

Unedited Transcript of the Budget Hearing Meeting - June 4, 2026

Budget Committee - BUDGET HEARINGS FY 2026-2027

THIS MEETING IS BEING HELD VIA VIDEO TELECONFERENCE

On the line is 'in' in pickleball. If your ball lands on the sideline, baseline, center line, or even the kitchen line, even just by a hair, a little dimple or an edge, it's still good. Keep playing, no problem. There's just one exception. If your serve touches this kitchen line, That's a short serve or a fault. Other than that, that's it. Play, have fun, and most of all, enjoy the game.\r\n\r\nGood afternoon. My name is Anthony Piacentini and I am. Do we have anybody else online from council yet? No. And I'll be facilitating the budget hearing today by the request of the Chair and Vice chair of the committee. Hopefully they'll be joining us here in a few minutes. We're going to call this meeting to order.\r\n\r\nIt's JUNE the 6th. It's it's JUNE the 4th. It's 4:51 P.M. And this is the budget hearing related to Metro. I'm going to say Metro, but that's not right. Metro Technology services. Welcome. Let me read my little script real quick.\r\n\r\nWelcome to the this is the last day of department budget hearings. So let me just say thank you. On behalf of the Chair and Vice chair of the committee. I know they usually thank everybody. I want to thank our our budget, our our budget team here at Metro. Christina. Beth, thank you so much for all of your work.\r\n\r\nI want to thank omb. I want to thank all of the council members, both in the budget team, as well as others that have come to these hearings and, of course, the public. A lot of work goes into this. The hearings have gone very, very smoothly, and I really appreciate I know we all appreciate all the work that goes into this. So thank you again to everybody. Appreciate all your work. We I'm joined the other committee members that are here right now in chambers.\r\n\r\nWe have COUNCILMAN Joseph, COUNCILMAN Parker, we have COUNCILMAN Herndon online. We have Vice Chair Winkler. And I believe in a moment we'll be joined by COUNCILMAN Chappell. So I'll go ahead and announce her. So when she comes in, we'll we'll add her to the record. We have only one hearing today. Technology service.\r\n\r\nWill the clerk please read the required notice for virtual meetings? This meeting is being held 261.826 and Council rule five a reading for. Thank you. We only have one. As a reminder, departments will not make opening comments. We'll begin immediately with Council member questions. Council members, you are allowed to ask three questions at a time.\r\n\r\nAfter that, you'll need to get back in the queue. We are officially joined by COUNCILMAN Chappell. Good to see you again, COUNCILWOMAN. Also, we will call on first time questions from council members. Before I call on those who have already asked questions, I want to remind you before we start discussing Metro Technology Services proposed, or we're discussing their proposed \$34.7 million operating budget and \$11.6 million capital budget. We want to welcome the executive director. Chris, how do you say your last name sit Oka We want to welcome executive Director Chris site.\r\n\r\nThank you. Metro Technology Services budget includes several capital projects. I want to start with a few quick things. We'll start with project 58, Ada compliance analysis and remediation. The fiscal year 26 budget appropriated 445,400. This project, we're seeing another \$400,000 so we can bring Metro's digital systems in compliance wh th Amecans with Disabilities Act. What did this project or what doeshis project include? Did we already accomplish, plus what we're okinto aomplh I this next rou forhe pje then whe t ddlto be ompliance, andill ditional fundse neededn tureears?\r\n\r\nCertainly, Chris Site, Chief Information

