#### NEIGHBORHOOD DEVELOPMENT FUND Not-for-Profit Transmittal and Approval Form

Applicant/Program: Americana Community Center				
salaries and operation costs, such as utilities	being requested by this organization to help fund staff and building insurance. This will allow the organization fering educational and nutritional services to, both, adults istance.			
Is this program/project a fundraiser? Is this applicant a faith based organization? Does this application include funding for sub-g	Yes No No No No No No			
within Metro Council guidelines and request a	evelopment Fund Application and have found it complete and approval of funding in the following amount(s). I have read the see furthered by the funds requested and I agree that the public he disclosure section below, if required.    15,000			
Primary Sponsor Disclosure List below any personal or business relationshi organization, its volunteers, its employees or n	ip you, your family or your legislative assistant have with this nembers of its board of directors.			
N/A				
A				
Approved by:				
Appropriations Committee Chairman	Date			
Clerk's Office Only:				
Request Amount:	Committee Amended Appropriation:			
Original Appropriation:	Council Amended Appropriation:			

1|Page Effective February 2014

Applicant/Progra	am:
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#### **Americana Community Center**

## Additional Disclosure and Signatures

Additional	Council	Office	Disalosu	24.5
Addillonxi	Courcii	Uffice	Disclosii	re

List below any personal or business relationship you, your family or your legislative assistant have with this organization, its volunteers, its employees or members of its board of directors.

District #	Council Member Signature	41,000 Amount	5/13/2014 Date
8 District #	Council Member Signature	4250 Amount	5/13/14 Date
O District #	Council Member Signature	<b>₹250</b> Amount	5/(3/14 Date
13 District #	Vicki Gubrey Welch Council Member Signature	\$500 Amount	5/13/14 Date
15 District #	Courcil Member Signature	4500 Amount	5-15-14 Date
District #	Council Member Signature	Amount	Date
District #	Council Member Signature	Amount	Date

NDF NON-PROFIT APPLICATION CHECKLIST	
Legal Name of Applicant Organization: Americana Community Center	
Program Name: Americana Community Curer Request Amount: 417,500	Yes/No/NA
Request form: Is the NDF request form signed by all Council Member(s) appropriating funding?	Y
Request form: Is the funding proposed less than or equal to the request amount?	Y
Request form: Have all known Council or Staff relationships to the Agency been adequately disclosed on the cover sheet?	NIA
Application Page 1: Has prior Metro funds committed/granted been disclosed?	Y
Application Pages: Is the application properly signed and dated by authorized signatory?	4
Application Page 3: Reimbursement funding — One or two boxes checked if any expenses are incurred before the grant award period. Is all required documentation included?	NIA
Application Pages 3 – 5: Is the proposed public purpose of the program well-documented?	Y
Application 4: Is there adequate documentation of how the proceeds of the fundraiser will be spent?	N/A
Application Budget Page 6: Does the application budget reflect only the revenue and expenses of the project/program (page 6) if the request is not an operating budget request? Is all detail schedules included for "Metro, Non Metro and Total" expense funds for client assistance, community events & festivals and other expenses? And does the Non-Metro Revenue equal the Non-Metro expenses?	NIA
Faith Based Organizations: Is the signed Faith Based Form signed and included?	NIA
Jefferson County Only: Will all funding be spent in Louisville/Jefferson County?	7
Capital Project(s) request: Is the cost estimate(s) from proposed vendor(s) included?	NIA
Good Standing: Is the entity in good standing with:  Kentucky Secretary of State – include Secretary of State website information on organization  Louisville Metro Government – check OMB monthly report filed in Council Financial Reports  Internal Revenue Service – most recent Form 990 included	7
Separate Taxing Districts: If Metro funding is for a separate taxing district, is the funding appropriated for a program outside the legal responsibility of that taxing district?	NIA
Small Cities: Is the resolution included agreeing to partner with Louisville Metro on the capital project? (IRS Determination letter not required, Form 990 not required, but KY SOS acknowledgement is)	NA
Operating Requests: Is recommended operating funding less than or equal to 33% of total operating budget?	1
IRS Exempt Proof: Is proof of Tax Exempt status of 501(c) 3, 4, 6, 19, 1120-H included?	Υ
Operating Budget: Is the organization's current fiscal year operating budget included?	<b>Y</b>
Ordinance Required: Is the amount committed by Council members greater than \$5,000 to any one project/program within an organization in this fiscal year.	Y
Board Members: Is the entity's board member list (with term length/term limits) included?	N.
Staff: Is a list of the highest paid staff included with their expected annual personnel costs?	<u> </u>
Annual Audit: Is the most recent annual audit (if required by organization) included?	1
Rent Requests: Is a copy of signed lease included?	NIA
Articles of Incorporation: Are the Articles of Incorporation of the organization included?	Y
IRS Form W-9: Is the IRS Form W-9 included?	<u> </u>
Evaluation Forms: Are the evaluation forms (if program participants are given evaluation forms) included?	Y
Affirmative Action: Affirmative Action/Equal Employment Opportunity plan and/or policy statement included (if required by the organization)?	
Prepared by: Juine Sue Marger Date: 05/20/14	



