746,400	-	746,400	746,400
2014E	4,413,875	-	4,413,875	4,413,900
2014F	2,331,750	-	2,331,750	2,331,800
2015A	7,974,800	460,000	7,514,800	7,514,800
2015B	689,753	-	689,753	689,800
2015B Ctr City	361,591	-	361,591	361,600
2016A	3,100,650	-	3,100,650	3,100,700
2016B	-	-	-	-
2017A	3,192,538	207,390	2,985,148	2,985,200
2017B	565,344	-	565,344	565,400
SUBTOTAL:	\$52,352,383	\$4,670,618	\$47,681,766	\$47,682,600
FY18 TOTAL:	\$63,946,962	\$9,060,605	\$54,886,357	\$54,887,200

**LOUISVILLE METRO
DEBT SERVICE
FISCAL YEAR 2017-2018**

Bond Series:	2016A
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Purpose:	This tax-exempt general obligation bond funded various projects in the FY17 capital budget, including vehicles and equipment, technology upgrades, as well as facility improvements and new construction.
Authorizing Ordinance:	No. 137, Series 2016
Date of Issuance:	9/27/2016
Principal Issued:	\$57,990,000
Fiscal Term of Bond:	21 years
True Interest Cost:	1.81%
Winning Bidder:	J.P. Morgan Securities LLC
Ratings at Time of Issuance:	
Fitch	AAA
Moody's	Aa1
S&P	AA+
Bond Counsel:	Rubin & Hays
Financial Advisor:	J.J.B. Hilliard, W.L. Lyons, LLC
External Sources of Debt Service:	None
Notes on External Sources of Debt Service:	N/A
Debt Service is Paid By:	Revenue Commission

**LOUISVILLE METRO
DEBT SERVICE
FISCAL YEAR 2017-2018**

Bond Series: 2016A

Period Ending	Principal	Interest	External Source of Debt Service	Annual Net Debt Service
6/30/2018	\$450,000	\$2,650,650	-	\$3,100,650
6/30/2019	4,150,000	2,535,650	-	6,685,650
6/30/2020	7,295,000	2,249,525	-	9,544,525
6/30/2021	8,200,000	1,862,150	-	10,062,150
6/30/2022	8,610,000	1,441,900	-	10,051,900
6/30/2023	3,270,000	1,144,900	-	4,414,900
6/30/2024	3,440,000	977,150	-	4,417,150
6/30/2025	3,615,000	800,775	-	4,415,775
6/30/2026	3,800,000	615,400	-	4,415,400
6/30/2027	3,995,000	420,525	-	4,415,525
6/30/2028	800,000	300,650	-	1,100,650
6/30/2029	840,000	259,650	-	1,099,650
6/30/2030	870,000	226,688	-	1,096,688
6/30/2031	895,000	202,419	-	1,097,419
6/30/2032	925,000	176,238	-	1,101,238
6/30/2033	950,000	147,519	-	1,097,519
6/30/2034	980,000	117,363	-	1,097,363
6/30/2035	1,015,000	85,556	-	1,100,556
6/30/2036	1,045,000	52,081	-	1,097,081
6/30/2037	1,080,000	17,550	-	1,097,550
TOTALS:	\$56,225,000	\$16,284,338	\$0	\$72,509,338

**LOUISVILLE METRO
DEBT SERVICE
FISCAL YEAR 2017-2018**

Bond Series:	2016B
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Purpose: This tax-exempt general obligation bond provided long-term financing for the City Center Omni Development involving the construction of a mixed used development including a hotel, apartments, and light retail.

Authorizing Ordinance: No. 3, Series 2015

Date of Issuance: 9/27/2016

Principal Issued: \$89,495,000

Fiscal Term of Bond: 31 years

True Interest Cost: 2.87%

Winning Bidder: Citigroup Global Markets, Inc.

Ratings at Time of Issuance:

Fitch	AAA
Moody's	Aa1
S&P	AA+

Bond Counsel: Rubin & Hays

Financial Advisor: J.J.B. Hilliard, W.L. Lyons, LLC

External Sources of Debt Service: Commonwealth of Kentucky

Notes on External Sources of Debt Service: The Commonwealth of Kentucky will provide Signature Tax Increment Financing (TIF) payments to support the project from additional sales, income, property, and hotel-related taxes.

Debt Service is Paid By: Revenue Commission

**LOUISVILLE METRO
DEBT SERVICE
FISCAL YEAR 2017-2018**

Bond Series:		2016B		
Period Ending	Principal	Interest	External Source of Debt Service	Annual Net Debt Service
6/30/2018	-			-
6/30/2019		\$1,486,084	\$253,135	1,232,949
6/30/2020	\$1,250,000	2,940,919	3,393,314	797,604
6/30/2021	1,310,000	2,876,919	3,414,383	772,535
6/30/2022	1,375,000	2,809,794	3,436,022	748,772
6/30/2023	1,445,000	2,739,294	3,443,185	741,109
6/30/2024	1,420,000	2,667,669	3,366,460	721,209
6/30/2025	1,675,000	2,590,294	3,522,860	742,434
6/30/2026	1,585,000	2,508,794	3,371,159	722,635
6/30/2027	1,680,000	2,427,169	3,383,669	723,500
6/30/2028	1,755,000	2,341,294	3,373,984	722,310
6/30/2029	1,365,000	2,263,294	3,628,294	-
6/30/2030	1,975,000	2,208,184	4,183,184	-
6/30/2031	2,205,000	2,143,100	4,348,100	-
6/30/2032	2,930,000	2,062,375	4,992,375	-
6/30/2033	3,170,000	1,978,200	5,148,200	-
6/30/2034	3,305,000	1,881,075	5,186,075	-
6/30/2035	3,565,000	1,778,025	5,343,025	-
6/30/2036	4,100,000	1,663,050	5,763,050	-
6/30/2037	5,355,000	1,521,225	6,876,225	-
6/30/2038	5,705,000	1,355,325	7,060,325	-
6/30/2039	6,070,000	1,178,700	7,248,700	-
6/30/2040	6,455,000	990,825	7,445,825	-
6/30/2041	6,855,000	791,175	7,646,175	-
6/30/2042	7,275,000	579,225	7,854,225	-
6/30/2043	2,580,000	431,400	1,674,552	1,336,848
6/30/2044	2,370,000	357,150	1,251,542	1,475,608
6/30/2045	2,490,000	284,250	1,258,986	1,515,264
6/30/2046	2,615,000	207,675	1,266,386	1,556,289
6/30/2047	2,740,000	127,350	1,273,722	1,593,628
6/30/2048	2,875,000	43,125	1,280,441	1,637,684
TOTALS:	\$89,495,000	49,232,956	\$121,687,578	17,040,378

**LOUISVILLE METRO
DEBT SERVICE
FISCAL YEAR 2017-2018**

Bond Series: 2017A

Purpose:	This proposed \$56.9 million issue is a tax-exempt general obligation bond associated with various projects proposed in the FY18 capital budget, including vehicles and equipment, technology upgrades, and facility improvements and new construction with associated amortization periods of 5-years (\$11.1M), 10-years (\$30.4M), and 20-years (\$15.4M). It is anticipated to be a premium bond without strict level debt service with the intent of wrapping the debt service around existing totals during the initial five years of repayment.
Authorizing Ordinance:	TBD
Date of Issuance:	TBD
Principal Issued:	\$56,935,000
Fiscal Term of Bond:	21 years
True Interest Cost:	TBD
Winning Bidder:	TBD
Ratings at Time of Issuance:	
Fitch	TBD
Moody's	TBD
S&P	TBD
Bond Counsel:	Rubin & Hays
Financial Advisor:	J.J.B. Hilliard, W.L. Lyons, LLC
External Sources of Debt Service:	Kentucky Department for Libraries & Archives
Notes on External Sources of Debt Service:	The Kentucky Department for Libraries & Archives has provided Louisville Metro a 20-year debt service grant associated with this project in the amount of \$207,390 per year.
Debt Service is Paid By:	Revenue Commission

**LOUISVILLE METRO
DEBT SERVICE
FISCAL YEAR 2017-2018**

Bond Series: 2017A

Period Ending	Principal	Interest	External Source of Debt Service	Annual Net Debt Service
6/30/2018	\$1,510,000	\$1,682,538	\$207,390	\$2,985,148
6/30/2019	1,210,000	2,366,550	207,390	3,369,160
6/30/2020	8,165,000	2,132,175	207,390	10,089,785
6/30/2021	4,520,000	1,815,050	207,390	6,127,660
6/30/2022	4,750,000	1,583,300	207,390	6,125,910
6/30/2023	4,995,000	1,339,675	207,390	6,127,285
6/30/2024	3,185,000	1,135,175	207,390	4,112,785
6/30/2025	3,350,000	971,800	207,390	4,114,410
6/30/2026	3,520,000	800,050	207,390	4,112,660
6/30/2027	3,705,000	619,425	207,390	4,117,035
6/30/2028	3,890,000	429,550	207,390	4,112,160
6/30/2029	745,000	313,675	207,390	851,285
6/30/2030	780,000	275,550	207,390	848,160
6/30/2031	815,000	243,825	207,390	851,435
6/30/2032	840,000	217,950	207,390	850,560
6/30/2033	865,000	190,244	207,390	847,854
6/30/2034	895,000	160,525	207,390	848,135
6/30/2035	930,000	128,588	207,390	851,198
6/30/2036	960,000	94,313	207,390	846,923
6/30/2037	1,000,000	57,563	207,390	850,173
6/30/2038	1,035,000	19,406		1,054,406
TOTALS:	\$51,665,000	\$16,576,925	\$4,147,800	\$63,039,719

**LOUISVILLE METRO
DEBT SERVICE
FISCAL YEAR 2017-2018**

Bond Series:	2017B
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Purpose: This proposed \$12.0 million issue is a taxable general obligation bond associated with funding Louisville CARES (affordable housing loan program) along with associated costs of issuance.

Authorizing Ordinance: TBD

Date of Issuance: TBD

Principal Issued: \$12,000,000

Fiscal Term of Bond: 31 years

True Interest Cost: TBD

Winning Bidder: TBD

Ratings at Time of Issuance:

Fitch TBD

Moody's TBD

S&P TBD

Bond Counsel: Rubin & Hays

Financial Advisor: J.J.B. Hilliard, W.L. Lyons, LLC

External Sources of Debt Service: None

Notes on External Sources of Debt Service: N/A

Debt Service is Paid By: Revenue Commission

**LOUISVILLE METRO
DEBT SERVICE
FISCAL YEAR 2017-2018**

Bond Series: 2017B

Period Ending	Principal	Interest	External Source of Debt Service	Annual Net Debt Service
6/30/2018	\$250,000	\$315,344	-	\$565,344
6/30/2019	100,000	460,213	-	560,213
6/30/2020	150,000	458,513	-	608,513
6/30/2021	260,000	455,188	-	715,188
6/30/2022	260,000	450,183	-	710,183
6/30/2023	270,000	444,145	-	714,145
6/30/2024	275,000	437,194	-	712,194
6/30/2025	285,000	429,418	-	714,418
6/30/2026	290,000	420,863	-	710,863
6/30/2027	300,000	411,715	-	711,715
6/30/2028	310,000	401,875	-	711,875
6/30/2029	320,000	391,320	-	711,320
6/30/2030	335,000	380,018	-	715,018
6/30/2031	345,000	367,945	-	712,945
6/30/2032	355,000	355,168	-	710,168
6/30/2033	370,000	341,663	-	711,663
6/30/2034	385,000	327,410	-	712,410
6/30/2035	400,000	312,395	-	712,395
6/30/2036	415,000	296,603	-	711,603
6/30/2037	435,000	279,919	-	714,919
6/30/2038	450,000	262,215	-	712,215
6/30/2039	470,000	243,468	-	713,468
6/30/2040	490,000	223,665	-	713,665
6/30/2041	510,000	202,788	-	712,788
6/30/2042	530,000	180,815	-	710,815
6/30/2043	555,000	157,620	-	712,620
6/30/2044	580,000	132,493	-	712,493
6/30/2045	605,000	105,534	-	710,534
6/30/2046	635,000	77,165	-	712,165
6/30/2047	665,000	47,265	-	712,265
6/30/2048	695,000	15,985	-	710,985
TOTALS:	\$12,295,000	\$9,386,098	\$0	\$21,681,098



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**LOUISVILLE METRO
SUMMARY OF APPROPRIATIONS
FISCAL YEAR 2017-2018**

General Fund - Municipal Aid/County Road Aid -
Community Development Fund - Capital/Other Fund

	Council Approved 2016-2017	Mayor's Recommended 2017-2018	Percent Change
<u>Mayor's Office</u>	\$ 2,246,700	\$ 2,343,400	4.3%
<u>Metro Council</u>	8,192,700	8,315,300	1.5%
<u>Office of Internal Audit</u>	747,000	798,400	6.9%
<u>Criminal Justice Commission</u>	6,971,600	5,985,000	(14.2%)
<u>Chief of Police</u>			
Louisville Metro Police Department	164,965,300	182,370,700	10.6%
<u>Deputy Chief of Staff</u>			
Louisville Free Public Library	17,142,300	17,881,200	4.3%
<u>Chief of Public Services</u>			
Facilities and Fleet Management	16,794,100	18,152,100	8.1%
Louisville Fire	52,785,900	54,171,700	2.6%
Emergency Services	40,980,700	42,508,100	3.7%
Department of Corrections	52,989,000	48,600,800	(8.3%)
Public Works & Assets	49,146,700	49,178,200	0.1%
Metro Animal Services	3,212,700	3,372,100	5.0%
	215,909,100	215,983,000	0.0%
<u>Chief of Community Building</u>			
Youth Detention Services	9,880,700	9,281,600	(6.1%)
Public Health & Wellness	9,507,300	17,769,400	86.9%
Parks & Recreation	17,456,300	18,284,100	4.7%
Louisville Zoo	3,834,500	3,888,600	1.4%
	40,678,800	49,223,700	21.0%
<u>Chief of Louisville Forward</u>			
Economic Development	14,499,100	13,474,800	(7.1%)
Develop Louisville ¹	15,341,200	11,805,700	(23.0%)
Codes and Regulations	6,226,700	10,103,000	62.3%
	36,067,000	35,383,500	(1.9%)
<u>Chief Financial Officer</u>			
Office of Management & Budget ²	33,323,600	32,771,500	(1.7%)

**LOUISVILLE METRO
SUMMARY OF APPROPRIATIONS
FISCAL YEAR 2017-2018**

General Fund - Municipal Aid/County Road Aid -
Community Development Fund - Capital/Other Fund

	Council Approved 2016-2017	Mayor's Recommended 2017-2018	Percent Change
<u>Chief of Equity</u>			
Human Resources	4,091,000	4,141,400	1.2%
Human Relations Commission	1,076,600	810,000	(24.8%)
	<u>5,167,600</u>	<u>4,951,400</u>	(4.2%)
<u>Chief of Resilience</u>			
Office of Resilience and Community Services ³	11,577,500	11,077,100	(4.3%)
<u>Chief of Performance Improvement</u>			
Office of Performance Improvement	1,475,700	1,573,300	6.6%
<u>Chief of Civic Innovation</u>			
Department of Information Technology	13,917,100	14,409,000	3.5%
<u>Related Agencies</u>			
Waterfront Development Corporation	1,535,200	1,515,000	(1.3%)
Kentucky Science Center	762,500	762,500	0.0%
	<u>2,297,700</u>	<u>2,277,500</u>	(0.9%)
<u>Other Elected Officials</u>			
Jefferson County Attorney	8,007,800	8,588,700	7.3%
Jefferson County Clerk	3,534,800	3,426,500	(3.1%)
Commonwealth Attorney	1,687,300	1,809,400	7.2%
Jefferson County Coroner	1,358,200	1,416,300	4.3%
Other Statutory Obligations	4,196,000	4,395,200	4.7%
	<u>18,784,100</u>	<u>19,636,100</u>	4.5%
<u>Total - Operations:</u>	<u>579,463,800</u>	<u>604,980,100</u>	<u>4.4%</u>
<u>Capital/Debt Service</u>			
	<u>32,587,131</u>	<u>28,382,700</u>	<u>(12.9%)</u>
<u>Total Appropriations:</u>	<u>\$ 612,050,931</u>	<u>\$ 633,362,800</u>	<u>3.5%</u>

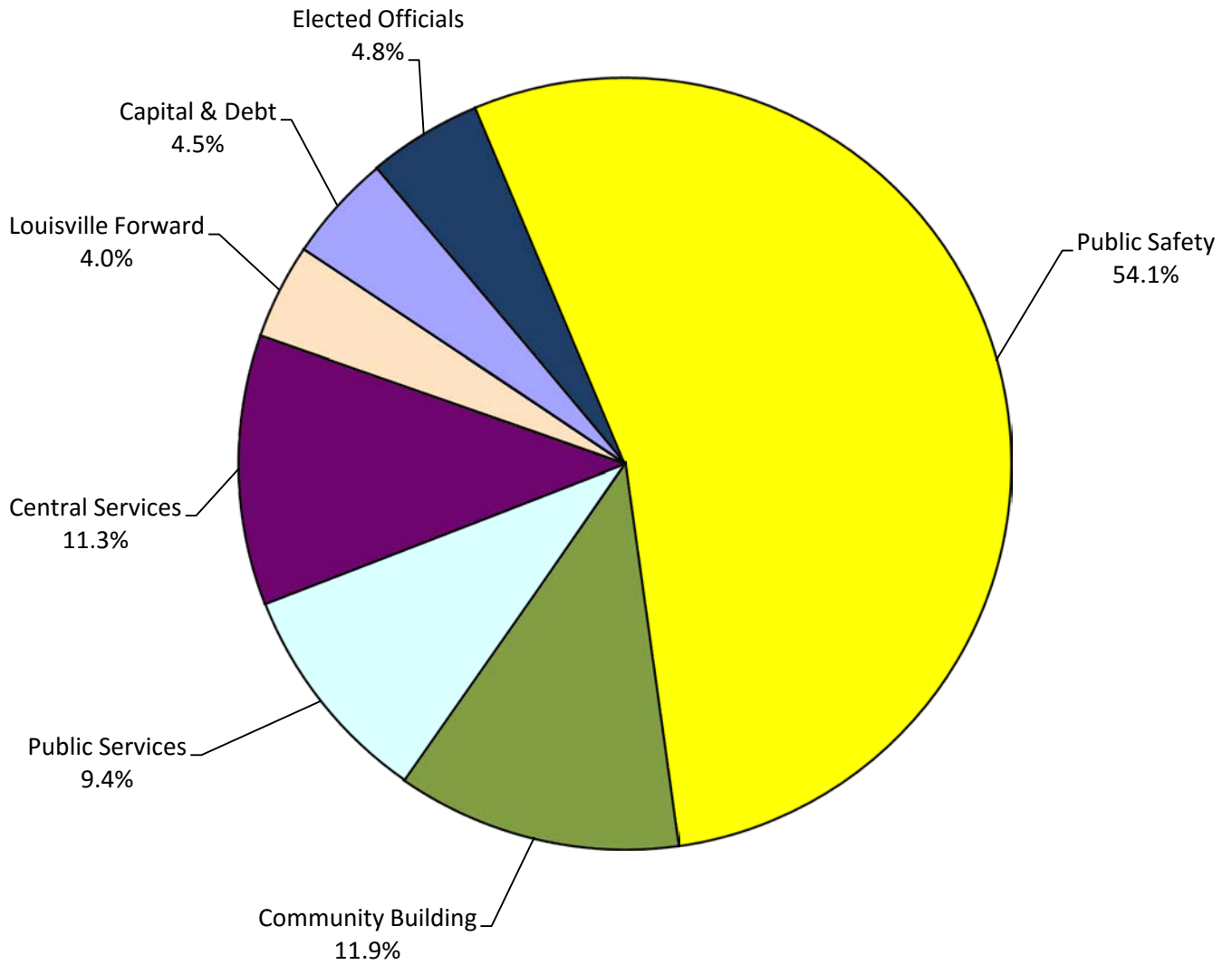
1 Construction Review activities, included in the Council Approved 2016-2017 budget of Develop Louisville, have been transferred to Codes and Regulations in the Mayor's Recommended 2017-2018 budget.

2 The Fleet & Facilities division, included in the Council Approved 2016-2017 budget of Office of Management & Budget, has become Facilities and Fleet Management in the Mayor's Recommended 2017-2018 budget.

3 The Office of Resilience and Community Services is formally known as Community Services.

**LOUISVILLE METRO
EXPENDITURES (BY CATEGORY)
FISCAL YEAR 2017-2018**

**General Fund
Municipal Aid/County Road Aid
Community Development Fund
Capital/Other Fund**



**LOUISVILLE METRO
SUMMARY OF APPROPRIATIONS
FISCAL YEAR 2017-2018**

All Funds

	Council Approved 2016-2017	Mayor's Recommended 2017-2018	Percent Change
<u>Mayor's Office</u>	\$ 2,246,700	\$ 2,343,400	4.3%
<u>Metro Council</u>	8,192,700	8,315,300	1.5%
<u>Office of Internal Audit</u>	747,000	798,400	6.9%
<u>Criminal Justice Commission</u>	8,644,100	8,145,700	(5.8%)
<u>Chief of Police</u>			
Louisville Metro Police Department	178,011,500	193,997,600	9.0%
<u>Deputy Chief of Staff</u>			
Louisville Free Public Library	19,545,700	20,210,400	3.4%
<u>Chief of Public Services</u>			
Facilities and Fleet Management	23,996,700	25,076,300	4.5%
Louisville Fire	55,462,700	56,946,400	2.7%
Emergency Services	47,080,800	48,552,600	3.1%
Department of Corrections	55,716,700	51,526,100	(7.5%)
Public Works & Assets	59,860,600	59,379,900	(0.8%)
Metro Animal Services	4,356,200	4,483,400	2.9%
	<u>246,473,700</u>	<u>245,964,700</u>	<u>(0.2%)</u>
<u>Chief of Community Building</u>			
Youth Detention Services	9,968,100	9,370,000	(6.0%)
Public Health & Wellness	23,195,600	30,873,400	33.1%
Parks & Recreation	24,725,400	26,257,400	6.2%
Louisville Zoo	14,964,800	15,437,300	3.2%
	<u>72,853,900</u>	<u>81,938,100</u>	<u>12.5%</u>
<u>Chief of Louisville Forward</u>			
Economic Development	30,061,300	26,992,900	(10.2%)
Develop Louisville ¹	18,736,700	16,932,700	(9.6%)
Codes and Regulations	7,126,700	11,060,400	55.2%
	<u>55,924,700</u>	<u>54,986,000</u>	<u>(1.7%)</u>
<u>Chief Financial Officer</u>			
Office of Management & Budget ²	40,425,400	40,466,000	0.1%

**LOUISVILLE METRO
SUMMARY OF APPROPRIATIONS
FISCAL YEAR 2017-2018**

All Funds

	Council Approved 2016-2017	Mayor's Recommended 2017-2018	Percent Change
<u>Chief of Equity</u>			
Human Resources	4,251,000	4,301,400	1.2%
Human Relations Commission	1,607,600	1,282,300	(20.2%)
	<u>5,858,600</u>	<u>5,583,700</u>	<u>(4.7%)</u>
<u>Chief of Resilience</u>			
Office of Resilience and Community Services ³	30,079,600	29,602,800	(1.6%)
<u>Chief of Performance Improvement</u>			
Office of Performance Improvement	1,495,700	1,573,300	5.2%
<u>Chief of Civic Innovation</u>			
Department of Information Technology	14,871,400	14,418,500	(3.0%)
<u>Related Agencies</u>			
Waterfront Development Corporation	1,535,200	1,515,000	(1.3%)
Kentucky Science Center	762,500	762,500	0.0%
	<u>2,297,700</u>	<u>2,277,500</u>	<u>(0.9%)</u>
<u>Other Elected Officials</u>			
Jefferson County Attorney	8,317,200	8,913,000	7.2%
Jefferson County Clerk	3,534,800	3,426,500	(3.1%)
Commonwealth Attorney	1,781,400	1,809,400	1.6%
Jefferson County Coroner	1,388,300	1,443,300	4.0%
Other Statutory Obligations	4,503,100	4,700,300	4.4%
	<u>19,524,800</u>	<u>20,292,500</u>	<u>3.9%</u>
<u>Total - Operations:</u>	<u>707,193,200</u>	<u>730,913,900</u>	<u>3.4%</u>
<u>Capital/Debt Service</u>			
	<u>115,942,374</u>	<u>108,548,700</u>	<u>(6.4%)</u>
<u>Total Appropriations:</u>	<u>\$ 823,135,574</u>	<u>\$ 839,462,600</u>	<u>2.0%</u>

1 Construction Review activities, included in the Council Approved 2016-2017 budget of Develop Louisville, have been transferred to Codes and Regulations in the Mayor's Recommended 2017-2018 budget.

2 The Fleet & Facilities division, included in the Council Approved 2016-2017 budget of Office of Management & Budget, has become Facilities and Fleet Management in the Mayor's Recommended 2017-2018 budget.

3 The Office of Resilience and Community Services is formally known as Community Services.

**LOUISVILLE METRO
SUMMARY OF ANNUAL FUND APPROPRIATIONS
FISCAL YEAR 2017-2018**

	General Fund	Capital Fund	Municipal Aid/ County Road Aid	Community Development Fund	Total
Available Funds	\$ 603,025,100	\$ 500,000	\$ 12,750,000	\$ 10,900,000	\$ 627,175,100
Non-Recurring Funding Sources	3,308,700	3,379,000	-	-	6,687,700
Transfer to the Capital Fund	(5,604,500)	5,604,500	-	-	-
Committed for Unassigned Fund Balance	(500,000)	-	-	-	(500,000)
Grand Total: Available Funds	600,229,300	9,483,500	12,750,000	10,900,000	633,362,800
Appropriations to Operating Budget	593,024,700	-	6,000,000	5,955,400	604,980,100
Appropriations for Capital Projects	-	9,483,500	6,750,000	4,944,600	21,178,100
Appropriations for Debt Service	7,204,600	-	-	-	7,204,600
Grand Total: Appropriations	600,229,300	9,483,500	12,750,000	10,900,000	633,362,800
Unappropriated Balance:	\$ -	\$ -	\$ -	\$ -	\$ -

**LOUISVILLE METRO
PERSONNEL OVERVIEW
FISCAL YEAR 2017-2018**

Collective Bargaining Agreements

As of April 1, 2017, approximately 75% of Louisville Metro's full-time workforce has union representation. With personnel costs comprising approximately 68% of the city's overall operating budget, Metro Government has moved to a labor strategy based on standardizing the definition of overtime eligible labor throughout all contracts and limiting the growth in total compensation (Cost of Living Adjustments, step increases, or other terms of compensation) not to exceed overall average revenue growth. Below is a listing of the current status of collective bargaining contracts:

Collective Bargaining Unit	Contract End Date	Authorization
AFSCME Local 2629, Jefferson County Master	6/30/2017	Ord. No. 11, Series 2014
IBEW Local 369, Public Works & Assets	6/30/2017	Ord. No. 18, Series 2012
Louisville Metro Traffic Guards Association	6/30/2017	Ord. No. 25, Series 2014
AFSCME Local 2629, Technology	6/30/2017	Ord. No. 136, Series 2014
AFSCME Local 2629, Revenue Commission	6/30/2017	Ord. No. 139, Series 2014
AFSCME Local 2629, Zoo	6/30/2017	Ord. No. 105, Series 2014
Teamsters Local 783, Public Works & Assets	6/30/2017	Letter Agreement
FOP Lodge 614, LMPD Captains & Lieutenants	6/30/2018	Ord. No. 26, Series 2014
IAFF Local 345, Fire Suppression	6/30/2018	Ord. No. 129, Series 2013
FOP Lodge 614, LMPD Officers & Sergeants	6/30/2018	Ord. No. 132, Series 2013
AFSCME Local 3447-02 & 3447-03, Parks	6/30/2018	Ord. No. 138, Series 2014
AFSCME Local 2629, Corrections Supervisors	6/30/2018	Ord. No. 128, Series 2015
AFSCME Local 2629, Corrections Civilians	6/30/2018	Ord. No. 154, Series 2015
Teamsters Local 783, EMA/MetroSafe	6/30/2018	Letter Agreement
AFSCME Local 3425, Library	6/30/2019	Ord. No. 137, Series 2014
IAFF Local 345, Fire Majors	6/30/2020	Ord. No. 109, Series 2015
Teamsters Local 783, LMPD Civilians	6/30/2020	Ord. No. 114, Series 2016
Carpenters Local 2501, Codes & Regs	6/30/2021	Ord. No. 1, Series 2016
Fireman & Oilers Local 320, Public Works & Assets	6/30/2022	Ord. No. 162, Series 2016
IBEW Local 369, EMA/MetroSafe	6/30/2022	Ord. No. 193, Series 2016
FOP Lodge 77, Corrections Officers & Sergeants	6/30/2023	Res. No. 145, Series 2016
Teamsters Local 783, EMS	6/30/2023	Res. No. 147, Series 2016
FOP Lodge 77, Corrections Captains & Lieutenants	6/30/2023	Res. No. 39, Series 2017

**LOUISVILLE METRO
PERSONNEL SUMMARY BY AGENCY
FISCAL YEAR 2017-2018**
(Filled Position Count - as of 4/1/17)

	Regular Full-Time	Regular Part-Time	Seasonal/ Other	Total
<u>Mayor's Office</u>	16	3		19
<u>Louisville Metro Council</u>	66	12	1	79
<u>Office of Internal Audit</u>	8			8
<u>Criminal Justice Commission</u>	3	1		4
<u>Chief of Police</u>				
Louisville Metro Police Department	1,542	61		1,603
<u>Deputy Chief of Staff</u>				
Louisville Free Public Library	186	97	9	292
<u>Chief of Public Services</u>				
Facilities and Fleet Management	185			185
Louisville Fire	497			497
Emergency Services	416			416
Department of Corrections	529			529
Public Works & Assets	460	1	2	463
Metro Animal Services	57			57
Subtotal:	2,144	1	2	2,147
<u>Chief of Community Building</u>				
Youth Detention Services	123			123
Public Health & Wellness	201	14	1	216
Parks & Recreation	289	42	59	390
Louisville Zoo	118	18	75	211
Subtotal:	731	74	135	940
<u>Chief of Louisville Forward</u>				
Economic Development	74	1		75
Develop Louisville	153	1	14	168
Codes and Regulations	98		3	101
Subtotal:	325	2	17	344

LOUISVILLE METRO
PERSONNEL SUMMARY BY AGENCY
FISCAL YEAR 2017-2018
(Filled Position Count - as of 4/1/17)

	Regular Full-Time	Regular Part-Time	Seasonal/ Other	Total
<u>Chief Financial Officer</u>				
Office of Management & Budget	188	6		194
<u>Chief of Equity</u>				
Human Resources	38		7	45
Human Relations Commission	12	5		17
Subtotal:	50	5	7	62
<u>Chief of Resilience</u>				
Office of Resilience and Community Services	112	16	18	146
<u>Chief of Performance Improvement</u>				
Office of Performance Improvement	12			12
<u>Chief of Civic Innovation</u>				
Department of Information Technology	66			66
<u>Other Elected Officials</u>				
Jefferson County Attorney	96	7		103
Commonwealth Attorney	22			22
Jefferson County Coroner	14			14
Other Statutory Obligations	3		1	4
Subtotal:	135	7	1	143
Total Filled Positions as of 4/1/17	5,584	285	190	6,059



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Metro Government Operations

Budget Summary

	Prior Year Actual 2015-2016	Original Budget 2016-2017	Revised Budget 2016-2017	Mayor's Recommended 2017-2018
<u>Funding by Source</u>				
General Fund Appropriation	540,521,200	567,739,800	566,890,000	593,024,700
Carryforward & Designated	18,196,300	5,295,700	24,687,300	5,879,800
Agency Receipts	52,333,200	60,787,400	62,670,600	59,330,700
Federal Grants	27,578,000	45,987,300	43,979,800	45,593,400
State Grants	28,421,400	27,383,000	26,752,700	27,085,300
Total Funding:	667,050,100	707,193,200	724,980,400	730,913,900
<u>Expenditures by Category</u>				
Personnel Services	456,323,000	468,154,200	475,580,100	496,159,800
Contractual Services	148,854,500	153,411,200	167,343,100	156,330,400
Supplies	19,312,700	20,671,000	22,926,200	20,890,100
Equipment/Capital Outlay	3,472,600	3,740,400	4,891,400	3,995,000
Direct Reimbursements	16,463,500	16,544,500	16,576,100	17,236,400
Interdepartment Charges	5,106,500	4,330,000	4,759,900	4,672,700
Other Expenses	316,500	-	278,300	-
Restricted & Other Proj Exp	-	40,341,900	32,630,000	31,629,500
Total Expenditures:	649,849,300	707,193,200	724,985,100	730,913,900

Metro Government Operations

Budget Summary

	Prior Year Actual 2015-2016	Original Budget 2016-2017	Revised Budget 2016-2017	Mayor's Recommended 2017-2018
<u>Expenditures by Activity</u>				
Mayor's Office	2,453,900	2,246,700	2,246,700	2,343,400
Louisville Metro Council	6,086,400	8,192,700	9,011,400	8,315,300
Office of Internal Audit	650,900	747,000	747,000	798,400
Criminal Justice Commission	7,027,000	8,644,100	8,061,900	8,145,700
Louisville Metro Police Department	169,555,900	178,011,500	180,476,600	193,997,600
Louisville Free Public Library	18,555,600	19,545,700	19,984,800	20,210,400
Facilities and Fleet Management	23,813,300	23,996,700	24,046,700	25,076,300
Louisville Fire	53,611,200	55,462,700	55,511,500	56,946,400
Emergency Services	45,342,300	47,080,800	46,943,400	48,552,600
Department of Corrections	53,776,500	55,716,700	56,934,300	51,526,100
Public Works & Assets	57,240,500	59,860,600	60,808,800	59,379,900
Metro Animal Services	3,820,900	4,356,200	4,348,300	4,483,400
Youth Detention Services	9,725,900	9,968,100	9,968,300	9,370,000
Public Health & Wellness	18,691,200	23,195,600	27,799,700	30,873,400
Parks & Recreation	24,372,600	24,725,400	25,491,000	26,257,400
Louisville Zoo	14,849,200	14,964,800	14,969,100	15,437,300
Economic Development	20,564,600	30,111,300	35,491,600	26,992,900
Develop Louisville	14,736,600	18,686,700	20,794,200	16,932,700
Codes and Regulations	7,044,800	7,126,700	7,240,600	11,060,400
Office of Management & Budget	35,034,300	40,425,400	41,265,800	40,466,000
Human Resources	3,814,100	4,251,000	4,291,000	4,301,400
Human Relations Commission	956,500	1,607,600	1,625,000	1,282,300
Office of Resilience and Community Services	22,178,400	30,079,600	29,600,200	29,602,800
Office of Performance Improvement	1,277,000	1,495,700	1,495,700	1,573,300
Department of Information Technology	13,206,500	14,871,400	14,009,000	14,418,500
Related Agencies	2,277,700	2,297,700	2,297,700	2,277,500
Other Elected Officials	19,185,500	19,524,800	19,524,800	20,292,500
Total Expenditures:	649,849,300	707,193,200	724,985,100	730,913,900

MAYOR'S OFFICE

Mission Statement

Provide vision and leadership to the community to improve quality of life and economic health through effective and efficient delivery of public services.