Officer for Louisville Metro. And thank you for having us here today. As far as the Ada project goes, our first year, we spent a significant amount of time assessing all of our digital footprint and identifying both apps and websites that Metro Government owns and manages that were out of compliance. After that, we brought on additional contracted resources to begin the remediation work, and that can be anything from making the color patterns of the websites slightly different so that they're easier to read. It can include remediating pdf documents. That's a significant portion of the work that we have out there. If you think about all of the documents, including the budget document that's being discussed by this committee, we have to make sure that that's machine readable for our residents and to comply with the new standards that were set by the Department of Justice in 2024. They originally set the deadline for that as APRIL of 2026. So we were rapidly trying to hurry to finish that.\r\n\r\nThe week before that deadline hit, the U.S. Department of Justice extended the deadline by one year. So we have until APRIL now of 2027 to complete the work to get into compliance. The other thing that we did is Non-Compliant materials from being loaded to the website in the future. Our website approached today is a very decentralized model where the agencies have content authors within the All of that data for all of the metro agencies. So by putting those tools into place, we're able to keep the website from falling back out of compliance after we've put all the necessary fixes into place. And so that almost, I mean, APRIL 27th is basically, you know, short of a couple months this fiscal year. So it sounds like by then we'll be done.\r\n\r\nI just want to make sure I'm getting clear. And then we do not see future budget allocations to this that this this will get us up to up to spec. Is that correct? Of course, the considering that we don't run into challenges with departments loading information out there, we are getting some pushback from departments about content that they upload. That is difficult for them to convert into a compliant status. So we do have some unknowns still kind of hanging out there. Okay.\r\n\r\nAll right. And then one other question that I'm going to ask your contractual services category in the budget. So generally it's broken down by expenditures by category. If personnel services, contractual services, supplies, equipment, and then restricted or other projects project expenses. If I go back over the past two years. Right. So in 20 the 25 budget, your actuals were a little over 15 million this year.\r\n\r\nThe proposal is to, you know, 20.5 million. That is a, you know, 30, almost a 31% increase, you know, \$5 million increase on what was originally a \$15 million budget. Can you talk about what is driving that? That's a pretty significant increase over a two year period of time. What's driving that? Sure. So 2 million of that is the ai budget.\r\n\r\nThat or about 1.8 million. That's the ai budget that council approved last year for added licensing and other services that we're currently building out. We are seeing increases in a lot of our contractual with technology companies that sell to us. So we are seeing some increases in our Saas subscriptions and other agreements in that space. So that's the bulk of what we're seeing there. We have brought on some additional contract staff. Obviously, the Ada work that I just staff, so that we have to keep them on long term after the projects concluded, they're doing that remediation work on all the PDFs and other pieces of that, and then they'll be let loose at the end of that engagement.\r\n\r\nLast thing. And then I've got council members jumping into the queue here. Others feel free to jump into the queue. They when you mention ai, we've made an investment in ai. Do we? I don't want to alarm anybody and make an absurd claim like, hey, how many positions can we cut? Right.\r\n\r\nLike, but obviously with artificial

intelligence, I've seen it in my own day job. You become more efficient at what you're doing. And then maybe we can slow down hiring or reallocate positions to other value added activity. You know, we are a personnel heavy budget, right? Do you see or is there a way to quantify how some of the investments we're making in using artificial intelligence in certain areas of the city can help slow down the future impact of personnel cost increases? Certainly, I think where you would see the main gains from this investment now would be in our ability to offer better services that are available over a much longer period of time. And I'll use our 311 as an example.

Right. So they're open Monday through Friday. They have hours during most of the normal business day. We're testing right now a genetic ai solutions that will allow us to let three one, one be open via phone, call 24 by seven so that you can call and report a complaint. It'll put it into a forest automatically. And we don't have to add any additional staff in order to get that gain. So those are the types of approaches that we're looking at to grow our capacity as a city government, without necessarily having to add headcount in order to achieve that.

So that's that's our approach today for that. And that's one example of several that we have in flight. I like it, I like it. Great idea. Thank you very much. COUNCILWOMAN Parker. Thank you.

I've got a couple questions about cyber security and security services. So noting the positives of ai that you just laid out. I had a question. Should we surmise that 1 million is needed for this coming fiscal year, in all future years, as a bare minimum to spend on cybersecurity? And on the flip side of ai, is that enough to protect us against ai breaches and hacking, etc. That's an excellent question. I think what we're seeing in the landscape right now, the company anthropic with their cloud platform just about a month ago, released what they called mythos.