				ANT INFORMATIO		
Legal Name of Applica	nt Organi	zation:	Americ	ana Com	munity Center, Inc.	
(as listed on: http://www.se	os.ky.gov/bus	sin <u>ess/reco</u>	ords) Allielle	ana com	01.10011	
Main Office Street & I	Mailing Ad	dress: 4	801 Southside I	Orive Louisville, I	XY 40214	
Website:www.americ					E Disease	
Applicant Contact:	Edgard	do Mai	nsilla	Title:	Executive Director	
Phone:	(502)3	366-78	13 Ext. 13	Email:	edgardo@americanacc.org	
Financial Contact:	Patrici	a Gou	ld	Title:	Finance Manager	
Phone:			13 Ext. 28	Email:	patricia@americanacc.or	
Organization's Repre	sentative v	who atte	ended NDF Traini	<sub>ng:</sub> Edgardo M	ansilla	
GEOG	RAPHICA	L AREA(	s) WHERE PROGR	AM ACTIVITIES AF	RE (WILL BE) PROVIDED	
Program Facility Loca			Southside Dr			
Council District(s):		21		Zip Code(s):	40214	
	SECTH	ON 2 - P	ROGRAM REQUE	ST & FINANCIAL I	NFORMATION .	
PROGRAM/PROJECT	NAME: H	uman S	ervices for Redu	igee, Immigrants	, and Low Income Families	
Total Request: (\$) \$17,500 Total Metro Award (this program) in previous year: (\$) \$15,000				n) in previous year: (\$) \$15,000		
Programmi	ng/service ject of the	s/events organiza	s for direct benefi ation (equipment,	t to community or furnishing, building	operating budget) qualified individuals ng, etc)	
IRS Exempt Status D				Signed lease if	rent costs are being requested	
Current Year Project		.,		IRS Form W9		
List of Board of Dire		de term 8	& term limits	Evaluation form	ns if used in the proposed program	
Current financial sta	atement			Annual audit (if required by organization)		
Most recent IRS For		120-H		☐ Faith Based Organization Certification Form, if required		
Articles of Incorporation Cost estimates from proposed vendor if request is for		Staff including the 3 highest paid staff				
Government for this from any departmen	or any oth	OF PEOPLE	ram or eynense. II	rcillaing tunas rec	or received from Louisville Metro eived through Metro Federal Grants, elopment Funds}. Attach additional	
sheet if necessary.	Evternal	Agenci	es Fund Youth	Amount: (\$)	\$20,200	
Source:			s Fund Families	Amount: (\$)	\$36,000	
Source	External	-genole	31 4114 1 411111	Amount: (\$)		
Source: Has the applicant co		- DDD C	harity Review for		Yes No	
Has the applicant co	et the BBB	Charity	Review Standard			



#### SECTION 3 - AGENCY DETAILS

Describe Agency's Vision, Mission and Services:

Americana Community Cetner was established in 1990 in responce to the growing international population in Louisville, due in part to increased refugee resettlement. The center was originally housed in four apartment units, however, in 2002, with the support of local foundations, we purchased a former school building with 50,000 square feet of space. Today we serve a multicultural population of over 5,000 participants each year with programs and facilities that help develop a strong community and family structures.

The mission of Americana Community Center is to provide a spectrum of services to the many diverse residents of Louisville Metro. These services enable people to discover and utilize resources to build strong families, create a safe, supportive community, and realize their individual potential. Americana serves people from 38 of the 39 zip codes in Jefferson County. We serve participants representing 97 different countries, including those born in the U.S.

Programs offered include:

- 1. Out of School Time Youth Programs
- 2. Family Education
- 3. Adult Education (GED/ABE, ESL, and citizenship classes
- 4. Americana Fiberworks
- 5. Volunteer Income Tax Assistance
- 6. Mental Health Services
- 7. Community Garden
- 8. Community Events ranging from funerals and baby showers to the Americana World Festival.



#### SECTION 4 - PROGRAM/PROJECT NARRATIVE

A: Describe the program/project start and end dates, a description of the program/project and applicable data with regards to specific client population the program will address (attach related flyers, planning minutes, designs, event permits, proposals for services/goods, etc.):

Americana offers educational oppurtunities which allow participants to build their capacity for success, as well as providing support to refugee and immigrants families as they adjust to their new home. Funds will be used to support operating expenses which allow Americana to provide these vital services to the community. Educational and asset building programs include youth programs, a Family Education Program, Adult education, tax return prepartion, and a community garden.

The Youth Program focuses on preparing students to be successful in school and beyond and include an ESL program for students learning the language. This program opperates after the school day and during the summer months.

The Family Education Program provides conprehensive services to refugee and immigrant families, supporting the entire family in the integration process. This program also includes Family Coaching services, assisting parents in setting and achieveing individual, family, and life goals to increase family self-sufficiency.

B: Describe specifically how the funding will be spent including identification of funding to sub grantee(s):
Funding will be used towards operating expenses including staff salaries (\$12,000) and
operating costs (\$5,500) such as utilities and building insurance. Funds for this purpose
will allow us to continue the work we are doing in the community.



/A	ow the proceeds will be spent:
	9
Indicates an June 30 of Metro fiscal year in which unds to be spent before the grant award period unds to be spent before the grant award period period with the primary council sponsor. The funding reconvoices or proof of payment):  ✓ Attach a copy of invoices and/or receipts to identified in this application.	e grant award period begins with the Metro Council approval date the the grant is approved. If any part of this funding request is for d, identify the applicable circumstances:  Its should not be made unless an emergency can be demonstrated quest is a reimbursement of the following expenditures (attach provide proof of purchase of activities associated with the work plantle proof of payment of the invoices or receipts associated with the work plantle
The funding request is a reimbursement of application date, but prior to the execution of time.	the following expenditures that will probably be incurred after the the grant agreement:  and payment documentation should not be available as of the date of this



- E: Describe the program's benefits to those being served (measurable outcomes). Include the program's process for collecting data and the indicators that will be tracked to measure the benefits to those being served: With operating funds from the Louisville Metro Council, the following results will be achieved:
- 1. 925 adults will participate in ESL, GED/ABE, and citizenship classes building their language and academic skills to support success in the workplace. Level advancements and hours of completion will be collected by JCPS and reported to ACC
- 2. 405 youths will be served by the Youth Program to increase their committment to school and improve their academic performance. ACC will collect data on participation in the program through the KidTrax Database, and JCPS school will report attendance and grades to ACC through the Cascade Database.
- 3. 40 refugee and immigrant families will participate in the Americana Family Education Program with a taget of 70% of adults making an academic gain and 90% taking steps to achieve their goals.