Major Services

- Administration
- Development and management of Louisville Metro's Strategic Plan

Objectives

- Use technology and innovation to deliver excellent city services
- Ensure fiscal Integrity
- Create additional jobs at higher wages
- Invest in people and neighborhoods to advance Louisville's "Quality of Place"
- Create a 25-year city plan for development and revitalization

Website

To view the agency's strategic plan along with other important information, please visit <https://louisvilleky.gov/government/mayor-greg-fischer>

Mayor's Office**Budget Summary**

	Prior Year Actual 2015-2016	Original Budget 2016-2017	Revised Budget 2016-2017	Mayor's Recommended 2017-2018
<u>Funding by Source</u>				
General Fund Appropriation	2,453,900	2,246,700	2,246,700	2,343,400
Total Funding:	2,453,900	2,246,700	2,246,700	2,343,400
<u>Expenditures by Category</u>				
Personnel Services	2,274,000	2,050,000	2,050,000	2,164,100
Contractual Services	160,100	175,600	175,100	162,100
Supplies	9,200	8,800	8,800	5,700
Equipment/Capital Outlay	4,400	2,100	2,600	3,500
Direct Reimbursements	6,100	9,600	9,600	7,400
Interdepartment Charges	100	600	600	600
Total Expenditures:	2,453,900	2,246,700	2,246,700	2,343,400
<u>Expenditures by Activity</u>				
Mayor's Office Administration	2,453,900	2,246,700	2,246,700	2,343,400
Total Expenditures:	2,453,900	2,246,700	2,246,700	2,343,400

Mayor's Office**Filled Position Detail**

	FY15	FY16	FY17 by Quarter			
	Average	Average	7/1/16	10/1/16	1/1/17	4/1/17
Regular Full-Time	17	17	17	16	16	16
Regular Part-Time	5	6	6	3	3	3
Seasonal/Other	0	0	0	0	0	0
Filled Position Total	22	23	23	19	19	19
Position Title						
Administrative Assistant	3	4	3	3	3	2
Chief Legal Counsel	1	1	1	1	1	1
Chief of Community Building	1	1	1	1	1	1
Chief of Public Services	1	1	1	1	1	1
Chief of Staff	1	1	1	1	1	1
Counsel	1	1	1	1	1	1
Deputy Chief of Staff	1	1	1	1	1	1
Deputy for Communications	1	1	1	1	1	1
Director of Communications	1	1	1	1	1	1
Director of Policy	1	0	0	0	0	0
Intergovernmental Affairs Aide	1	1	1	1	1	1
Mayor	1	1	1	1	1	1
Mayor's Scheduler	1	1	1	1	1	1
Special Assistant	4	5	6	4	4	5
Special Police	2	2	2	0	0	0
Speech Writer	1	1	1	1	1	1

LOUISVILLE METRO COUNCIL

Mission Statement

Enact legislation to meet the needs of the citizens of Louisville Metro.

Major Services

Standing Committees:

- Appropriations, Neighborhood Development Improvement Funds (NDF), and Capital Improvement Funds (CIF)
- Budget Committee
- Committee of the Whole
- Committee on Committees
- Committee on Contracts & Appointments
- Community Affairs, Housing, Health & Education Committee
- Government Accountability, Ethics & Intergovernmental Affairs Committee
- Labor & Economic Development Committee
- Planning/Zoning, Land Design & Development Committee
- Public Safety Committee
- Public Works, Parks, Sustainability & Transportation Committee

Objectives

- Provide legislative oversight and authority for efficient and effective services to all citizens of Louisville Metro
- Provide legislative authority to achieve the published goals and objectives of Louisville Metro Government
- Appropriate an annual operating and capital budget

Website

To view other important Metro Council information, please visit <https://louisvilleky.gov/government/metro-council>

Louisville Metro Council

Budget Summary

	Prior Year Actual 2015-2016	Original Budget 2016-2017	Revised Budget 2016-2017	Mayor's Recommended 2017-2018
<u>Funding by Source</u>				
General Fund Appropriation	6,805,800	8,192,700	7,276,700	8,315,300
Carryforward & Designated	1,881,000	-	1,718,500	-
Agency Receipts	29,500	-	12,900	-
Total Funding:	8,716,300	8,192,700	9,008,100	8,315,300
<u>Expenditures by Category</u>				
Personnel Services	5,270,500	5,200,900	5,252,300	5,388,200
Contractual Services	445,300	731,300	736,400	676,000
Supplies	29,000	37,200	43,300	44,800
Equipment/Capital Outlay	25,100	48,200	48,700	46,200
Interdepartment Charges	-	25,000	26,000	10,000
Other Expenses	316,500	-	239,800	-
Restricted & Other Proj Exp	-	2,150,100	2,664,900	2,150,100
Total Expenditures:	6,086,400	8,192,700	9,011,400	8,315,300
<u>Expenditures by Activity</u>				
District Operations/NDF Fund	942,400	2,759,600	3,314,700	2,754,000
Administration	5,144,000	5,433,100	5,696,700	5,561,300
Total Expenditures:	6,086,400	8,192,700	9,011,400	8,315,300

Louisville Metro Council

Filled Position Detail

	FY15	FY16	FY17 by Quarter			
	Average	Average	7/1/16	10/1/16	1/1/17	4/1/17
Regular Full-Time	69	68	67	67	67	66
Regular Part-Time	14	14	12	15	15	12
Seasonal/Other	1	1	4	1	1	1
Filled Position Total	84	83	83	83	83	79
Position Title						
Administrative Assistant	3	3	3	3	3	2
Administrative Clerk	5	5	3	3	3	3
Administrative Specialist	1	1	1	1	1	1
Business Manager	1	1	1	1	1	1
Business Specialist	1	1	1	1	1	1
Caucus Director	1	1	1	1	1	1
Deputy Clerk to Metro Council	0	0	0	1	1	1
Director of Communications	2	1	1	1	0	0
Financial Advisor	1	1	1	1	1	1
Information Systems Coordinator	1	1	1	0	0	0
Legislative Aide	12	12	12	12	12	12
Legislative Assistant	14	14	14	14	14	15
Majority Caucus Communications Director	1	1	1	1	1	1
Majority Caucus Director	1	1	1	1	1	1
Metro Council Assistant Clerk	3	2	2	2	2	2
Metro Council Clerk	1	1	1	1	1	1
Metro Council Member	26	26	26	26	26	26
Metro Council Staff Helper	10	11	13	13	14	10

OFFICE OF INTERNAL AUDIT

Mission Statement

Provide independent, objective assurance and consulting activities that assist both policy makers and program managers in providing high-quality services in a manner that is accountable, efficient, effective, and ethical. Provide services that add value and improve Louisville Metro Government operations. Support the accomplishment of Louisville Metro Government's objectives by bringing a systematic, disciplined approach to evaluate and improve the effectiveness of risk management, control, and governance processes.

Major Services

- Assurance Services
- Consulting Services
- Information Technology Services
- Integrity Services

Objectives

Conduct audits of Louisville Metro Government department activities to review the systems of risk management and internal controls in order to provide reasonable assurance regarding the achievement of objectives in the following categories:

- Compliance with applicable laws and regulations
- Reliability of financial reporting
- Effectiveness and efficiency of operations
- Achievement of Louisville Metro Governments Strategic Objectives and 21 goals
- Safeguarding of assets

Website

To view the agency's strategic plan along with other important information, please visit <https://louisvilleky.gov/government/internal-audit>

Office of Internal Audit**Budget Summary**

	Prior Year Actual 2015-2016	Original Budget 2016-2017	Revised Budget 2016-2017	Mayor's Recommended 2017-2018
<u>Funding by Source</u>				
General Fund Appropriation	650,700	747,000	747,000	798,400
Total Funding:	650,700	747,000	747,000	798,400
<u>Expenditures by Category</u>				
Personnel Services	575,700	664,800	664,800	707,200
Contractual Services	74,100	78,400	78,400	87,400
Supplies	1,100	3,800	3,800	3,800
Total Expenditures:	650,900	747,000	747,000	798,400
<u>Expenditures by Activity</u>				
Office of Internal Audit	650,900	747,000	747,000	798,400
Total Expenditures:	650,900	747,000	747,000	798,400

Office of Internal Audit**Filled Position Detail**

	FY15	FY16	FY17 by Quarter			
	Average	Average	7/1/16	10/1/16	1/1/17	4/1/17
Regular Full-Time	6	8	8	8	8	8
Regular Part-Time	0	0	0	0	0	0
Seasonal/Other	0	0	0	0	0	0
Filled Position Total	6	8	8	8	8	8
Position Title						
Assistant Director	1	1	1	1	1	1
Director	1	1	1	1	1	1
Internal Audit Coordinator	1	1	1	1	1	1
Internal Audit Manager	0	1	1	1	1	1
Internal Auditor I	0	1	2	2	2	2
Internal Auditor II	3	3	1	1	1	1
Internal Auditor Senior	0	0	1	1	1	1

CRIMINAL JUSTICE COMMISSION

Mission Statement

Improve the administration of justice and promote public safety through planning, research, education, and system-wide coordination of criminal justice and public safety initiatives.

Legal References:

- Louisville Metro Code of Ordinances (LMCO) Ordinance 166, Series 2009 – Louisville Metro Criminal Justice Commission Board
- LMCO Ordinance 154, Series 2003 – Louisville Metro Domestic Violence Prevention Coordinating Council
- LMCO Ordinance 10, Series 2003 – Louisville Metro Citizens Commission on Police Accountability
- LMCO Chapter 32 – Louisville Firefighter’s Pension Fund
- Kentucky Revised Statute (KRS) 95.290 – Louisville Firefighter’s Pension Fund
- KRS 95.290 – Policemen’s Retirement Fund
- KRS 67C.107(5) – Policemen’s Retirement Fund

Major Services

- Criminal Justice Planning, Research, and Coordination
- Suburban Fire Districts
- Louisville Firefighters’ Pension Fund
- Policemen’s Retirement Fund

Objectives

- Collect and analyze data and publish reports on the incidence and nature of crime as well as its overall impact on the criminal justice system workload
- Generate recommendations for improvements in criminal justice system operations to promote efficiencies
- Educate the public and engage community residents on issues and challenges facing the criminal justice system
- Provide assistance in criminal justice program development and, when possible, secure and administer state or federal funds for specific projects

Website

To view the agency’s strategic plan along with other important information, please visit <https://louisvilleky.gov/government/criminal-justice-commission>

Criminal Justice Commission**Budget Summary**

	Prior Year Actual 2015-2016	Original Budget 2016-2017	Revised Budget 2016-2017	Mayor's Recommended 2017-2018
<u>Funding by Source</u>				
General Fund Appropriation	6,963,600	6,971,600	6,971,600	5,985,000
Carryforward & Designated	-	100,000	100,000	100,000
Agency Receipts	100,000	125,000	125,000	125,000
Federal Grants	63,100	1,447,500	865,200	1,935,700
Total Funding:	7,126,700	8,644,100	8,061,800	8,145,700
<u>Expenditures by Category</u>				
Personnel Services	1,238,900	1,231,500	1,374,500	1,193,100
Contractual Services	5,786,300	6,682,000	6,555,800	5,624,600
Supplies	1,200	1,000	2,000	700
Equipment/Capital Outlay	600	29,600	29,600	27,300
Restricted & Other Proj Exp	-	700,000	100,000	1,300,000
Total Expenditures:	7,027,000	8,644,100	8,061,900	8,145,700
<u>Expenditures by Activity</u>				
Administration	372,200	2,003,400	1,421,200	2,464,300
Firefighters Pension Fund	3,780,200	3,756,400	3,756,400	3,200,700
Policemen Retirement Fund	2,708,000	2,709,600	2,709,600	2,318,700
Suburban Fire Districts	166,600	174,700	174,700	162,000
Total Expenditures:	7,027,000	8,644,100	8,061,900	8,145,700

Criminal Justice Commission

Filled Position Detail

	FY15	FY16	FY17 by Quarter			
	Average	Average	7/1/16	10/1/16	1/1/17	4/1/17
Regular Full-Time	3	3	3	3	3	3
Regular Part-Time	1	1	1	1	1	1
Seasonal/Other	0	0	0	0	0	0
Filled Position Total	4	4	4	4	4	4
Position Title						
Executive Liaison	1	1	1	1	1	1
Public Protection Coordinator	3	3	3	3	3	3

LOUISVILLE METRO POLICE DEPARTMENT

Mission Statement	Deliver professional, effective services, fairly and ethically, at all times, to all people, in order to prevent crime, control crime, and enhance the overall quality of life for citizens and visitors; Encourage and promote community involvement on all levels to achieve these ends.
Major Services	<ul style="list-style-type: none"> • Patrol Services • Police Training • Property and Records Management • Major Crimes • Special Operations • Narcotics • Special Investigations • Media and Public Relations • Administrative Services • Community Services
Objectives	<ul style="list-style-type: none"> • Reduce crimes, traffic fatalities and injury accidents, public perception of fear of crime, external complaints and internal violations, and increase the clearance of crimes by arrest • Enhance community trust and support through increased transparency in the complaint process, improved customer service, increased services to victims of crime, greater citizen input, and more effective communication of our mission, activities, and programs • Enhance employee trust and commitment through increased training opportunities, improved facilities and equipment, and available employee services • Enhance collaboration with local, regional, and federal agencies through improved communication, increased use of cross functional teams, and greater interfacing of informational technologies • Leverage existing citizen technology through increasing services and information available to the community electronically • Collaborate with community stakeholders to increase the department's interaction with young people through programs focused on developing life-skills in order to build a strong foundation of trust with young people in our community • Collaborate with community stakeholders to increase outreach programs available to immigrants in our community in order to build trust and support among the newer members of our community • Incorporate, where applicable, recommendations from the <i>President's Report on 21st Century Policing</i>
Website	To view the agency's strategic plan along with other important information, please visit https://louisvilleky.gov/government/police
Performance Measures	Each agency reports to the Mayor and Metro Leadership 4-8 times per year on their key performance indicators (KPIs), problem solving efforts, and continuous improvement activities. To view the agency's strategic plan, performance measures on previous LouieStat reports, or details on each KPI, please visit http://louiestat.louisvilleky.gov/ . (Note: The timeframe and goal for each measure may vary and can be found on the agency's KPI reports on the LouieStat website .)

Louisville Metro Police Department

Budget Summary

	Prior Year Actual 2015-2016	Original Budget 2016-2017	Revised Budget 2016-2017	Mayor's Recommended 2017-2018
<u>Funding by Source</u>				
General Fund Appropriation	161,740,400	164,965,300	165,077,600	182,370,700
Carryforward & Designated	44,100	-	2,312,500	-
Agency Receipts	1,513,700	1,772,600	1,792,800	1,773,900
Federal Grants	1,330,400	6,053,500	6,098,400	4,736,400
State Grants	4,997,200	5,220,100	5,194,400	5,116,600
Total Funding:	169,625,800	178,011,500	180,475,700	193,997,600
<u>Expenditures by Category</u>				
Personnel Services	152,437,400	154,980,200	157,701,000	170,802,600
Contractual Services	5,980,700	6,752,800	6,901,200	7,844,300
Supplies	1,593,600	1,792,800	2,059,100	2,106,800
Equipment/Capital Outlay	341,000	414,000	597,700	555,100
Direct Reimbursements	7,906,500	7,817,200	7,828,900	8,434,100
Interdepartment Charges	1,296,700	1,301,800	1,301,800	1,284,700
Restricted & Other Proj Exp	-	4,952,700	4,086,900	2,970,000
Total Expenditures:	169,555,900	178,011,500	180,476,600	193,997,600
<u>Expenditures by Activity</u>				
Administrative Bureau	38,172,700	40,994,700	41,850,500	48,082,500
Patrol Bureau	93,213,900	97,341,200	91,384,700	98,020,300
Support Operations Bureau	38,169,300	39,675,600	47,241,400	47,894,800
Total Expenditures:	169,555,900	178,011,500	180,476,600	193,997,600

Louisville Metro Police Department

Filled Position Detail

	FY15	FY16	FY17 by Quarter			
	Average	Average	7/1/16	10/1/16	1/1/17	4/1/17
Regular Full-Time	1,480	1,484	1,494	1,478	1,487	1,542
Regular Part-Time	63	63	58	55	56	61
Seasonal/Other	0	0	0	0	0	0
Filled Position Total	1,543	1,547	1,552	1,533	1,543	1,603
Position Title						
Administrative Assistant	6	4	5	5	4	4
Administrative Clerk	20	20	20	19	20	20
Administrative Secretary	5	5	5	5	5	5
Administrative Specialist	2	2	2	2	2	2
Administrative Supervisor I	1	1	0	0	0	0
Assistant Police Chief	2	3	3	3	3	3
Attorney	1	1	1	1	1	1
Business Accountant I	0	1	1	1	1	1
Clerk Typist II	3	3	3	3	3	3
Community Outreach Coordinator	1	1	1	1	1	1
Crime Analyst I	11	19	18	19	18	23
Crime Center Manager	0	0	0	0	1	1
Crime Scene Technician I	15	15	14	14	15	14
Criminal Justice Specialist	5	4	4	4	4	3
Criminal Justice Supervisor	2	2	2	1	1	1
Deputy Police Chief	1	1	1	1	1	1
Executive Administrator	0	2	3	3	3	3
Executive Assistant	1	1	1	1	1	1
IBIS/Firearms Technician	0	0	0	0	1	2
Information Systems Supervisor	0	0	1	1	1	1
Information Process Technician	21	28	27	28	31	30
Keeper I	1	1	1	1	1	1
Latent Fingerprint Technician	2	2	2	2	2	2
LMPD Service Center Technician	16	17	17	17	15	17
Management Assistant	5	4	4	4	4	3
Paralegal	2	2	2	2	2	3
Performance Analyst	0	0	0	0	0	1
Permit/License Assistant	2	2	2	0	0	0
Personnel Specialist	2	3	3	3	3	3
Personnel Supervisor	1	1	1	1	1	1
Photographer Technician	2	2	2	2	2	2
Physical Fitness Instructor	1	1	0	0	0	0
Police Chief	1	1	1	1	1	1
Police Data Analyst	0	0	0	0	0	1
Police Lieutenant	57	57	55	56	56	56
Police Major	14	15	15	16	16	16
Police Officer	1015	1005	1,012	995	1,003	1,047

Louisville Metro Police Department**Filled Position Detail**

	FY15	FY16	FY17 by Quarter			
	Average	Average	7/1/16	10/1/16	1/1/17	4/1/17
Police Report Technician	5	6	6	6	6	6
Police Sergeant	155	156	158	158	158	159
Polygraph Technician	0	0	0	0	0	1
Property Room Clerk	8	8	9	9	9	9
Property Room Coordinator	1	0	0	0	0	0
Property Room Supervisor	0	1	1	1	1	1
Public Information Specialist	2	2	2	2	2	2
Records Manager	1	0	0	0	0	0
Records Supervisor I	4	4	4	4	3	4
Records Supervisor II	2	2	2	2	2	2
RTCC Manager	0	0	0	1	1	1
Special Police	0	0	1	3	3	3
Storage Equipment Operator	7	7	7	6	5	5
Tow-In Equipment Operator	13	14	14	13	13	14
Traffic Control Officer II	3	3	3	3	3	3
Traffic Guard I	30	28	25	26	26	30
Traffic Guard II	32	32	33	29	30	31
Traffic Guard III	45	46	47	46	47	46
Traffic Guard Supervisor	1	1	1	1	1	1
Transcriber	5	4	3	3	2	2
Vehicle Impoundment Supervisor	2	2	2	2	2	2
Victim Services Advocate	1	1	0	1	1	1
Video Forensics Specialist	1	1	1	1	1	2
Video Records Specialist	0	2	3	3	3	3
Word Processing Clerk Police	7	1	1	1	1	1

LOUISVILLE FREE PUBLIC LIBRARY

Mission Statement Provide the people of Louisville with the broadest possible access to knowledge, ideas, and information and support them in their pursuit of learning.

Major Services

- Neighborhood Libraries
- Library Information Services
- Children/Young Adult Services
- Content Management
- Administrative Support
- Library Computer Services
- Facilities Services
- Technology Resources
- Education Programs and Public Awareness

Objectives

- Support Lifelong Learning – Provide opportunities for library patrons to participate in educational activities, independently or as a group
- Encourage Reading – Provide materials, spaces, and guidance that encourage and allow people to read for learning, in support of their careers, or as a pleasure pursuit
- Increase Library Awareness – Throughout the Library service area, raise the level of awareness of the library, its information resources, its facilities, and the services it provides

Website To view the agency's strategic plan along with other important information, please visit <http://www.lfpl.org/>.

Performance Measures Each agency reports to the Mayor and Metro Leadership 3-4 times per year on their key performance indicators (KPIs), problem solving efforts, and continuous improvement activities. The following page provides a high level overview of the agency's most recent performance on their enterprise-wide and operational KPIs. To view the agency's strategic plan, performance measures on previous LouieStat reports, or details on each KPI, please visit <http://louiestat.louisvilleky.gov/>. (Note: The timeframe and goal for each measure may vary and can be found on the agency's KPI reports on the [LouieStat website](#).)

Louisville Free Public Library

Budget Summary

	Prior Year Actual 2015-2016	Original Budget 2016-2017	Revised Budget 2016-2017	Mayor's Recommended 2017-2018
<u>Funding by Source</u>				
General Fund Appropriation	16,211,100	17,142,300	17,172,300	17,881,200
Carryforward & Designated	381,300	-	366,100	-
Agency Receipts	1,636,400	1,711,600	1,711,600	1,621,200
Federal Grants	379,200	380,000	423,000	423,000
State Grants	311,800	311,800	311,800	285,000
Total Funding:	18,919,800	19,545,700	19,984,800	20,210,400
<u>Expenditures by Category</u>				
Personnel Services	12,832,600	13,666,600	13,666,600	14,162,400
Contractual Services	3,382,600	3,110,400	3,414,800	3,142,500
Supplies	2,088,100	1,525,600	1,918,200	1,658,800
Equipment/Capital Outlay	211,600	211,400	211,400	211,400
Direct Reimbursements	34,900	47,900	47,900	51,500
Interdepartment Charges	5,800	8,800	8,800	8,800
Restricted & Other Proj Exp	-	975,000	717,100	975,000
Total Expenditures:	18,555,600	19,545,700	19,984,800	20,210,400
<u>Expenditures by Activity</u>				
Director's Office	1,052,300	1,140,600	1,150,700	1,150,200
Administrative Support	96,000	103,900	134,500	119,200
Library Computer Services	1,517,200	1,619,900	1,662,900	1,703,000
Facilities	2,260,200	2,184,400	2,184,400	2,283,700
Branch Services	7,225,000	7,768,500	7,768,500	7,963,700
Main Branch Information Services	2,337,200	2,461,900	2,461,900	2,467,500
Child/Young Adult Programs	629,800	730,800	730,800	884,100
Collection Services	3,437,900	3,535,700	3,891,100	3,639,000
Total Expenditures:	18,555,600	19,545,700	19,984,800	20,210,400

Louisville Free Public Library

Filled Position Detail

	FY15	FY16	FY17 by Quarter			
	Average	Average	7/1/16	10/1/16	1/1/17	4/1/17
Regular Full-Time	178	185	184	185	185	186
Regular Part-Time	102	103	105	104	108	97
Seasonal/Other	9	8	8	8	7	9
Filled Position Total	289	296	297	297	300	292
Position Title						
Administrative Coordinator	1	1	1	1	1	1
Administrative Specialist	2	1	1	1	1	0
Assistant Director	2	2	2	2	2	2
Community Outreach Coordinator	2	1	0	0	0	0
Computer Operator	1	0	1	1	1	1
Computer Services Manager	1	1	1	1	1	1
Director	1	1	1	1	1	1
Education Manager	1	1	1	1	1	1
Executive Administrator	2	2	2	2	2	1
Executive Assistant	1	1	1	1	0	0
Facilities Maintenance Manager	1	1	1	1	1	1
Facilities Maintenance Supervisor II	1	1	1	1	1	1
Facilities Project Coordinator	1	1	1	1	0	0
Facilities Project Manager	1	1	1	1	1	1
Graphic Artist	1	1	1	1	1	1
Information Systems Supervisor	1	1	1	1	1	1
Librarian I	24	24	22	22	22	22
Librarian II	17	5	0	0	0	0
Librarian III	12	3	0	0	0	0
Librarian IV	3	1	0	0	0	0
Library Assistant	62	64	65	66	68	66
Library Clerk	77	78	79	79	79	78
Library Content Developer Supervisor	0	1	1	1	1	1
Library Content Manager	0	1	1	1	1	1
Library Content Supervisor	0	1	1	1	1	1
Library Courier	2	2	2	2	2	2
Library Manager	1	13	18	18	19	18
Library Page	41	42	43	43	45	35
Library Programs Coordinator	0	2	4	3	4	5
Library Programs Supervisor	1	6	8	8	9	10
Library Services Manager	3	2	1	1	1	2
Library Supervisor	0	9	11	11	9	11
Library Technician	2	2	0	0	0	0
Maintenance Mechanic	2	2	2	2	2	2
Maintenance Worker II	4	4	4	4	4	5
Manager of Design and Construction	0	0	0	0	1	1
PC Analyst	4	4	4	4	4	4

Louisville Free Public Library**Filled Position Detail**

	FY15	FY16	FY17 by Quarter			
	Average	Average	7/1/16	10/1/16	1/1/17	4/1/17
Performance Analyst	0	0	0	0	0	1
Personnel Coordinator	0	1	1	1	1	1
Personnel Specialist	1	1	1	1	1	1
Print & Audio Equipment Operator	1	1	1	1	1	1
Public Information Specialist	1	1	1	1	1	1
Public Information Supervisor	1	1	1	1	1	1
Substitute Librarian	1	0	0	0	0	0
Substitute Library Assistant	5	6	7	6	6	7
Substitute Library Clerk	2	1	1	2	1	1
Systems Engineer II	1	1	1	1	1	1
Training Specialist	1	0	0	0	0	0

FACILITIES AND FLEET MANAGEMENT

Mission Statement	To provide safe, efficient, and environmentally friendly transportation and equipment to Metro agencies; and provide excellent customer service while maintaining the architectural integrity of Metro assets.
Major Services	<ul style="list-style-type: none"> • Facilities/Project Management • Fleet Services • Capital Construction and Planning • Metro Facilities Improvement • Preventative Maintenance • Metro Agency Moves • Property and Leasing Management
Objectives	<ul style="list-style-type: none"> • Maintain Metro owned property to a high standard of safety and appearance • Plan, design, construct, and renovate Metro buildings • Deliver excellent city services by providing prompt, professional, and efficient services • Maintain and upgrade city vehicles and service equipment • Properly maintain and improve Metro facilities • Provide snow removal services and support • Ensure weather preparedness for Metro Fleet • Promote and maintain energy conservation in Metro facilities
Website	To view the agency's strategic plan along with other important information, please visit https://louisvilleky.gov/government/cathy-duncan-director-facilities-management-fleet-operations
Performance Measures	Each agency reports to the Mayor and Metro Leadership 3-4 times per year on their key performance indicators (KPIs), problem solving efforts, and continuous improvement activities. The following page provides a high level overview of the agency's most recent performance on their enterprise-wide and operational KPIs. To view the agency's strategic plan, performance measures on previous LouieStat reports, or details on each KPI, please visit http://louiestat.louisvilleky.gov/ . (Note: The timeframe and goal for each measure may vary and can be found on the agency's KPI reports on the LouieStat website .)

Facilities and Fleet Management**Budget Summary**

	Prior Year Actual 2015-2016	Original Budget 2016-2017	Revised Budget 2016-2017	Mayor's Recommended 2017-2018
<u>Funding by Source</u>				
General Fund Appropriation	15,859,700	16,794,100	16,794,100	18,152,100
Carryforward & Designated	-	-	50,000	-
Agency Receipts	7,326,400	7,202,600	7,202,600	6,924,200
Total Funding:	23,186,100	23,996,700	24,046,700	25,076,300
<u>Expenditures by Category</u>				
Personnel Services	12,230,100	12,654,100	12,554,100	13,039,200
Contractual Services	10,605,000	9,738,500	9,869,500	10,864,400
Supplies	797,500	852,300	852,300	797,000
Equipment/Capital Outlay	27,100	56,500	75,500	78,600
Direct Reimbursements	92,600	239,200	239,200	228,300
Interdepartment Charges	61,000	56,100	56,100	68,800
Restricted & Other Proj Exp	-	400,000	400,000	-
Total Expenditures:	23,813,300	23,996,700	24,046,700	25,076,300
<u>Expenditures by Activity</u>				
Fleet & Facilities	23,813,300	23,996,700	24,046,700	25,076,300
Total Expenditures:	23,813,300	23,996,700	24,046,700	25,076,300

Facilities and Fleet Management**Filled Position Detail**

	FY15	FY16	FY17 by Quarter			
	Average	Average	7/1/16	10/1/16	1/1/17	4/1/17
Regular Full-Time	181	181	176	185	186	185
Regular Part-Time	2	0	0	0	0	0
Seasonal/Other	0	1	5	5	0	0
Filled Position Total	183	182	181	190	186	185
Position Title						
Administrative Specialist	2	2	2	2	2	2
Assistant Director	0	2	2	2	2	2
Assistant Director of Facilities Management	1	1	1	1	1	1
Audio Visual Manager	0	0	0	1	1	1
Carpenter	5	5	5	5	5	5
Construction Coordinator	0	1	2	2	2	2
Custodian	1	0	0	0	0	0
Engineer III	1	1	1	1	1	1
Enviornmental Health & Safety Coordinator	0	0	0	0	0	1
Executive Administrator	0	1	2	2	2	2
Facilities Administrator	1	2	2	3	3	3
Facilities Labor Manager	0	1	1	1	1	1
Facilities Labor Supervisor	4	3	3	4	3	4
Facilities Maintenance Manager	1	1	1	1	1	1
Facilities Maintenance Supervisor	7	6	6	7	7	4
Facilities Operations Manager	1	1	1	1	1	1
Facilities Project Coordinator	2	2	2	3	3	3
Facilities Project Manager	1	1	1	1	1	1
Fleet Administrator	1	0	0	0	0	0
Fleet Manager	1	1	1	1	1	2
Fleet Service Worker	3	3	2	4	4	4
Fleet Service Writer	1	2	1	2	2	2
Fleet Supervisor	4	4	4	4	4	4
Facilities Maintenance Security & Safety Coordinator	1	1	1	0	0	0
Horticulture Supervisor	1	1	1	1	1	1
Horticulture Worker	3	3	3	3	3	3
HVAC Mechanic	5	5	6	6	6	6
Laborer	54	52	53	56	52	55
Mail Clerk	3	3	2	2	2	0
Maintenance Electrician	6	6	6	5	5	5
Maintenance Plumber	5	5	5	5	5	5
Maintenance Worker	16	16	15	15	15	16
Management Assistant	0	1	1	1	1	1
Mechanic I Truck Tire	2	2	1	1	1	1
Mechanic III	40	39	39	39	39	38
Painter	4	4	4	4	4	4
Personnel Specialist	1	1	1	1	1	1
Procurement Coordinator	1	0	0	0	0	0
Security Guard	3	2	2	2	2	2
Vehicle Coordinator	1	1	1	1	1	0

LOUISVILLE FIRE

Mission Statement	Protect the lives and property of the citizens of Louisville Metro by preventing fires and injuries, responding to emergencies, and protecting the environment through a variety of programs and regional response teams, provide hazardous material mitigation and specialized rescue response to disasters and terrorist events and provide a First Class Fire Protection Rating for the citizens of the Urban Service District.
Major Services	<ul style="list-style-type: none"> • Administrative Support • Vehicle & Equipment Maintenance • Safety & Training • Special Units, Recruitment, and Recruit Training • Fire Prevention • Fire Investigations/Arson Bureau • Support Services, Technology, & Public Information Office • Fire Suppression
Objectives	<ul style="list-style-type: none"> • Respond to emergency incidents involving fires, rescues, emergency medical, hazardous materials, and other hazardous conditions in order to mitigate loss of life, injuries, property loss, and environmental damage • Eliminate fire deaths and reduce fire injuries by completing home inspection and smoke detector installation programs and by analyzing statistical data collected on actual incidents • Reduce losses of life, property, and business in Louisville Metro through public education and the enforcement of relevant regulations and codes. Improving quality of life with a safe environment for our citizens and emergency responders by working to eliminate potential arson areas and actively investigating suspicious and incendiary fires to apprehend and convict those responsible for such incidents • Provide the most effective and efficient fire apparatus and equipment by being responsible for the specifications, inspections, acceptance, testing, and maintenance of all department vehicles, apparatus, and fire equipment • Provide all personnel with up-to-date training programs in order to maintain a high level of efficiency for serving and instructing the community • Provide a safe working environment for all personnel and provide a thorough initial training of all new recruits
Website	To view the agency's strategic plan along with other important information, please visit https://louisvilleky.gov/government/fire
Performance Measures	Each agency reports to the Mayor and Metro Leadership 3-4 times per year on their key performance indicators (KPIs), problem solving efforts, and continuous improvement activities. The following page provides a high level overview of the agency's most recent performance on their enterprise-wide and operational KPIs. To view the agency's strategic plan, performance measures on previous LouieStat reports, or details on each KPI, please visit http://louiestat.louisvilleky.gov/ . (Note: The timeframe and goal for each measure may vary and can be found on the agency's KPI reports on the LouieStat website .)