It is a product that was able to very quickly identify vulnerabilities in software at a scale that a human could never do. It was also able to exploit those vulnerabilities. And so we do think that the threats are going to emerge, and we're going to need ai tools within our cybersecurity team in order to be able to defend against those attacks. So it is, I'd say, a bare minimum of an investment that we'll need in the security area. I don't know that we have the manpower to keep up with the threats that are going to come out at us once those tools are out in the environment. Okay.

So did I hear you correctly? You're going to have to invest in ai cyberware to protect against ai, correct. And I don't know that there's any way for us to avoid that. Okay. And then security services, why is security services decreased from 1.4 million down to 102,000? And that's on page 186 of the detail book, of course. So a good chunk of that is because we, for the last several years have had a contract staff cyber security team that covers our weekends and after hours that we have sit in our facility working with omb this year, we're converting those staff over to full time, and that will actually yield some savings that we're turning back in as a part of our reduction that we had planned for the department for this year. So we're retaining all of the same headcount, same personnel, or transferring in just as full time employees instead of through a contractor that was marking up their salaries, in some cases up to 40 or 50%. Okay.

And I guess that switch over is connotated in the personnel staff budget, I believe so, yes. Okay. Thank you. Thank you. COUNCILMAN Vice Chair Winkler. Thank you.

Chris.

My question is sort of tangential to what COUNCILMAN Piacentini asked about ai. And maybe as much as anything, this is directed at staff in terms of language that I'd like us to ask in the budget. Or ask for in the budget. But, you know, I would like to see, you know, last year's budget, we put in the money to

hire a chief ai officer. One of the questions that we've asked of departments is, you know, sort of who is responsible within departments of identifying ways that we can implement ai to drive productivity and basically increase the capacity of departments. You know, Chris, do you think it's realistic that if we ask if we put language in the budget that basically said, you know, by DECEMBER or or by next JUNE that we'd like to see some sort of of action plan, maybe two or 3 or 5 projects that have a specific return tied to these ai investments. Do you think that's something that your department could meet and provide, and could you give us some guidance on what is a feasible ask in that regard?

That's a great question. And I, I certainly think that by this time next year, we could give you some very concrete plans for that. We have several pilot projects that have been underway now since we brought our chief officer on board. We're seeing some good success in that space. And back to what I mentioned with COUNCILMAN Padgett earlier, we're seeing it to be able to build more capacity in departments that are drowning in work. So three, one one on some days they're they're seeing 45, 60 minute hold times, right? And so residents are hanging up and then they're calling their elected council members to try to get relief from that.

We hear that. We see that that's what we're kind of focusing our work on. If that's what you're asking for in terms of like, how can we measure that? Absolutely. I didn't bring it with me today. I do have it actually on my tablet here, but there's an actual dashboard of the ai platform that we're testing to show how many thousands of calls it has already handled for Metro three, one, one. So yes, I mean, in terms of delivering something like that to you, I think we absolutely can do that.

And we're taking an approach with these investments of being able to show where that investment is going to pay off. We've only targeted 4 or 5 projects initially. One, because we've got a fairly small team and we have to work with departments to try to figure out these problems. But two, just we wanted to go in and be successful with it and measure it and invest in those things that we're showing real value. So two of the pilots are showing, I think, incredible prospects of being able to provide that relief valve to the departments that just can't keep up with what they're trying to manage today with the personnel that they have. Yeah, I think that's great. I think, you know, when you sort of look at, you know, ai implementations that companies have, a lot of it is, you know, initially like, let's roll out copilot sort of see how people use it.