F: Briefly describe any existing collaborative relationships the organization has with other community organizations. Describe what those partners are bringing to the relationship in general and to this program/project specifically.

Americana has a history of being able to accomplish a lot with a little, in large part due to collaboratioins with community resources. A key partnership with Jefferson County Public Schools provides instructors and materials to Adult Education, Family Education, and K-5 ESL programs. We also collaborate with kentucky Refugee Ministries who provides teachers asdn supplies for our citizenship classes. The Louisville Asset Building Coalition and the IRS offers trainigna ns volunteers to support the VOlunteer Income Tax Assistance program. Dare to Care provides meals through our on-site Kid's Cafe. Interns form Spalding University provide Psy. D. level counselors to work one-on-one with high risk familiesand several ethnic community groups use our facilities as their headquarters.



## SECTION 5 - PROGRAM/PROJECT BUDGET SUMMARY

THE PROGRAM/PROJECT BUDGET SHOULD REALISTICALLY ESTIMATE WHAT AMOUNT IS NEEDED FROM METRO GOVERNMENT AND WHAT IS EXPECTED FROM OTHER SOURCES.

	Column 1	Column 2	Column (1+2)=3
Program/Project Expenses	Proposed Metro Funds	Non- ivietro Funds	Total Funds
and the state of t	12,000	455,470	443,470
A: Personnel Costs Including Benefits	3,000	45,060	42,060
3: Rent/Utilities		69,500	69,500
: Office Supplies		1,334	1,334
D: Telephone		6,500	6,500
E: In-town Travel		5,500	5,500
F: Client Assistance (Attach Detailed List)		69,500	69,500
G: Professional Service Contracts		21,200	21,200
H: Program Materials		0	0
I: Community Events & Festivals (Attach Detail List)		2,400	2,400
J: Small Equipment		0	0
K: Capital Equipment	2.500	196,100	198,600
L: Other Expenses (Attach Detail List)	2,500	872,564	860,064
*TOTAL PROGRAM/PROJECT FUNDS	\$17,500		
at of Banapair, Blick	2.0 %	98.0 %	100%

List funding sources for total program/project costs in Column 2, Non-Metro Funds:

ist funding sources for total program/project costs in Column 2, Non-Metro	rullus.
Other State Enderal or Local Government	\$100,000
United Way  Private Contributions (do not include individual donor names)	\$87,150
a III at a different Program Participants	N/A See Attachment
Other (please specify)	
Total Revenue for Columns 2 Expenses **  What Control Request on Page 1, Section 2"	

<sup>\*</sup>Total of Column 1 MUST match "Total Request on Page 1, Section 2"

<sup>\*\*</sup>Must equal or exceed total in column 2.



**Detail of In-Kind Contributions for this PROGRAM only:** Includes Volunteers, Space, Utilities, etc. (Include anything not bought with cash revenues of the agency).

Donor*/Type of Contribution	Value of Contribution	Method of Valuation
Volunteer Hours	\$24,124	\$17.83/hr x 4,935 hrs.
JCPS ESL Teachers	\$418,530	Value of salaries and supplies
Americorps VISTA Program	\$38,000	Value of member stipends
Kentucky Refugee Ministries	\$7,200	Value of salary and supplies
Total Value of In-Kind (to match Program Budget Line Item. Volunteer Contribution &Other In Kind)	*See attached	

\* DONOR INFORMATION REFERS TO WHO MADE THE IN KIND CONTRIBUTION. VOLUNTEERS NEED NOT BE LISTED INDIVIDUALLY, BUT GROUPED TOGETHER ON ONE LINE AS A TOTAL NOTING HOW MANY HOURS PER PERSON PER WEEK

Agency Fiscal Year Start Date: 7/1/201	3			
Does your Agency anticipate a significan budget projected for next fiscal year?	t increase or NO	decrease in your budge YES	et from the current f	iscal year to the
If YES, please explain:				

# Americana Community Center Application for Neighborhood Development Funds FY 2014 Value of In-Kind Assets Attachment

Jefferson County Public Schools Adult Education In-kind partnership for GED, ESL, and Family Education programs including salaries, furniture, computers and supplies	\$418,530
Jefferson County Public Schools ESL K-12 In-kind partnership to provide ESL classes for youth after-school and during the summer – salaries & supplies	\$26,800
Kentucky Refugee Ministries In-kind partnership to provide citizenship classes	\$7,200
AmeriCorps* VISTA Program  Two year-long members working 40 hours per week at  ACC to build capacity and sustainability of programs.  Value of their stipend and benefits provided by CNCS.	\$38,000
Kids Café - Dare to Care-value of food provided	\$23,600
In-Kind Donations Value of in-kind donations made in FY 2013	\$29,750
Total In-kind Contribution	\$543,880

#### Other Revenues

Total Other Funding Sources	\$ 686,300.00
Fiberworks, partnerships (i.e. Kids Café)	\$ 25,000.00
Cultural Competency Trainings	\$ 24,000.00
Fundraisers (including AWF Sponsorship)	\$ 35,000.00
Other Income - Use of Space Fees, Annual Dinner	\$ 35,000.00
Grants - Corporations and Foundations	\$ 567,300.00