Louisville Fire

Budget Summary

	Prior Year Actual 2015-2016	Original Budget 2016-2017	Revised Budget 2016-2017	Mayor's Recommended 2017-2018
<u>Funding by Source</u>				
General Fund Appropriation	51,081,600	52,785,900	52,785,900	54,171,700
Carryforward & Designated	49,300	-	48,800	-
Agency Receipts	673,200	696,800	696,800	724,700
Federal Grants	173,000	-	-	-
State Grants	1,884,100	1,980,000	1,980,000	2,050,000
Total Funding:	53,861,200	55,462,700	55,511,500	56,946,400
<u>Expenditures by Category</u>				
Personnel Services	50,198,900	51,387,800	51,387,800	52,618,600
Contractual Services	1,875,000	2,024,200	2,078,000	2,116,000
Supplies	1,351,900	1,740,400	1,721,400	1,834,500
Equipment/Capital Outlay	64,300	84,500	98,500	112,200
Direct Reimbursements	120,700	123,300	123,300	141,500
Interdepartment Charges	400	1,000	1,000	6,600
Restricted & Other Proj Exp	-	101,500	101,500	117,000
Total Expenditures:	53,611,200	55,462,700	55,511,500	56,946,400
<u>Expenditures by Activity</u>				
Administrative Support	2,555,600	2,728,400	2,777,200	3,009,900
Support Services & Public Information	582,700	462,400	465,300	619,000
Safety & Training	3,248,800	5,475,300	5,466,300	4,203,900
Vehicle Maintenance	2,538,800	2,563,000	2,569,000	2,818,200
Fire Investigations	1,110,700	1,077,100	1,080,100	1,238,600
Fire Suppression	41,571,000	41,217,100	41,217,100	42,913,100
Fire Prevention	2,003,600	1,939,400	1,936,500	2,143,700
Total Expenditures:	53,611,200	55,462,700	55,511,500	56,946,400

Louisville Fire

Filled Position Detail

	FY15	FY16	FY17 by Quarter			
	Average	Average	7/1/16	10/1/16	1/1/17	4/1/17
Regular Full-Time	470	489	476	457	503	497
Regular Part-Time	0	0	0	0	0	0
Seasonal/Other	0	0	0	0	0	0
Filled Position Total	470	489	476	457	503	497
Position Title						
Administrative Supervisor I	1	0	1	1	1	1
Assistant Fire Chief	6	6	6	6	6	6
Assistant Fire Chief Executive	1	1	1	1	1	1
Chief Arson Investigator	1	1	1	1	1	1
Chief of Fire Prevention	1	1	1	1	1	1
District Fire Chief	19	20	19	19	20	20
Executive Assistant	1	1	1	1	1	1
Facilities Maintenance Engineer	1	1	1	1	1	1
Fire Account Clerk Typist	1	1	1	1	1	1
Fire Apparatus Mechanic I	2	3	3	3	3	3
Fire Apparatus Mechanic II	2	2	2	2	2	2
Fire Apparatus Mechanic III	1	1	1	1	1	1
Fire Apparatus Operation	95	95	95	92	94	95
Fire Arson Investigator I	6	7	7	7	7	7
Fire Arson Investigator II	2	2	2	2	2	2
Fire Chief	1	1	1	1	1	1
Fire Clerk Typist I	4	4	4	4	4	4
Fire Company Commander	96	95	95	88	93	94
Fire Custodian	2	2	2	1	2	2
Fire Equipment Maintenance Mechanic	1	1	1	1	1	1
Fire Hazardous Materials Specialist	1	1	1	1	1	1
Fire Information Process Technician	1	1	1	1	1	0
Fire Mechanic Helper	1	2	2	2	2	2
Fire Prevention Inspector I	10	11	11	11	11	11
Fire Prevention Inspector II	3	3	3	3	4	4
Fire Recruit	0	0	0	0	48	47
Fire Secretary	3	3	3	3	3	3
Fire Storekeeper I	1	1	1	1	1	1
Fire Storekeeper II	1	2	2	2	2	2
Fire Train Video Specialist II	1	1	1	1	1	1
Fire/EMS Maintenance Coordinator	1	1	1	1	1	1
Firefighter	202	216	204	196	184	179
Information Systems Analyst	1	2	1	1	1	0

EMERGENCY SERVICES

Mission Statement

To provide the citizens and visitors of Louisville Metro an effective, proactive approach to disaster management (natural or caused) through preparedness, planning, prevention and mitigation activities, response coordination, and recovery operations. To provide the visitors and citizens of Jefferson County an efficient and effective central point for emergency communications. Also provide high-quality, evidence-based and compassionate emergency medical care. This includes receipt, prioritization, dispatch and coordination of public safety, public service resources, and public information in a courteous and professional manner.

Major Services

- Emergent and Non-Emergent Medical Services (pre-hospital medical care)
- Public Safety Communications (9-1-1) and Public Safety/Services Radios
- Planning, Preparedness, Response, Recovery and Mitigation
- Public Information and Community Enhancement (includes 3-1-1)
- CPR Training and Education
- Special Events Management and Coordination

Objectives

- Provide 24 hours per day, 7 days per week pre-hospital emergency medical services
- Provide programs to meet the needs of patients with low-acuity medical issues
- Provide Community First Aid and CPR Education
- Improve Community Preparedness: Reduce the loss of life and property by effectively preparing for natural and caused disasters that impact Louisville Metro and surrounding counties
- Ensure effective and efficient Public Safety Communications: Provide a professional, efficient, and consolidated public safety communications center that will process emergency (and non-emergency) calls for service and provide resource management/ tracking for the public safety agencies serving the citizens and visitors of Louisville Metro
- Ensure Regional Interoperability: Exercise the use of mutually agreed upon tools and procedures using mutual aid frequencies to include adjacent counties. Explore options for providing our public safety partners and citizens with timely information
- Improve Community Disaster Planning: Coordinate the creation and implementation of disaster plans/exercises with Louisville Metro Agencies, adjacent counties, Kentucky Emergency Management and other local, state and federal agencies for natural and caused disasters, and include Chemical, Biological, Radiological, Nuclear, and Explosive (CBRNE) weapons incidents
- Provide excellent Customer Services: Provide effective means by which citizens and visitors to Louisville Metro can register concerns, request services, offer suggestions, or ask questions about Louisville Metro
- Provide planning, coordination and oversight for Special Events held in Metro Louisville

Website

To view the agency's strategic plan along with other important information, please visit <https://louisvilleky.gov/government/emergency-services>, <https://louisvilleky.gov/government/ema> or <https://louisvilleky.gov/government/ems>

Performance Measures

Each agency reports to the Mayor and Metro Leadership 4-8 times per year on their key performance indicators (KPIs), problem solving efforts, and continuous improvement activities. To view the agency's strategic plan, performance measures on previous LouieStat reports, or details on each KPI, please visit <http://louiestat.louisvilleky.gov/>. (Note: The timeframe and goal for each measure may vary and can be found on the agency's KPI reports on the [LouieStat website](#).)

Emergency Services**Budget Summary**

	Prior Year Actual 2015-2016	Original Budget 2016-2017	Revised Budget 2016-2017	Mayor's Recommended 2017-2018
<u>Funding by Source</u>				
General Fund Appropriation	39,681,300	40,980,700	40,980,700	42,508,100
Carryforward & Designated	10,000	-	18,100	-
Agency Receipts	519,200	5,459,600	5,459,600	5,556,700
Federal Grants	379,500	619,900	465,200	469,500
State Grants	104,500	20,600	19,900	18,300
Total Funding:	40,694,500	47,080,800	46,943,500	48,552,600
<u>Expenditures by Category</u>				
Personnel Services	35,240,300	35,667,700	35,794,700	36,798,400
Contractual Services	6,338,800	6,588,600	6,659,700	6,454,400
Supplies	2,021,000	2,130,300	2,283,100	2,262,800
Equipment/Capital Outlay	453,600	443,600	402,100	390,300
Direct Reimbursements	849,000	902,100	902,100	934,900
Interdepartment Charges	439,600	440,200	441,700	461,700
Restricted & Other Proj Exp	-	908,300	460,000	1,250,100
Total Expenditures:	45,342,300	47,080,800	46,943,400	48,552,600
<u>Expenditures by Activity</u>				
ES Administration	2,617,700	2,811,800	2,748,100	2,881,200
ES Medical Operations	18,264,800	18,325,500	18,342,900	18,326,900
ES Support	4,939,500	5,217,400	5,281,100	5,992,600
ES Preparedness, Prevention, & Response	1,052,800	1,353,100	1,244,400	1,256,200
ES Communications (Internal & 911)	18,467,500	19,373,000	19,326,900	20,095,700
Total Expenditures:	45,342,300	47,080,800	46,943,400	48,552,600

Emergency Services**Filled Position Detail**

	FY15	FY16	FY17 by Quarter			
	Average	Average	7/1/16	10/1/16	1/1/17	4/1/17
Regular Full-Time	448	433	437	415	398	416
Regular Part-Time	0	0	0	0	0	0
Seasonal/Other	0	10	2	0	0	0
Filled Position Total	448	443	439	415	398	416
Position Title						
Administrative Assistant	2	2	2	2	2	1
Administrative Coordinator	0	0	0	0	0	2
Administrative Specialist	4	4	3	3	4	4
Assistant Director	2	6	5	5	6	6
Business Specialist	1	1	1	1	1	1
Call Center Triage Nurse	2	2	0	0	0	0
Communication Dispatcher	12	10	9	9	9	9
Communication Specialist I	42	41	42	40	36	36
Communication Specialist II	62	61	63	58	56	58
Communication Specialist III	2	2	2	2	2	1
Computer Aided Dispatch Analyst	4	4	4	4	4	4
Customer Service Center Specialist	0	0	0	0	0	10
Director	1	1	1	1	1	1
Emergency Services Coordinator	3	3	3	3	3	2
Emergency Services Supervisor	0	0	1	1	0	1
EMS Associate Medical Director	0	1	1	1	1	1
EMS EMT-Paramedic I	78	75	65	62	57	57
EMS EMT-Paramedic II	13	12	11	12	12	12
EMS Executive Director	1	0	0	0	0	0
EMS Fleet Technician	1	1	1	1	1	1
EMS Manager	2	2	2	2	1	1
EMT	142	138	151	137	131	143
EMT Recruit	0	5	2	0	0	3
Executive Administrator	2	1	1	2	2	2
Fleet Services Coordinator	1	1	1	1	1	1
Geographic Information Systems Specialist	2	1	2	2	1	2
Geographic Information Systems Supervisor	1	1	1	0	0	0
Information and Referral Manager	1	1	1	1	1	1
Information and Referral Specialist	11	10	10	10	10	0
Information Processing Technician	8	9	7	8	9	8
Management Assistant II	1	1	1	1	1	1
Personnel Coordinator	1	1	1	1	1	1
Personnel Specialist	1	1	1	1	1	1
Public Education Supervisor	0	1	1	1	1	1
Public Information Supervisor	1	1	1	1	1	1
Public Protection Coordinator	1	1	0	0	0	0
Public Protection Supervisor	0	1	1	0	0	1

Emergency Services**Filled Position Detail**

	FY15	FY16	FY17 by Quarter			
	Average	Average	7/1/16	10/1/16	1/1/17	4/1/17
Quality Assurance Coordinator	3	3	3	3	2	3
Radio System Electrical Supervisor I	1	1	1	1	1	1
Radio System Electrical Supervisor II	1	1	1	1	1	1
Radio Systems Electronics Manager	1	1	1	1	1	1
Radio Technician I	10	9	10	10	10	9
Radio Technician II	6	6	6	6	6	6
Storekeeper I	3	3	2	3	3	3
Storekeeper II	1	1	1	1	1	1
Systems Analyst	1	0	1	1	1	1
Telecom & Technology Administrator	1	1	1	1	1	1
Telecom Manager	1	1	1	1	1	1
Telecom Supervisor I	11	11	10	11	11	11
Telecom Training Coordinator	1	1	1	1	1	1
Training Specialist	1	1	1	1	1	1
WebEOC Administrator	1	1	1	0	1	1

DEPARTMENT OF CORRECTIONS

Mission Statement

Enhance public safety by controlling and managing offenders in a safe, humane, and cost-efficient manner consistent with sound correctional principles and constitutional standards.

Legal References:

- Civil Rights of Institutionalized Persons Act (CRIPA)
- Prison Rape Elimination Act (PREA)
- American Correctional Association's Core Jail Standards
- Kentucky Revised Statutes (KRS) Chapter 441 Operation and Management of County Jails
- Kentucky Administrative Regulations: Title 501, Chapter 3, Jail Standards for Full-Service Facilities
- National Commission on Correctional Health Care (NCCHC)

Major Services

- Administration/Human Resources
- Policy & Compliance
- Training Academy
- Security Operations/Physical Plant
- Information Technology, Planning, and Research
- Inmate Programs, Services, and Support (Food Service and Healthcare)
- Community Corrections Center/Home Incarceration Program/Court Monitoring Center/Day Reporting Center
- Records, Booking, Intake, and Release

Objectives

- National leader and world class in providing the six essential functions of a correctional facility: Care, Custody, Control, Safety, Security, and Sanitation
- Provide a safe and secure detention facility
- Provide alternative detention sanctions for qualified individuals to lessen the direct negative impact on their lives and the community
- Provide proper health care, nutrition, and treatment to offenders as mandated by KRS and jail standards
- Provide mandated training for Corrections staff to include sworn, non-sworn, contract and volunteers in the performance of their duties and assignments
- Maintain, retrieve, and present jail-related data for the purpose of educating criminal justice stakeholders and the general public

Website

To view the agency's strategic plan along with other important information, please visit <https://louisvilleky.gov/government/corrections>

Performance Measures

Each agency reports to the Mayor and Metro Leadership 3-4 times per year on their key performance indicators (KPIs), problem solving efforts, and continuous improvement activities. The following page is a high level overview of the agency's most recent performance on their enterprise-wide and operational KPIs. To view the agency's strategic plan, performance measures on previous LouieStat reports, or details on each KPI, please visit <http://louiestat.louisvilleky.gov/>. (Note: The timeframe and goal for each measure may vary and can be found on the agency's KPI reports on the [LouieStat website](#).)

Department of Corrections

Budget Summary

	Prior Year Actual 2015-2016	Original Budget 2016-2017	Revised Budget 2016-2017	Mayor's Recommended 2017-2018
<u>Funding by Source</u>				
General Fund Appropriation	50,906,000	52,989,000	52,989,000	48,600,800
Carryforward & Designated	487,900	80,100	1,266,700	129,600
Agency Receipts	2,481,300	2,043,700	2,043,700	2,063,800
Federal Grants	146,200	140,600	171,600	281,000
State Grants	259,800	463,300	463,300	450,900
Total Funding:	54,281,200	55,716,700	56,934,300	51,526,100
<u>Expenditures by Category</u>				
Personnel Services	38,997,200	39,229,800	40,024,100	41,955,700
Contractual Services	12,535,800	13,612,900	13,876,200	6,723,800
Supplies	2,043,700	1,974,000	2,688,100	2,241,200
Equipment/Capital Outlay	9,700	53,900	115,400	81,400
Direct Reimbursements	150,600	161,500	161,500	163,000
Interdepartment Charges	39,500	69,000	69,000	63,900
Restricted & Other Proj Exp	-	615,600	-	297,100
Total Expenditures:	53,776,500	55,716,700	56,934,300	51,526,100
<u>Expenditures by Activity</u>				
Administration	3,625,700	4,641,900	4,667,400	5,018,700
Jail Complex	43,121,600	43,912,800	45,134,900	38,950,000
Community Corrections Center	7,029,200	7,162,000	7,132,000	7,557,400
Total Expenditures:	53,776,500	55,716,700	56,934,300	51,526,100

Department of Corrections

Filled Position Detail

	FY15	FY16	FY17 by Quarter			
	Average	Average	7/1/16	10/1/16	1/1/17	4/1/17
Regular Full-Time	550	555	549	556	553	529
Regular Part-Time	1	1	0	0	0	0
Seasonal/Other	0	0	0	0	0	0
Filled Position Total	551	556	549	556	553	529
Position Title						
Administrative Assistant	1	1	0	0	0	0
Assistant Director	0	1	1	1	1	1
Chaplain	1	1	1	1	1	1
Clerk Typist I	1	1	1	1	1	1
Clerk Typist II	4	3	3	2	2	3
Community Outreach Specialist	0	1	1	1	1	1
Corrections Captain	6	6	6	6	6	6
Corrections Chief	1	1	1	1	1	1
Corrections Clerk	10	11	13	13	13	12
Corrections Deputy	2	2	2	2	2	2
Corrections Lieutenant	18	17	17	17	16	18
Corrections Major	1	1	1	1	1	1
Corrections Officer	360	362	354	361	359	338
Corrections Program Trainer	1	0	0	0	0	0
Corrections Sergeant	49	48	48	48	47	43
Corrections Supervisor I	8	9	8	8	9	9
Corrections Supervisor II	2	2	2	2	2	2
Corrections Support Coordinator	1	1	1	1	1	1
Corrections Support Technician	3	3	3	3	3	3
Corrections Technician	5	5	4	3	5	4
Corrections Training Specialist	1	1	0	1	1	1
Criminal Justice Supervisor	1	1	1	1	1	1
Data Systems Analyst	2	1	2	2	2	2
Executive Assistant	1	1	0	1	1	1
Information Systems Analyst	1	0	0	0	0	0
Information Systems Supervisor	1	1	1	1	1	1
Inmate Grievance Counselor	1	1	1	1	1	1
Inventory Control Specialist	1	2	2	2	2	2
Management Assistant	1	1	1	1	1	1
Offender Services Manager	1	1	1	1	1	1
Payroll Specialist	1	1	1	1	1	1
Personnel Specialist	1	2	1	1	1	1
Personnel Supervisor	1	1	1	1	1	1
Prisoner Class Interviewer	29	28	29	30	29	30
Research Specialist	1	1	1	1	1	1
Secretary	1	1	1	1	1	1
Senior Corrections Technician	30	33	35	33	32	31

Department of Corrections

Filled Position Detail

	FY15	FY16	FY17 by Quarter			
	Average	Average	7/1/16	10/1/16	1/1/17	4/1/17
Senior Social Worker	1	1	2	2	2	2
Substance Abuse Program Coordinator	1	1	1	2	2	2
Video Records Specialist	0	1	1	1	1	1

PUBLIC WORKS & ASSETS

Mission Statement	Provide the highest quality of public service and enhance the quality of life throughout Louisville Metro.
Major Services	<ul style="list-style-type: none"> • Administrative Services • Engineering Services <ul style="list-style-type: none"> ➢ Traffic ➢ Permitting • Roads and Operations • Safety and Compliance • Solid Waste Management Services
Objectives	<ul style="list-style-type: none"> • Deliver excellent city services by providing prompt, professional, and efficient services • Develop and maintain private and interagency partnerships • Champion and model strong safety practices and behaviors • Maintain and improve city infrastructure (i.e. roads, sidewalks, bridges, etc.) • Install, maintain, and upgrade traffic controls to the required standards • Promote waste reduction, reuse, and recycling throughout Louisville Metro
Website	To view the agency's strategic plan along with other important information, please visit https://louisvilleky.gov/government/public-works
Performance Measures	Each agency reports to the Mayor and Metro Leadership 3-4 times per year on their key performance indicators (KPIs), problem solving efforts, and continuous improvement activities. The following page provides a high level overview of the agency's most recent performance on their enterprise-wide and operational KPIs. To view the agency's strategic plan, performance measures on previous LouieStat reports, or details on each KPI, please visit http://louiestat.louisvilleky.gov/ . (Note: The timeframe and goal for each measure may vary and can be found on the agency's KPI reports on the LouieStat website .)

Public Works & Assets**Budget Summary**

	Prior Year Actual 2015-2016	Original Budget 2016-2017	Revised Budget 2016-2017	Mayor's Recommended 2017-2018
<u>Funding by Source</u>				
General Fund Appropriation	39,945,300	43,146,700	43,169,800	43,178,200
Carryforward & Designated	380,400	-	1,038,800	36,600
Agency Receipts	1,889,200	1,678,500	1,678,500	1,451,000
Federal Grants	209,800	120,000	289,200	60,300
State Grants	15,731,800	14,915,400	14,632,800	14,653,800
Total Funding:	58,156,500	59,860,600	60,809,100	59,379,900
<u>Expenditures by Category</u>				
Personnel Services	33,632,500	34,859,900	34,964,900	34,915,000
Contractual Services	13,163,600	12,438,300	13,777,200	12,635,100
Supplies	2,759,700	3,729,300	3,645,800	3,130,400
Equipment/Capital Outlay	422,900	339,700	504,700	519,300
Direct Reimbursements	5,492,200	5,388,400	5,388,400	5,385,700
Interdepartment Charges	1,769,600	1,434,600	1,647,800	1,539,400
Restricted & Other Proj Exp	-	1,670,400	880,000	1,255,000
Total Expenditures:	57,240,500	59,860,600	60,808,800	59,379,900
<u>Expenditures by Activity</u>				
Public Works	31,129,900	34,460,400	34,430,100	33,711,600
Solid Waste Management Services	26,110,600	25,400,200	26,378,700	25,668,300
Total Expenditures:	57,240,500	59,860,600	60,808,800	59,379,900

Public Works & Assets**Filled Position Detail**

	FY15	FY16	FY17 by Quarter			
	Average	Average	7/1/16	10/1/16	1/1/17	4/1/17
Regular Full-Time	441	455	467	463	462	460
Regular Part-Time	1	1	0	0	1	1
Seasonal/Other	2	2	2	1	2	2
Filled Position Total	444	458	469	464	465	463
Position Title						
Administrative Coordinator	1	1	1	1	1	1
Administrative Specialist	12	15	18	18	18	18
Administrative Supervisor II	2	2	3	3	3	3
Arborist	1	0	0	0	0	0
Assistant Director	2	2	2	3	3	3
Bike & Pedestrian Coordinator	0	0	0	0	0	1
Communications Dispatcher	2	1	0	0	0	0
Communications Specialist	1	1	1	1	1	1
Compliance & Enforcement Supervisor	0	1	1	1	1	1
Crew Leader	17	18	18	18	18	17
Director	1	1	1	1	1	1
District Operations Administrator	1	1	1	1	1	1
District Operations Manager	3	3	3	3	3	3
Electrical Maintenance Supervisor	1	2	2	2	2	2
EM Electrician "A" Journeyman	18	19	19	18	18	17
EM Foreman	12	12	12	12	11	12
EM General Foreman	3	3	3	3	3	3
EM LJATC Apprentice	2	2	2	1	2	2
Engineer I	2	2	2	3	3	3
Engineer II	3	2	3	3	4	4
Engineer III	4	6	5	6	6	7
Engineer Manager	2	3	3	3	3	3
Engineer Supervisor	2	2	2	2	2	2
Engineering Projects Coordinator	1	1	1	1	1	0
Engineering Technician I	1	1	0	0	1	1
Engineering Technician II	1	1	1	1	1	0
Environmental Program Specialist	1	0	0	0	0	0
Equipment Operator	72	76	78	80	76	76
Equipment Repair Technician	2	2	2	1	1	1
Equipment Training Specialist	1	1	0	0	0	0
Executive Administrator	1	1	1	1	1	1
Facilities Project Coordinator	1	0	0	0	0	0
Fully Automatic Truck Driver	7	7	7	7	7	7
Geographic Information System Analyst	1	2	2	2	2	2
Geographic Information System Supervisor	1	1	1	1	1	1
Health and Safety Specialist	1	0	0	0	0	0
Inventory Supervisor	1	1	1	1	1	1

Public Works & Assets**Filled Position Detail**

	FY15	FY16	FY17 by Quarter			
	Average	Average	7/1/16	10/1/16	1/1/17	4/1/17
Labor Supervisor	14	14	14	14	14	13
Management Assistant	2	2	2	2	2	2
Mechanic III	3	3	4	4	4	4
Packer Driver	42	42	41	42	43	43
Packer Laborer	18	20	20	19	20	18
Packer Washout Laborer	1	1	1	1	1	1
Performance Analyst	1	2	2	2	2	2
Performance Coordinator	1	0	0	0	0	0
Performance Supervisor	0	1	1	1	1	0
Permit/License Assistant	0	1	0	0	0	0
Personnel Manager	1	1	0	0	0	0
Personnel Specialist	2	1	1	1	1	1
Property & Leasing Coordinator	1	0	0	0	0	0
Property Acquisition Coordinator	1	1	1	1	1	1
Public Education Coordinator	1	1	1	1	0	1
Public Works Inspection Manager	1	1	1	1	1	1
Public Works Inspection Supervisor	2	2	2	2	2	2
Public Works Inspector I	3	2	4	3	4	3
Public Works Inspector II	4	4	4	7	6	5
Public Works Inspector III	0	0	0	0	0	1
Recycling Center Specialist	5	5	5	5	5	5
Right-of-Way Permit/License Supervisor	0	0	0	0	1	1
Safety & Equipment Training Manager	0	0	1	1	1	1
Safety & Equipment Training Specialist	0	1	2	1	2	2
Safety & Equipment Training Supervisor	0	1	1	1	1	1
Safety and Environmental Manager	1	1	0	0	0	0
Sanitation Tipper	80	81	86	81	82	83
Senior Equipment Operator	38	38	38	37	38	38
Sign Erector-Paint Machine Operator I	3	3	3	3	2	3
Sign Erector-Paint Machine Operator II	3	3	3	3	3	3
Sign Technician	3	3	3	3	3	3
Solid Waste Administrator	2	2	2	2	2	2
Solid Waste Manager	4	4	4	4	4	4
Solid Waste Officer	3	4	5	5	4	5
Solid Waste Supervisor	12	12	12	12	12	12
Traffic Engineering Technician	1	1	1	1	1	1
Training Supervisor I	1	1	0	0	0	0
Waste Reduction Operator	6	6	6	6	6	6

METRO ANIMAL SERVICES

Mission Statement	Metro Animal Services (MAS) has a fundamental mission to protect public health and safety, ensure the humane treatment of animals and provide quality, professional service to the public. MAS will serve as an authority in animal welfare by creating and preserving a safe and humane community for both people and animals. MAS strives to eliminate the euthanasia of adoptable animals in Louisville Metro through education, community engagement, enforcement, and leadership efforts.
Major Services	<ul style="list-style-type: none"> • Animal Care & Sheltering • Field Services, Enforcement & Rescue • Community Engagement • Animal Adoptions & Placement • Administration & Licensing
Objectives	<ul style="list-style-type: none"> • Establish and maintain an animal shelter pursuant to Kentucky Revised Statutes (KRS) 258.195(1) • Increase the animal lifesaving rate and reduce euthanasia working towards the eradication of euthanasia of adoptable animals in Louisville Metro • Improve the quality of life and overall environment for the animals in the care and custody of MAS • Enhance public safety and animal protection, thereby improving the overall quality of life for the citizens and animals of Louisville Metro • Enhance agency efficiency and improve the quality and timeliness of services • Establish a strong and effective community engagement program by expanding programs that involve citizens and offer volunteer opportunities
Website	To view the agency's strategic plan along with other important information, please visit https://louisvilleky.gov/government/animal-services
Performance Measures	Each agency reports to the Mayor and Metro Leadership 3-4 times per year on their key performance indicators (KPIs), problem solving efforts, and continuous improvement activities. The following page is a high level overview of the agency's most recent performance on their enterprise-wide and operational KPIs. To view the agency's strategic plan, performance measures on previous LouieStat reports, or details on each KPI, please visit http://louiestat.louisvilleky.gov/ . (Note: The timeframe and goal for each measure may vary and can be found on the agency's KPI reports on the LouieStat website .)

Metro Animal Services**Budget Summary**

	Prior Year Actual 2015-2016	Original Budget 2016-2017	Revised Budget 2016-2017	Mayor's Recommended 2017-2018
<u>Funding by Source</u>				
General Fund Appropriation	3,024,100	3,212,700	3,212,700	3,372,100
Carryforward & Designated	7,100			
Agency Receipts	775,000	1,143,500	1,135,600	1,111,300
State Grants	15,200	-	-	-
Total Funding:	3,821,400	4,356,200	4,348,300	4,483,400
<u>Expenditures by Category</u>				
Personnel Services	2,886,300	3,025,100	3,010,300	3,149,300
Contractual Services	402,100	458,800	441,200	451,100
Supplies	386,400	413,800	416,300	385,000
Equipment/Capital Outlay	-	-	-	7,500
Direct Reimbursements	123,900	133,600	133,600	161,800
Interdepartment Charges	22,200	24,900	24,900	28,700
Restricted & Other Proj Exp	-	300,000	322,000	300,000
Total Expenditures:	3,820,900	4,356,200	4,348,300	4,483,400
<u>Expenditures by Activity</u>				
Director's Office	318,000	343,100	295,600	360,900
Administrative Support	634,300	747,100	725,200	787,800
Animal Care	1,397,200	1,606,200	1,667,700	1,472,100
Animal Control	1,075,400	1,211,800	1,211,800	1,102,300
Newburg Adoption Facility	396,000	448,000	448,000	760,300
Total Expenditures:	3,820,900	4,356,200	4,348,300	4,483,400

Metro Animal Services**Filled Position Detail**

	FY15	FY16	FY17 by Quarter			
	Average	Average	7/1/16	10/1/16	1/1/17	4/1/17
Regular Full-Time	56	57	57	53	60	57
Regular Part-Time	1	0	0	0	0	0
Seasonal/Other	0	0	0	0	0	0
Filled Position Total	57	57	57	53	60	57
Position Title						
Administrative Clerk	1	1	1	1	1	1
Administrative Coordinator	1	1	1	1	1	1
Animal Adoption Coordinator	7	7	7	8	8	9
Animal Adoption Supervisor	1	1	1	0	1	1
Animal Care Coordinator	2	2	2	2	2	1
Animal Care Specialist	9	9	8	7	8	6
Animal Control Officer I	13	13	14	12	14	15
Animal Control Officer II	4	3	3	3	3	3
Animal Control Supervisor	1	1	1	1	1	1
Animal Rescue Supervisor	0	0	0	0	0	1
Animal Services Clerk	5	5	6	5	6	6
Animal Services Lost & Found Clerk	1	1	1	1	1	0
Animal Services Transport Clerk	1	0	0	0	0	0
Assistant Director	1	1	1	1	2	1
Communications Specialist	0	1	1	0	1	1
Director	1	1	1	1	1	1
Executive Administrator	1	1	0	0	0	0
Foster Coordinator	0	0	0	1	1	1
Kennel Supervisor	1	1	1	1	1	1
Public Education Coordinator	1	1	1	1	1	1
Veterinarian	1	1	1	1	1	1
Veterinary Assistant	3	4	4	4	4	4
Veterinary Clinic Coordinator	1	1	1	1	1	1
Veterinary Services Supervisor	1	1	1	1	1	0

YOUTH DETENTION SERVICES

Mission Statement

Provide the highest quality of structured care and supervision to youth through a variety of programs and services teaching accountability and providing protection to the community. Provide a continuum of pre-dispositional detention services for juvenile offenders under jurisdiction of Jefferson District, Family, and Circuit Courts.

Major Services

- Administrative Support
- Secure Detention
- Community-Based Programs

Objectives

- Provide a healthy environment through compliance with state licensure regulations and national standards for accreditation by the American Correctional Association (ACA) and National Commission on Correctional Healthcare (NCCHC)
- Foster a safe environment through structured supervision and care
- Promote the physical, psychological, and educational well-being of youth placed under the Youth Detention Services care
- Incorporate volunteer involvement to enhance programming and educate the community
- Promote a positive work environment based on team principles

Website

To view the agency's strategic plan along with other important information, please visit <https://louisvilleky.gov/government/youth-detention-services>

Performance Measures

Each agency reports to the Mayor and Metro Leadership 3-4 times per year on their key performance indicators (KPIs), problem solving efforts, and continuous improvement activities. The following page is a high level overview of the agency's most recent performance on their enterprise-wide and operational KPIs. To view the agency's strategic plan, performance measures on previous LouieStat reports, or details on each KPI, please visit <http://louiestat.louisvilleky.gov/>. (Note: The timeframe and goal for each measure may vary and can be found on the agency's KPI reports on the [LouieStat website](#).)

Youth Detention Services

Budget Summary

	Prior Year Actual 2015-2016	Original Budget 2016-2017	Revised Budget 2016-2017	Mayor's Recommended 2017-2018
<u>Funding by Source</u>				
General Fund Appropriation	9,625,900	9,880,700	9,880,700	9,281,600
Agency Receipts	1,000	900	1,100	1,900
Federal Grants	12,500	-	-	-
State Grants	86,800	86,500	86,500	86,500
Total Funding:	9,726,200	9,968,100	9,968,300	9,370,000
<u>Expenditures by Category</u>				
Personnel Services	8,070,500	8,201,700	8,201,700	8,112,000
Contractual Services	1,369,700	1,480,500	1,480,500	1,012,700
Supplies	231,300	204,400	204,600	179,100
Direct Reimbursements	46,200	58,200	58,200	58,600
Interdepartment Charges	8,200	23,300	23,300	7,600
Total Expenditures:	9,725,900	9,968,100	9,968,300	9,370,000
<u>Expenditures by Activity</u>				
Director's Office	956,900	1,057,900	1,057,900	1,150,600
Secure Detention	6,759,100	6,783,200	6,783,200	6,551,900
Community Based & Alternative Sentencing	2,009,900	2,127,000	2,127,200	1,667,500
Total Expenditures:	9,725,900	9,968,100	9,968,300	9,370,000

Youth Detention Services**Filled Position Detail**

	FY15	FY16	FY17 by Quarter			
	Average	Average	7/1/16	10/1/16	1/1/17	4/1/17
Regular Full-Time	119	122	116	119	124	123
Regular Part-Time	0	0	0	0	0	0
Seasonal/Other	0	0	0	0	0	0
Filled Position Total	119	122	116	119	124	123
Position Title						
Administrative Coordinator	1	1	1	1	1	1
Administrative Supervisor II	1	1	1	0	1	1
Assistant Director	2	2	2	2	2	2
Court Process Officer	4	3	3	3	3	3
Court Process Supervisor	1	1	1	1	1	1
Director	1	1	0	0	0	1
Executive Administrator	1	1	1	1	1	1
Executive Assistant	1	1	1	1	1	1
Facilities Maintenance Specialist	0	1	0	0	1	1
Information Systems Analyst	0	1	1	1	1	1
Internal Compliance Investigator	0	0	1	1	0	0
Public Protection Coordinator	1	0	1	1	1	1
Quality Assurance Coordinator	1	1	0	1	1	1
Recreation Specialist	1	1	1	1	1	1
Secretary	1	1	1	1	1	1
Senior Social Worker	6	7	5	8	9	8
Senior Youth Program Worker	12	12	13	13	12	13
Social Services Supervisor	2	2	1	2	2	2
Social Worker	6	5	4	5	4	4
Training Specialist	1	1	1	0	1	1
Youth Program Aide	2	2	2	2	2	2
Youth Program Supervisor I	5	6	5	5	5	5
Youth Program Supervisor II	5	5	5	5	5	5
Youth Program Worker	64	66	65	64	68	66

PUBLIC HEALTH & WELLNESS

Mission Statement	To promote health and wellness; prevent disease, illness, and injury; and protect the health and safety of Louisville Metro residents and visitors.
Major Services	<ul style="list-style-type: none"> • Clinical Services • Community and Population Health • Environmental Health and Emergency Preparedness • Communications and Community Relations • Policy, Planning and Evaluation • Health Equity
Objectives	<ul style="list-style-type: none"> • Create a culture of health and wellness in Louisville Metro • Focus on social determinants of health and equity • Strengthen public-private partnerships • Increase connection between public health and clinical medicine • Reduce the prevalence of behavioral related disease • Utilize an outcomes driven approach to program and policy development
Website	To view the agency's strategic plan along with other important information, please visit https://louisvilleky.gov/government/health-wellness
Performance Measures	Each agency reports to the Mayor and Metro Leadership 3-4 times per year on their key performance indicators (KPIs), problem solving efforts, and continuous improvement activities. The following page provides a high level overview of the agency's most recent performance on their enterprise-wide and operational KPIs. To view the agency's strategic plan, performance measures on previous LouieStat reports, or details on each KPI, please visit http://louiestat.louisvilleky.gov/ . (Note: The timeframe and goal for each measure may vary and can be found on the agency's KPI reports on the LouieStat website .)