And that's certainly one way of seeing individual employees get greater productivity. But then I think having, you know, after you get sort of that initial learning, having some detailed projects that have some specific outcomes to it, it sort of helps generate that roi on the investment. And so, you know, and I think the 311 example is a great one, right? This is a way, you know, that we can dramatically reduce hold times. You know, I mean, I don't think it's unrealistic to see a future where for most three, one, one calls, particularly, you know, if you're calling in a pothole or, you know, some sort of a routine transaction that you might only interact with a virtual agent, you know, and maybe just the higher value, more complex tasks are routed to a person to interact with. And so I think, you know, identifying that whether it's in that area, whether it's an open records requests, you know, when, when Lmpd was here, we talked about the amount of administrative work that an officer does. You know, is there an opportunity to sort of identify these specific pilot projects and so that we can start to put some roi to it?

And I think that's really what I'm asking for. You know, where I'd like to see some concrete projects so that we can see a direct return on this investment. Totally agree with

you. If you look in the materials that we submitted over to council, I included some details about those pilot projects that we're working on that give you some of the outcomes that we're aiming for with those. And then to your point about Lmpd, we are partnering with them on multiple fronts to try to deal with the administrative burden that officers face in filling out paperwork, but also looking at tools that can better equip their detectives so that when they're conducting an investigation, we can accelerate their time to getting, you know, getting closure to those cases. And there's a significant amount of time spent now looking at digital evidence. When an event happens, I can think back to a shooting that happened at Waterfront Park here just in the last 60 days. And I was talking to one of the the guys from the homicide unit, and he said there were 13 cameras that we had to look at video footage from in order to determine whether or not we had either the victim or the suspect on that video. And that was 13 hours that that detective spent not doing other work. So those are the value areas that I see us being able to get some wins with the technology. We've got a long way to go. We're not there yet, but I feel like we're on the right path, and I think we're chasing the right things that will provide that value that that you're looking for. Yeah, I completely agree. I mean, I think, you know, as we think about, you know, I mean, cost reduction comes in two forms. One, you know, certainly cost reduction in reduction of people. But I don't think that's really what we're looking for. To me it is cost reduction in, you know, sort of bending the curve on the expansion of people. And so if we can get, you know, ten, 20, 30% more productivity out of the people that we have because they're augmented by these tools, you know, that allows us to avoid, you know, growing costs by ten, 20, or 30%. And that to me is, is where the real returns from these investments are going to come from. Completely agree. I think the people behind you hear from my department would tell you that. I'm harping on that with them every day for the work that we do in mts to try to get better at developing code and and problem solving issues when they pop up instead of us trying to do that. So they're probably annoyed at hearing me talk about it, but that's where we're going as an organization. Thank you. Thank you, Vice Chair Winkler. And yeah, you said it much more poetically what I was trying to get to earlier. But yes, I think that's the immediate gain or the, the, the most likely initial outcome is that we bend the curve on how many more people we need and get to do more services and more work. I mean, that was a perfect example. Freaking 13 hours watching videos, which I probably could have done in about three minutes is a perfect example. So COUNCILMAN Chappell. I think just to kind of echo what Marcus was saying, COUNCILMAN Winkler was saying, because I wrote down this question and I think it complements his. But have you identified the savings year to date that ai has created for Louisville Metro? And is there a potential savings that you've identified? You know, when you, again, invest in a lot, you want to see the return on investment or roi. As COUNCILMAN Winkler was saying. So maybe you could provide that when you get the rest of the material. I think saying ai makes people more efficient is. Oddly a truth, but I think it's also a farce. You know, we're seeing a lot of companies right now scaling back on the ai because they over invested it. And I'm not talking about the anthropic's of the world. I'm talking about companies who have really put all of their eggs into one ai basket and they're learning, oh, we're overpaying for this, or it's not really creating the efficiencies that we had hoped. You know, companies that are laying off workforces right now saying, oh, well, it's because we've improved efficiencies with ai. That's more convenient to say than my company's not