# Louisville Metro Council Neighborhood Development Fund Application Americana Community Center FY 2014

Itemized Lists: Other Expenses and Other Revenues

## Other Expenses

	\$ 1,200.00
Family Engagement event	\$ 3,500.00
Staff Training	\$ 15,000.00
Americana World Festival Expenses	\$ 4,100.00
Out of Town Travel	\$ 1,500.00
Volunteer Background Checks	\$ 2,000.00
- No	\$ 20,750. <b>00</b>
Security Building/Business Insurance (\$2,500 allocated to NDF)	\$ 35,000.00
Renair and Maintenance	\$ 3,250.00
Fees/Registrations/Licenses/Permits	\$ 6,800.00
interest expense	\$ 500.00
Business meals	\$ 105,000.00
Pay Down Debt	
	\$ 198,600.00
Total Other Expenses	



## SECTION 6 - CERTIFICATIONS & ASSURANCES

By signing Section 7 of the Grant Application, the authorized official signing for the applicant organization certifies and assures to the best of his or her knowledge and/or belief the following Assurances and Certifications. If there is any reason why one or more of the assurances or certifications listed cannot be certified or assured, please explain in writing and attach to this application.

#### Standard Assurances

- Applicant understands this application and its attachments as well as any resulting grant agreement, reports and proof of expenditure is subject to Kentucky's open records law.
- Applicant will establish safeguards to prohibit employees or any person that receives compensation from awarded funds from using their position for a purpose that constitutes or presents the appearance of personal or organizational conflict of interest, or personal
- Applicant and any sub grantee will give Louisville Metro Government access to and the right to examine all paper or electronic records related to the awarded grant for up to five years of the grant agreement date.
- Applicant assures compliance with the grant requirements and will monitor the performance of any third party (sub-grantee).
- The Agency is in good standing with the Kentucky Secretary of State, Louisville Metro Government, the Jefferson County Revenue Commission, the Internal Revenue Service, and the Louisville Metro Human Relations Commission.
- Applicant understands failure to provide the services, programs, or projects included in the agreement will result in funds being
- withheld or requested to be returned if previously disbursed. Applicant understands they must return to Louisville Metro any unexpended funds by July 31 following the Metro Louisville's fiscal 7.
- Applicant understands they must provide proof of all expenditures (canceled checks, receipts, paid invoices). The Applicant understands the failure to provide proof of expenditures as required in the grant agreement could result in funding being withheld or request to be returned if previously disbursed.
- Applicant understands if this application is approved, the grant agreement will identify an award period that begins with the Metro Council approval date, and will end with June 30 of the fiscal year in which the grant is approved. Expenditures associated with this award expected to occur prior to the award period (approval date) must be disclosed in this application in order to be considered
- Applicant understands if we choose to incur expenditures prior to the approval of the application by the Metro Council, there is no guarantee that funding will be reimbursed, as the Council may choose not to award the application.
- Applicant understands if the grant agreement is not returned to Louisville Metro within 90 days of its mailing to the applicant, the approval is automatically revoked.

- The Agency certifies It will not use Louisville Metro Government funds for any religious, political or fraternal Activities. Standard Certifications
  - The Agency has a written Affirmative Action/Equal Opportunity Policy.
  - The Agency does not discriminate in employment or in provision of any service/program/activity/event based on age, color, disabled status, national origin, race, religion, sex, gender identity or sexual orientation, or Vietnam era veteran status.
  - The Agency certifies it will not require clients, recipients, or beneficiaries to participate in religious, political, fraternal or like activities in order to receive services/benefits provided with Louisville Metro Government funds.
  - The Agency understands the Americans with Disabilities Act (ADA) and makes reasonable accommodations.

Relationship Disclosure: List below any relationship you or any member of your Board of Directors or employees has with any Councilperson, Councilperson's family, Councilperson's staff or any Louisville Metro Government employee.

SECTION 7 -	CERTIFICATIONS	& ASSURANCES
OLC (TO)		without limitation "

I certify under the penalty of law the information in this application (including, without limitation, "Certifications and Assurances") is accurate to the best of my knowledge. I am aware my organization will not be eligible for funding if investigation at any time shows falsification. If falsification is shown after funding has been approved, any allocations already received and expended are subject to be repaid. I further certify that I am legally authorized to sign this application for the applying organization and have initialed each page of the application.

4-21-2014. Signature of Legal Signatory: ES64RAD MANS: LLA Legal Signatory: (please print): edgardo Comericanaco. org Email: **Extension:** (502) 366. 7913 Phone:

# AMERICANA COMMUNITY CENTER, INC.

## **General Information**

**Organization** 

0318578

Number

Name

AMERICANA COMMUNITY CENTER, INC.

Profit or Non-Profit N - Non-profit

Company Type

KCO - Kentucky Corporation

**Status** 

A - Active

Standing

G - Good

State

KY

**File Date** 

8/4/1993

Organization Date

8/4/1993

Last Annual Report 7/24/2014

**Principal Office** 

4801 SOUTHSIDE DR

LOUISVILLE, KY 40214

**Registered Agent** 

SHARON LANDRUM

4801 SOUTHSIDE DR. LOUISVILLE, KY 40214

## **Current Officers**

Chairman

**Gregory Brotzge** 

Vice President

Sharon Landrum

Secretary

Kelly Smith

Director

Faustin Ndagijimana

Director

Chip Hancock

Director

Gregory Carroll

Director

Ryan Simpson

Director

David Owen

Director

Shahid Qamar

Director

J Barry Barker

Individuals / Entities listed at time of formation

**Director** 

**GRAHAM PHILLIPS** 

#### Americana Community Center Fiscal Year July 1, 2013 through June 30, 2014 Annual Budget - Board Approved

Income		
	Donations (Board, Individuals, Other)	\$ 43,000
	Grants	_
	Corporate	85,250
	Foundations	356,000
	Government Federal	5,500
	Government State	-
	Government Metro Louisville	71,000
	Other income (rent, interest, reimbursements)	18,050
	Fundraisers	261,855
	Cultural Competency Trainings	5,000
	Other (Fiberworks, Woodworks, Community Gdn)	3,075.00
	Total Ordinary Income	\$ 848,730
Expense		0 00 040
	Administration/ Overhead	\$ 86,842
	Fundrasing	98,586
	Americana Youth Programs	241,440
	Family Education Programs	227,447
	Community Activities	74,415
	Total	\$ 728,730
	Pay down debt	\$ 120,000
		\$ 848,730
	Gain/(loss)	\$ -