Public Health & Wellness**Budget Summary**

	Prior Year Actual 2015-2016	Original Budget 2016-2017	Revised Budget 2016-2017	Mayor's Recommended 2017-2018
<u>Funding by Source</u>				
General Fund Appropriation	8,346,900	9,507,300	9,507,300	17,769,400
Carryforward & Designated	517,400	-	2,775,500	23,100
Agency Receipts	1,756,300	1,651,900	4,184,000	2,195,200
Federal Grants	6,775,300	9,625,200	9,394,600	9,108,900
State Grants	3,453,300	2,411,200	1,938,300	1,776,800
Total Funding:	20,849,200	23,195,600	27,799,700	30,873,400
<u>Expenditures by Category</u>				
Personnel Services	12,424,400	14,060,100	14,882,100	14,346,500
Contractual Services	5,062,900	6,685,800	7,500,900	14,521,200
Supplies	950,200	1,306,500	1,707,600	1,251,700
Equipment/Capital Outlay	116,700	97,100	229,900	80,900
Direct Reimbursements	74,600	84,400	84,400	82,700
Interdepartment Charges	62,400	12,400	(5,800)	13,800
Restricted & Other Proj Exp	-	949,300	3,400,600	576,600
Total Expenditures:	18,691,200	23,195,600	27,799,700	30,873,400
<u>Expenditures by Activity</u>				
Administration & Support Division	4,165,100	5,944,700	6,906,700	14,864,100
Population & Personal Health Services Division	7,621,900	9,596,000	9,730,000	8,700,100
Health Equity Programs	234,300	386,700	461,700	461,000
Environmental Health Services Division	2,981,900	3,229,600	3,397,000	3,228,500
Public Health Preparedness	512,700	629,600	543,300	559,200
Communicable Disease Prevention	2,388,400	2,622,100	3,595,000	2,273,600
Family Health Center	786,900	786,900	786,900	786,900
Quality Care Charitable Trust	-	-	2,379,100	-
Total Expenditures:	18,691,200	23,195,600	27,799,700	30,873,400

Public Health & Wellness**Filled Position Detail**

	FY15	FY16	FY17 by Quarter			
	Average	Average	7/1/16	10/1/16	1/1/17	4/1/17
Regular Full-Time	199	190	191	197	196	201
Regular Part-Time	12	12	12	13	13	14
Seasonal/Other	5	5	8	2	3	1
Filled Position Total	216	207	211	212	212	216
Position Title						
Administrative Assistant	2	2	2	2	2	2
Administrative Coordinator	4	3	5	5	5	6
Administrative Specialist	2	1	1	1	0	0
Assistant Director	4	5	4	4	4	4
Clerk Typist I	0	0	0	0	0	1
Clerk Typist II	2	2	2	2	2	1
Communications Assistant	0	0	0	1	1	1
Community Health Administrator	4	4	7	8	8	8
Community Health Coordinator	0	2	2	2	2	2
Community Health Manager	0	1	1	1	1	1
Community Health Medical Assistant	17	14	14	12	13	14
Community Health Nurse Specialist	19	16	14	13	13	11
Community Health Nurse Supervisor	5	3	1	1	1	1
Community Health Services Clerk	20	15	13	13	13	14
Community Health Services Clerk Mobile	1	1	1	1	1	1
Community Health Social Service Assistant I	1	1	1	0	0	0
Community Health Social Service Assistant II	5	5	5	5	5	5
Community Health Social Worker	2	2	1	1	1	1
Community Health Specialist	4	4	3	3	3	2
Community Health Supervisor	3	3	2	2	2	2
Community Outreach Coordinator	1	1	0	0	0	0
Community Outreach Specialist	0	0	0	0	0	1
Community Response Liaison	0	0	0	0	0	1
Data Systems Analyst	1	1	1	1	1	1
Director of Safe Neighborhoods	1	1	1	1	1	1
Environmental Engineer Coordinator	1	1	1	1	1	1
Environmental Health Administrator	1	1	1	1	1	1
Environmental Health Coordinator	1	1	1	0	0	0
Environmental Health Manager	2	2	2	2	2	2
Environmental Health Preparedness Supervisor	0	1	1	1	1	1
Environmental Health Specialist	28	29	30	29	29	29
Environmental Health Supervisor	3	3	3	3	2	2
Epidemiologist	4	4	4	5	5	5
Executive Administrator	0	0	1	1	0	1
Executive Assistant	1	1	1	1	1	0
Expanded Function Dental Assistant	1	0	0	0	0	0
Grants Contract Coordinator	1	1	1	1	0	0
Graphic Specialist	0	0	0	1	1	1
Health Education Specialist I	1	1	1	1	1	1

Public Health & Wellness**Filled Position Detail**

	FY15	FY16	FY17 by Quarter			
	Average	Average	7/1/16	10/1/16	1/1/17	4/1/17
Health Education Specialist II	6	5	5	4	4	3
Health Program Analyst	2	2	4	5	6	5
Information Systems Specialist	1	1	1	1	1	1
Information Systems Supervisor	0	1	1	1	0	0
Inventory Control Specialist	1	1	1	1	1	1
Laboratory Assistant	1	1	1	1	1	1
Laboratory Technician	0	0	1	0	0	0
Laboratory Technician & General Supervisor	1	1	1	1	1	1
Laboratory Technologist	5	5	5	5	5	5
Lactation Program Supervisor	1	1	1	1	1	1
Licensed Practical Nurse	1	2	5	8	9	10
Logistics & Training Coordinator	0	0	0	0	1	1
Management Assistant	5	5	5	5	5	5
Mosquito Control	1	1	3	1	0	0
Nutrition Manager	1	1	1	1	1	1
Nutrition Services Educator	2	10	8	10	10	10
Nutrition Services Specialist	14	3	2	3	3	3
Nutrition Supervisor	1	2	1	1	1	2
Office Worker	1	0	0	0	0	0
Peer Advisor	9	8	9	10	10	10
Plan Review	1	1	1	1	1	1
Public Health Planner	0	0	0	1	1	1
Public Information Specialist	1	1	1	1	1	1
Public Information Supervisor	1	1	1	1	1	1
Quality Improvement Coordinator	2	3	3	3	3	2
Radiologic Technician	1	1	1	1	1	1
Receptionist	1	1	1	1	1	1
Records Specialist	0	1	1	1	1	1
Secretary	3	3	3	3	2	3
Senior Substance Abuse Counselor	4	6	6	6	7	8
Social Service Program Coordinator	1	1	1	1	1	1
Social Service Technician	1	1	1	1	1	1
Special Assistant	0	0	0	0	0	2
Staff Helper	0	1	3	3	5	3
Substance Abuse Supervisor	1	1	1	1	1	1
Swimming Pool Program	1	1	2	0	0	0
Systems Analyst	1	1	1	1	1	1
Technology Cabinet Administrator	1	0	0	0	0	0
Training Coordinator	0	0	0	0	0	1
Vital Statistics Specialist	1	1	1	1	1	1

PARKS & RECREATION

Mission Statement

Our mission, as a Nationally Accredited Parks and Recreation agency, is to connect people to places and opportunities that support and grow a sustainable community. The mission is accomplished by taking care of all parks properties and creating new ones, providing safe and diverse recreational programs, and protecting our public lands and resources for future generations.

Our vision for Louisville is a clean, green, safe and inclusive city where people love to live, work and play.

Major Services

- Administrative Support
- Capital Construction, Planning & Land Acquisition
- Facility & Property Maintenance
- Golf Operations
- Iroquois Amphitheater & Special Events
- Park Improvements
- Natural Resource Management
- Forestry & Landscaping
- Recreation Programming
- Historic Properties
- Special Events

Objectives

- Maintain parks and facilities to a high standard of safety and appearance
- Manage resources in a modern, efficient, and accountable way
- Safeguard natural, cultural, and historic resources
- Provide age appropriate activities for youth, adults, and seniors
- Plan, design, and construct parks, trails, and facilities
- Maintain the national accreditation of Metro Parks & Recreation
- Unite people in clean and green activities that beautify and foster pride
- Bring diverse residents together, instill civic pride, foster community spirit and quality of life and create awareness of special events

Website

To view the agency's strategic plan along with other important information, please visit <https://louisvilleky.gov/government/parks>. For additional information regarding Special Events for Louisville Metro, please visit <http://www.louisvilleky.gov/events>.

Performance Measures

Each agency reports to the Mayor and Metro Leadership 3-4 times per year on their key performance indicators (KPIs), problem solving efforts, and continuous improvement activities. The following page provides a high level overview of the agency's most recent performance on their enterprise-wide and operational KPIs. To view the agency's strategic plan, performance measures on previous LouieStat reports, or details on each KPI, please visit <http://louiestat.louisvilleky.gov/>. (Note: The timeframe and goal for each measure may vary and can be found on the agency's KPI reports on the [LouieStat website](#).)

Parks & Recreation**Budget Summary**

	Prior Year Actual 2015-2016	Original Budget 2016-2017	Revised Budget 2016-2017	Mayor's Recommended 2017-2018
<u>Funding by Source</u>				
General Fund Appropriation	18,642,600	17,456,300	17,565,500	18,284,100
Carryforward & Designated	391,000	27,400	848,600	209,500
Agency Receipts	5,885,400	6,955,700	6,823,900	7,464,600
Federal Grants	1,300	286,000	222,500	299,200
State Grants	2,500	-	30,000	-
Total Funding:	24,922,800	24,725,400	25,490,500	26,257,400
<u>Expenditures by Category</u>				
Personnel Services	16,731,800	17,259,500	17,515,100	18,904,800
Contractual Services	3,679,300	3,331,500	3,324,400	3,170,400
Supplies	2,389,700	1,976,000	2,119,200	2,137,300
Equipment/Capital Outlay	502,500	177,100	332,200	83,600
Direct Reimbursements	816,700	811,100	811,100	801,400
Interdepartment Charges	252,600	257,200	257,200	245,800
Other Expenses	-	-	38,500	-
Restricted & Other Proj Exp	-	913,000	1,093,300	914,100
Total Expenditures:	24,372,600	24,725,400	25,491,000	26,257,400
<u>Expenditures by Activity</u>				
General Administration	2,459,100	2,348,900	2,410,200	2,434,600
Historic Properties & Amphitheater	1,159,100	1,209,200	1,209,200	1,216,000
Recreation	5,162,100	5,349,500	5,496,900	5,829,500
Park Resources	4,977,900	5,007,500	5,129,200	5,100,100
Operations & Turf Maintenance	9,198,800	9,480,300	9,591,700	10,459,500
Related Activities	1,415,600	1,330,000	1,653,800	1,217,700
Total Expenditures:	24,372,600	24,725,400	25,491,000	26,257,400

Parks & Recreation**Filled Position Detail**

	FY15	FY16	FY17 by Quarter			
	Average	Average	7/1/16	10/1/16	1/1/17	4/1/17
Regular Full-Time	289	289	267	266	273	289
Regular Part-Time	35	35	45	49	44	42
Seasonal/Other	117	117	223	132	59	59
Filled Position Total	441	441	535	447	376	390
Position Title						
Administrative Assistant	5	4	4	4	4	4
Administrative Clerk	2	2	1	1	1	0
Administrative Coordinator	1	1	1	1	1	1
Administrative Supervisor I	1	1	1	1	1	1
AmeriCorps Member	0	0	0	0	6	11
Aquatics Manager	1	1	1	1	1	1
Aquatics Supervisor	1	1	0	0	0	0
Arborist	1	1	1	1	1	1
Assistant Director	3	3	3	3	3	3
Business Clerk	1	1	1	1	1	1
Carpenter	4	4	4	4	4	4
Cashier	1	1	1	1	1	1
Clerk	1	1	1	1	1	1
Community Outreach Supervisor	1	1	1	1	1	1
Construction Coordinator	0	0	1	1	1	1
Director	1	1	1	1	1	1
Electrician II	2	2	1	2	1	1
Engineer II	1	1	1	0	1	1
Events Coordinator	5	7	8	6	8	8
Events Supervisor	1	0	0	0	0	0
Executive Administrator	2	2	2	2	2	2
Forester I	3	4	4	3	4	5
Forestry Manager	1	1	1	1	1	1
Forestry Supervisor I	3	3	1	2	3	3
Forestry Supervisor II	1	1	1	1	1	1
Golf Maintenance Worker II	9	9	10	10	10	10
Golf Maintenance Worker III	1	1	1	1	1	1
Golf Operations Supervisor I	7	6	7	7	7	6
Golf Operations Supervisor II	3	3	3	3	3	3
Graphic Specialist	1	1	1	1	1	1
Guest Services Supervisor II	0	0	0	0	1	1
Health and Safety Coordinator	0	0	0	1	1	1
Health and Safety Specialist	1	1	1	0	0	0
Historic Riverside Assistant	1	1	1	1	1	1
Historic Riverside Site Supervisor	1	1	1	1	1	1
Historic Site Supervisor	1	1	1	1	1	1
Horticultural Park Worker I	7	7	7	5	6	7

Parks & Recreation**Filled Position Detail**

	FY15	FY16	FY17 by Quarter			
	Average	Average	7/1/16	10/1/16	1/1/17	4/1/17
Information Systems Supervisor	0	1	1	1	1	1
Information Systems Technician	1	1	1	1	1	1
Inventory Supervisor	1	1	1	1	1	1
Landscape Architect	2	2	2	2	2	2
Landscaping Supervisor I	1	1	1	1	1	1
Landscaping Supervisor II	1	1	1	1	1	1
Lifeguard	3	3	3	3	4	2
Lifeguard, Senior	1	1	1	0	1	1
Maintenance Trades Assistant	5	3	2	4	3	4
Marketing Coordinator	1	1	1	1	1	1
Marketing Manager	1	1	1	1	1	1
Mechanic II	4	4	4	4	4	4
Naturalist	3	3	2	3	3	3
Park Aide	26	23	46	21	8	16
Park Worker I	9	9	8	8	7	7
Park Worker II	73	71	68	66	72	75
Park Worker III	2	2	2	2	0	2
Parks Administrator	4	4	5	5	5	4
Parks Construction Supervisor	1	1	1	1	1	1
Parks Coordinator	1	0	0	0	0	0
Parks Manager	2	3	2	2	2	2
Parks Manager/Architect	1	1	1	1	1	1
Parks Planning Coordinator	1	1	1	1	1	1
Parks Planning Supervisor	1	1	1	1	1	1
Parks Supervisor I	11	9	6	6	6	9
Parks Supervisor II	12	11	12	11	10	12
Payroll Specialist	1	0	0	0	0	0
Performance Analyst	1	1	1	1	1	1
Personnel Specialist	0	1	1	1	1	1
Personnel Supervisor	1	1	1	1	1	1
Plumber	2	2	2	2	2	2
Pool Technician	2	2	2	2	2	2
Public Education Coordinator	1	1	1	1	1	1
Public Education Supervisor	1	1	1	1	1	1
Public Information Supervisor	1	1	1	1	1	1
Recreation Administrator	2	2	2	2	2	2
Recreation Aide	76	78	138	95	41	36
Recreation Assistant	17	15	13	16	16	17
Recreation Coordinator	1	2	1	1	1	1
Recreation Instructor	11	10	30	13	2	3
Recreation Leader	9	9	8	8	9	9
Recreation Manager	4	4	4	4	3	2
Recreation Supervisor	18	16	19	19	19	19

Parks & Recreation**Filled Position Detail**

	FY15	FY16	FY17 by Quarter			
	Average	Average	7/1/16	10/1/16	1/1/17	4/1/17
Recreation Worker	4	5	5	5	5	3
Secretary	2	2	2	2	1	2
Security Supervisor	1	1	1	1	1	1
Senior Golf Operations Supervisor	5	5	5	5	5	5
Staff Assistant	29	41	39	43	37	34
Staff Helper	5	4	8	3	2	3
Systems Analyst	1	0	0	0	0	0
Turf Manager I	1	1	1	1	1	1
Volunteer Coordinator	1	1	0	0	0	0
Welder	1	1	1	1	1	1

LOUISVILLE ZOO

Mission Statement	The Louisville Zoo is dedicated to bettering the bond between people and our planet by providing excellent care for animals, a great experience for visitors, and leadership in conservation education.
Major Services	<ul style="list-style-type: none"> • Animal Care and Welfare • Guest Services • Exhibits and Facilities • Conservation Education • Membership Services • Administrative Support
Objectives	<ul style="list-style-type: none"> • Maintain and expand the Louisville Zoo's position as the top non-profit attraction in the region and the fourth-ranked overall Louisville area tourist attraction • Increase revenue through new entrepreneurial activities and enhanced programs in the areas of memberships, corporate partnerships, special events, education, group sales, contributed revenue streams, and guest amenities to support the Zoo's mission critical objectives and maintenance needs • To be an essential science education resource that provides leadership in creating and delivering innovative, fun learning experiences that connect people with nature and encourage conservation action by continuing to expand current education programs and outreaches into the community • Establish and communicate our Brand Promise to all our constituents, increasing our relevance to the community and clearly differentiating ourselves from other education/entertainment venues • Improve our existing physical assets, with a focus on deferred maintenance needs, and create unique and innovative exhibits through capital campaigns to make our Brand come to life
Website	To view the agency's strategic plan along with other important information, please visit https://louisvillezoo.org/
Performance Measures	Each agency reports to the Mayor and Metro Leadership 3-4 times per year on their key performance indicators (KPIs), problem solving efforts, and continuous improvement activities. The following page provides a high level overview of the agency's most recent performance on their enterprise-wide and operational KPIs. To view the agency's strategic plan, performance measures on previous LouieStat reports, or details on each KPI, please visit http://louiestat.louisvilleky.gov/ . <i>(Note: The timeframe and goal for each measure may vary and can be found on the agency's KPI reports on the LouieStat website.)</i>

Louisville Zoo

Budget Summary

	Prior Year Actual 2015-2016	Original Budget 2016-2017	Revised Budget 2016-2017	Mayor's Recommended 2017-2018
<u>Funding by Source</u>				
General Fund Appropriation	4,073,400	3,834,500	3,838,500	3,888,600
Agency Receipts	10,775,300	11,130,300	11,130,300	11,548,700
Total Funding:	14,848,700	14,964,800	14,968,800	15,437,300
<u>Expenditures by Category</u>				
Personnel Services	9,028,400	8,840,500	8,840,500	9,453,700
Contractual Services	3,582,500	3,587,700	3,640,300	3,642,800
Supplies	1,705,000	1,890,800	1,888,000	1,783,600
Equipment/Capital Outlay	34,200	55,000	76,000	55,000
Direct Reimbursements	52,200	53,200	53,200	51,600
Interdepartment Charges	446,900	32,200	145,600	32,200
Restricted & Other Proj Exp	-	505,400	325,500	418,400
Total Expenditures:	14,849,200	14,964,800	14,969,100	15,437,300
<u>Expenditures by Activity</u>				
Administrative Support	1,225,800	1,260,400	1,260,400	1,243,200
Animals	5,217,300	5,075,100	5,052,300	5,177,000
Buildings & Grounds	3,611,600	3,747,100	3,830,200	3,852,000
Visitor Services	1,805,200	2,394,800	2,273,600	2,514,500
Programming	2,214,600	1,715,300	1,730,500	1,814,300
Marketing & Public Relations	774,700	772,100	822,100	836,300
Total Expenditures:	14,849,200	14,964,800	14,969,100	15,437,300

Louisville Zoo

Filled Position Detail

	FY15	FY16	FY17 by Quarter			
	Average	Average	7/1/16	10/1/16	1/1/17	4/1/17
Regular Full-Time	113	119	120	119	118	118
Regular Part-Time	20	18	18	20	19	18
Seasonal/Other	98	106	137	142	18	75
Filled Position Total	231	243	275	281	155	211
Position Title						
Administrative Assistant	2	2	2	2	2	2
Administrative Clerk	1	1	1	1	1	1
Administrative Coordinator	0	1	2	1	1	1
Animal Commissary Supervisor	0	0	0	1	1	1
Assistant Director	2	2	2	2	2	2
Auto Maintenance Mechanic	1	1	2	2	2	2
Business Specialist	1	0	0	0	0	0
Carpenter	1	1	1	1	1	1
Cash Control Coordinator	0	0	1	1	1	1
Cashier	1	1	1	1	1	1
Cashier Coordinator	2	2	2	2	2	2
Cashier Supervisor	1	1	1	1	1	1
Communications Coordinator I	1	1	1	1	1	1
Construction Coordinator	1	1	1	1	1	1
Custodian	4	5	4	4	3	3
Development Coordinator	1	1	1	1	1	1
Development Manager	1	1	1	1	1	1
Development Specialist	2	2	2	2	2	1
Director	1	1	1	1	1	1
Education Assistant	2	2	1	1	0	1
Education Instructor	5	8	12	8	2	7
Educator I	4	4	4	4	4	3
Elephant Area Supervisor	1	1	1	1	1	1
Events Assistant	0	0	1	1	1	1
Events Coordinator	2	2	2	2	2	2
Events Specialist	1	0	1	1	0	1
Executive Assistant	1	1	1	1	1	1
Facilities Operations Manager	0	0	1	1	1	1
Gift Shop Supervisor	1	0	0	0	0	0
Group Sales Assistant	2	1	0	0	0	0
Group Sales Coordinator	1	1	0	0	0	0
Group Sales Supervisor	1	0	0	0	0	0
Guest Services Manager	0	1	1	1	1	1
Guest Services Supervisor II	2	2	2	2	2	2
Horticulture Supervisor	1	1	1	1	1	1
Horticulture Worker	2	2	2	2	2	2
Horticulturist	1	1	1	1	1	1

Louisville Zoo

Filled Position Detail

	FY15	FY16	FY17 by Quarter			
	Average	Average	7/1/16	10/1/16	1/1/17	4/1/17
Information Systems Technician	0	0	1	1	1	1
Keeper I	5	5	5	5	4	5
Keeper II	42	42	42	43	43	43
Keeper III	9	9	9	8	9	9
Maintenance HVAC Mechanic	1	1	1	1	1	1
Maintenance Mechanic	1	1	1	1	1	1
Maintenance Worker II	2	2	1	1	1	1
Marketing Manager	1	1	1	1	1	1
Membership Supervisor	1	1	1	1	1	1
Payroll Specialist	1	1	1	1	1	1
Personnel Supervisor	1	1	1	1	1	1
Public Education Coordinator	1	1	1	1	1	1
Public Education Supervisor	1	1	1	1	1	1
Public Information Specialist	1	1	1	1	1	1
Public Information Supervisor	1	1	1	1	1	1
Receptionist	2	2	2	2	2	2
Rides and Attractions Operator	21	23	31	29	4	16
Rides and Attractions Supervisor	1	1	1	1	1	1
Safety and Compliance Coordinator	0	0	1	1	1	1
Splash Park Attendant	5	4	10	0	0	0
Splash Park Supervisor	1	1	0	0	0	0
Systems Administrator	0	1	1	1	1	1
Systems Analyst	1	1	0	0	0	0
Taxonomic Curator	3	3	3	3	3	3
Veterinarian	2	2	2	2	2	2
Veterinary Hospital Supervisor	1	1	1	1	1	1
Veterinary Technician	2	2	2	2	2	2
Volunteer Coordinator	1	1	1	1	1	1
Zoo Aide	4	3	3	3	0	4
Zoo Aquatic LSS Specialist	1	1	1	1	1	1
Zoo Assistant Curator	3	2	2	2	2	2
Zoo Crew Leader	2	3	6	6	0	3
Zoo Electrician	1	1	1	1	1	1
Zoo Facilities Manager	1	1	0	0	0	0
Zoo Facilities Supervisor	1	1	1	1	1	1
Zoo Registrar	1	1	1	1	1	1
Zoo Service Assistant	0	2	9	8	0	1
Zoo Service Clerk	31	38	33	61	12	20
Zoo Service Worker	25	26	34	29	7	26
Zoo Team Leader	3	3	4	4	0	3

ECONOMIC DEVELOPMENT

Mission Statement

Economic Development provides a full spectrum of business engagement and support to include retail, commercial and industrial businesses from small business through our large enterprises. The department supports business attraction, retention and expansion through business advocacy and development, international outreach to increase exports and foreign direct investment, and through strong external and internal partnerships while providing excellent customer service.

Major Services

- Business attraction, retention, and expansion with focus to the city's five cluster areas
- Economic Incentives
- Metro Development Authority
- Small Business Development
- METCO Loans
- Local Food Initiatives
- International Economic Development

Objectives

- Oversee Louisville Metro's cluster strategy for business attraction, retention and expansion
- Encourage and enable job creation by augmenting education and workforce pipelines
- Work with economic development partners to attract and retain businesses
- Foster partnerships that build community through public-private partnerships and business and international council outreach
- Provide gap financing opportunities for small and start-up businesses through the METCO Loan programs

Website

To view the agency's strategic plan along with other important information, please visit <https://louisvilleky.gov/government/louisville-forward>

Performance Measures

Each agency reports to the Mayor and Metro Leadership 3-4 times per year on their key performance indicators (KPIs), problem solving efforts, and continuous improvement activities. The following page provides a high level overview of the agency's most recent performance on their enterprise-wide and operational KPIs. To view the agency's strategic plan, performance measures on previous LouieStat reports, or details on each KPI, please visit <http://louiestat.louisvilleky.gov/>. (Note: The timeframe and goal for each measure may vary and can be found on the agency's KPI reports on the [LouieStat website](#).)

Economic Development**Budget Summary**

	Prior Year Actual 2015-2016	Original Budget 2016-2017	Revised Budget 2016-2017	Mayor's Recommended 2017-2018
<u>Funding by Source</u>				
General Fund Appropriation	12,791,200	14,549,100	14,499,100	13,474,800
Carryforward & Designated	10,291,900	4,498,900	10,444,700	4,461,100
Agency Receipts	5,662,100	7,660,900	7,085,900	5,401,000
Federal Grants	443,900	1,982,400	1,923,500	1,536,000
State Grants	1,249,700	1,420,000	1,538,400	2,120,000
Total Funding:	30,438,800	30,111,300	35,491,600	26,992,900
<u>Expenditures by Category</u>				
Personnel Services	6,896,400	6,100,200	8,521,600	6,777,900
Contractual Services	13,234,100	14,099,300	16,214,500	13,354,900
Supplies	63,800	53,200	171,700	40,300
Equipment/Capital Outlay	163,200	257,800	506,600	409,400
Direct Reimbursements	34,900	36,500	54,500	44,300
Interdepartment Charges	172,200	139,300	249,400	404,000
Restricted & Other Proj Exp	-	9,425,000	9,773,300	5,962,100
Total Expenditures:	20,564,600	30,111,300	35,491,600	26,992,900
<u>Expenditures by Activity</u>				
Economic Development	14,059,900	15,488,500	21,261,100	14,360,300
Air Pollution Control District	5,073,100	12,991,200	12,498,900	10,901,000
KentuckianaWorks	1,431,600	1,631,600	1,731,600	1,731,600
Total Expenditures:	20,564,600	30,111,300	35,491,600	26,992,900

Economic Development**Filled Position Detail**

	FY15	FY16	FY17 by Quarter			
	Average	Average	7/1/16	10/1/16	1/1/17	4/1/17
Regular Full-Time	83	82	77	75	74	74
Regular Part-Time	2	1	1	1	1	1
Seasonal/Other	0	0	1	0	0	0
Filled Position Total	85	83	79	76	75	75
Position Title						
Administrative Assistant	1	1	1	1	1	1
Administrative Coordinator	1	1	1	1	1	1
Air Pollution Compliance Officer	2	0	0	0	0	0
Air Pollution Technician II	2	0	0	0	0	0
APC Regulatory Division Head	1	1	1	0	0	0
APCD Air Monitoring Program Manager	1	1	1	1	1	1
APCD Air Monitoring Project Supervisor	1	1	1	1	1	1
APCD Air Quality Assurance Coordinator	2	2	2	2	2	2
APCD Compliance & Enforcement Analyst	1	0	0	0	0	0
APCD Compliance & Enforcement Coordinator	0	0	0	1	2	2
APCD Compliance Officer	3	6	6	5	5	5
APCD Data Processing Coordinator	1	1	1	1	0	1
APCD Enforcement Supervisor	1	1	0	0	0	0
APCD Engineer I	7	7	7	7	6	5
APCD Engineer II	6	7	6	7	7	7
APCD Engineer III	3	3	3	3	3	3
APCD Field Technician	2	3	3	2	1	1
APCD Quality Control Technician	1	2	3	2	3	2
APCD Records Coordinator	1	1	0	1	0	1
APCD Regulatory Coordinator	0	0	0	1	1	1
Assistant Director	3	3	3	3	3	3
Chief Administrative Officer	1	1	1	1	1	1
Chief of Civic Innovation	1	1	1	1	1	1
Chief of Strategic Initiatives	1	1	1	1	1	1
Communications Manager	0	1	1	1	1	1
Communications Specialist	1	1	1	1	1	1
Community Outreach Coordinator	1	1	1	1	1	1
Director	2	2	2	2	2	2
Director of Globalization	1	0	0	0	0	0
Director of International Development	0	1	1	1	1	1
Economic Development Coordinator	5	10	11	10	9	9
Economic Development Officer	1	0	0	0	0	0
Environmental Compliance Assistance Coordinator	0	0	1	1	1	1
Environmental Coordinator	3	3	2	2	2	2
Environmental Engineer Manager	2	2	2	2	2	2
Environmental Engineer Supervisor	3	3	3	3	3	3
Environmental Specialist	3	0	0	0	0	0
Environmental Supervisor	1	1	0	0	1	1
Executive Administrator	3	3	3	3	3	3

Economic Development**Filed Position Detail**

	FY15	FY16	FY17 by Quarter			
	Average	Average	7/1/16	10/1/16	1/1/17	4/1/17
Executive Assistant	2	2	2	2	2	2
Globalization Program Manager	0	0	0	0	1	1
Information Systems Analyst	1	1	1	0	0	1
Intern	0	0	1	0	0	0
Management Assistant	2	1	1	1	1	1
Performance Analyst	1	1	1	1	0	0
Project Manager I	3	2	0	0	0	0
Project Manager II	2	1	0	0	0	0
Receptionist	1	1	1	1	1	0
Special Assistant	2	1	1	1	1	1
Technology Project Coordinator	0	0	0	0	1	1
Urban Planner	2	0	0	0	0	0
Workforce Solutions Manager	0	1	1	1	1	1

DEVELOP LOUISVILLE

Mission Statement	Develop Louisville seeks to create and maintain a vibrant built environment that supports a high quality of life. To accomplish this vision, Develop Louisville leads an integrated approach to development that optimizes the vitality and the sustainability of the entire community.
Major Services	<ul style="list-style-type: none"> • Advanced Planning • Brightside • Housing & Community Development • Planning & Design Services • Redevelopment Strategies • Sustainability • Vacant & Public Property Administration
Objectives	<ul style="list-style-type: none"> • Coordinate functions and operations to guide investment of resources including time, effort, and funding into projects and initiatives that best serve the area by creating a sustainable, vibrant, and accessible community • Offer many opportunities for our customer to become engaged in a variety of ways meaningful to outcomes that affect each citizen by continuing to create and improve methods for simple and effective citizen involvement • Plan for current and future development of the community in a variety of ways by coordinating all planning efforts into an effecting system for guiding development of the community in accordance with the vision established by the citizens for a safe, exciting, meaningful, and vital community • Enhance the customer experience through excellent customer service, timely and quality responses, and increased availability of online information and services
Website	For additional information, please visit https://louisvilleky.gov/government/develop-louisville
Performance Measures	Each agency reports to the Mayor and Metro Leadership 3-4 times per year on their key performance indicators (KPIs), problem solving efforts, and continuous improvement activities. The following page provides a high level overview of the agency's most recent performance on their enterprise-wide and operational KPIs. To view the agency's strategic plan, performance measures on previous LouieStat reports, or details on each KPI, please visit http://louiestat.louisvilleky.gov/ . (Note: The timeframe and goal for each measure may vary and can be found on the agency's KPI reports on the LouieStat website .)