doing a very good job.\r\n\r\nAnd so I'll just blame it on this and use them as a scapegoat, right? So I think that the conversation around ai is something that we need to continually discuss, and especially as it's implemented into our government work, I think ai, artificial intelligence, that line is blurred in what is just a software update or an enhancement to a product versus, you know, what is making everything artificially intelligent. If you want to say we, you use Google, you've kind of been using artificial intelligence for a very long time, especially if you have predictive text on. So, you know, I think, again, I'm going to echo the ai conversation is one that we really need to continue talking about because tools are only as good as the people that use them. And I think that that can kind of get disjointed, especially in Louisville Metro, because I don't think, you know, we can't even all get a similar email signature or a consistent font among our logos, department logos. So how could I expect anyone to be using ai efficiently, effectively, or collaboratively within Louisville Metro? Getting to questions.\r\n\r\nIf you asked me that, it would have been a pot calling the kettle black. With the crm that you are replacing, is that crm a seller? The crm in place today for a bulk of the departments is a seller, but it's not exclusive to that. We're looking to try to provide a tool that all metro agencies can use, and there are some cases where that won't fit. I can think of like the Louisville Zoo is going to need their own product because they have a little bit of a different model. But where agencies maybe have different ingestion points for residents to contact them, maybe they've got a form out on the website today that goes into jot forms or Smartsheet or some of those other products. I want to just highlight that we're trying to bring that all together so that we have better insights into when a constituent reaches out that we've got history on, when they've had problems, what kind of problems they've had, so that we can better connect them to the services that they might be looking for.\r\n\r\nSo yes, a cell is a piece of it. It's the big piece by far, but it's not the only piece. And your 311 software, I know that that's. Under renovation right now. And there was just a survey that went out. Is there money in this budget to implement the changes from that survey? We have requested that within the crm budget. So the 3 million that's allocated or proposed to be allocated, there is a focus specifically on that work.\r\n\r\nSure. And can we get a breakdown of like that crm and maybe it is. I just haven't had a chance to like what specifically what specific products we're talking about when we say crm. Sure. And so let me clarify too, because we're not replacing the entirety of a seller, we're replacing the pieces of a seller that residents interface with on a daily basis. It will still be the system of record in the background. It'll still be the work order system that our departments work from, because they have that muscle memory and the knowledge of how to use that.\r\n\r\nBut our front facing side that our residents submit information to us through via dropping it in the 311 app or dropping it on our website is not very intuitive today. And we're trying to correct that. Interested to see what you come up with. And then last question, because I always ask this earlier, you were talking about when we're bringing our websites up to compliance and how every, every department has their own kind of contact to update their content. And we have never had a central content team, as you identified earlier. It's something that I've been asking for for a very, very long time because our Metro website needs a lot of work. Is there money in this budget or anticipated in future budgets?\r\n\r\nIt's something that I think will work with the the administration to try to find the right time to bring that forward. I think the the team that is doing the crm work is also responsible for

the website. So I don't think we would have the capacity to take that project on this year. But I think once that project's in the tail, we could certainly look at that. And it's something that we think it's time our website platform that we're on, while we've kept it modernized in terms of the platform that it runs on, it was last significantly updated in 2014. Thank you. Get. Do I need to jump back in?

Thank you. Okay, okay. There's just no one else in the queue. So that's why I was asking if I could continue on in here. We there is money for a for the in capital projects for data center enhancements and refresh. And so when people see that they need to see that we're not building a new data center, we are updating the one that we. The two that we have currently.

Correct? That's correct. And so we've given to date 3.75 million. This budget has 3 million. And it says here that next year you're probably going to ask 4 to \$6 million to complete the work. That's correct. That is quite a bit.