## Americana Community Center, Inc.

#### **Board of Directors**

## Fiscal Year 2013-2014

N	Affiliation	Term End
Name Chair	TARC, Executive Director	June 2015
J. Barry Barker, Chair	1000 West Broadway Louisville, KY 40203	
	Sharon Landrum Realty, President	June 2014
Sharon Landrum, Vice Chair	4012 DuPont Circle Suite 215 St. Matthews, KY	
	University of Kentucky, 4-H Youth Development	June 2015
Kelly McDonough, Secretary	University of Kentucky, 4-H Toutil Development	0
	810 Barret Ave Louisville, KY 40204	June 2016
Stuart Alexander III	Tilford, Dobbins, Alexander, PLLC	June 2010
	401 W Main St # 1400, Louisville, KY 40202	June 2014
Patrick Bouldin	Office of the Federal Defender	Julie 2014
	629 Fourth Ave. Louisville, KY 40202	June 2015
Gregory J Brotzge	Impact Government Relations	June 2015
	1610 Parkridge Pkwy Louisville, KY 40214	0045
Gregory Carroll	PNC Bank	June 2015
Clogory Carron	101 South Fifth Street Louisville, KY 40202	
Chip Hancock	Republic Bank, Senior Vice-President	June 2014
Omp Handon	601 West Market Street, Louisville, KY 40202	
Faustin Ndagijimana	Accountant/ Consultant	June 2016
rausuii ivaagiiiiiaiia	8030 Dove Crest # 4, Louisville, KY 40222	
David L. Owen	Owen Funeral Homes	June 2016
David L. Owell	5317 Dixie Highway Louisville, KY 40216	
Shahid Qamar	Pakistani Doctor's Association	June 2014
Snanid Qairiai	529 South Jackson Street, Louisville KY 40202	
D - O Cimpon	Bellarmine University	June 2016
Ryan C. Simpson	2001 Newburg Road Louisville, KY 40205	
Thibany	Norton Healthcare	June 2016
Nadareca Thibeaux	200 East Chestnut Street Louisville, KY 40202	
	AARP, Associate State Director of Communications	June 2014
Scott Wegenast	40404 Linn Station Rd. Suite 121 Lou. KY 40223	1
Scott Wegenast	10401 Linn Station Rd. Suite 121 Lou, KY 40223	

# ky Alis

0318578

Alison Lundergan Grimes KY Secretary of State Received and Filed 6/21/2013 11:03:02 AM

Fee receipt: \$15.00

Commonwealth of Kentucky
Alison Lundergan Grimes, Secretary o

Alison Lundergan Grimes Secretary of State P. O. Box 1150 Frankfort, KY 40602-1150 (502) 564-3490 http://www.sos.ky.gov

# Annual Report Online Filing

**ARP** 

NARP

Company:

AMERICANA COMMUNITY CENTER, INC.

Company ID:

0318578

State of origin:

Kentucky

Formation date:

8/4/1993 12:00:00 AM

Date filed:

Fee:

6/21/2013 11-03:02 AM

\$15.00

#### **Principal Office**

4801 SOUTHSIDE DR LOUISVILLE, KY 40214

#### **Registered Agent Name/Address**

SHARON LANDRUM 4801 SOUTHSIDE DR LOUISVILLE, KY 40214

#### **Current Officers**

Chairman	
Secretary	
Vice President	

J Barry Barker Kelly Smith Sharon Landrum 1000 W Broadway, Louisville, KY 40203 810 Barret Ave , Louisville, KY 40204

4012 Dupont Circle, Ste 215, Louisville, KY 40207

#### **Directors**

		the contract of the contract o
Director	Faustin Ndagijimana	8303 Dove Crest #4, Louisville, KY 40222
Director	John Johnson	400 West Market Street, Ste 1800, Louisville, KY 40202
Director	Chip Hancock	601 West Market Street, Louisville, KY 40202
Director	Patrick Bouldin	629 Fourth Ave. Louisville, KY 40202
Director	Scott Wegenast	10401 Linn Station Rd Louisville KY 40223
Director	Nadareca Thibeaux	8919 Gentlewind Way, Louisville KY 40291
Director	Gregory Carroll	5032 Wolf Pen Woods Dr, Louisville KY 40059
Director	Gregory Brotzge	1610 Partridge Pkwy, Louisville KY 40214
Director	Ryan Simpson	2415 Sherry Rd, Louisville KY 40217
Director	David Owen	1429 Sylvan Way, Louisville KY 40205
Director	Shahid Qamar	840 River Crest, Apt 19, Louisville KY 40206

#### **Signatures**

Signature Title Edgardo N Mansilla Executive Director

# AMERICANA COMMUNITY CENTER, INC.

## **General Information**

**Organization** 

0318578

Number

Name

AMERICANA COMMUNITY CENTER, INC.