Develop Louisville**Budget Summary**

	Prior Year Actual 2015-2016	Original Budget 2016-2017	Revised Budget 2016-2017	Mayor's Recommended 2017-2018
<u>Funding by Source</u>				
General Fund Appropriation	11,038,100	12,078,700	12,151,300	8,596,700
Carryforward & Designated	1,480,600	23,700	2,356,700	19,600
Agency Receipts	1,207,100	1,426,700	1,427,200	1,336,200
Federal Grants	3,968,800	5,157,600	4,855,700	6,977,000
State Grants	-	-	3,200	3,200
Total Funding:	17,694,600	18,686,700	20,794,100	16,932,700
<u>Expenditures by Category</u>				
Personnel Services	9,772,600	10,400,000	10,570,100	7,680,200
Contractual Services	4,453,600	5,646,700	7,136,200	4,964,900
Supplies	171,400	285,400	408,600	207,400
Equipment/Capital Outlay	5,500	26,000	156,000	38,400
Direct Reimbursements	136,300	143,000	144,500	45,900
Interdepartment Charges	197,200	185,400	191,700	160,400
Restricted & Other Proj Exp	-	2,000,200	2,187,100	3,835,500
Total Expenditures:	14,736,600	18,686,700	20,794,200	16,932,700
<u>Expenditures by Activity</u>				
Planning & Design Services	2,968,800	3,172,400	3,123,000	3,072,400
Vacant & Public Properties Administration	2,219,300	2,417,400	3,349,800	2,468,700
Advanced Planning	1,065,200	1,517,800	1,646,000	1,622,400
Housing & Community Development	3,606,600	5,469,300	6,878,900	7,187,000
Construction Review	2,976,600	3,086,300	3,086,300	-
Brightside	546,300	835,800	949,400	904,400
Sustainability	380,700	814,800	875,400	809,900
Administration	973,100	1,372,900	885,400	867,900
Total Expenditures:	14,736,600	18,686,700	20,794,200	16,932,700

Develop Louisville**Filled Position Detail**

	FY15	FY16	FY17 by Quarter			
	Average	Average	7/1/16	10/1/16	1/1/17	4/1/17
Regular Full-Time	138	148	150	145	151	153
Regular Part-Time	0	0	0	0	1	1
Seasonal/Other	15	15	14	15	14	14
Filled Position Total	153	163	164	160	166	168
Position Title						
Administrative Assistant	3	4	4	2	3	3
Administrative Clerk	4	3	3	4	5	0
Administrative Coordinator	3	6	7	8	8	7
Administrative Programs Supervisor	1	0	0	0	0	0
Administrative Specialist	1	1	1	1	1	1
Arborist	0	1	0	1	1	1
Architectural Projects Coordinator	1	1	1	1	1	1
Assistant Director	4	3	3	2	3	3
Associate Planner	6	5	5	5	6	6
Board Member	14	14	14	14	14	14
Building Inspection Supervisor	1	1	1	1	1	1
Business Accountant I	1	1	1	1	1	1
Clerk Typist I	1	1	1	0	0	0
Code Enforcement Officer I	2	1	1	1	0	0
Code Enforcement Officer II	0	1	1	1	2	1
Code Enforcement Supervisor	1	0	0	0	0	0
Communications Specialist	0	1	1	1	1	1
Community Forestry Assistant	0	0	0	1	1	1
Community Forestry Supervisor	0	1	1	1	1	1
Community Outreach Coordinator	1	1	1	1	1	1
Community Outreach Specialist	1	1	1	0	0	0
Customer Service Supervisor	0	0	1	1	1	1
Director	3	5	5	5	7	6
Director of Advanced Planning	1	1	1	1	1	1
Director of Sustainability	1	1	2	2	1	1
Electrical Inspection Supervisor	1	1	1	1	1	1
Electrical Inspector I	10	11	11	10	11	11
Electrical Inspector II	1	2	2	2	2	2
Engineer I	0	0	0	0	0	1
Engineer II	1	1	1	1	1	1
Engineer Supervisor	1	1	1	1	1	1
Events Coordinator	1	1	0	0	0	0
Events Supervisor	0	1	1	1	1	1
Executive Administrator	1	4	3	3	3	4
Executive Assistant	2	1	1	1	1	1
Grants Coordinator	2	1	1	1	1	0
Historic Preservation Officer	1	0	0	0	0	0

Develop Louisville**Filled Position Detail**

	FY15	FY16	FY17 by Quarter			
	Average	Average	7/1/16	10/1/16	1/1/17	4/1/17
Historic Preservation Specialist	1	2	2	2	2	2
Housing Program Assistant	1	0	0	0	0	0
Housing Program Coordinator	5	6	6	6	6	5
Housing Program Specialist	2	2	2	2	2	3
Housing Program Supervisor	2	1	1	1	1	1
Housing Rehab Specialist I	4	4	2	3	3	3
Housing Rehab Specialist II	0	1	1	1	1	1
Housing Rehab Supervisor	1	1	1	1	1	1
Laborer	0	1	0	0	1	1
Landscape Architect	1	1	1	1	1	1
Landscaping Coordinator	0	1	1	1	1	1
Legal Administrative Supervisor	1	1	1	1	1	1
Loan Specialist	1	1	1	1	1	1
Management Assistant	4	4	4	4	4	4
Mechanical Inspection Coordinator	1	1	1	1	0	1
Paralegal	1	0	0	0	0	0
Park Aide	1	0	0	0	0	0
Parks Supervisor II	1	0	0	0	0	0
Performance Management & Data Coordinator	0	0	0	0	0	1
Permit/License Assistant	2	0	0	0	0	5
Permit/License Supervisor	1	0	0	0	0	0
Personnel Coordinator	1	1	1	1	1	1
Plan Review Supervisor	1	1	1	1	1	1
Planner I	1	3	3	3	5	3
Planner II	6	3	2	1	1	3
Planning & Design Coordinator	1	2	3	2	2	2
Planning & Design Supervisor	4	4	4	6	6	6
Planning and Design Manager	2	2	2	2	2	2
Planning Technician	4	3	4	4	2	4
PR/B/M Inspector I	3	4	5	5	5	3
PR/B/M Inspector II	15	16	16	16	16	16
PR/B/M Inspector III	4	4	4	3	3	4
Project Manager I	0	2	3	3	3	4
Project Manager II	0	1	1	1	1	1
Property & Leasing Supervisor	0	1	1	1	1	1
Public Art Administrator	0	1	1	1	1	1
Public Information Specialist	1	0	0	0	0	0
Real Estate Coordinator	2	2	2	2	2	2
Secretary	1	0	0	0	0	0
Sustainability Project Coordinator	1	1	1	1	2	2
Traffic Planning Coordinator	1	1	1	1	0	0
Urban Forestry Coordinator	1	1	1	0	0	0
Urban Planner	3	4	4	3	3	3

Develop Louisville

Filled Position Detail

	FY15	FY16	FY17 by Quarter			
	Average	Average	7/1/16	10/1/16	1/1/17	4/1/17
Weatherization Specialist	0	1	2	2	2	2

CODES AND REGULATIONS

Mission Statement	To educate and promote code compliance through, inspections, permitting and abatement services.
Major Services	<ul style="list-style-type: none"> • Customer and Support Services • Permits, Licenses, & Enforcement (ABC) • Property Maintenance & HQS Inspections • Code Enforcement Board • Vacant Property Nuisance Abatement & Graffiti • Construction Review Permitting and Inspections
Objectives	<ul style="list-style-type: none"> • Ensure public health and safety to our community through enforcement of the Kentucky Building & Residential Codes and the Property Maintenance Code to all structures and premises • Ensure all laws are being followed in regard to the sale and consumption of alcoholic beverages and provision of ground transportation, adult entertainment, and vending • Ensure the Code Enforcement Board processes all appeals of in a timely and efficient manner • Maintain our partnership with Housing Authority of Louisville providing inspection services for the Housing Choice Voucher Program to ensure compliance with the property maintenance code/housing quality standards • Abate nuisances associated with vacant properties and graffiti in an efficient and timely manner to reduce blight and impact on adjacent occupied properties • Continue to develop and offer outreach programs to citizens and customers to ensure the community is knowledgeable of laws/regulations pertaining to building codes property maintenance, alcoholic beverages and other local ordinances
Website	For additional information, please visit https://louisvilleky.gov/government/codes-regulations
Performance Measures	Each agency reports to the Mayor and Metro Leadership 4-8 times per year on their key performance indicators (KPIs), problem solving efforts, and continuous improvement activities. The following page is a high level overview of the agency's most recent performance on their enterprise-wide and operational KPIs. To view the agency's strategic plan, performance measures on previous LouieStat reports, or details on each KPI, please visit http://louiestat.louisvilleky.gov/ . (Note: The timeframe and goal for each measure may vary and can be found on the agency's KPI reports on the LouieStat website .)

Codes and Regulations**Budget Summary**

	Prior Year Actual 2015-2016	Original Budget 2016-2017	Revised Budget 2016-2017	Mayor's Recommended 2017-2018
<u>Funding by Source</u>				
General Fund Appropriation	6,186,400	6,226,700	6,226,700	10,103,000
Carryforward & Designated	3,600	-	113,900	-
Agency Receipts	862,800	900,000	900,000	957,400
Total Funding:	7,052,800	7,126,700	7,240,600	11,060,400
<u>Expenditures by Category</u>				
Personnel Services	5,991,200	6,142,700	6,192,700	9,691,700
Contractual Services	239,500	220,500	222,000	360,300
Supplies	120,000	82,600	142,600	203,700
Equipment/Capital Outlay	5,200	19,200	19,200	10,100
Direct Reimbursements	480,300	476,300	476,300	589,500
Interdepartment Charges	208,600	185,400	187,800	205,100
Total Expenditures:	7,044,800	7,126,700	7,240,600	11,060,400
<u>Expenditures by Activity</u>				
Codes & Regulations	7,044,800	7,126,700	7,240,600	11,060,400
Total Expenditures:	7,044,800	7,126,700	7,240,600	11,060,400

Codes and Regulations

Filled Position Detail

	FY15	FY16	FY17 by Quarter			
	Average	Average	7/1/16	10/1/16	1/1/17	4/1/17
Regular Full-Time	114	97	94	96	94	98
Regular Part-Time	0	0	0	0	0	0
Seasonal/Other	9	6	6	6	6	3
Filled Position Total	123	103	100	102	100	101
Position Title						
Administrative Assistant	2	2	2	2	1	1
Administrative Clerk	5	4	3	4	4	4
Administrative Coordinator	1	1	1	1	1	1
Administrative Specialist	3	3	3	3	3	3
Administrative Supervisor I	1	1	1	1	1	1
Assistant Director	1	1	1	1	1	1
Associate Planner	1	0	0	0	0	0
Board Member	9	6	6	6	6	3
Code Enforcement Officer I	18	22	22	23	21	24
Code Enforcement Officer II	18	15	15	14	15	13
Code Enforcement Supervisor	3	3	3	3	3	3
Crew Leader	4	4	4	4	4	4
Customer Service Supervisor	0	0	0	0	0	1
Director	1	1	1	1	1	1
District Operations Manager	1	1	1	1	1	1
Electrical Inspector I	3	0	0	0	0	0
Equipment Operator	11	11	11	11	10	11
Executive Assistant	1	0	0	0	0	0
Information Systems Analyst	0	0	1	1	1	1
Information Systems Specialist	1	1	0	0	0	0
Information Systems Supervisor	1	0	0	0	0	0
Labor Supervisor	2	2	2	2	2	2
Laborer	7	7	7	7	9	9
Licenses & Permits Investigator	4	4	4	5	5	5
Licenses & Permits Investigator II	1	1	0	0	0	0
Licenses & Permits Investigator Manager	1	1	1	1	1	1
Licenses & Permits Investigator Supervisor	1	1	1	1	0	1
Management Assistant	1	0	0	0	0	0
Performance Analyst	0	1	1	1	0	0
Performance Supervisor	0	0	0	0	1	1
Permit/License Assistant	5	4	3	3	3	4
Permit/License Supervisor	1	1	1	1	1	0
Personnel Coordinator	0	0	0	0	1	1
Personnel Specialist	1	1	1	1	0	0
Planner II	2	0	0	0	0	0
Planning & Design Supervisor	1	0	0	0	0	0
Planning Technician	1	0	0	0	0	0

Codes and Regulations

Filled Position Detail

	FY15	FY16	FY17 by Quarter			
	Average	Average	7/1/16	10/1/16	1/1/17	4/1/17
PR/B/M Inspector I	1	0	0	0	0	0
PR/B/M Inspector II	4	0	0	0	0	0
PR/B/M Inspector III	1	0	0	0	0	0
Senior Equipment Operator	4	4	4	4	4	4

OFFICE OF MANAGEMENT & BUDGET

Mission Statement Ensure the fiscal integrity of Louisville Metro Government and provide the highest level of services to our customers.

Major Services

- Budget & Policy
- Accounting & Grants
- Revenue Collection
- Finance/Business Operations
- Records Compliance

Objectives

- Ensure fiscal integrity
- Continue work to advance the Mayor's strategic plan
- Maintain a balanced budget, sufficient fund balances, and internal controls
- Improve internal and external communications
- Improve business operations
- Provide efficient responses to information requests
- Effectively maintain archived Metro records

Website To view the agency's strategic plan along with other important information, please visit <https://louisvilleky.gov/government/management-budget>

Performance Measures Each agency reports to the Mayor and Metro Leadership 3-4 times per year on their key performance indicators (KPIs), problem solving efforts, and continuous improvement activities. The following page provides a high level overview of the agency's most recent performance on their enterprise-wide and operational KPIs. To view the agency's strategic plan, performance measures on previous LouieStat reports, or details on each KPI, please visit <http://louiestat.louisvilleky.gov/>. (Note: The timeframe and goal for each measure may vary and can be found on the agency's KPI reports on the [LouieStat website](#).)

Office of Management & Budget

Budget Summary

	Prior Year Actual 2015-2016	Original Budget 2016-2017	Revised Budget 2016-2017	Mayor's Recommended 2017-2018
<u>Funding by Source</u>				
General Fund Appropriation	27,583,700	33,323,600	33,948,400	32,771,500
Carryforward & Designated	1,277,300	-	215,800	-
Agency Receipts	6,985,200	7,101,800	7,101,800	7,694,500
Total Funding:	35,846,200	40,425,400	41,266,000	40,466,000
<u>Expenditures by Category</u>				
Personnel Services	12,485,700	13,143,000	13,143,000	14,576,500
Contractual Services	22,169,900	22,759,000	23,588,900	22,786,000
Supplies	95,100	106,600	106,600	96,400
Equipment/Capital Outlay	165,900	348,600	348,600	189,500
Direct Reimbursements	5,000	8,300	8,300	8,900
Interdepartment Charges	112,700	113,300	113,300	113,300
Restricted & Other Proj Exp	-	3,946,600	3,957,100	2,695,400
Total Expenditures:	35,034,300	40,425,400	41,265,800	40,466,000
<u>Expenditures by Activity</u>				
Finance Operations	16,797,400	17,430,800	18,266,200	18,588,400
Arena Authority	9,800,000	9,800,000	9,800,000	9,800,000
General Adjustments	8,436,900	13,194,600	13,199,600	12,077,600
Total Expenditures:	35,034,300	40,425,400	41,265,800	40,466,000

Office of Management & Budget

Filled Position Detail

	FY15	FY16	FY17 by Quarter			
	Average	Average	7/1/16	10/1/16	1/1/17	4/1/17
Regular Full-Time	179	183	187	189	187	188
Regular Part-Time	3	6	5	6	6	6
Seasonal/Other	3	8	1	0	0	0
Filled Position Total	185	197	193	195	193	194
Position Title						
Account Clerk	0	0	0	3	3	3
Account Specialist	1	1	1	1	1	1
Accounting Clerk	6	7	7	7	7	7
Accounts Payable Analyst	4	1	0	0	0	0
Administrative Assistant	2	1	1	0	0	0
Administrative Coordinator	1	1	0	1	1	1
Administrative Specialist	2	0	0	0	0	0
Archival Clerk	0	0	0	1	0	0
Archival Coordinator	0	0	0	1	1	1
Archival Specialist	0	0	0	2	2	2
Archival Supervisor	0	0	0	1	1	1
Auditor Revenue	2	2	2	2	2	2
Billing Clerk III	1	1	1	1	1	1
Budget Analyst I	1	3	3	3	3	3
Business Accountant I	12	12	12	11	11	11
Business Accountant II	11	12	10	10	10	9
Business Specialist	4	4	4	5	4	5
Business Technician	1	1	0	0	0	0
Buyer II	2	3	3	2	2	2
Buyer III	4	4	3	3	3	3
Cash Control Assistant	1	1	1	1	1	1
Cash Management Supervisor	1	1	1	1	1	1
Chief Financial Officer	1	1	1	1	1	1
Clerk Typist II	2	2	2	0	0	0
Communications Assistant	0	1	1	0	0	0
Communications Manager	0	0	1	1	1	1
Corporate Tax Auditor	5	6	6	6	6	6
Director	1	3	3	4	5	5
Environmental Program Specialist	0	1	0	0	0	0
Executive Administrator	6	5	5	5	3	4
Executive Assistant	0	1	1	1	0	1
Facilities Administrator	0	0	1	0	0	0
Facilities Project Coordinator	0	1	1	0	0	0
Fee Collection Supervisor	1	1	1	1	1	1
Finance Coordinator	1	1	1	0	0	0
Finance Specialist	1	1	1	0	1	1
Finance Supervisor I	1	1	1	1	0	0

Office of Management & Budget**Filled Position Detail**

	FY15	FY16	FY17 by Quarter			
	Average	Average	7/1/16	10/1/16	1/1/17	4/1/17
Finance Supervisor II	2	1	3	3	3	3
Financial Systems Administrator	1	1	0	0	0	0
Financial Systems Coordinator	0	1	1	1	1	1
Fiscal Administrator	11	12	15	14	15	15
Fiscal Manager	3	4	4	4	3	3
Grant Writer	0	0	1	1	1	1
Grants Compliance Supervisor	1	0	1	1	1	1
Grants Management Supervisor	1	0	0	0	0	0
Grants Supervisor	0	2	2	2	2	2
Graphic Specialist	1	1	1	1	1	1
Information Processing Clerk	3	4	2	4	3	3
Information Systems Analyst	1	1	1	1	1	1
Intern	0	0	1	0	0	0
Investment Analyst	1	1	0	0	0	0
Investment Analyst II	0	1	1	1	0	0
Maintenance Worker II	1	1	1	0	0	0
Management Assistant	1	1	1	1	1	2
OMB Accountant I	2	2	2	1	2	2
OMB Accountant II	4	4	2	3	3	3
OMB Accounting Coordinator	1	1	1	1	1	1
OMB Accounting Manager	1	1	0	0	0	0
OMB Accounts Receivable Specialist	4	4	5	5	5	3
OMB Cash Compliance Officer	0	0	0	0	0	1
OMB Financial Manager	0	1	3	3	5	6
OMB Financial Reporting Coordinator	0	0	1	1	1	1
OMB Grant Accountant I	4	3	3	3	3	3
OMB Grant Accountant II	11	9	8	9	10	9
OMB Grant Accounting Coordinator	0	2	1	1	1	1
OMB Insurance Specialist	1	1	1	1	1	1
OMB Manager	1	1	0	0	0	0
OMB Risk Management Coordinator	1	0	0	0	0	0
OMB Risk Management Manager	1	1	1	0	0	1
OMB Risk Management Supervisor	0	1	1	1	1	0
OMB Training Coordinator	0	1	1	1	1	1
Open Records Specialist	0	1	1	1	1	1
Open Records Specialist Intake	0	0	0	1	1	1
Open Records Supervisor	0	1	1	1	1	1
Paralegal	2	2	1	2	2	2
Payroll Analyst I	2	2	2	2	2	2
Payroll Analyst II	1	1	1	1	1	1
Payroll Coordinator	1	1	1	1	1	1
Payroll Supervisor	1	1	1	1	0	0
Personnel Coordinator	1	1	1	1	0	0

Office of Management & Budget**Filled Position Detail**

	FY15	FY16	FY17 by Quarter			
	Average	Average	7/1/16	10/1/16	1/1/17	4/1/17
Personnel Supervisor	0	0	0	0	1	1
Project Supervisor	1	1	1	1	1	1
Property & Leasing Coordinator	0	1	0	0	0	0
Purchasing Supervisor	2	0	0	0	0	0
Receptionist	1	1	1	0	1	0
Records Compliance Coordinator	0	0	1	0	0	0
Records Storage Specialist	0	0	0	0	1	1
Revenue Collection Specialist	8	8	8	8	7	8
Revenue Manager	4	4	4	3	3	3
Revenue Supervisor	4	4	5	5	5	5
Secretary	1	1	1	0	0	0
Senior Buyer	0	0	1	1	1	1
Senior Policy Advisor	0	1	1	1	1	1
Senior Tax Processing Specialist	2	2	2	2	2	2
Special Assistant	0	0	0	1	1	1
Surplus Property Coordinator	1	1	1	1	1	1
Tax Audit Manager	0	0	0	0	0	1
Tax Audit Supervisor	1	1	1	1	1	0
Tax Auditor I	1	2	3	3	3	3
Tax Processing Specialist	13	12	11	12	12	12
Taxpayer Service Representative	5	5	3	5	5	4

HUMAN RESOURCES

Mission Statement	Provide efficient, high quality, customer-oriented personnel services to Louisville Metro Government (LMG) employees and departments in accordance with legal mandates.
Major Services	<ul style="list-style-type: none">• Civil Service/Recruitment• HR/Personnel Management• Health & Safety• Labor Relations• Employee Training
Objectives	<ul style="list-style-type: none">• Recruit and select outstanding, professional-minded candidates for employment with LMG as an “Employer of Choice”• Administer the affirmative action plan for LMG by adhering to established minority hiring goals• Manage compliance with the Civil Rights Act Title VI, Title VII, Civil Rights Act (1991), COBRA, FLSA, FMLA, HIPAA, USERRA, ADA, and ADEA• Introduce and improve professional development programs for all employees• Administer and manage the benefits and classification/compensation system for LMG, including the health, vision, life, and dental insurance; tuition and child care assistance; and the employee participation in the state retirement system• Emphasize prevention through Health & Safety’s education, monitoring, inspection, and compliance requirements
Website	For additional information, please visit: https://louisvilleky.gov/government/human-resources
Performance Measures	Each agency reports to the Mayor and Metro Leadership 3-4 times per year on their key performance indicators (KPIs), problem solving efforts, and continuous improvement activities. The following page provides a high level overview of the agency’s most recent performance on their enterprise-wide and operational KPIs. To view the agency’s strategic plan, performance measures on previous LouieStat reports, or details on each KPI, please visit http://louiestat.louisvilleky.gov/ . (Note: The timeframe and goal for each measure may vary and can be found on the agency’s KPI reports on the LouieStat website .)

Human Resources**Budget Summary**

	Prior Year Actual 2015-2016	Original Budget 2016-2017	Revised Budget 2016-2017	Mayor's Recommended 2017-2018
<u>Funding by Source</u>				
General Fund Appropriation	3,653,500	4,091,000	4,091,000	4,141,400
Carryforward & Designated	-	-	40,000	-
Agency Receipts	160,000	160,000	160,000	160,000
Total Funding:	3,813,500	4,251,000	4,291,000	4,301,400
<u>Expenditures by Category</u>				
Personnel Services	2,829,100	3,206,000	3,246,000	3,266,300
Contractual Services	962,100	1,016,900	1,016,900	994,600
Supplies	15,200	16,400	16,400	28,800
Equipment/Capital Outlay	7,700	11,700	11,700	11,700
Total Expenditures:	3,814,100	4,251,000	4,291,000	4,301,400
<u>Expenditures by Activity</u>				
Recruitment & Civil Service	605,500	614,600	614,600	727,100
Personnel Management	3,027,200	3,448,400	3,488,400	3,387,100
Employee Training	181,400	188,000	188,000	187,200
Total Expenditures:	3,814,100	4,251,000	4,291,000	4,301,400

Human Resources**Filled Position Detail**

	FY15	FY16	FY17 by Quarter			
	Average	Average	7/1/16	10/1/16	1/1/17	4/1/17
Regular Full-Time	34	37	35	39	39	38
Regular Part-Time	2	0	0	0	0	0
Seasonal/Other	6	6	6	6	7	7
Filled Position Total	42	43	41	45	46	45
Position Title						
Administrative Assistant	2	0	0	0	0	0
Administrative Coordinator	1	1	1	2	2	2
Administrative Specialist	2	1	1	0	0	2
Affordable Care Coordinator	0	1	0	0	0	0
Assistant Director	1	1	2	2	2	3
Benefits Administrator	0	0	0	0	0	1
Benefits and Compensation Supervisor	1	1	1	1	1	0
Board Member	6	6	6	6	6	6
Chief Examiner	1	1	1	1	1	1
Classification & Compensation Analyst	0	0	0	0	3	3
Communications & Policy Coordinator	0	0	0	0	0	1
Communications Coordinator II	1	1	1	1	1	0
Compliance and Training Administrator	0	0	0	0	0	1
Compliance and Training Supervisor	1	1	1	1	1	0
Compliance Coordinator	1	0	0	0	3	2
Director	1	1	1	1	1	1
Director of Labor Relations	1	1	0	0	0	0
Employee Benefits Coordinator	1	1	2	2	2	2
Employee Benefits Specialist	1	1	2	2	2	2
Executive Assistant	0	1	0	0	0	0
Health & Safety Consultant	0	0	0	0	0	1
Health and Safety Administrator	0	0	0	0	0	1
Health and Safety Coordinator	1	2	2	2	2	0
Health and Safety Supervisor	1	1	1	1	1	0
HRIS Analyst	0	0	0	0	0	2
Human Resources Analyst	4	4	5	6	0	0
Human Resources Boards Coordinator	0	1	1	1	1	0
Human Resources Generalist	4	5	3	4	0	0
Human Resources Hiring Coordinator	0	0	0	0	0	3
Human Resources Records Analyst	0	1	1	1	1	1
Human Resources Specialist	2	2	2	3	3	0
Human Resources Testing Clerk	0	0	0	0	1	1
Human Resources Training Coordinator	0	1	1	1	1	1
Human Resources Training Specialist	0	0	0	0	0	1
Industrial Hygiene Coordinator	1	0	0	0	0	0
Information Systems Analyst	3	2	2	2	2	0
Information Systems Supervisor	1	1	0	1	1	0
Labor Relations Assistant	1	1	1	1	1	1

Human Resources**Filled Position Detail**

	FY15	FY16	FY17 by Quarter			
	Average	Average	7/1/16	10/1/16	1/1/17	4/1/17
Labor Relations Implementation Liaison	0	1	1	1	1	0
Labor Relations Liaison	1	0	0	0	0	0
Personnel Examination Analyst	0	0	0	0	3	3
Staff Helper/Internal	0	0	0	0	1	2
Talent and Retention Administrator	0	0	0	0	0	1
Talent and Retention Supervisor	0	1	1	1	1	0
Training Specialist	2	1	1	1	1	0

HUMAN RELATIONS COMMISSION

Mission Statement

Promote unity, understanding, and equal opportunity among all people of Metro Louisville; Eliminate all forms of bigotry, bias, and hatred from the community; Promote interracial and inter-group harmony by acting together to conciliate difference; Promote mutual understanding by enlisting the aid of other like-minded groups in the elimination of discriminatory practices.

Legal References:

- Kentucky Revised Statute (KRS) 344.310-320 and 67C.119(14-29)
- Louisville Metro Code of Ordinances (LMCO) 30.25(B)(1), 32.761, 32.757-759, 130.52, 37.66, 37.69, 92.03-04, 92.40-92.99, 92.05-07, 32.760, 92.08-92.18, 37.27-29, 37.30, 37.68, 37.75

Major Services

- Compliance Enforcement Services
- Equal Opportunity Enforcement Services
- Police Citizen Advocate Service

Objectives

- Increase the number of certified businesses
- Increase efforts to contract and purchase with certified businesses
- Improve efficiency and monitoring of projects, vendors, and contractors in the pre-qualification and good faith effort process
- Increase education and outreach efforts related to compliance enforcement, equal opportunity enforcement, and the police complaint process within the community
- Improve complaint processing time at all phases in the process, including in-take, investigation, hearings, and closeout

Website

To view the agency's strategic plan along with other important information, please visit <https://louisvilleky.gov/government/human-relations-commission> .

Human Relations Commission**Budget Summary**

	Prior Year Actual 2015-2016	Original Budget 2016-2017	Revised Budget 2016-2017	Mayor's Recommended 2017-2018
<u>Funding by Source</u>				
General Fund Appropriation	701,500	1,076,600	1,076,600	810,000
Carryforward & Designated	302,700	345,400	273,100	276,900
Agency Receipts	-	20,100	20,100	20,000
Federal Grants	225,900	165,500	255,100	175,400
Total Funding:	1,230,100	1,607,600	1,624,900	1,282,300
<u>Expenditures by Category</u>				
Personnel Services	766,600	860,000	864,200	1,055,000
Contractual Services	185,800	420,800	436,700	200,400
Supplies	2,900	4,900	4,900	4,100
Direct Reimbursements	1,100	1,400	1,400	1,500
Interdepartment Charges	100	1,300	1,300	1,300
Restricted & Other Proj Exp	-	319,200	316,500	20,000
Total Expenditures:	956,500	1,607,600	1,625,000	1,282,300
<u>Expenditures by Activity</u>				
Director's Office	240,000	553,100	553,100	280,300
Enforcement Services	164,100	147,600	147,600	186,400
Equal Opportunity Services	552,400	906,900	924,300	815,600
Total Expenditures:	956,500	1,607,600	1,625,000	1,282,300

Human Relations Commission**Filled Position Detail**

	FY15	FY16	FY17 by Quarter			
	Average	Average	7/1/16	10/1/16	1/1/17	4/1/17
Regular Full-Time	12	12	12	13	13	12
Regular Part-Time	6	5	5	5	5	5
Seasonal/Other	2	1	0	0	0	0
Filled Position Total	20	18	17	18	18	17
Position Title						
Administrative Clerk	2	2	2	2	2	2
Compliance Analyst	2	2	1	1	1	1
Compliance Officer	3	2	3	3	3	3
Director	1	1	1	1	1	0
Executive Assistant	1	1	1	1	1	1
Human Relations Clerk	5	4	4	4	4	4
Human Relations Supervisor	1	1	1	1	1	1
Intern	1	1	0	0	0	0
OMB Grant Accountant II	0	0	0	1	1	1
Ombudsman	1	1	1	1	1	1
Public Education Coordinator	1	1	1	1	1	1
Researcher	1	1	1	1	1	1
Secretary	1	1	1	1	1	1

OFFICE OF RESILIENCE AND COMMUNITY SERVICES

Mission Statement	The mission of the Louisville Metro Department of Community Services is to fight poverty, promote compassion, stability and success by committing to the engagement, support and empowerment of residents and communities.
Major Services	<ul style="list-style-type: none"> • Administration of Louisville Metro External Agency Funding • Long-Term Housing and Supports • Neighborhood Place community collaboration of State, Federal, and JCPS agencies • Outreach programs for targeted populations and federal benefit enrollment • Advocacy for vulnerable populations and financial empowerment • Holistic self-sufficiency services
Objectives	<ul style="list-style-type: none"> • Work with local citizens and agencies to strengthen families and neighborhoods • Improve the way we deliver services to our customers; help people faster, easier and holistically • Strengthen community partnerships that focus on measurable outcomes that reduce homelessness and increase family self-sufficiency
Website	To view the agency's strategic plan along with other important information, please visit https://louisvilleky.gov/government/community-services .
Performance Measures	Each agency reports to the Mayor and Metro Leadership 3-4 times per year on their key performance indicators (KPIs), problem solving efforts, and continuous improvement activities. The following page provides a high level overview of the agency's most recent performance on their enterprise-wide and operational KPIs. To view the agency's strategic plan, performance measures on previous LouieStat reports, or details on each KPI, please visit http://louiestat.louisvilleky.gov/ . (Note: The timeframe and goal for each measure may vary and can be found on the agency's KPI reports on the LouieStat website .)

Office of Resilience and Community Services

Budget Summary

	Prior Year Actual 2015-2016	Original Budget 2016-2017	Revised Budget 2016-2017	Mayor's Recommended 2017-2018
<u>Funding by Source</u>				
General Fund Appropriation	8,231,400	9,066,000	9,071,000	8,330,700
Carryforward & Designated	618,100	165,900	642,800	623,400
Agency Receipts	209,900	284,500	316,500	533,500
Federal Grants	13,469,100	20,009,100	19,015,800	19,591,000
State Grants	303,100	554,100	554,100	524,200
Total Funding:	22,831,600	30,079,600	29,600,200	29,602,800
<u>Expenditures by Category</u>				
Personnel Services	6,879,700	7,944,500	8,151,200	7,805,100
Contractual Services	15,113,500	12,478,300	19,423,500	15,017,500
Supplies	162,400	163,000	141,900	132,800
Equipment/Capital Outlay	3,400	12,800	67,400	29,700
Direct Reimbursements	13,200	20,900	21,300	15,600
Interdepartment Charges	6,200	10,300	10,500	9,000
Restricted & Other Proj Exp	-	9,449,800	1,784,400	6,593,100
Total Expenditures:	22,178,400	30,079,600	29,600,200	29,602,800
<u>Expenditures by Activity</u>				
Community Services Administration	6,806,000	7,140,400	7,394,900	6,885,000
Community Services	15,149,000	22,939,200	22,205,300	22,717,800
Franchise Fee Assistance	223,400	-	-	-
Total Expenditures:	22,178,400	30,079,600	29,600,200	29,602,800

Office of Resilience and Community Services**Filled Position Detail**

	FY15	FY16	FY17 by Quarter			
	Average	Average	7/1/16	10/1/16	1/1/17	4/1/17
Regular Full-Time	115	107	102	108	110	112
Regular Part-Time	15	16	15	14	15	16
Seasonal/Other	15	11	3	10	22	18
Filled Position Total	145	134	120	132	147	146
Position Title						
Administrative Assistant	4	4	4	4	4	4
Administrative Coordinator	2	1	1	1	1	1
Administrative Specialist	2	2	2	2	2	2
Assistant Director	1	0	0	1	1	1
Clerical Supervisor	1	1	1	1	1	1
Community Outreach Specialist	5	2	0	1	1	1
Director	1	1	1	1	1	1
Executive Administrator	2	2	2	1	2	2
Executive Assistant	1	1	1	1	1	1
Grants Contract Coordinator	0	0	0	2	3	2
Grants Coordinator	2	1	1	1	1	1
Housing Program Assistant	1	1	1	0	0	0
Housing Program Coordinator	2	1	1	1	1	1
Housing Program Specialist	4	3	3	3	3	3
Housing Program Supervisor	3	2	1	1	1	1
Housing Rehabilitation Specialist	2	0	0	0	0	0
Housing Rehabilitation Technician	0	0	1	1	1	1
Information & Referral Technician	10	10	10	8	11	11
Information Systems Analyst	1	1	1	1	1	1
Information Systems Supervisor	1	1	0	0	0	0
Information Technology Liaison	0	0	1	1	1	1
Intergenerational Program Worker	1	1	1	1	1	1
Intern	3	4	3	3	2	0
Management Assistant	3	3	3	3	2	1
Nutrition Center Supervisor	11	12	11	10	11	12
Personnel Coordinator	0	0	1	1	1	1
Personnel Specialist	1	1	0	0	0	0
Planning & Research Supervisor	1	1	0	0	0	0
Public Information Specialist	1	1	1	1	1	1
Real Estate Coordinator	1	0	0	0	0	0
Receptionist	1	1	1	1	1	1
Secretary	2	1	0	0	0	1
Senior Social Worker	20	22	22	23	23	23
Social Service Policy & Advocacy Manager	1	2	5	5	5	5
Social Service Policy & Advocacy Supervisor	1	1	1	1	1	1
Social Service Program Assistant	4	3	3	3	3	3
Social Service Program Coordinator	4	4	5	6	6	6

Office of Resilience and Community Services**Filled Position Detail**

	FY15	FY16	FY17 by Quarter			
	Average	Average	7/1/16	10/1/16	1/1/17	4/1/17
Social Service Program Specialist	13	14	14	14	14	15
Social Service Program Supervisor I	10	8	5	8	8	8
Social Service Program Supervisor II	1	1	0	0	0	0
Social Service Technician	2	3	3	3	3	3
Social Services Manager	2	2	1	2	2	2
Social Services Supervisor	3	3	3	3	2	2
Social Worker	2	2	2	2	2	2
Staff Helper	8	7	0	7	19	19
Volunteer Coordinator	2	2	2	2	2	2
Youth Services Coordinator II	1	1	1	1	1	1
Youth Worker	1	0	0	0	0	0

OFFICE OF PERFORMANCE IMPROVEMENT

Mission Statement

To provide Louisville Metro Government and its partners with customized improvement and innovation support to create a world-class city.