Yeah. So our metro data center was built out when the Metro State facility was renovated in 2009. And so a lot of that equipment has been running continuously since 2009. And while I think my team has done an outstanding job of keeping a lot of that serviced on a quarterly basis and doing testing when we need to, it's past its service life for most of those components. And so all of the critical workloads of the city operate in that facility, the 911 equipment that people rely on when they call the the facility is very much needing that to always work. And so we believe those investments are necessary in order to ensure that we don't have any downtime with with either one or the rest of Metro's public safety systems that we provide. Sure. And I'm done with my questioning because I can't bring myself to asking the one that ai, your ai had predicted that I would ask this I don't really care to, but council members please refer to their packet to see if your questions align with the one that they predicted you would ask. It's kind of a fun game.

Of course. So, so so last year you all asked me to. I told you that I used ai to prepare for the budget hearing, and you asked me to grade myself at the end of the year. So this year I thought rather than me grading myself, I would let you grade the ai yourself. Let me ask a question, though. How did you use ai to generate the questions? Because here's the trick with ai is it's what you put it's most like most systems, it's garbage in, garbage out, right?

So it's what inputs do you put in? And then it's going to give you what inputs come out. Did you ask the system to look at prior budget hearings to then say, okay, that's Council now predict what he would ask given this presentation, given questions asked the past. Yes. So I took all of last year's budget hearing transcripts. I took all the ones this year up to the date that I submitted our packet. And I put those in there along with the proposed budget, and I asked it to ask questions that you would ask of the technology department based on what it had observed.

It's not wrong of what I maybe would have asked is the 1% reduction question, which I've asked half the departments. So yes, that's pretty good. It's good. Just. I'm sorry. Were you finished? Yes, sir.

Okay, the just one quick follow up. Previously funded capital projects. Right now we're running a balance of 7.6 million. Do we think that will be completed by the I mean, really the end of this month is the end of the fiscal year or I mean, how much more how much longer is that going to sit out there as an outstanding balance? And is any of that an opportunity to roll into some of these future projects, like your infrastructure improvements? So three, 3.75 of that was allocated last year for the data center, but we needed to see if the additional funds were going to be appropriated to continue that work, because that would change our approach. If we weren't going to get a second allocation of

funding.\r\n\r\nSo it's half. But how about the other? The other half is projects that are on the tail end. I'd say that if they're not completed here in the next 30 days, they'd be completed by the end of this calendar year. Okay. What I would ask is any, any balances left over before you start this infrastructure project, your data center project, if you can. If I mean, even if it's \$1 million, I mean, our, you know, our, our borrowing right now and the obligations we'll have on debt service isn't small.\r\n\r\nSo any department assistance and saying, hey, we got this million left over, we can bond six instead of seven. It would be helpful. That's all I'll say. Absolutely. Thank you so much. And COUNCILMAN Herndon, full disclosure, I'm actually the ai version of COUNCILMAN Herndon. He isn't really here.\r\n\r\nThank you sir. Thank you, MR. CHAIRMAN. I well, it's funny you say that because you you look really great today. So. COUNCILWOMAN Chappell again. In the budget you interesting outlined.\r\n\r\nThree. I struggle to call them pure cities, but three cities Columbus, Nashville and Lexington and what they spend on their it budgets and of those for us included, we. It looks like are. Underfunding our. It is that the way that I'm understanding this. So I think that there are nuances to. Anytime you try to benchmark against another city, right.\r\n\r\nSo i would use caution in saying that we're underfunded. I would say that we run very lean from a staffing profile versus any of our peer cities. I think that was the biggest highlight for me to call out is that our staffing compared to our peers is very light. I think we're very efficient because of that. I think we've figured out how to navigate that world where others have just continued to grow their team. So we are trying to balance out the demands of our agencies. We have 40 plus offices and agencies that we provide support to.\r\n\r\nWe're basically providing two it staff to every department. If you were to kind of spread it out that way, which is not a lot in an organization with 6000 employees. So as we were heading into this year, and I know that there have been departments asked about what they would do with their 1%, I wanted to highlight that personnel would not be an area that I would ever suggest with our agency, and that was one of the reasons I included that in there was just for reference material. Okay. Thank you. Thank you very much. I have no other.\r\n\r\nOh, yes. COUNCILMAN Parrish. Right. She joined us a while ago, apologize for not recognizing her when she joined. Thank you very much. No worries. And any other questions?\r\n\r\nI'm looking online. You have questions. Okay. Oh, you're now am I? Q great, COUNCILWOMAN Parrish. Right. Thank you, MR. Chair.\r\n\r\nI first want to say I am traveling in the car, so I don't have those notes. I would be interested to see what my question is probably centered around personnel, because that's what I'm going to ask about. What is the average salary? And I don't have my notes in front of me. How many are on your team and what is the highest and the lowest salary? So we have 82 personnel, I believe today, as of the last report that I looked at, that doesn't include any contract staff that we have doing work on our behalf. Our lowest salary members are, and our collective bargaining agreement.\r\n\r\nThey just got a new contract in DECEMBER of 2025. So they're starting pay is now around 50. I want to say 57,000 to \$58,000 a year for entry level help desk for our team. And our highest salary is mine, which is 190 000. And thank you. And the last question is around what is the are you fully staffed or how many positions you have open? We we had one person accept a vacancy today. So I believe we have one vacancy currently in the department. But other than that, you're good on staffing concerns to the to the positions that we have been given that that is correct. Okay.\r\n\r\nThank you. Okay. There's nobody else in the queue. But just to demonstrate how crazy, how crazy good really artificial