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X - Pending Dissolution

**Standing** 

B - Bad

State

KY

**File Date** 

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Director Director

<u>Iohn Johnson</u> Chip Hancock

Director

Patrick Bouldin

Director

Scott Wegenast

Director

Nadareca Thibeaux

Director

**Gregory Carroll** 

Director

**Gregory Brotzge** 

**Director** 

Ryan Simpson

Director

David Owen

**Director** 

Shahid Qamar

# Individuals / Entities listed at time of formation

Director

**GRAHAM PHILLIPS** 

**Director** 

DALE TUCKER

Director

KAREN HAWKINS

**Director** 

DR. LUYEN CAO

Director

MIKE JUPIN

Incorporator

**GRAHAM PHILLIPS** 

## Images available online

Documents filed with the Office of the Secretary of State on September 15, 2004 or thereafter are available as scanned images or PDF documents. Documents filed prior to September 15, 2004 will become available as the images are created.

MDEL 19, 2004 Mill pecome a		,		
Annual Report	6/21/2013	1 page	<u>PDF</u>	
Annual Report	1/31/2012	1 page	<u>PDF</u>	
Annual Report	6/27/2011	1 page	<u>PDF</u>	
Annual Report	7/15/2010	1 page	<u>tiff</u>	<u>PDF</u>
Annual Report	6/25/2009	1 page	<u>PDF</u>	
Annual Report	2/29/2008	1 page	<u>tiff</u>	<u>PDF</u>
Statement of Change	3/30/2007	1 page	<u>tiff</u>	<u>PDF</u>
Annual Report	3/16/2007	1 page	<u>tiff</u>	<u>PDF</u>
Annual Report	4/5/2006	1 page	<u>tiff</u>	<u>PDF</u>
Annual Report	7/15/2005	1 page	<u>PDF</u>	
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Annual Report	8/7/2003	2 pages	<u>tiff</u>	<u>PDF</u>
Annual Report	5/9/2002	1 page	<u>tiff</u>	<u>PDF</u>
Annual Report	5/21/2001	2 pages	<u>tiff</u>	<u>PDF</u>
Annual Report	5/8/2000	1 page	<u>tiff</u>	<u>PDF</u>
Annual Report	7/15/1999	1 page	<u>tiff</u>	<u>PDF</u>
Reinstatement	12/21/1998	2 pages	<u>tiff</u>	<u>PDF</u>
Administrative	-		+iff	PDF
<u>Dissolution</u>	11/1/1995	1 page	<u>tiff</u>	<u> </u>
Annual Report	7/1/1994	2 pages	tiff	<u>PDF</u>
Amendment	6/30/1994	3 pages	tiff	<u>PDF</u>
Articles of	•		tiff	<u>PDF</u>
Incorporation	8/4/1993	3 pages	CILI	1 171
<u> </u>				

## **Assumed Names**

**Activity History** 

ACTIVITY HISTORY			0
Filing	Eile Date	Effective Date	Org. Referenced
	6/21/2013	6/21/2013	
Annual report	11:03:02	11:03:02	
Millian 1 of	/ VI 1	AM	
a combination	1/31/2012	1/31/2012	
Annual report		8:16:49 PM	
Annual report	6/27/2011	6/2//2011	
Annual report		8:00:24 PM	
Annual report	7/15/2010 3:30:44 PM	7/15/2010	
Allitual Tepore	6/25/2009		
Annual report	1.08.21 PM	4:08:51 PM	
/ (Irrada:	2/29/2008	110010-	
	10:56:00	2/20/2009	
Annual report	AM	2/29/2008	
	= 122 (2007		
	3/30/2007	3/30/2007	
Registered agent address change	10:34:21 AM	3/30/2007	
	3/16/2007		
A 1 was ort	10:08:33		
Annual report	AM		
	4/5/2006		
Annual report	11:52:30	4/5/2006	
Alliaarioport	AM		
Annual report	7/15/2005	7/15/2005	
	6/3/2003 1:55:06 PN	. 6/3/2003	
Principal office change			0
Reinstatement		8 12/21/1 <del>99</del>	
Admin Dis. A. report not in		11/1/1995	
Amendment - Miscellaneous amendment	:s 6/30/1994	6/30/1994	

## **Microfilmed Images**

Microfilm images are not available online. They can be ordered by faxing a Request For Corporate Documents to the Corporate Records Branch at 502-564-5687.

5/6/2004

1 page

Annual Report	8/7/2003	2 pages
Annual Report	5/9/2002	1 page
Annual Report	5/21/2001	2 pages
Annual Report	5/8/2000	1 page
Annual Report	7/15/1999	1 page
Reinstatement	12/21/1998	2 pages
Administrative Dissolution	11/1/1995	1 page
Annual Report	7/1/1995	2 pages
Annual Report	7/1/1994	2 pages
Amendment	6/30/1994	3 pages
Articles of Incorporation	8/4/1993	3 pages

DEPARTMENT OF THE TREASURY

INTERNAL REVENUE SERVICE DISTRICT DIRECTOR P. O. BOX 2508 CINCINNATI, OH 45201

Date: JUL 29 1999

AMERICANA COMMUNITY CENTER INC. C/O EXEUCTIVE DIRECTOR 201 SOUTHLAND BLVD LOUISVILLE, KY 40214-2650 Employer Identification Number:
61-1251306
DLN:
319153123
Contact Person:
TIMOTHY ZIMMER IDE 31263
Contact Telephone Number:
(877). 829-5500
Addendum Applies:

Dear Applicant:

Based on the information you recently submitted, we have classified your organization as one that is not a private foundation within the meaning of section 509(a) of the Internal Revenue Code because you are described in sections 509(a) (1) and 170(b) (1) (A) (vi).