Major Services

- Performance Excellence and Consulting
 - Performance Excellence System Development
 - Organizational Assessment and Improvement
 - Strategy Governance and Strategic Planning
 - Performance Measurement Identification
 - Project Portfolio Management
 - LouieStat Program Management & Government-Wide Performance Management
 - Data and Performance Analysis
 - Enterprise Modeling & Change Management
 - Process Improvement & Cross-Functional Team Leadership
 - Research, Evaluation and Behavioral Science
 - Customer Experience Consultation
 - Facilitation of Planning Retreats, Team Building and Predictive Index Workshops
- Training and Certifications
 - Management of the Enterprise Training Fund
 - Performance Excellence
 - Lean Six Sigma Process Management
 - Project Management Practical Application & Exam Preparation
 - Senior Professional in Human Resources (PHR, SPHR)
- Innovation
 - Digital Inclusion Strategy Development
 - Smart City Strategy Development
 - Public-Private Partnership Relationship Management (Bloomberg Philanthropies, Robert Wood Johnson Foundation, Kauffman Foundation, Living Cities, Next Century Cities, Partners for Places, CNET, FirstBuild, Humana)
 - Civic Technology Consultation and Hackathon Organization and Management
 - Open Data Management
 - Advanced Analytics Consultation
 - Management of the Innovation Fund at Community Foundation of Louisville

Objectives

- Transformational Leadership
 - A culture of improvement and innovation cascaded throughout Metro Government where leaders within the organization demonstrate commitment and role model change.
- Performance Excellence
 - Achieve top quartile of performance among peer municipalities
- Strategic Collaboration
 - National and local public-private partnerships provide funding, knowledge, and help scale up improvement and innovation. Primary and secondary partners recognize Office of Performance Improvement as trusted, effective problems solvers, who co-create sustainable solutions
- Data Empowerment
 - Address systemic challenges facing Louisville Metro Government and facilitate accurate

Website

To view the agency's strategic plan along with other important information, please visit <https://louisvilleky.gov/government/performance-improvement-innovation>

Office of Performance Improvement**Budget Summary**

	Prior Year Actual 2015-2016	Original Budget 2016-2017	Revised Budget 2016-2017	Mayor's Recommended 2017-2018
<u>Funding by Source</u>				
General Fund Appropriation	1,276,700	1,475,700	1,475,700	1,573,300
Agency Receipts	16,000	20,000	20,000	-
Total Funding:	1,292,700	1,495,700	1,495,700	1,573,300
<u>Expenditures by Category</u>				
Personnel Services	939,100	1,202,200	1,202,200	1,379,800
Contractual Services	323,000	250,000	250,000	176,200
Supplies	7,100	9,700	9,700	5,000
Equipment/Capital Outlay	7,800	13,800	13,800	12,300
Restricted & Other Proj Exp	-	20,000	20,000	-
Total Expenditures:	1,277,000	1,495,700	1,495,700	1,573,300
<u>Expenditures by Activity</u>				
Office of Performance Improvement	1,277,000	1,495,700	1,495,700	1,573,300
Total Expenditures:	1,277,000	1,495,700	1,495,700	1,573,300

Office of Performance Improvement**Filled Position Detail**

	FY15	FY16	FY17 by Quarter			
	Average	Average	7/1/16	10/1/16	1/1/17	4/1/17
Regular Full-Time	4	8	10	11	13	12
Regular Part-Time	0	0	1	0	0	0
Seasonal/Other	1	3	3	0	0	0
Filled Position Total	11	12	14	11	13	12
Position Title						
Administrative Assistant	0	0	0	1	1	1
Chief of Performance & Technology	1	1	1	1	1	1
Database Admin II	0	0	0	0	1	1
Director Performance Improvement	0	1	1	1	1	0
Innovation Project Manager	0	1	2	2	2	2
Intern	3	1	4	0	0	0
OPI Performance Coach	1	2	2	1	2	2
Organizational Performance Analyst	2	1	0	0	0	0
Organizational Performance Coordinator	1	0	0	0	0	0
Performance Improvement Coordinator	1	1	1	1	1	1
Performance Improvement Manager	1	1	1	1	1	1
Senior OPI Performance Coach	0	2	1	2	2	2
Senior Organizational Performance Analyst	1	1	1	1	1	1

DEPARTMENT OF INFORMATION TECHNOLOGY

Mission Statement

Enabling city agencies, partners and citizens to meet their objectives and reach their full potential by delivering reliable, timely, cost-effective technology capabilities and quality information.

Major Services

- Business Systems
- Operations
- Public Safety IT Support
- Client Services
- Revenue Commission Technology
- IT Security
- MetroTV
- Administration

Objectives

- Transform Technology in Metro Government
- Operationalize Capabilities and Security
- Modernize IT Platforms
- Take Care of People

Website

To view the agency's strategic plan along with other important information, please visit <https://louisvilleky.gov/government/information-technology-services>

Performance Measures

Each agency reports to the Mayor and Metro Leadership 3-4 times per year on their key performance indicators (KPIs), problem solving efforts, and continuous improvement activities. The following page provides a high level overview of the agency's most recent performance on their enterprise-wide and operational KPIs. To view the agency's strategic plan, performance measures on previous LouieStat reports, or details on each KPI, please visit <http://louiestat.louisvilleky.gov/>. (Note: The timeframe and goal for each measure may vary and can be found on the agency's KPI reports on the [LouieStat website](#).)

Department of Information Technology

Budget Summary

	Prior Year Actual 2015-2016	Original Budget 2016-2017	Revised Budget 2016-2017	Mayor's Recommended 2017-2018
<u>Funding by Source</u>				
General Fund Appropriation	12,519,300	13,917,100	13,052,300	14,409,000
Carryforward & Designated	3,800	-	2,400	-
Agency Receipts	1,022,000	954,300	954,300	9,500
Total Funding:	13,545,100	14,871,400	14,009,000	14,418,500
<u>Expenditures by Category</u>				
Personnel Services	5,527,600	5,798,900	5,684,900	5,420,200
Contractual Services	6,755,800	8,010,000	7,261,600	7,933,700
Supplies	6,000	4,600	4,600	4,700
Equipment/Capital Outlay	900,200	1,037,800	1,037,800	1,041,600
Direct Reimbursements	14,700	16,000	16,000	14,200
Interdepartment Charges	2,200	4,100	4,100	4,100
Total Expenditures:	13,206,500	14,871,400	14,009,000	14,418,500
<u>Expenditures by Activity</u>				
Director's Office	2,840,400	3,167,100	2,038,400	2,957,400
Project Management	-	-	608,800	265,200
Enterprise Application Support	2,010,800	2,606,900	2,623,200	2,576,000
Client Services	947,200	907,500	940,600	618,000
Network & Telephone Services	1,821,900	1,829,900	2,130,400	2,221,500
Development	1,136,800	1,204,800	1,194,800	1,380,000
Service Level Management	725,100	714,200	788,200	1,101,400
Enterprise Infrastructure	1,653,300	2,258,500	1,311,600	1,393,400
Security	893,400	890,800	1,088,600	1,561,000
Revenue Technology	821,200	944,800	944,800	-
Media Services	356,400	346,900	339,600	344,600
Total Expenditures:	13,206,500	14,871,400	14,009,000	14,418,500

Department of Information Technology

Filled Position Detail

	FY15	FY16	FY17 by Quarter			
	Average	Average	7/1/16	10/1/16	1/1/17	4/1/17
Regular Full-Time	66	69	74	67	69	66
Regular Part-Time	0	0	0	0	0	0
Seasonal/Other	0	0	0	0	0	0
Filled Position Total	66	69	74	67	69	66
Position Title						
Application Programmer	4	4	4	3	3	3
Application Support Specialist	1	1	1	1	1	1
Applications Development Coordinator	3	3	3	3	3	2
Applications Development Supervisor	1	0	0	1	1	1
Archival Clerk	1	1	1	0	0	0
Archival Coordinator	1	1	1	0	0	0
Archival Specialist	2	2	2	0	0	0
Archival Supervisor	1	1	1	0	0	0
Assistant Director	1	1	1	1	1	1
Business Specialist	1	1	1	1	1	1
Chief Information Security Officer	1	1	1	1	1	1
Civic Technology Manager	0	0	0	1	1	1
Client Services Supervisor	3	2	2	2	2	1
Communications Coordinator II	1	1	1	1	1	1
Content Management Administrator	1	1	1	1	1	1
Database Administrator I	1	1	1	1	1	1
Database Administrator II	1	2	2	2	2	2
Director	1	1	1	1	1	1
Geographic Information Systems Analyst	1	1	1	1	0	0
Geographic Information Systems Coordinator	0	0	0	0	0	1
Information Security Analyst	0	1	1	0	1	1
Information Security Specialist	0	1	1	1	1	1
Information Systems Architect	0	1	1	0	0	0
Information Technology Liaison	1	0	1	1	1	1
Information Technology Manager	2	3	3	2	3	3
IT Project Manager	0	1	2	2	2	2
IT Senior Project Manager	0	1	1	1	1	1
IT Services Manager	0	0	1	1	1	1
Media Producer	2	2	2	2	2	2
Media Production Specialist	1	1	1	1	1	1
Multimedia Services Supervisor	1	1	1	1	1	1
Network Engineer I	1	1	1	1	1	1
Network Engineer II	2	3	3	2	3	3
Network Supervisor	2	2	2	2	2	1
PC Support Analyst I	5	6	8	8	7	7
PC Support Analyst II	4	4	4	4	3	3
PC Support Analyst III	0	0	0	0	2	2

Department of Information Technology**Filled Position Detail**

	FY15	FY16	FY17 by Quarter			
	Average	Average	7/1/16	10/1/16	1/1/17	4/1/17
Project Coordinator	1	0	1	1	1	1
Senior Media Producer	1	1	1	1	1	1
Systems Analyst	1	1	1	1	1	1
Systems Analyst Manager	1	1	1	1	1	1
Systems Analyst Supervisor	2	1	1	1	1	1
Systems Engineer I	2	2	1	2	2	2
Systems Engineer II	3	3	3	3	3	3
Technician I	2	2	2	2	2	2
Technician II	1	1	1	1	1	1
Technology Cabinet Administrator	2	0	0	0	0	0
Technology Project Coordinator	1	1	1	1	1	1
Web Application Developer	0	1	1	1	1	1
Web Designer	2	2	2	2	2	1

RELATED AGENCIES

Major Services

Waterfront Development Corporation

- Established in 1986, the Waterfront Development Corporation (WDC) plans, coordinates and implements strategies to revitalize Louisville's Waterfront. WDC was created by an inter-local agreement between Jefferson County, the City of Louisville (now Louisville Metro), and the Commonwealth of Kentucky to oversee redevelopment of Louisville's waterfront from a blighted and underutilized area into a vibrant, active area.
(<http://www.louisvillewaterfront.com>)

Kentucky Science Center

- The mission of the Kentucky Science Center is to encourage people of all ages to enjoy science, math and technology in a stimulating and engaging environment that is educational as well as entertaining.
(<http://kysciencecenter.org>)

Related Agencies**Budget Summary**

	Prior Year Actual 2015-2016	Original Budget 2016-2017	Revised Budget 2016-2017	Mayor's Recommended 2017-2018
<u>Funding by Source</u>				
General Fund Appropriation	2,277,700	2,297,700	2,297,700	2,277,500
Total Funding:	2,277,700	2,297,700	2,297,700	2,277,500
<u>Expenditures by Category</u>				
Contractual Services	2,277,700	2,297,700	2,297,700	2,277,500
Total Expenditures:	2,277,700	2,297,700	2,297,700	2,277,500
<u>Expenditures by Activity</u>				
Waterfront Development Corporation	1,515,200	1,535,200	1,535,200	1,515,000
Kentucky Science Center	762,500	762,500	762,500	762,500
Total Expenditures:	2,277,700	2,297,700	2,297,700	2,277,500

JEFFERSON COUNTY ATTORNEY

Mission Statement

The Jefferson County Attorney is an elected constitutional office charged with the civil legal representation of the Louisville Metro Government (LMG) in litigation, approving certain public instruments as to legal form and contents, providing legal counsel to the Mayor, LMG Departments, and the Louisville Metro Council, and representing the State in criminal and child support matters within the jurisdiction of the State's District Court.

Major Services

- Administration
- Criminal Division
- Civil Division
- Child Support Division
- Domestic Violence Prosecution

Objectives

- Promote the public safety and general welfare of the citizens of this community through vigorous prosecution of criminal and child support cases
- Provide legal representation to LMG, its officers, agents, and employees

Website

To view the agency's strategic plan along with other important information, please visit <http://louisvilleky.gov/government/county-attorney>.

Jefferson County Attorney

Budget Summary

	Prior Year Actual 2015-2016	Original Budget 2016-2017	Revised Budget 2016-2017	Mayor's Recommended 2017-2018
<u>Funding by Source</u>				
General Fund Appropriation	7,673,200	8,007,800	8,007,800	8,588,700
Agency Receipts	401,300	309,400	309,400	324,300
Total Funding:	8,074,500	8,317,200	8,317,200	8,913,000
<u>Expenditures by Category</u>				
Personnel Services	7,139,900	7,339,000	7,089,000	7,637,200
Contractual Services	883,100	931,600	1,181,600	1,229,200
Supplies	51,300	46,600	46,600	46,600
Interdepartment Charges	(100)	-	-	-
Total Expenditures:	8,074,200	8,317,200	8,317,200	8,913,000
<u>Expenditures by Activity</u>				
Director's Office	741,800	721,200	721,200	712,200
Criminal Prosecution	2,672,800	2,779,900	2,779,900	2,810,400
Civil Litigation	4,659,600	4,816,100	4,816,100	5,390,400
Total Expenditures:	8,074,200	8,317,200	8,317,200	8,913,000

Jefferson County Attorney

Filled Position Detail

	FY15	FY16	FY17 by Quarter			
	Average	Average	7/1/16	10/1/16	1/1/17	4/1/17
Regular Full-Time	89	94	95	94	94	96
Regular Part-Time	9	9	6	7	7	7
Seasonal/Other	0	0	0	0	0	0
Filled Position Total	98	103	101	101	101	103
Position Title						
Administrative Assistant	3	3	4	6	6	7
Administrator III	1	1	1	1	1	1
Assistant County Attorney	40	45	49	49	48	50
Assistant Director	1	1	0	0	0	0
Assistant Director Bad Check/Restitution	1	1	1	1	1	1
Attorney I	2	1	0	0	0	0
Attorney II	2	2	2	2	2	2
Attorney III	1	1	1	1	1	1
Bad Check/Restitution Clerk	1	1	1	1	1	1
Business Manager	1	1	1	1	1	1
Chief of Staff	1	1	1	1	0	0
Clerk	4	4	5	4	4	4
Communications Manager	1	0	0	0	0	0
County Attorney	1	1	1	1	1	1
Court Liaison	2	3	3	3	3	3
Director Bad Check/Restitution	1	1	1	0	0	0
Director Community Services	1	1	1	1	1	1
Director of Communications	1	1	1	1	1	1
DUI Victims Assistant	1	1	1	1	1	1
Executive Assistant	1	1	1	1	1	1
Executive Secretary	1	0	0	0	0	0
Human Resources Specialist	1	1	1	1	1	1
Juvenile Services Coordinator	1	1	0	0	0	0
Legal Administrative Assistant	1	1	0	0	0	0
Legal Research Supervisor	1	1	0	0	0	0
Legal Secretary I	4	4	4	4	4	4
Legal Secretary II	1	1	1	1	1	1
Legislative Affairs Specialist	1	1	1	1	2	1
Office Manager	1	1	0	0	1	1
Paralegal	1	1	1	1	1	1
Program Administrator	1	1	1	1	1	1
Receptionist	2	2	1	1	1	1
Revenue Collections Specialist	1	1	1	1	1	1
Secretary	1	1	1	1	1	1
Senior Attorney	3	3	3	3	3	3
Specialist	1	1	1	1	1	1
Tax Clerk	1	1	2	2	2	2

Jefferson County Attorney**Filed Position Detail**

	FY15	FY16	FY17 by Quarter			
	Average	Average	7/1/16	10/1/16	1/1/17	4/1/17
Tax Division Supervisor	1	1	0	0	0	0
Victim Advocate	7	9	8	8	8	8

JEFFERSON COUNTY CLERK

Mission Statement

As public servants, the employees of the Office of the Jefferson County Clerk are committed to providing service that reflects Value, Integrity, and Performance. We believe every citizen deserves VIP service.

The mission of the Board of Elections is to ensure that all eligible citizens may cast a ballot on election day and to ensure integrity in the election process.

Major Services

- Jefferson County Clerk
- Board of Elections

Objectives

- Properly record, maintain, and make available all legal public records as mandated by Kentucky Revised Statutes (KRS)
- Efficiently process all required tax notices on a timely basis
- Collect mandated tax revenue in accordance with KRS
- Administer the local election process in an effective and efficient manner

Website

To view the agency's strategic plan along with other important information, please visit <http://www.jeffersoncountyclerk.org>.

Jefferson County Clerk

Budget Summary

	Prior Year Actual 2015-2016	Original Budget 2016-2017	Revised Budget 2016-2017	Mayor's Recommended 2017-2018
<u>Funding by Source</u>				
General Fund Appropriation	3,838,800	3,534,800	3,534,800	3,426,500
Agency Receipts	200	-	-	-
Total Funding:	3,839,000	3,534,800	3,534,800	3,426,500
<u>Expenditures by Category</u>				
Contractual Services	3,585,300	3,229,800	3,229,800	3,136,100
Supplies	253,600	305,000	305,000	290,400
Total Expenditures:	3,838,900	3,534,800	3,534,800	3,426,500
<u>Expenditures by Activity</u>				
Jefferson County Clerk	3,838,900	3,534,800	3,534,800	3,426,500
Total Expenditures:	3,838,900	3,534,800	3,534,800	3,426,500

COMMONWEALTH ATTORNEY

Mission Statement

The Office of the Commonwealth’s Attorney enhances public safety and creates an environment of security in Jefferson County through the vigorous enforcement of criminal laws in a just, honest, compassionate, efficient and ethical manner. The office works with every component of the criminal justice system and the community to protect the innocent, protect the rights of victims and witnesses, and convict and appropriately punish the guilty. While the office vigorously prosecutes violent and habitual offenders, it is also committed to crime prevention by implementing innovative programs to break the cycle of crime for first-time offenders, mentally-ill offenders, and drug addicted offenders.

Major Services

- Felony Prosecutions

Objectives

Pursue new felony cases

- Aggressively close outstanding cases
- Invoke “Rocket Docket” proceedings, where appropriate, to clear crowded criminal dockets and save on incarcerating defendants

Website

To view the agency’s strategic plan along with other important information, please visit <http://www.louisvilleprosecutor.com/>.

Commonwealth Attorney**Budget Summary**

	Prior Year Actual 2015-2016	Original Budget 2016-2017	Revised Budget 2016-2017	Mayor's Recommended 2017-2018
<u>Funding by Source</u>				
General Fund Appropriation	1,594,900	1,687,300	1,687,300	1,809,400
Carryforward & Designated	68,800	54,300	54,300	-
Agency Receipts	100,000	39,800	39,800	-
State Grants	21,600	-	-	-
Total Funding:	1,785,300	1,781,400	1,781,400	1,809,400
<u>Expenditures by Category</u>				
Personnel Services	1,757,900	1,729,400	1,729,400	1,795,900
Contractual Services	15,800	-	-	-
Direct Reimbursements	9,500	9,900	9,900	11,100
Interdepartment Charges	2,100	2,300	2,300	2,400
Restricted & Other Proj Exp	-	39,800	39,800	-
Total Expenditures:	1,785,300	1,781,400	1,781,400	1,809,400
<u>Expenditures by Activity</u>				
Felony Prosecution	1,785,300	1,781,400	1,781,400	1,809,400
Total Expenditures:	1,785,300	1,781,400	1,781,400	1,809,400

Commonwealth Attorney**Filled Position Detail**

	FY15	FY16	FY17 by Quarter			
	Average	Average	7/1/16	10/1/16	1/1/17	4/1/17
Regular Full-Time	21	25	25	24	23	22
Regular Part-Time	0	0	0	0	0	0
Seasonal/Other	0	0	0	0	0	0
Filled Position Total	21	25	25	24	23	22
Position Title						
Attorney	12	15	16	15	15	14
Detective	1	1	1	1	1	1
Paralegal	3	3	3	3	2	2
Victim Advocate	5	5	4	4	4	4
Video Records Specialist	0	1	1	1	1	1

JEFFERSON COUNTY CORONER

Mission Statement	Investigate and determine the cause and manner of death of individuals who die within Jefferson County and carry out all relevant duties as prescribed by applicable Kentucky Revised Statutes. The Jefferson County Coroner's office also includes the county's Indigent Burial/Cremation Program for the homeless and destitute in Louisville.
Major Services	<ul style="list-style-type: none">• Coroner's Office
Objectives	<ul style="list-style-type: none">• Handle all aspects of cases of the deceased in Jefferson County, including determining the time and cause of death, positive identification, notification of next of kin, and completion of all appropriate paperwork• Determine eligibility and administer indigent burial program• Assist and cooperate with other agencies in the proper handling of the deceased, including LMPD, Medical Examiner's Office, and the Commonwealth Attorney's Office• Aid other components in the community for burials, cremations, or the transportation of a decedent to another jurisdiction including foreign countries
Website	To view the agency's strategic plan along with other important information, please visit https://louisvilleky.gov/government/coroner .

Jefferson County Coroner

Budget Summary

	Prior Year Actual 2015-2016	Original Budget 2016-2017	Revised Budget 2016-2017	Mayor's Recommended 2017-2018
<u>Funding by Source</u>				
General Fund Appropriation	1,301,700	1,358,200	1,358,200	1,416,300
Agency Receipts	42,100	30,100	30,100	27,000
Total Funding:	1,343,800	1,388,300	1,388,300	1,443,300
<u>Expenditures by Category</u>				
Personnel Services	984,500	1,019,800	1,013,800	1,066,300
Contractual Services	351,400	358,500	358,500	366,900
Supplies	5,300	6,000	6,000	6,700
Equipment/Capital Outlay	-	-	6,000	-
Direct Reimbursements	2,300	2,500	2,500	2,900
Interdepartment Charges	300	1,500	1,500	500
Total Expenditures:	1,343,800	1,388,300	1,388,300	1,443,300
<u>Expenditures by Activity</u>				
Jefferson County Coroner	1,343,800	1,388,300	1,388,300	1,443,300
Total Expenditures:	1,343,800	1,388,300	1,388,300	1,443,300

Jefferson County Coroner**Filled Position Detail**

	FY15	FY16	FY17 by Quarter			
	Average	Average	7/1/16	10/1/16	1/1/17	4/1/17
Regular Full-Time	14	15	14	14	14	14
Regular Part-Time	0	0	0	0	0	0
Seasonal/Other	0	0	0	0	0	0
Filled Position Total	14	15	14	14	14	14
Position Title						
Administrative Assistant	1	1	1	1	1	1
Chief Deputy Coroner	1	2	1	1	1	1
Coroner	1	1	1	1	1	1
Deputy Coroner	11	11	11	11	11	11

OTHER STATUTORY OBLIGATIONS

Major Services

- Office of the Public Defender
 - ❖ Legal References: Kentucky Revised Statutes (KRS) 31.050(2), 31.060
- Property Valuation Administrator
 - ❖ Legal References: KRS 132.285-420, 132.590
- Board of Tax Appeal Commissioners
 - ❖ Legal Reference: KRS 133.030
- Constables
 - ❖ Legal Reference: KRS 64.200, 64.210
- Mental Inquest Program
 - ❖ Legal References: KRS 387.500-387.770, 387.990
- Jefferson County Public Law Library
 - ❖ Legal Reference: KRS 172.100

Other Statutory Obligations**Budget Summary**

	Prior Year Actual 2015-2016	Original Budget 2016-2017	Revised Budget 2016-2017	Mayor's Recommended 2017-2018
<u>Funding by Source</u>				
General Fund Appropriation	3,840,800	4,196,000	4,196,000	4,395,200
Agency Receipts	302,600	307,100	307,100	305,100
Total Funding:	4,143,400	4,503,100	4,503,100	4,700,300
<u>Expenditures by Category</u>				
Personnel Services	283,200	288,300	287,500	296,900
Contractual Services	3,860,100	4,214,800	4,215,600	4,403,400
Total Expenditures:	4,143,300	4,503,100	4,503,100	4,700,300
<u>Expenditures by Activity</u>				
Expert Witness	92,600	115,600	115,600	115,600
Public Defender	2,968,700	3,419,900	3,419,900	3,596,600
Property Valuation Administrator	202,500	202,500	202,500	202,500
Board of Tax Commissioners	41,900	39,600	39,600	35,600
Constables & Magistrates	37,700	4,000	4,000	12,000
Mental Inquest	516,700	434,200	434,200	450,700
Law Library	283,200	287,300	287,300	287,300
Total Expenditures:	4,143,300	4,503,100	4,503,100	4,700,300

Other Statutory Obligations**Filled Position Detail**

	FY15	FY16	FY17 by Quarter			
	Average	Average	7/1/16	10/1/16	1/1/17	4/1/17
Regular Full-Time	3	3	3	3	3	3
Regular Part-Time	2	2	0	0	0	0
Seasonal/Other	1	1	1	1	1	1
Filled Position Total	6	6	4	4	4	4
Position Title						
Constable	2	2	0	0	0	0
Deputy Director of Library Services	1	1	1	1	1	1
Ex Officio Librarian-Law Library	1	1	1	1	1	1
Executive Director of Library Services	1	1	1	1	1	1
Technical Services Librarian	1	1	1	1	1	1

EXTERNAL AGENCIES

Programs and Services

The budget recommendations presented on the following pages contain two categories. The first is Community Non-Profit External Agencies Funding which is made up of: Arts, Cultural Assets, and Parks Fund; Community Services; Community Development Block Grant (CDBG); Emergency Solutions Grant (ESG); Housing Opportunities for Persons with AIDS (HOPWA); and Ministries. The second category is Department External Agency Funding for allocations contained in various Louisville Metro agency budgets (Louisville Forward, Community Services, and Public Health & Wellness).

A process developed in 2003 allows for the evaluation of requests from non-profit agencies for Louisville Metro tax dollars in a fair, consistent and accountable manner. This process consists of a panel for the two categories listed above. Each panel is composed of three representatives appointed by the Mayor and three representatives appointed by the Metro Council President. At least one appointee from both the Mayor and the Metro Council President should be a non- Louisville Metro employee. Clear, written policies and procedures outline specific requirements for qualification, training, monitoring, financial reporting, and reporting of program effectiveness.

External Agencies

<u>Organization</u>	<u>Program</u>	<u>Mayor's Recommended 2017-2018</u>
<u>Arts, Cultural Assets, and Parks Fund - General Fund</u>		
Academy of Music Production Education & Development	Academy of Music Production Education & Development	\$ 8,000
Actors Theatre of Louisville	Artistic Programming	10,000
Arts Council of Louisville, Inc	Sankofa Arts Academy, Arts Education, Leadership & Technology Training	10,000
Asia Institute, Inc. dba/Asia Institute-Crane House	Asia Through the Arts	5,000
Beaded Treasures Project	Skills Training Workshops	4,000
Boys and Girls Clubs, Inc. dba The Boys & Girls Clubs of Kentuckiana	Frost Stuart Middle School Program	4,000
Boys and Girls Clubs, Inc. dba The Boys & Girls Clubs of Kentuckiana	Newburg Art Program	4,000
Boys and Girls Clubs, Inc. dba The Boys & Girls Clubs of Kentuckiana	Parkland Art Program	4,000
Boys and Girls Clubs, Inc. dba The Boys & Girls Clubs of Kentuckiana	Shawnee Art Program	4,000
Bridge Kids International	Our Place at Ben Washer Park - The Gathering Table	4,000
Bunbury Repertory Theatre	Bunbury's 31st Season	3,500
Center for Neighborhoods	Design Assistance - Better Block Louisville	8,000
Center for Neighborhoods	Producing Art in Neighborhoods Together (P.A.I.N.T.)	8,000
Clifton Cultural Center, Inc.	The Louisville Heritage Project	5,000
Commonwealth Theatre Center, Inc.	Closing the Early Childhood Learning Gap through Educational Theatre	5,000
Commonwealth Theatre Center, Inc.	Drama for Learning: At-Risk Youth in 3 Schools (Elementary, Middle & High)	4,000
Commonwealth Theatre Center, Inc.	Middle School Intensive Outreach: Exploring Drama Programs	3,500
Council on Developmental Disabilities	Nothing About Me Without Me: Documenting Disability Through Art, Photography & Film	8,000
Dreams With Wings, Inc.	"The Artist in You" - Creativity Discovered	7,000
ElderServe, Inc.	Arts in Aging	1,500
Frazier History Museum	Bridge to History	18,000
Fund for the Arts	Every Child Arts Education Initiative	20,000
Fund for the Arts	After School Urban Arts	5,000
Fund for the Arts	Moving Forward	10,000
Home for the Aged of the Little Sisters of the Poor	Little Sisters Music Therapy Program	2,000
International Order of EARS	Tell Your Story; Sing Your Song	2,000
Jewish Community of Louisville, Inc. (JCL) dba Jewish Community Center (JCC)	Acting Out	5,000
Jewish Community of Louisville, Inc. (JCL) dba Jewish Community Center (JCC)	Center Stage at Jewish Community Center	5,000
Kentuckiana Blues Society, Inc.	Blues in the Schools	2,000

External Agencies

<u>Organization</u>	<u>Program</u>	<u>Mayor's Recommended 2017-2018</u>
<u>Arts, Cultural Assets, and Parks Fund - General Fund (Continued)</u>		
Kentucky Center for African Heritage	Kentucky Center for African Heritage's Arts & Cultural Exchange Series	10,000
Kentucky Center for the Arts Foundation, Inc.	ArtsReach	15,000
Kentucky Center for the Arts Foundation, Inc.	ArtsReach Open Mic	2,000
Kentucky Center for the Arts Foundation, Inc.	ArtsReach Studio Dance	3,000
Kentucky Dance Council, Inc. d.b.a Louisville Ballet	Dancer Salaries	15,000
Kentucky Museum of Art & Craft (KMAC Museum)	Curate Now Residence Program for Title I Schools	5,000
Kentucky Opera Association, Inc.	Educational Enrichment and Outreach Program for Students (EEOPS)	15,000
Kentucky Public Radio dba Louisville Public Media	90.5 WUOL Classical Education Outreach	4,000
Kentucky Refugee Ministries, Inc.	We Create: Artists and Refugees Celebrate Making Louisville Home	10,000
Kentucky Shakespeare Festival, Inc.	Touring Arts for Immigrants & Refugees	2,500
Kentucky Shakespeare Festival, Inc.	Kentucky Shakespeare Festival in Central Park	12,000
Kentucky Shakespeare Festival, Inc.	Shakespeare in Libraries Tour	4,000
Looking for Lilith Theatre Company	CHOICES: Strategies for Responding to Bullying	5,000
Looking for Lilith Theatre Company	Examining Race Across Communities	2,500
Louisville Central Community Centers, Inc.	Kids Art Academy	15,000
Louisville Chorus	Concert Season - Operational Support	2,500
Louisville Fund for the Visual Arts, Inc.	Louisville Photo Biennial	5,000
Louisville Grows	EARTH (Art and Environmental Healing) Program	3,000
Louisville Literary Arts	Writer's Block Festival	2,500
Louisville Orchestra	Making Music	20,000
Louisville Orchestra	Operating Support	20,000
Louisville Orchestra	Louisville Orchestra Waterfront 4th Concert	8,000
Louisville Story Program	Louisville Story Program Community Book Series	7,000
Louisville Story Program	Louisville Story Program Young Authors Series	8,000
Louisville Visual Arts Association	Louisville Visual Art's MAP (Mural Art Program)	12,000
Louisville Visual Arts Association	Open Doors	14,000
Louisville Youth Choir	No Song Unsung Initiative	5,000
Masonic Homes of KY, Inc.	Arts in Healing	2,000
Neighborhood House	Arts Program	6,000
Old Louisville Neighborhood Council	Old Louisville Live	2,500
Portland Museum, Inc.	Educating for a New Portland (Continuation of Educating for the Future)	15,000
Portland Museum, Inc.	Portland Museum Youth Enrichment Programs	8,000