intelligence is, I will read some of these questions attributable to some of us. So, COUNCILMAN Parrish, right. Just so you're aware, your question was going to be, quote, how are you making sure these technology and ai investments do not increase inequity, vendor dependance or barriers for residents who already struggle to access metro services? That's pretty good, right?\r\n\r\nHow about this one on the money? Yeah. How about this one? Council vice chair Winkler. What is Metro's ai strategy now and what did we learn from fiscal year 26? What are the fiscal year 27 use cases, and how will council know whether ai is producing savings or better service? Did you read this before you asked it? No, I mean, that's spot, I did not.\r\n\r\nYeah. Mine asked about the 1% reduction. Let me see. Who else should we highlight? A Kevin. Yeah. Chair Kramer was going to be, you know, channel my inner Kramer for each major Metro technology services investment.\r\n\r\nWhat is the operating risk if we do not fund it? And what is the resident or agency impact if we do? I mean, these these are pretty good. I mean, these are these are pretty accurate to what where we would have gone. MAY I say, though most people are. She asks, or he's likely to want mine says she regularly drills in. So I feel like it did pretty good, but maybe showed a little bias.\r\n\r\nThank you. Maybe drills a little forceful, but. No. Very good. I wanted to just demonstrate that the tool can be used by elected officials. It can be used by agency leaders. It can be used by front line staff to help them prepare.\r\n\r\nAnd I think that that all makes us a better government. Yeah. If if let me put it this way to my colleagues. If ai isn't your current speechwriter, then you're missing the boat. Okay? Because there have been a few times when I might have plugged in some ideas and said, put this in the voice of and grabbed historical politicians and great stuff comes out. So yeah.\r\n\r\nAnyway, it does help. I use it regularly in my day job as well. I don't have any other people in the queue going once, going twice. Well, thank you very much to Metro Technology Services. You were last, but certainly not least. With that, we are going to adjourn this budget hearing. And thank you to, again, everybody who had a role in getting us to this point.\r\n\r\nOh, yes. No, no callbacks correct for the public and for I mean, I'm sure Metro Metro Hall wants to know we have no scheduled callbacks. I will say at this time, just in case somebody changes their mind. Yes. And there is a special meeting on the 15th, which I believe is related to the hotel. Yeah, the hotel convention and talk and talk. Yep.\r\n\r\nSo, so but that is a special meeting of the budget committee, not related to budget hearings per se. So. Great. And with that, anything any other announcements? Vice