Your exempt status under section 501(a) of the Internal Revenue Code as an organization described in 501(c)(3) is still in effect.

This classification is based on the assumption that your operations will continue as you have stated. If your sources of support, or your purposes, character, or method of operation change, please let us know so we can consider the effect of the change on your exempt status and foundation status.

This supersedes our letter dated September 29, 1994.

Grantors and contributors may rely on this determination unless the Internal Revenue Service publishes notice to the contrary. However, if you lose your section 509(a)(1) status; a grantor or contributor may not rely on this determination if he or she was in part responsible for, or was aware of, the act or failure to act; or the substantial or material change on the part of the organization that resulted in your loss of such status, or if he or she acquired knowledge that the Internal Revenue Service had given notice that you would no longer be classified as a section 509(a)(1) organization.

If we have indicated in the heading of this letter that an addendum applies, the addendum enclosed is an integral part of this letter.

Because this letter could help resolve any questions about your private foundation status, you should keep it in your permanent records.

#### AMERICANA COMMUNITY CENTER INC

If you have any questions, please contact the person whose name and telephone number are shown above.

Sincerely yours,

District Director

Enclosure Addendum

# Form **990**

Internal Revenue Service

Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

The organization may have to use a copy of this return to satisfy state reporting requirements.

OMB No. 1545-0047 Open to Public Inspection

<b>—</b>	A For the 2011 calendar year, or tax year beginning JUL 1, 2011 and ending JUN 30, 2012					
В	B Check if applicable: C Name of organization		D Employer identi	fication number		
	Address AMERICANA COMMUNITY CENTER, INC.					
	Name change	Doing Business As	61-	1251306		
	initial return Termin- ated	Number and street (or P.O. box if mail is not delivered to street address)  Room/s  4801 SOUTHSIDE DRIVE		er -366-7813		
	Amende		G Gross receipts \$	1,141,785.		
	Application	LOUISVILLE, KY 40214	H(a) is this a group			
	pending	F Name and address of principal officer: EDGARDO MANSILLIA	for affiliates?	Yes X No		
		SAME AS C ABOVE	H(ь) Are all affiliates i	ncluded? Yes No		
Т.	Tax-exe			a list. (see instructions)		
		. ► WWW.AMERICANACC.ORG	H(c) Group exempt			
			/ear of formation: 1993	M State of legal domicile: KY		
P		Summary				
9	1 5	riefly describe the organization's mission or most significant activities: TO PROVI	DE A SPECTRU	M OF		
Activities & Governance	4	SERVICES FOR THE MANY DIVERSE RESIDENTS OF L				
튭		heck this box 🕨 📖 if the organization discontinued its operations or disposed of r		1 44		
8				14		
4		umber of independent voting members of the governing body (Part VI, line 1b)		14		
ies		otal number of individuals employed in calendar year 2011 (Part V, line 2a)				
₹		otal number of volunteers (estimate if necessary)		<del>                                      </del>		
Ac		otal unrelated business revenue from Part VIII, column (C), line 12				
_	b N	et unrelated business taxable income from Form 990-T, line 34				
	ا	4 (5) (1) (1) (1) (1) (1)	Prior Year 778,574	Current Year . 1,118,066.		
- 8		contributions and grants (Part VIII, line 1h)	18,851			
Revenue		rogram service revenue (Part VIII, line 2g)	52			
æ		nvestment income (Part VIII, column (A), lines 3, 4, and 7d)	0			
	1	other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	797,477			
_	_	otal revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	0			
			. 0			
40		enefits paid to or for members (Part IX, column (A), line 4) alaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	418,257			
186	16a F	rofessional fundraising fees (Part IX, column (A), line 11e)	37,500			
Expenses	h T	rofessional fundraising fees (Part IX, column (A), line 11e) otal fundraising expenses (Part IX, column (D), line 25) 143,029.				
Ĭ		other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	314,067	. 281,504.		
		otal expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	769,824			
		evenue less expenses. Subtract line 18 from line 12	27,653	. 297,306.		
58	1		Beginning of Current Year			
Net Assets or Fund Balances	20 T	otal assets (Part X, line 16)	2,150,394			
ASS	21 T	otal liabilities (Part X, line 26)	243,059	638,103.		
<u> </u>	22 N	et assets or fund balances. Subtract line 21 from line 20	1,907,335	2,204,641.		
Part II   Signature Block						
Und	ier penalt	ies of perjury, I declare that I have examined this return, including accompanying schedules and sta	atements, and to the best of	my knowledge and belief, it is		
true	true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.					
Şig	ותן	Signature of officer	Date			
Here EDGARDO MANSILLA, EXECUTIVE DIRECTOR						
_	Type or print name and title					
		Print/Type preparer's name Preparer's signature	Date Check	PTIN		
Paid BARBARA A. LASKY			self-ampl			
			PSC Firm's EIN	61-1227965		
Use	Only	Firm's address 943 SOUTH FIRST STREET		/E00\E04 0800		
_		LOUISVILLE, KY 40203	Phone no.	(502)584-9793		
Ma	y the IR	6 discuss this return with the preparer shown above? (see instructions)		X Yes No		