External Agencies

<u>Organization</u>	<u>Program</u>	<u>Mayor's Recommended 2017-2018</u>
<u>Arts, Cultural Assets, and Parks Fund - General Fund (Continued)</u>		
River City Drum Corps Cultural Arts Institute, Inc.	The Spirit of the Drum House of Dreams	15,000
Squallis Puppeteers	1st Saturday Show Series	2,000
Squallis Puppeteers	Touring Programs Fund	2,500
Stage One: The Louisville Children's Theatre Strive, Inc.	Production Support for 2017-18 Season Strive MIC (Music in the Community)	12,000 2,500
Visually Impaired Preschoolers Services of Greater Louisville, Inc.	Music therapy	6,000
Wesley House Community Services, Inc.	Youth Brigade Art Academy	8,000
West Louisville Performing Arts Academy dba West Louisville Boys & West Louisville Girls Choirs	Mentoring & After School Tutorial	7,000
Zoom Group, Inc.	StudioWorks by Zoom Group - Art Ambassador Program	5,000
	Subtotal:	\$ 500,000
<u>Community Services - General Fund</u>		
2 Not One	Teen Fatherhood University	6,000
2 Not One	Rites of Passage	2,000
Adelante Hispanic Achievers	Mentoring & Enrichment and Educational Programs for Hispanic Youth	10,000
Americana Community Center, Inc.	Americana Youth Program	20,000
Americana Community Center, Inc.	Family Education Program	33,000
Arthur S. Kling Center	Social Work Services	7,500
Backside Learning Center	Front Runners	10,000
Bates Community Development Corporation dba BCDC	Kingdom Academy After School program	15,000
Big Brothers Big Sisters of Kentuckiana, Inc.	School to Work	5,000
Big Brothers Big Sisters of Kentuckiana, Inc.	Project Connect	4,500
Big Brothers Big Sisters of Kentuckiana, Inc.	West End	8,000
Big Brothers Big Sisters of Kentuckiana, Inc.	BBBS Project	4,000
Boys and Girls Clubs, Inc. dba The Boys & Girls Clubs of Kentuckiana	Frost Stuart Teen Program	5,000
Boys and Girls Clubs, Inc. dba The Boys & Girls Clubs of Kentuckiana	Newburg Teen Program	14,000
Boys and Girls Clubs, Inc. dba The Boys & Girls Clubs of Kentuckiana	Parkland Teen Program	14,000
Boys and Girls Clubs, Inc. dba The Boys & Girls Clubs of Kentuckiana	Shawnee Teen Program	14,000
Bridgehaven, Inc.	Safety Net Psychiatric Rehab Services	11,000
C.H.O.I.C.E. Inc. (Children Have Options in Choosing Experiences)	Dare to Dream Sports Leadership Mentoring	3,000
Canaan Community Development Corporation	Sons of Issachar Afterschool Academy	8,000
CASA, Inc. (dba CASA of the River Region)	Advocacy Support	14,000
Center for Women & Families	Crisis Response Program	35,000
Center for Women & Families	Children's Program	30,000
Chestnut Street YMCA	Permanent Supported Housing for Homeless Men	10,000
Community Ventures Corporation	Chef Space	15,000
Council on Developmental Disabilities	Family Outreach and Support	12,000

External Agencies

<u>Organization</u>	<u>Program</u>	<u>Mayor's Recommended 2017-2018</u>
<u>Community Services - General Fund (Continued)</u>		
Dare To Care, Inc.	Fresh Fruits and Vegetables to Jefferson County	20,000
Down Syndrome of Louisville, Inc.	Career Solutions	10,000
Down Syndrome of Louisville, Inc.	Creative Educational Enrichment	3,500
Dreams With Wings	Supportive Employment and Job Training	10,000
Elderserve, Inc.	Senior Companion Program	4,300
Elderserve, Inc.	Client Services	30,000
Elderserve, Inc.	TeleCare	5,000
Elderserve, Inc.	Crime Victims Services	6,100
Energy Conservation Assoc. Inc.	Project Warm	30,000
Exploited Children's Help Organization, Inc.	Transforming Our Communities	12,000
Family & Children First, d.b.a Family & Children's Place	CLASP	35,000
Family & Children First, Inc. dba Family & Children's Place	Child Advocacy Center	30,000
Family Scholar House, Inc.	Building Confident Futures	10,000
Father Maloney's Boys' Haven, Inc. dba Boys & Girls Haven	Independence Readiness program	15,000
Fern Creek Highview United Ministries	Adult Day Center	5,000
Food Literacy Project at Oxmoor Farm, Inc.	Field-to-Fork Program	10,000
Habitat for Humanity of Metro Louisville, Inc.	Family Services	12,000
Harbor House of Louisville, Inc.	Training Individuals with Disabilities	20,000
Healing Place, Inc.	Shelter and Recovery Program	35,000
Highland Park Community Development Corporation	Educational Leadership Program (H.E.L.P.) and Students With Awesome Grades (S.W.A.G.)	4,500
Highlands Community Ministries Inc.	Senior Services	30,000
Hildegard House	Hildegard House	10,000
House of Ruth	Housing and Family Stability Program	25,000
Kentucky Refugee Ministries, Inc.	Refugee Youth Services	20,000
Kentucky Refugee Ministries, Inc.	Refugee Workforce Development	10,000
Kristy Love Foundation	Healing Heart Program	4,000
Legal Aid Society	Economic Stability and Advocacy Program (ESAP)	40,000
Legal Aid Society	Foreclosure Defense Program	9,400
Lighthouse Promise, Inc.	Partners In Learning	20,000
Louisville Asset Building Coalition	VITA	20,800
Louisville Central Community Centers	Teen Leadership Council	18,000
Louisville Grows	Urban Agriculture and Education	7,500
Louisville Urban League	Project Ready	11,700
Metropolitan Housing Coalition	FAIRR: Furthering Affordable and Integrated Residences and Revitalization	17,000
Ministries United of South Central Louisville, Inc.	Senior Wellness Center	20,000
Neighborhood House	Four Seasons Senior Adult Program	13,000
Neighborhood House	Youth Development Program	20,000
New Directions Housing Corporation	Repair Affair	15,000
New Legacy Reentry Corporation	The Jeremiah Project	7,000
New Roots	Fresh Stop	20,000
Options Unlimited	Coalition for Workforce Diversity	10,000
Peace Education Program, Inc.	Peace Zones	7,000
Plymouth Community Renewal Center	Out of Bounds	5,000

External Agencies

<u>Organization</u>	<u>Program</u>	<u>Mayor's Recommended 2017-2018</u>
<u>Community Services - General Fund (Continued)</u>		
Project One	Early Employment and Training Time Program	20,000
Shawnee Christian Healthcare Center	Youth Advocates Leadership Training and Development Program	5,600
Society of St. Vincent de Paul	Open Hand Kitchen	15,000
Southwest Family Ministries	Tutoring Program	18,700
Spradling Urban Development Center	Smoketown Synergy - High Risk Youth Mentoring	10,000
St. George's Community Center	Mirror-Mirror	30,000
St. John Center	Emergency Day Center/Social Services Center/Employment Specialist Service	15,000
Summerbridge Louisville	Summerbridge Louisville	3,000
United Crescent Hill Ministries, Inc.	Youth Program	12,400
United Crescent Hill Ministries, Inc.	Senior Program	2,500
Volunteers of America of Kentucky, Inc.	Family Emergency Shelter	90,000
Volunteers of America of Kentucky, Inc.	Eviction Prevention	20,000
Wellspring, Inc.	Wellspring Ardery House	10,000
Wesley House Community Services, Inc.	Louisville Works ESL	10,000
YMCA of Greater Louisville - Chestnut Street	Youth, Teens and Young Adult Outreach	10,000
YMCA of Greater Louisville - Safe Place Services	Shelter House	15,000
Young Adult Development in Action, Inc. dba YouthBuild Louisville	YouthBuild	35,000
	Subtotal:	\$ 1,300,000
<u>Community Development Block Grant (CDBG) - Federal Funds</u>		
Bridgehaven, Inc.	Steps to Recovery	8,700
Center for Women and Families	Economic Success Program	35,800
Center for Women and Families	Crisis Response Program	42,500
Coalition for the Homeless, Inc.	White Flag	32,100
Elderserve, Inc.	Representative Payee Management	40,200
Family & Children First, Inc. dba Family & Children's Place, Inc.	SPC Case Management	247,000
Family Health Centers, Inc.	SPC Case Management	34,300
Family Health Centers, Inc.	Case Management	74,900
Family Scholar House, Inc.	At-Risk Family Services	70,700
Father Maloney's Boys and Girls Haven	Independence Readiness	28,400
Jeff St. Baptist at Liberty	At Liberty Hospitality Program	18,600
Kentucky Refugee Ministries, Inc.	Refugee Housing Coordination	38,400
Legal Aid Society, Inc.	Tenant Assistance Program	19,000
Salvation Army	Case Management for Homeless Families	42,500
Society of St. Vincent de Paul, Council of Louisville, Inc.	Mental Health and Self-Sufficiency	25,300
St. John Center, Inc.	Emergency Day Shelter	115,600
Volunteers of America of Kentucky, Inc.	Family Emergency Shelter	35,100
Wellspring, Inc.	Crisis Stabilization Unit	8,400
Wellspring, Inc.	Journey House	20,600
Wellspring, Inc.	Murray-Baxter	7,100
YMCA of Greater Louisville	Shelter and Family Mediation	40,000
	Subtotal:	\$ 985,200

External Agencies

<u>Organization</u>	<u>Program</u>	<u>Mayor's Recommended 2017-2018</u>
<u>Emergency Solutions Grant (ESG)</u>		
Family & Children First, Inc. dba Family & Children's Place, Inc.	Rapid Re-Housing Case Management	48,000
Family Health Center, Inc.	Medical Health Street Outreach	57,100
House of Ruth, Inc.	Glade House Emergency Services	20,400
Jeff Street Baptist Community at Liberty, Inc.	At Liberty Day Shelter	15,000
Legal Aid Society, Inc.	Eviction Defense Program	20,300
Legal Aid Society, Inc.	Homeless Assistance Program	38,900
Salvation Army (Georgia)	Center of Hope	81,000
Society of St. Vincent de Paul, Council of Louisville, Inc.	Ozanam Inn	70,600
St. John Center, Inc.	Emergency Day Shelter	112,000
Volunteers of America of Kentucky, Inc.	Family Emergency Shelter	107,100
Wayside Christian Mission	Men's Emergency Shelter	19,200
Wayside Christian Mission	Family Emergency Shelter	16,900
YMCA of Greater Louisville	Street Outreach	37,000
	Subtotal:	\$ 643,500
<u>Housing Opportunities for Persons with AIDS (HOPWA)</u>		
Hoosier Hills AIDS Coalition, Inc.	Hoosier Hills TBRA and STRMU	48,000
House of Ruth, Inc.	House of Ruth TBRA and PHP	360,000
Keeping it Real Neighborhood Institute	Keeping it Real Comprehensive	14,400
Legal Aid Society, Inc.	HIV/AIDS Legal Project	38,500
Volunteers of America of Kentucky, Inc.	VOA STRMU	126,500
	Subtotal:	\$ 587,400
<u>Ministries</u>		
Catholic Charities of Louisville	Sister Visitor Center	116,000
Central Louisville Community Ministries, Inc.	Emergency Assistance	76,800
Eastern Area Community Ministries, Inc.	Neighborhood Visitor Program	75,800
Fairdale Area Community Ministries, Inc.	Emergency Assistance	16,300
Fern Creek/Highview United Ministries, Inc.	Individual/Family Assistance Center	48,000
Highlands Community Ministries, Inc.	HCM Individual/Family Assistance	42,100
Jeffersontown Area Ministries, Inc.	Outreach Program (Emergency Assistance)	30,900
Ministries United of South Central Louisville, Inc.	Emergency Assistance	130,700
Shively Area Ministries, Inc.	Emergency Financial Assistance	84,700
South East Associated Ministries, Inc.	Emergency Assistance Center	86,200
South Louisville Community Ministries, Inc.	Emergency Assistance	172,100
Southwest Community Ministries, Inc.	Emergency Assistance	90,700
St. Matthews Area Ministries, Inc.	Emergency Assistance	25,000
United Crescent Hill Ministries, Inc.	Emergency Assistance	29,400
West Louisville Community Ministries, Inc.	Emergency Assistance	99,600
	Subtotal:	\$ 1,124,300
Total for All Community Non-Profit External Agency Funds:		\$ 5,140,400

External Agencies

<u>Organization</u>	<u>Program</u>	<u>Mayor's Recommended 2017-2018</u>
<u>Louisville Forward</u>		
Louisville Community Design Center, Inc., dba Center for Neighborhoods		75,000
Downtown Management District		144,500
Convention & Visitors Bureau		300,000
IdeaFestival		25,000
Jefferson County Cooperative Extension		335,000
Kentucky World Trade		72,000
KIPDA		172,400
Legal Aid Society	Housing Counseling	26,700
Louisville Education & Employment Partners (LEEP)		278,400
Louisville Urban League	Housing Counseling	53,400
Metropolitan Scholars Program		975,000
One West		50,000
Sister Cities of Louisville, Inc.		61,000
Soil & Water Conservation		113,200
Urban Design Studio		15,000
		Subtotal: \$ 2,696,600
<u>Community Services</u>		
Center for Nonprofit Excellence	Non-profit Capacity Building	25,000
Coalition for the Homeless	CoC Coordination	80,000
Dare to Care, Inc.	Food Bank	100,000
JCPS-Community Schools	Community Schools	159,000
JCPS-Neighborhood Place	Neighborhood Place	84,000
Louisville Urban League	Fair Housing	23,000
Louisville Wheels Transportation, Inc.	WHEELS	95,000
Metro United Way, Inc.	2-1-1	35,000
Seven Counties Services, Inc.	Crisis and Information Center	110,000
		Subtotal: \$ 711,000
<u>Public Health & Wellness</u>		
Community Physical Activity Mini-grants		\$ 33,000
		Total Department External Agency Funding: \$ 3,440,600
		Grand Total: All External Agencies: \$ 8,581,000



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**LOUISVILLE METRO
CAPITAL BUDGET OVERVIEW
FISCAL YEAR 2017-2018**

Budgeting and Amending Procedures

Capital projects have a useful life of more than one year and are for purchases greater than \$5,000. Capital projects spanning several years can be funded all at once or in phased increments; unlike the operating budget, unexpended funds do not lapse at the end of each fiscal year. Amending a capital project budget requires legislative action if any of the following is changing:

- Administering Department
- Overall Scope or Title of Project
- Fund Source
- Amount of Capital Fund is Increasing More Than 10%

Project Types & Fund Sources

Project types include equipment purchases, land acquisition, construction, technology infrastructure, right-of-way access, grants, renovations/rehabilitations that extend useful life, and more.

Fund sources include: Capital Cumulative Reserve Fund (Capital Fund) including Capital Infrastructure Fund; Agency Receipts; State; Federal; Municipal Aid Program; County Road Aid Program; Forfeiture Funds (State and Federal); Community Development Block Grant (CDBG); General Obligation Notes; and Bonds. Funds are appropriated based on funding availability, allocations from outside sources, and applications/awards for grants, known donations, and fund source eligibility.

Capital Project Categories

The projects that comprise the proposed capital budget primarily align with one of the following categories:

- **Recurring:** These are capital projects that receive capital funding on an annual basis, and collectively makeup almost half of the total proposed capital budget for FY18. The projects in this category may have a residual impact on annual operating costs, but generally do not result in operational enhancements such as additional personnel. Examples include: street improvements and sidewalk repair, vehicles/equipment for maintenance of Louisville Metro's fleet, investments to increase affordable housing (Affordable Housing Trust Fund and Louisville CARES), and deferred maintenance/general repairs.
- **Nonrecurring:** These are one-time capital projects that may be implemented in a single fiscal year, or through a phased approach that requires funding in multiple fiscal years. The projects in this category may also have a residual impact on annual operating costs, but generally do not result in operational enhancements such as additional personnel. Those projects that will require funding in future operating or capital budget(s) are outlined below. Examples include: Louisville Metro Police Department Headquarters, Louisville Fire Headquarters Renovation, Newburg Central Facility – Phase II, Paristown Pointe (FY18 is year three of four), and Russell Choice Neighborhood Infrastructure (FY18 is year one of five).
- **Significant Nonrecurring:** These are one-time capital projects that require operational enhancements with an associated impact on annual operating costs such as additional personnel. A

**LOUISVILLE METRO
CAPITAL BUDGET OVERVIEW
FISCAL YEAR 2017-2018**

phased funding approach may also be applied to these projects, but they are set apart as significant due to having an associated change to ongoing operations such as additional personnel, an expansion to Louisville Metro's facilities portfolio, or new technology that supports critical Louisville Metro function(s). Examples include: Northeast Regional Library, Quail Chase Golf Course, Tax Collection System, Kentucky Wired Project, and CRM & Work Order Management. The financial impact on operating budgets resulting from these projects, and others, is addressed below.

Future Funding

Projects that are being requested as part of a phased approach, requiring future appropriations to continue subsequent phases include:

- Northeast Regional Library: funds to complete construction and operating funds (FY19)
- Metro Street Improvements – Intersection of Main Street at Story Avenue: funds for future phases including construction
- Metro Street Improvements – Cannons Lane Improvement: funds for future phases including construction
- Metro Street Improvements – I-65 Brook Street Ramp: funds for future phases including construction
- Metro Street Improvements – River Road Extension-West: funds for future phases including construction
- Paristown Pointe: funds for the fourth and final year in meeting Metro's \$2.2 million commitment (FY19)
- Russell Choice Neighborhood Infrastructure: funds to meet Louisville Metro's five-year, \$15 million commitment to support the Choice Neighborhoods Implementation Grant through the U.S. Department of Housing & Urban Development (HUD)

Financial Impact on Operating Budgets

Many capital projects have an impact on the operating budget for an agency, which could be increased operating costs or cost savings. The most common example is debt service expense related to debt issued to finance capital projects. Other examples include operating costs generated when the city opens a new facility. This can include new staffing, utilities, maintenance and other recurring costs. New technology infrastructure can also add recurring costs such as annual licensing and maintenance contracts. In contrast, savings may be realized by investing in upgrading equipment to yield energy savings, selecting replacement systems that may not require service contracts, enhancing efficiency, etc. The potential operating impact of each project is reviewed and quantified as part of the selection review process. Below are projects that have been identified as creating an opportunity to increase revenue, enable operating efficiencies, and/or generate savings within Louisville Metro Government:

**LOUISVILLE METRO
CAPITAL BUDGET OVERVIEW
FISCAL YEAR 2017-2018**

- Facilities Deferred Maintenance, Parks & Recreation Deferred Maintenance: Improvements to building systems and park facilities funded through these projects will enhance efficiency and mitigate emergency repairs
- Tax Collection System: The new tax collection system will expand the Louisville Metro Revenue Commission's enforcement capacity, which may increase revenue through collections. Efficiencies will also be realized through streamlined business functions.
- Kentucky Wired Project: This project may reduce costs for Internet service at Louisville Metro facilities that will be connected to the new high-speed fiber network

Below are projects that have been identified as having a future anticipated operating cost associated with their completion. This includes items such as additional staff, development and implementation of new or enhanced programs, or management of new services:

- Northeast Regional Library: Approximately \$1.9 million will be needed to support operations of the new library, primarily for new personnel and library materials, in addition to facility operations costs
- Quail Chase Golf Course: Parks & Recreation will operate the golf course, which will be funded primarily through related receipts
- Metro Street Improvements, Sidewalk Repair, Bicycle Infrastructure, etc.: Enhancements to Louisville Metro's transportation/pedestrian infrastructure will have a residual impact on operating costs for long-term maintenance and repair
- Tax Collection System, Customer Relationship Management (CRM) & Work Order Management: The primary operating cost associated with the new technology applications funded through these projects is annual license fees

2017-2018 LOUISVILLE METRO RECOMMENDED EXECUTIVE BUDGET

LOUISVILLE METRO
CAPITAL PROJECTS
FISCAL YEAR 2017-2018

Project Title	Recommended Expenditure 2017-2018	Capital		Other	
		Fund	Debt		
LOUISVILLE METRO COUNCIL					
1 Capital Infrastructure Fund	\$ 2,600,000		\$ 2,600,000		20B
2 Council Designated Projects	2,000,000	2,000,000			
Subtotal: Louisville Metro Council	\$ 4,600,000	\$ 2,000,000	\$ 2,600,000	\$ -	
DEPUTY MAYOR/CHIEF OF STAFF					
Louisville Metro Police Department					
3 Federal Forfeiture Funds Projects	\$ 421,500			\$ 421,500	Forf
4 State Forfeiture Funds Projects	290,000			290,000	Forf
5 DHS Personal Protective Equipment Grant	214,900			214,900	F
Subtotal: Louisville Metro Police Department	\$ 926,400	\$ -	\$ -	\$ 926,400	
DEPUTY CHIEF OF STAFF					
Louisville Free Public Library					
6 Northeast Regional Library	\$ 9,500,000		\$ 9,500,000		20B
7 General Repairs	300,000		300,000		N
Subtotal: Louisville Free Public Library	\$ 9,800,000	\$ -	\$ 9,800,000	\$ -	
CHIEF OF PUBLIC SERVICES					
Office of Facilities/Fleet Management					
8 Vehicles/Equipment for Police	\$ 2,250,000		\$ 2,250,000		N
9 Vehicles/Equipment for EMS/Fire	1,250,000		1,250,000		N
10 Vehicles/Equipment for General Services	500,000		500,000		N
11 Louisville Metro Police Department Headquarters	1,800,000	1,800,000			
12 Facilities Deferred Maintenance	1,700,000		1,700,000		N
Subtotal: Office of Facilities/Fleet Management	\$ 7,500,000	\$ 1,800,000	\$ 5,700,000	\$ -	
Louisville Fire Department					
13 Louisville Fire Headquarters Renovation	\$ 1,500,000		\$ 1,500,000		20B
Subtotal: Louisville Fire Department	\$ 1,500,000	\$ -	\$ 1,500,000	\$ -	
Emergency Services					
14 Relocation of the Backup 911 Center	\$ 1,500,000	\$ 1,500,000			
Subtotal: Emergency Services	\$ 1,500,000	\$ 1,500,000	\$ -	\$ -	
Department of Corrections					
15 General Repairs	\$ 500,000		\$ 500,000		N
Subtotal: Department of Corrections	\$ 500,000	\$ -	\$ 500,000	\$ -	
Public Works & Assets					
16 Metro Street Improvements	\$ 25,434,500		\$ 13,500,000	\$ 11,934,500	10B MAP/F/AR
17 Guardrail Replacement	500,000			500,000	CRA
18 Signs and Markings	250,000			250,000	MAP
19 Pedestrian Safety Improvements	117,500			117,500	CRA
20 Metro Sidewalk Repair Program	1,000,000		1,000,000		10B
21 Bicycle Infrastructure	500,000		500,000		10B
22 Newburg Central Facility - Phase II	850,000		850,000		20B
Subtotal: Public Works & Assets	\$ 28,652,000	\$ -	\$ 15,850,000	\$ 12,802,000	
CHIEF OF COMMUNITY BUILDING					
Parks & Recreation					
23 General Repairs	\$ 850,000		\$ 850,000		N
24 Deferred Maintenance	850,000		850,000		N
25 Creason Maintenance Barn Demolition	210,000	210,000			
26 Louisville Loop Grant Match	2,545,700	500,000		2,045,700	S
27 Tyler Park Master Plan Implementation	275,000		275,000		20B
28 Joe Creason Park Walking Path	125,000		125,000		20B
29 Shawnee Park Boat Ramp	100,000		100,000		20B
30 Quail Chase Golf Course	250,000	250,000			
Subtotal: Parks & Recreation	\$ 5,205,700	\$ 960,000	\$ 2,200,000	\$ 2,045,700	

2017-2018 LOUISVILLE METRO RECOMMENDED EXECUTIVE BUDGET

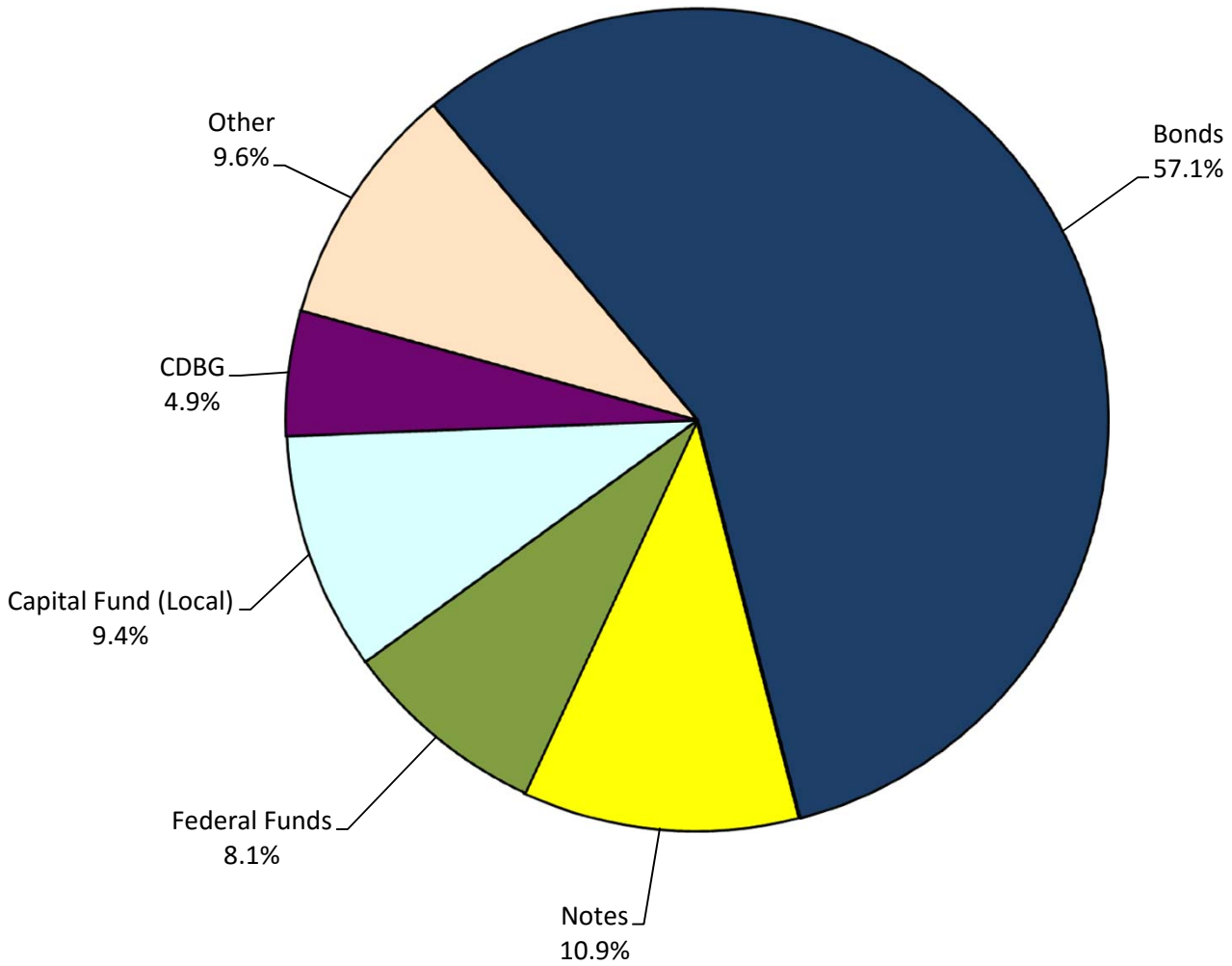
LOUISVILLE METRO
CAPITAL PROJECTS
FISCAL YEAR 2017-2018

Project Title	Recommended	Capital		Other
	Expenditure 2017-2018	Fund	Debt	
Louisville Zoo				
31 Zoo Capital Campaign	\$ 500,000		\$ 500,000	20B
32 Zoo General Repairs	500,000		500,000	N
Subtotal: Louisville Zoo	\$ 1,000,000	\$ -	\$ 1,000,000	\$ -
CHIEF OF LOUISVILLE FORWARD				
Economic Development				
33 Paristown Pointe	\$ 800,000		\$ 800,000	N
Subtotal: Economic Development	\$ 800,000	\$ -	\$ 800,000	\$ -
Develop Louisville				
34 Develop Louisville Fund/Russell Neighborhood Commitment	\$ 750,000		\$ 750,000	N
35 Affordable Housing Trust Fund	\$ 2,500,000	\$ 2,500,000		
36 Louisville CARES	12,000,000		12,000,000	30B
37 HOME Funds	1,995,200			1,995,200 F
38 Russell Choice Neighborhood Infrastructure	2,500,000			2,500,000 CDBG
39 Home Repair - Emergency/Exterior/Code Alleviation & Rental Rehabilitation	2,144,600			2,144,600 CDBG
40 Russell Neighborhood Revitalization Strategy Area	300,000			300,000 CDBG
41 Tree Planting	600,000	600,000		
42 Bike Share Project	73,500	73,500		
Subtotal: Develop Louisville	\$ 22,863,300	\$ 3,173,500	\$ 12,750,000	\$ 6,939,800
CHIEF FINANCIAL OFFICER				
Office of Management & Budget				
43 Tax Collection System	\$ 7,600,000		\$ 7,600,000	10B
Subtotal: Office of Management & Budget	\$ 7,600,000	\$ -	\$ 7,600,000	\$ -
CHIEF OF CIVIC INNOVATION				
Department of Information Technology				
44 Kentucky Wired Project	\$ 5,400,000		\$ 5,400,000	10B
45 CRM & Work Order Management	2,400,000		2,400,000	10B
46 Enhanced Network Infrastructure & CyberSecurity	835,000		835,000	N
47 DHS Cybersecurity Grant	211,700			211,700 F
Subtotal: Department of Information Technology	\$ 8,846,700	\$ -	\$ 8,635,000	\$ 211,700
RELATED AGENCIES				
Kentucky Science Center				
48 General Maintenance	\$ 50,000	\$ 50,000		
Subtotal: Kentucky Science Center	\$ 50,000	\$ 50,000	\$ -	\$ -
GRAND TOTALS	\$ 101,344,100	\$ 9,483,500	\$ 68,935,000	\$ 22,925,600

Legend of Debt and Other Fund Source Abbreviations	Subtotals
AR = Agency Receipts	\$ 250,000
10B = 10-Year Bond	\$ 30,400,000
20B = 20-Year Bond	\$ 15,450,000
30B = 30-Year Bond	\$ 12,000,000
CDBG = Community Development Block Grant	\$ 4,944,600
CRA = County Road Aid	\$ 617,500
F = Federal	\$ 8,223,800
Forf = Forfeiture Funds	\$ 711,500
MAP = Municipal Aid Program	\$ 6,132,500
N = Note	\$ 11,085,000
S = State	\$ 2,045,700
Debt and Other Subtotal	\$ 91,860,600
Capital Fund	\$ 9,483,500
GRAND TOTAL	\$ 101,344,100

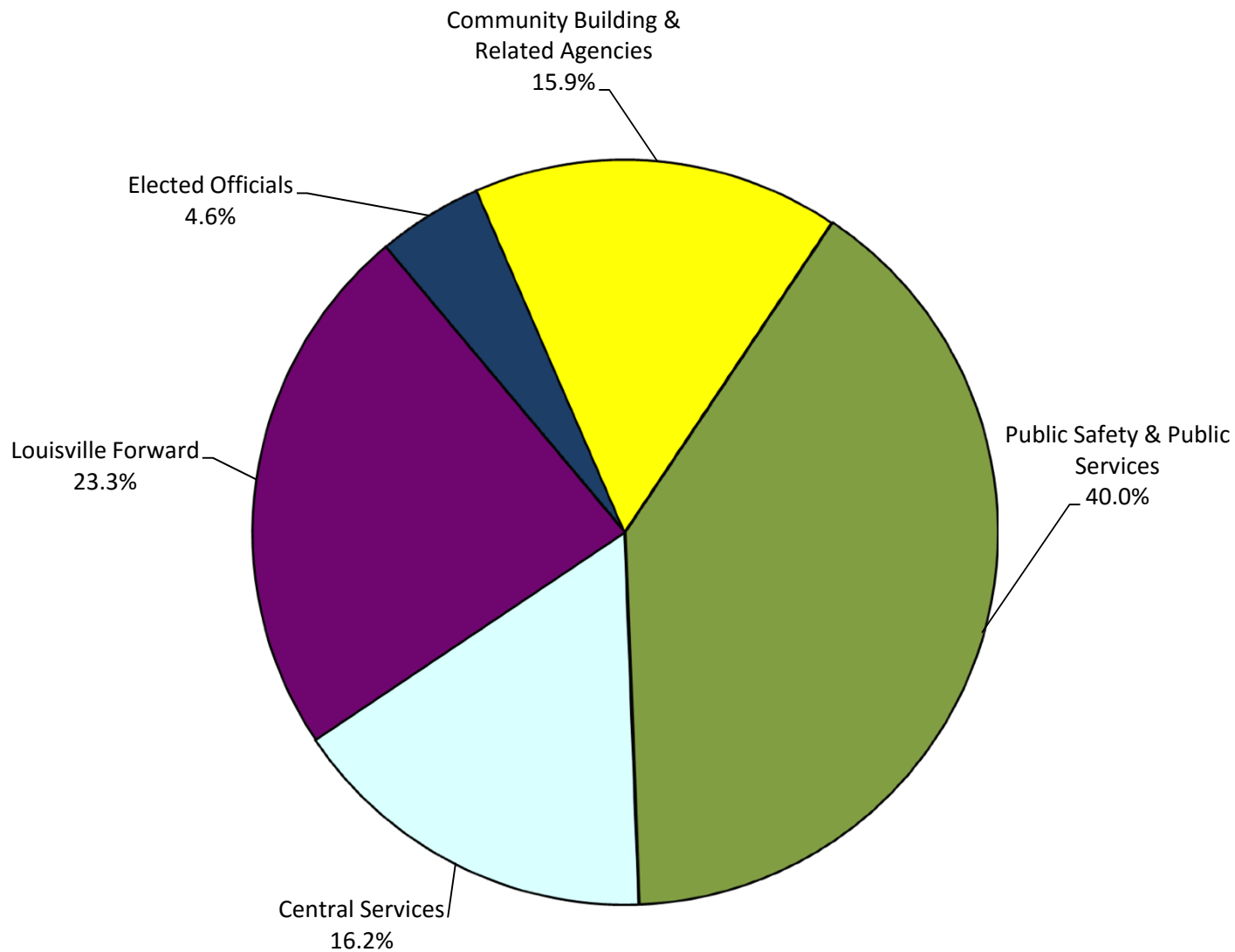
**LOUISVILLE METRO
CAPITAL BUDGET
FISCAL YEAR 2017-2018**

Funding Sources



**LOUISVILLE METRO
CAPITAL APPROPRIATIONS
FISCAL YEAR 2017-2018**

Appropriations by Function



**LOUISVILLE METRO
CAPITAL PROJECT DESCRIPTIONS
FISCAL YEAR 2017-2018**

Project # 1	Capital Infrastructure Fund
Agency: Louisville Metro Council	
This project provides funding in the amount of \$100 thousand to each of the 26 Council Districts, for a total of \$2.6 million.	
Total Amount	\$2,600,000
Bond	2,600,000
Goal(s) Invest in our People and Neighborhoods	

Project # 2	Council Designated Projects
Agency: Louisville Metro Council	
This project provides funding for Council-designated priorities such as public safety, affordable housing, infrastructure, addiction services, and non-profit organization support as part of the FY18 Capital Budget.	
Total Amount	\$2,000,000
Capital Fund	2,000,000
Goal(s) Invest in our People and Neighborhoods	

Project # 3	Federal Forfeiture Funds Projects
Agency: Louisville Metro Police Department	
Federal forfeiture funds may be used to fund priorities such as standard issue body armor, specialized Bomb Squad body armor, MetroWatch camera expansion, and other police equipment and services.	
Total Amount	\$421,500
Forfeiture	421,500
Goal(s) Deliver Excellent City Services	

Project # 4	State Forfeiture Funds Projects
Agency: Louisville Metro Police Department	
State forfeiture funds may be used to fund priorities such as software, an upgrade to the AFIS latent fingerprint workstation, and other police equipment and services.	
Total Amount	\$290,000
Forfeiture	290,000
Goal(s) Deliver Excellent City Services	

**LOUISVILLE METRO
CAPITAL PROJECT DESCRIPTIONS
FISCAL YEAR 2017-2018**

Project # 5 DHS Personal Protective Equipment Grant

Agency: Louisville Metro Police Department

This project funds personal protective equipment for both LMPD and LFD personnel through a grant from the US Department of Homeland Security (DHS) that will be administered by LMPD, the application for which is pending. Specifically, LMPD will purchase bomb suits and tourniquets and LFD will purchase ballistic gear.

Total Amount \$214,900

Federal 214,900

Goal(s) Deliver Excellent City Services

Project # 6 Northeast Regional Library

Agency: Louisville Free Public Library

This project funds construction for the final of the three regional libraries planned for in the Library’s Master Plan. The Southwest Regional Library (first of three) opened in FY15 and the South Central Regional Library (second of three) that will open in FY18. The new 40,000 square foot, state-of-the-art Northeast Regional Library will be located at 1 Bellevoir Court. Approval for an additional capital request of approximately \$3.85 million will be sought in FY19, which along with The Library Foundation’s contribution of \$3.8 million, will complete funding for this \$17.8 million project. In addition, approximately \$1.9 million will be requested in FY19 to fund Northeast Regional Library operations.

Total Amount \$9,500,000

Bond 9,500,000

Goal(s) Invest in our People and Neighborhoods

Project # 7 General Repairs

Agency: Louisville Free Public Library

This project funds general repairs and scheduled building systems replacement for the Library’s 18 branches. The project will address ongoing major repairs in the building systems and related structural maintenance and related projects.

Total Amount \$300,000

Note 300,000

Goal(s) Invest in our People and Neighborhoods

Project # 8 Vehicles/Equipment for Police

Agency: Office of Facilities/Fleet Management

This project provides funding for replacement vehicles and related equipment for the Louisville Metro Police Department.

Total Amount \$2,250,000

Note 2,250,000

Goal(s) Deliver Excellent City Services

**LOUISVILLE METRO
CAPITAL PROJECT DESCRIPTIONS
FISCAL YEAR 2017-2018**

<p>Project # 9</p> <p>Agency: Office of Facilities/Fleet Management</p> <p>This project provides funding for replacement vehicles and related equipment for Emergency Medical Services and Louisville Fire.</p> <table style="width: 100%;"> <tr> <td style="width: 30%;">Total Amount</td> <td style="text-align: right;">\$1,250,000</td> </tr> <tr> <td>Note</td> <td style="text-align: right;">1,250,000</td> </tr> </table> <p>Goal(s) Deliver Excellent City Services</p>	Total Amount	\$1,250,000	Note	1,250,000	<p>Vehicles/Equipment for EMS/Fire</p>
Total Amount	\$1,250,000				
Note	1,250,000				
<p>Project # 10</p> <p>Agency: Office of Facilities/Fleet Management</p> <p>This project provides funding for replacement vehicles and related equipment for the general fleet.</p> <table style="width: 100%;"> <tr> <td style="width: 30%;">Total Amount</td> <td style="text-align: right;">\$500,000</td> </tr> <tr> <td>Note</td> <td style="text-align: right;">500,000</td> </tr> </table> <p>Goal(s) Deliver Excellent City Services</p>	Total Amount	\$500,000	Note	500,000	<p>Vehicles/Equipment for General Services</p>
Total Amount	\$500,000				
Note	500,000				
<p>Project # 11</p> <p>Agency: Office of Facilities/Fleet Management</p> <p>This project funds renovation of a leased building located in the Central Business District to serve as the new Louisville Metro Police Department Headquarters. The building will be outfitted and furnished to meet security and other specifications necessary to accommodate a police headquarters. The project includes, but is not limited to, the following: interior construction of new office space; conference rooms; open work areas; small meeting rooms; new restrooms; employee break areas; security system; interview rooms; records storage; and general storage.</p> <table style="width: 100%;"> <tr> <td style="width: 30%;">Total Amount</td> <td style="text-align: right;">\$1,800,000</td> </tr> <tr> <td>Capital Fund</td> <td style="text-align: right;">1,800,000</td> </tr> </table> <p>Goal(s) Deliver Excellent City Services</p>	Total Amount	\$1,800,000	Capital Fund	1,800,000	<p>Louisville Metro Police Department Headquarters</p>
Total Amount	\$1,800,000				
Capital Fund	1,800,000				
<p>Project # 12</p> <p>Agency: Office of Facilities/Fleet Management</p> <p>This project funds general repairs to the twelve building systems identified as part of the Facilities Dashboard portfolio. The project includes, but is not limited to, the following: flooring, elevator repairs, exterior repairs, interior repairs, door replacement, roof repairs, and paving.</p> <table style="width: 100%;"> <tr> <td style="width: 30%;">Total Amount</td> <td style="text-align: right;">\$1,700,000</td> </tr> <tr> <td>Note</td> <td style="text-align: right;">1,700,000</td> </tr> </table> <p>Goal(s) Deliver Excellent City Services</p>	Total Amount	\$1,700,000	Note	1,700,000	<p>Facilities Deferred Maintenance</p>
Total Amount	\$1,700,000				
Note	1,700,000				

**LOUISVILLE METRO
CAPITAL PROJECT DESCRIPTIONS
FISCAL YEAR 2017-2018**

Project # 13**Louisville Fire Headquarters Renovation****Agency: Louisville Fire Department**

This project funds renovation of the Louisville Fire Headquarters, located in West Louisville adjacent to Beecher Terrace - the site for which a \$29.5 million grant through the U.S. Department of Housing and Urban Development (HUD) Choice Neighborhoods Initiative program has been awarded. This is the first appropriation in what is expected to be a two-phase funding cycle, and provides for phase one and design for phase two. Phase one of the project includes, but is not limited to: initial design; electrical upgrades and a generator; interior and exterior repairs; and window replacement.

Total Amount	\$1,500,000
Bond	1,500,000

Goal(s) Deliver Excellent City Services**Project # 14****Relocation of the Backup 911 Center****Agency: Emergency Services**

This project funds relocation of the Backup 911 Center from 768 Barrett Avenue, which is part of the Urban Government Center campus that will be redeveloped. The project includes, but is not limited to, the following: cost to relocate telecommunication switches, servers, computer equipment, network connectivity, and antennas; and the build out of a data center.

Total Amount	\$1,500,000
Capital Fund	1,500,000

Goal(s) Deliver Excellent City Services**Project # 15****General Repairs****Agency: Department of Corrections**

This project funds general repairs and building system improvements in Corrections facilities to enhance safety, security, control and quality of life. Funds may be used for, but are not limited to, the following: life safety repairs; lighting; locks and other security enhancements; and replacement of kitchen equipment at the Main Jail Complex.

Total Amount	\$500,000
Note	500,000

Goal(s) Deliver Excellent City Services

**LOUISVILLE METRO
CAPITAL PROJECT DESCRIPTIONS
FISCAL YEAR 2017-2018**

Project # 16**Metro Street Improvements****Agency: Public Works & Assets**

This project provides funding for milling, paving and concrete pavement repairs on Metro-owned roads. Included as part of these improvements will be the maintenance of curb ramps and sidewalks in accordance with Metro's ADA transition plan, associated items as necessary to properly complete the road work, and contractual engineering and inspection services necessary for completing these projects. This will help to address a portion of the approximately 600 miles of sub-standard metro roadways. This project will also fund improvements to Third Street to support the City Center Development initiative. Grant-funded projects for which matching funds are provided include: design for improvements at the intersection of Main Street at Story Avenue and Cannons Lane; continuation of projects at the I-65 Brook Street Ramp, and River Road Extension – West; construction of one-way/two-way street conversions; and other projects as identified.

Total Amount	\$25,434,500
Bond	13,500,000
MAP	5,882,500
Federal	5,802,000
Agency Receipts	250,000

Goal(s) Deliver Excellent City Services

Project # 17**Guardrail Replacement****Agency: Public Works & Assets**

This project will replace substantial sections of old and damaged guardrail along Metro roads and remove any immediate hazard by refurbishing or replacing existing sub-standard infrastructure. Replacing aged and weakened railing eliminates safety hazards for the motoring public and continues to improve Metro's motor vehicle safety.

Total Amount	\$500,000
County Road	500,000

Goal(s) Deliver Excellent City Services

Project # 18**Signs and Markings****Agency: Public Works & Assets**

This project is for the purchase of materials and services for required traffic control signs, including but not limited to, stop signs, street name signs and regulator signs. It also represents funding for the installation of pavement markings, including but not limited to, roadway centerlines, roadway edge lines, stop bars, turning arrows, crosswalks, etc. Public Works & Assets (PWA) is required by Kentucky Law to install and maintain traffic control signage and pavement markings on all roadways maintained by PWA to ensure the continued improvement to pedestrian and motor and vehicle safety.

Total Amount	\$250,000
MAP	250,000

Goal(s) Deliver Excellent City Services

**LOUISVILLE METRO
CAPITAL PROJECT DESCRIPTIONS
FISCAL YEAR 2017-2018**

<p>Project # 19</p> <p>Agency: Public Works & Assets</p> <p>This project will enhance accessibility for residents through improvements to sidewalk pedestrian accommodations and safety by addressing hazardous areas and upgrading infrastructure.</p> <p>Total Amount \$117,500 County Road 117,500</p> <p>Goal(s) Deliver Excellent City Services</p>	<p>Pedestrian Safety Improvements</p>
<p>Project # 20</p> <p>Agency: Public Works & Assets</p> <p>This project is for repair of sidewalks rated four or five (five-point scale with five as the lowest rating) that have been reported through the MetroCall system. This includes, but is not limited, to the sidewalks that have been reported as impassable, which will improve mobility, accessibility, and safe pedestrian travel.</p> <p>Total Amount \$1,000,000 Bond 1,000,000</p> <p>Goal(s) Deliver Excellent City Services</p>	<p>Metro Sidewalk Repair Program</p>
<p>Project # 21</p> <p>Agency: Public Works & Assets</p> <p>This project funds the expansion of the bicycle network to public roads within Metro Louisville. Approximately 30 miles or new or improved bike and pedestrian facilities including neighborways, buffered bike lanes, share-use paths and separated bike lanes would be added through this project.</p> <p>Total Amount \$500,000 Bond 500,000</p> <p>Goal(s) Deliver Excellent City Services</p>	<p>Bicycle Infrastructure</p>
<p>Project # 22</p> <p>Agency: Public Works & Assets</p> <p>This project provides funding to relocate Signs & Markings operations to a more efficient and centrally located site, thereby consolidating PWA operations at its new location on Newburg Road. Construction of a new 17,000 square foot, multi-purpose structure, centralized fuel distribution pumps, other structural improvements and equipment are funded through this project. The project will enhance efficiency of PWA operations and the agency's emergency preparedness and response.</p> <p>Total Amount \$850,000 Bond 850,000</p> <p>Goal(s) Deliver Excellent City Services</p>	<p>Newburg Central Facility - Phase II</p>

**LOUISVILLE METRO
CAPITAL PROJECT DESCRIPTIONS
FISCAL YEAR 2017-2018**

Project # 23	General Repairs
	Agency: Parks & Recreation
	This project funds repairs and renovations, in addition to addressing emergency damage sustained during the year, with emphasis on repairs necessary to ensure public safety and keep facilities open. These projects will ensure continued enjoyment and safety of facilities for the public.
Total Amount	\$850,000
Note	850,000
	Goal(s) Invest in our People and Neighborhoods
Project # 24	Deferred Maintenance
	Agency: Parks & Recreation
	This project funds a defined list of deferred maintenance projects that include, but are not limited to, the following: repair or replacement of HVAC systems, roofs, tennis courts, basketball courts, windows, and playgrounds. These projects will ensure continued enjoyment and safety of facilities for the public.
Total Amount	\$850,000
Note	850,000
	Goal(s) Invest in our People and Neighborhoods
Project # 25	Creason Maintenance Barn Demolition
	Agency: Parks & Recreation
	This project funds demolition of the maintenance barn at Joe Creason Park, which has been vacated due to deficiencies in the building's structure.
Total Amount	\$210,000
Capital Fund	210,000
	Goal(s) Invest in our People and Neighborhoods
Project # 26	Louisville Loop Grant Match
	Agency: Parks & Recreation
	This project provides matching funds for a pending state grant application to acquire land, complete design and/or complete construction to advance the Louisville Loop project. If the grant is not awarded, the matching funds will be utilized for Louisville Loop land acquisition.
Total Amount	\$2,545,700
Capital Fund	500,000
State	2,045,700
	Goal(s) Invest in our People and Neighborhoods

**LOUISVILLE METRO
CAPITAL PROJECT DESCRIPTIONS
FISCAL YEAR 2017-2018**

Project # 27**Tyler Park Master Plan Implementation****Agency: Parks & Recreation**

This project leverages \$840 thousand raised by the Olmsted Parks Conservancy for Tyler Park Master Plan Implementation, Phase One in support of our continued partnership for enhancement. Improvements will include, but are not limited to: a new playground; a new sprayground; tennis court improvements; a new restroom; drainage; improved walkways; and a new shelter.

Total Amount	\$275,000
Bond	275,000

Goal(s) Invest in our People and Neighborhoods

Project # 28**Joe Creason Park Walking Path****Agency: Parks & Recreation**

This project provides additional funding for the Joe Creason Park Walking Path that connects to Bellarmine University, for which funds were appropriated in FY17. The walking path will expand access to the multi-use path in Joe Creason Park and will enhance safety for pedestrians and cyclists as they travel through neighborhoods. The path may ultimately serve as a connector between areas spanning from University of Louisville to St. Matthews. This investment supports a collaborative partnership that includes Metropolitan Sewer District (MSD), KentuckyOne Health, and Bellarmine University.

Total Amount	\$125,000
Bond	125,000

Goal(s) Invest in our People and Neighborhoods

Project # 29**Shawnee Park Boat Ramp****Agency: Parks & Recreation**

This project provides additional funding for the construction of a new public boat ramp at Shawnee Park, for which funds were appropriated in FY17. The boat ramp will advance public safety as an entry point to the Ohio River for first responders. Metro is partnering with the Kentucky Department of Fish & Wildlife Resources (KDFWR) on design and construction, and will also partner with KDFWR on long-term maintenance of the boat ramp.

Total Amount	\$100,000
Bond	100,000

Goal(s) Invest in our People and Neighborhoods

**LOUISVILLE METRO
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Project # 30 Quail Chase Golf Course

Agency: Parks & Recreation

This project funds the transfer of operations for Quail Chase Golf Course from a private corporation to Parks & Recreation. Quail Chase is a premier golf venue that averages 30,000 rounds each year, and is expected to make a significant revenue contribution to support Metro’s portfolio of golf facilities. In addition to 27 holes of golf, the proposed transfer also includes maintenance equipment, furnishings, and facilities. The proposed FY18 appropriation is the first year of a multi-year commitment to achieve full ownership, and will also require integration in the Parks & Recreation operating budget.

Total Amount \$250,000
Capital Fund 250,000

Goal(s) Invest in our People and Neighborhoods

Project # 31 Zoo Capital Campaign

Agency: Louisville Zoo

This project funds capital improvements including, but not limited to, construction of the snow leopard and primate exhibits, to advance the Zoo’s capital campaign goal.

Total Amount \$500,000
Bond 500,000

Goal(s) Invest in our People and Neighborhoods

Project # 32 Zoo General Repairs

Agency: Louisville Zoo

This project will provide for Zoo maintenance and general repairs, such as: upgrades to generators and electrical systems; roofing; paving; painting; barn doors; installation of security cameras; and other projects as funding allows.

Total Amount \$500,000
Note 500,000

Goal(s) Invest in our People and Neighborhoods

Project # 33 Paristown Pointe

Agency: Economic Development

This project will fund improvements to sidewalks along Swan Street, Vine Street and Brent Street in the Paristown Pointe Neighborhood, bounded by East Breckinridge Street, Swan Street, East Broadway, and Barret Avenue, to complement planned area investments, including the development of a new performance space for the Kentucky Center for the Performing Arts and related economic development projects. Approval for a final capital request of approximately \$500 thousand will be sought in FY19, thereby completing Metro’s \$2.2 million, four-year funding commitment.

Total Amount \$800,000
Note 800,000

Goal(s) Create Plans for a Vibrant Future

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Project # 34**Develop Louisville Fund/Russell Neighborhood Commitment****Agency: Develop Louisville**

This funding will be used to support development and redevelopment initiatives in Russell complementary to efforts related to Choice Neighborhoods grant funding, including but not limited to: land acquisition; vacant property mitigation; streetscape and other improvements to community and public assets; economic development; support for neighborhood wealth creation; and leverage of other financial and grant support opportunities and may be used to support similar initiatives in other neighborhoods throughout Louisville Metro where investment leverages substantial private or public-sector activities that will bring about neighborhood revitalization.

Total Amount **\$750,000**
Note 750,000

Goal(s) Create Plans for a Vibrant Future

Project # 35**Affordable Housing Trust Fund****Agency: Develop Louisville**

This project is a grant to further the goal to increase and preserve affordable housing choices in Louisville Metro. The Affordable Housing Trust Fund supports all types of affordable housing development across Louisville Metro, including rental units and homeownership units. By ordinance, at least half of the funds granted through the Affordable Housing Trust Fund must serve households at or below 50% of the Area Median Income (AMI).

Total Amount **\$2,500,000**
Capital Fund 2,500,000

Goal(s) Invest in our People and Neighborhoods

Project # 36**Louisville CARES****Agency: Develop Louisville**

Louisville CARES is a revolving loan and land acquisition fund to provide gap and/or bridge financing to developers building affordable workforce housing or incorporating affordable workforce housing into market rate projects. This program targets construction of multi-family rental housing for households at or below 80% of the AMI.

Total Amount **\$12,000,000**
Bond 12,000,000

Goal(s) Invest in our People and Neighborhoods

Project # 37**HOME Funds****Agency: Develop Louisville**

HOME Investment Partnership Program is an entitlement HUD grant program for the creation and preservation of affordable housing. The HOME program requires the expenditure of funds to be used solely for housing. The goal of all of these efforts is to increase and preserve the affordable housing choices throughout Louisville Metro.

Total Amount **\$1,995,200**
Federal 1,995,200

Goal(s) Invest in our People and Neighborhoods

**LOUISVILLE METRO
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<p>Project # 38</p> <p>Agency: Develop Louisville</p> <p>This project funds a match for a Choice Neighborhoods Implementation Grant through HUD to redevelop Beecher Terrace and implement the Vision Russell Transformation Plan. This is the first allocation toward Louisville Metro’s fulfillment of the five-year, \$15 million commitment to this project.</p> <p>Total Amount \$2,500,000 CDBG 2,500,000</p> <p>Goal(s) Invest in our People and Neighborhoods</p>	<p align="center">Russell Choice Neighborhood Infrastructure</p>
<p>Project # 39</p> <p>Agency: Develop Louisville</p> <p>This project includes assistance to low- to moderate-income owner-occupants through homeowner rehabilitation programs which are both Metro-wide and in targeted areas. It also provides funding for rehabilitation of rental units to benefit low-to-moderate-income residents, either for the preservation of rental units or creation of new units through adaptive reuse of vacant buildings.</p> <p>Total Amount \$2,144,600 CDBG 2,144,600</p> <p>Goal(s) Invest in our People and Neighborhoods</p>	<p align="center">Home Repair - Emergency/Exterior/Code Alleviation & Rental Rehabilitation</p>
<p>Project # 40</p> <p>Agency: Develop Louisville</p> <p>This project includes funding for the Russell Neighborhood Revitalization Strategy Area (NRSA) plan to include homeownership, homeowner rehabilitation, economic development initiatives, and demolition activities within Russell neighborhood boundaries.</p> <p>Total Amount \$300,000 CDBG 300,000</p> <p>Goal(s) Invest in our People and Neighborhoods</p>	<p align="center">Russell Neighborhood Revitalization Strategy Area</p>
<p>Project # 41</p> <p>Agency: Develop Louisville</p> <p>This project funds an ongoing effort to increase the city’s tree canopy. These funds will be used for planting, maintenance and removal of diseased or dead trees within public rights-of-way, tree giveaways, community outreach, and tree education. Of the total appropriation, \$125 thousand will be leveraged for continued partnerships and grants to assist organizations with establishing and/or supporting tree programs.</p> <p>Total Amount \$600,000 Capital Fund 600,000</p> <p>Goal(s) Invest in our People and Neighborhoods</p>	<p align="center">Tree Planting</p>

**LOUISVILLE METRO
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<p>Project # 42</p> <p>Agency: Develop Louisville</p> <p>This project will fully fund the match for a federal grant to facilitate a bike sharing program, which will offer rental of more than 300 bicycles at 30 stations in an area spanning from downtown Louisville (including NuLu and the Medical District) to the University of Louisville.</p> <p>Total Amount \$73,500 Capital Fund 73,500</p> <p>Goal(s) Invest in our People and Neighborhoods</p>	<p style="text-align: center;">Bike Share Project</p>
<p>Project # 43</p> <p>Agency: Office of Management & Budget</p> <p>This project completes a two-phase appropriation cycle to fully fund implementation of a new Tax Collection System. This investment will ensure compliance with regulations, enhance the efficiency of collection efforts, and streamline collaboration with the Internal Revenue Service and other external organizations.</p> <p>Total Amount \$7,600,000 Bond 7,600,000</p> <p>Goal(s) Deliver Excellent City Services</p>	<p style="text-align: center;">Tax Collection System</p>
<p>Project # 44</p> <p>Agency: Department of Information Technology</p> <p>This project funds more than 96 route miles of high-speed fiber that will deliver robust broadband technology across Metro Louisville. The fiber investment lays a foundation for future investments in ‘Smart City’ technologies, transportation, digital inclusion, public protection, and provides faster connections to existing Metro facilities.</p> <p>Total Amount \$5,400,000 Bond 5,400,000</p> <p>Goal(s) Deliver Excellent City Services</p>	<p style="text-align: center;">Kentucky Wired Project</p>
<p>Project # 45</p> <p>Agency: Department of Information Technology</p> <p>This project completes a two-year appropriation cycle to fully fund implementation of the new enterprise-wide work order system. This investment will result in improved citizen engagement, customer service, and performance tracking for government operations.</p> <p>Total Amount \$2,400,000 Bond 2,400,000</p> <p>Goal(s) Deliver Excellent City Services</p>	<p style="text-align: center;">CRM & Work Order Management</p>

**LOUISVILLE METRO
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Project # 46 **Enhanced Network Infrastructure & CyberSecurity**

Agency: Department of Information Technology

This project funds continuation of infrastructure investments to ensure continuity in essential services and communications and protect Metro Government information systems. Key areas of focus include network access and physical security improvements along with improving analysis capabilities.

Total Amount	\$835,000
Note	835,000

Goal(s) Deliver Excellent City Services

Project # 47 **DHS Cybersecurity Grant**

Agency: Department of Information Technology

This project funds the installation of a next-generation firewall system – otherwise described as an integrated network platform – that is part of the third generation of firewall technology. The project is funded through a grant from the US Department of Homeland Security (DHS), the application for which is pending.

Total Amount	\$211,700
Federal	211,700

Goal(s) Deliver Excellent City Services

Project # 48 **General Maintenance**

Agency: Kentucky Science Center

Recurring funding provides for the general maintenance of the facility to address issues that arise from normal wear and tear of public facilities.

Total Amount	\$50,000
Capital Fund	50,000

Goal(s) Invest in our People and Neighborhoods



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GLOSSARY

ADA	Americans with Disabilities Act
ADEA	Age Discrimination in Employment Act
ADR	Asset Data Record
AFG	Assistance to Firefighters Grant Program (FEMA)
AFIS	Automated Fingerprint Identification System
Agency Receipts	Funds earned through fees, state, grants donations, and interest earned.
Amending Procedures	Process by which departments may reallocate funds in a manner other than what was presented in the original budget
APCD	Air Pollution Control District
Appropriations/ Authorizations	Amounts allocated to departments for operating and capital projects by legislative action
ARRA	American Recovery and Reinvestment Act
Assurance Services	An independent professional service with the goal of improving the information or the context of the information
BAB	Build America Bond - a bond authorization program whereby taxable debt is issued by the municipality/issuer and then reimbursed interest expense through the federal treasury. The intent of the program is to build a larger market for municipal bond issues (both tax-exempt and taxable bond purchasers).
Bond	Debt issued by Louisville Metro Government to fund capital projects with a life span matching the term of the bond
Brightside	A Louisville Metro Government agency that functions as a public/private partnership through donations and volunteers
CAD System	Computer-Aided Dispatch System to assist Metro 911 services
CAFR	Comprehensive Annual Financial Report Louisville Metro's audited financial statement
Capital Asset	Property that has a useful life of more than one year and a value of more than \$5,000
Capital Budget	Budgets funding projects with a useful life of more than one year and a value of more than \$5,000
Capital Projects	Initiatives to acquire a new capital asset, or improve an existing capital asset that result in an extension of the asset's useful life
Capital Projects Funds	Funds used to track capital projects
Carryforward	Operating funds budgeted, but not fully expended, brought forward into the next fiscal year; exclusive of Designated Fund Balance
CBA	Collective Bargaining Agreement
CBRNE	Chemical, Biological, Radiological, Nuclear, and Explosive weapons incidents

GLOSSARY

CCC	Community Correctional Center - located at Chestnut and Floyd Streets in Downtown Louisville
CCRF	Capital Cumulative Reserve Funds
CDBG	Community Development Block Grant - Block grant funding received from the U.S. Department of Housing and Urban Development for community development
CIF	Capital Infrastructure Fund - Council-directed funds for special capital projects
CJC	Criminal Justice Commission
COBRA	Consolidated Omnibus Budget Reconciliation Act which allows continuation of group health coverage in certain situations
Council-Approved Budget	Final budget approved by Metro Council. Includes amendments made by Metro Council to the Mayor's Recommended budget.
County Road Aid Program	CRA or CRAP - State funds received for the maintenance, construction, and reconstruction of county and rural roads
CRA or CRAP	State funds received for the maintenance, construction, and reconstruction of county and rural roads
CRM	Customer Relationship Management
CycLOUvia	A growing "open streets" movement where cars are temporarily removed from the city's streets and the community is invited in to play, move, and use their public spaces to the fullest extent possible
Debt Service	Funds for the repayment of interest and principal on a debt
Department	A unit within the government responsible for a group of similar activities and projects within a functional area
Designated Fund Balance	Balance of non-General Fund funds received by a department for a specific purpose
DHS	United States Department of Homeland Security
DJJ	Commonwealth of Kentucky's Department of Juvenile Justice
EM	Electrical maintenance
EMA/MS	Emergency Management Agency/MetroSafe (One of two divisions within Emergency Services)
EMS	Emergency Medical Services (One of two divisions within Emergency Services)
EMT	Emergency Medical Technician
Expenditures	Funds paid to vendors for goods or services or to Louisville Metro personnel for
External Agency	Agency with which Metro Government has a contractual or grant agreement to provide funds for agency services to the public
FEMA	Federal Emergency Management Agency

GLOSSARY

Filled Position	Personnel position for which an individual has been hired and is currently employed by Louisville Metro Government
Fiscal Year (FY)	The fiscal year for Louisville Metro Government runs from July 1 of any given year through June 30 of the following year
FLSA	Fair Labor Standards Act
FMLA	Family Medical Leave Act
FTA	Federal Transit Administration
FTC	Federal Trade Commission
Fund Balance	The difference between assets and liabilities
Fund/Fund Accounting	A method of segregating revenues and expenditures by major budgetary units for tracking purposes within the financial system
GAAP	Generally Accepted Accounting Principles
General Fund (GF)	Funds earned directly by the Louisville Metro Government through revenue-raising methods; does not include grants, donations, and some fees for service
Gentleman's Academy	Assists young men in developing self-expression, conflict resolution, and emotional intelligence
GO Bond	General Obligation Bond
HOJ	Hall of Justice
HIPPA	Health Insurance Portability and Accountability Act
HOME	Housing Opportunities Made Equal. Provides formula grants to states and localities that communities use, often in partnership with local nonprofit groups, to fund a wide range of activities that build, buy, and/or rehabilitate affordable housing for rent or homeownership or provide direct rental assistance to low-income people.
HOPE VI	Homeownership Opportunities for People Everywhere. A plan by the United States Department of Housing and Urban Development to revitalize the worst public housing projects in the United States into mixed-income developments.
HQS	Housing Quality Standards
HRC	Human Relations Commission
HUD	United States Department of Housing & Urban Development
HVAC	Heating, ventilation, and air conditioning
Intergovernmental	Relating to the conduct between two or more governments
Internal Service Fund	Used for operations servicing other funds or departments within the government
IPL	Inspections, Permits, and Licenses
JAG	Justice Assistance Grant
JMF	Jefferson Memorial Forest

GLOSSARY

Kentucky Revised Statutes (KRS)	Codified legislation enacted by the Commonwealth of Kentucky
Key Performance Indicator (KPI)	A metric by which success is measured; refers to numerical information that quantifies outcomes of processes
KIPDA	Kentuckiana Regional Planning & Development Agency
LEED	Leadership in Energy and Environmental Design
LG&E	Louisville Gas & Electric
LMG	Louisville Metro Government
LMPD	Louisville Metro Police Department
LouieStat	Short for Louisville Statistics, this is a method of collecting and analyzing department and Metro-wide data to assist in continuous improvement http://louiestat.louisvilleky.gov/
Louisville CARES	Louisville Creating Affordable Residences for Economic Success https://louisvilleky.gov/government/housing-community-development/louisville-cares
Louisville Metro Code of Ordinances (LMCO)	Codified legislation enacted by Louisville Metro Council
Low-Acuity	A type of emergency call indicating the patient is stable, has no emergency symptoms, and does not require active treatment
MAP	Municipal Aid Program - State funds received for the maintenance, construction, and reconstruction of city streets
Mayor's Address	Message from the Mayor to Metro Council and the public that discusses the priorities of the Government for the upcoming fiscal year. This is included in the Approved Executive Budget document.
Mayor's Letter	Letter from the Mayor to Metro Council and the public giving a succinct summary of the proposed budget. This is included only in the Mayor's Recommended Executive Budget document.
Mayor's Recommended Budget	Revenues and expenditures recommended by the Mayor to Metro Council for the upcoming budget
MDT	Mobile Data Terminal
MET	Middletown-Eastwood Trail
MJC	Metro Jail Complex
MSA	Metropolitan Statistical Area - For Louisville, this includes areas in the following Kentucky and Indiana counties: Bullitt, Henry, Jefferson, Meade, Nelson, Oldham, Shelby, Spencer, and Trimble in Kentucky; and Clark, Floyd, Harrison, and Washington in Indiana
MTTF	Mass Transit Trust Fund

GLOSSARY

Municipal Aid Program	MAP - State funds received for the maintenance, construction, and reconstruction of city streets
NDF	Neighborhood Development Fund - Council-directed funds for special operating projects
NRSA	Neighborhood Revitalization Strategy Area
One Bright City	Brightside/Council partnership initiative that will monitor litter as well as organize clean-ups and tree plantings in each district
Operating Budget	Budgets funding the day-to-day operations of the government as well as items having a shorter life span
OPII/OPI&I/OPI ² /OPI2	Office of Performance Improvement & Innovation
Original Budget	The budget adopted by Metro Council, effective July 1; does not include any amendments made throughout the fiscal year.
OSHA	Occupational Safety & Health Administration Created by the US Congress to assure safe and healthful working conditions for working men and women by setting and enforcing standards and by providing training, outreach, education and assistance.
PAB	Previously Authorized Bond
PAN	Previously Authorized Note
PARC	Parking Authority of River City
Payroll Cycle	The standard payroll cycle begins on Sunday and ends at midnight two Saturdays later for a typical 80-hour pay period
Pension Benefit and Trust Funds	Account for the Firefighters' Pension Fund and the Policemen's Retirement Fund
Personnel	Individuals employed directly by Louisville Metro Government. Does not include contractors or related agencies.
PR/B/M	Plan Review/Building/Mechanical - Inspects both residential and commercial properties
Private Purpose Trust	A discount loan program
PVA	Property Valuation Administrator
PWA	Public Works & Assets
Quality of Place	The variety and accessibility of natural, recreational, and lifestyle amenities
QCCT	Quality Care Charity Trust - fund established to provide hospital care services to economically disadvantaged patients at University Hospital
Real Time Crime Center	A centralized technology center that provides instant information to help identify crime patterns and stop emerging ones

GLOSSARY

Restorative Justice	An approach within the criminal justice system that focuses on repairing the harm through focusing on the needs of the victim, offender, and community.
Revenue	Funds earned by Metro Government through taxes, fees, grants, donations, issuance of debt, interest earnings, etc.
Revised Budget	Budgets that have been amended through legislative authority throughout the fiscal year
RMS	Rights Management Services
Rocket Docket	Prosecutors who work closely with District Court officials to cut through the red tape and bring a prompt and fair resolution for victims of felons.
ROW	<i>Right-of-Way</i> - a type of easement granted or reserved over the land for transportations purposes
RZEDB	Recovery Zone Economic Development Bond - this is a bond program authorized by ARRA to accelerate economic recovery within a specified geographic area
SLO	State to Louisville transportation funding
Special Purpose Capital Fund	The fund to account for acquisition of assets such as vehicles and data processing equipment
Special Revenue Fund	Primarily federal and state grant money
SQL	Structured Query Language
Strategic Plan	Six-year plan for accomplishing the goals and objectives of Metro Government
TARC	Transit Authority of the River City
TIF	Tax Increment Financing
Unappropriated Balance	The balance by which revenues exceed expenditures
USCG	United States Coast Guard
USD	Urban Services District - The portion of Jefferson County that falls within the boundaries of the City of Louisville as it was prior to the merger of Louisville and Jefferson County in January 2003.
USDA	United States Department of Agriculture
USERRA	Uniformed Services Employment and Reemployment Rights Act This relates to civilian job rights for current and former members of the U.S. Armed Forces
Value Added	The increased value of a product along different stages of manufacturing, marketing, or processing
VAP	Vacant and Abandoned Properties
WAN	Wide Area Network
WorldFest	One of the region's largest international festivals held in Louisville



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