	1990 (2011) AMERICANA COMMUNITY CENTER, INC. 61-1251506 Page 2
Pai	t III   Statement of Program Service Accomplishments
	Check if Schedule O contains a response to any question in this Part III
1	Briefly describe the organization's mission:
	TO PROVIDE A SPECTRUM OF SERVICES FOR THE MANY DIVERSE RESIDENTS OF
	LOUISVILLE METRO. THESE SERVICES ENABLE PEOPLE TO DISCOVER AND UTILIZE
	RESOURCES TO BUILD STRONG FAMILIES, CREATE A SAFE, SUPPORTIVE
	COMMUNITY AND REALIZE THEIR INDIVIDUAL POTENTIAL.
2	Did the organization undertake any significant program services during the year which were not listed on
	the prior Form 990 or 990-EZ?
	if "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?
•	If "Yes," describe these changes on Schedule O.
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.
4	
	Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to
	others, the total expenses, and revenue, if any, for each program service reported.
4a	(Code: ) (Expenses \$ 224,489 · Including grants of \$ ) (Revenue \$ )
	FAMILY EDUCATION INITIATIVES
	ASSIST REFUGEE, IMMIGRANTAND U.S. BORN RESIDENTS OF LOUISVILLE METRO IN
	EDUCATIONAL, CULTURAL, AND SOCIAL TRANSITION AND GROWTH.
	SERVED 1674 INDIVIDUALS THIS FISCAL YEAR THROUGH FAMILY EDUCATION,
	FAMILY COACHING, AND ADULT EDUCATION WHICH INCLUDES ENGLISH AS A SECOND
	LANGUAGE (ESL), GED/ABE (ADULT BASIC EDUCATION), AND CITIZENSHIP
	CLASSES.
	PROGRAM PARTICIPANTS SERVED IN FY12 CAME FROM 92 DIFFERENT COUNTRIES
	AND 35 ZIP CODES THROUGHOUT LOUISVILLE METRO. IN FY12 THERE WERE: 831
41	
4b	(Code: ) (Expenses \$ 203,636 · including grants of \$ ) (Revenue \$ )  AMERICANA YOUTH PROGRAM
	AMERICANA 1001A FROGRAM
	TO PROVIDE WELL BOURD OUT OF COVIOUS THE PROCESSES TO REFUGEE TRACESSES
	TO PROVIDE YEAR ROUND OUT-OF-SCHOOL TIME PROGRAMS TO REFUGEE, IMMIGRANT
	AND LOW-INCOME YOUTH. PROGRAMMING INCLUDES HOMEWORK ASSISTANCE,
	TUTORING, JCPS K-5 ESL CLASSES, MENTORING, MEALS, CREATIVE ARTS,
	RECREATION, INCENTIVE-BASED FIELD TRIPS AND OTHER ENRICHMENT PROGRAMS.
	<u> </u>
	IN FY 2012, 523 YOUTH PARTICIPATED IN OUT-OF-SCHOOL PROGRAMMING,
	INCLUDING AFTER SCHOOL, DURING THE SUMMER, AND WINTER/SPRING BREAK
	PERIODS.
4c	(Code: ) (Expenses \$ 175,925. including grants of \$ ) (Revenue \$ )
	COMMUNITY SERVICES
	COMMUNITY SERVICES FOSTER COMMUNITY SUPPORT, PARTICIPANT ENRICHMENT,
	AND OPPORTUNITIES FOR MULTI-CULTURAL EXPERIENCES.
	THE OFFICE TOR HOUSE CONTOURS DATEMENT CODE
	AMERICANA IS A VOLUNTEER INCOME TAX ASSISTANCE (VITA) SITE DURING TAX
	SEASON. VOLUNTEERS PROVIDE FREE TAX PREPARATION TO COMMUNITY MEMBERS
	WITH AN INCOME OF LESS THAN \$50,000. THE VITA SITE IS COORDINATED BY AN
	AMERICANA STAFF MEMBER. 331 TAX RETURNS WERE PREPARED AT OUR VITA SITE
	IN FY12.
	THE AMERICANA FIBERWORKS IS AN ARTS AND EDUCATIONAL PROGRAM THAT
4d	Other program services (Describe in Schedule O.)
	(Expenses \$ Including grants of \$ ) (Revenue \$ )
4e	Total program service expenses ► 604,050.
	Form <b>990</b> (2011)
132002 02-09-	GER COMPANIE O BOD COMPANIAMION/C\
	(OA)

#### Part IV | Checklist of Required Schedules Yes No 1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? X If "Yes," complete Schedule A X 2 Is the organization required to complete Schedule B, Schedule of Contributors? Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for X 3 public office? if "Yes," complete Schedule C, Part i Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect X during the tax year? If "Yes," complete Schedule C, Part II Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or X similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III 5 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to X provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I 6 Did the organization receive or hold a conservation easement, including easements to preserve open space, X the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II 7 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete X 8 Schedule D, Part III Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide X credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV ..... Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent X 10 endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X 11 as applicable. a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, X 11a Part VI b Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total X 11b assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII c Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total X assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in X Part X, line 16? If "Yes," complete Schedule D, Part IX 11e E Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses X the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 11f 12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete X 12a Schedule D, Parts XI, XII, and XIII b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional 12b X 13 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E 13 14a Did the organization maintain an office, employees, or agents outside of the United States? 14a **b** Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business. investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 X 14b or more? If "Yes," complete Schedule F, Parts I and IV Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization X or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals X located outside the United States? If "Yes," complete Schedule F, Parts III and IV 16 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, X 17 column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines X 1c and 8a? If "Yes," complete Schedule G, Part II 18 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," X complete Schedule G, Part III 20a 20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? Form 990 (2011)

Form 990 (2011) AMERICANA COMMUNITY CENTER, INC.
Part IV Checklist of Required Schedules (continued)

			Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the	İ		•
	United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		X
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A). line 2? If "Yes," complete Schedule I, Parts I and III	22		Х
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If Yes, complete		·	
	Schedule J	23		X
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No", go to line 25	24a		X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		-
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a			
	disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		X
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified			
	person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		_X_
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member			
	of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
_	instructions for applicable filing thresholds, conditions, and exceptions):			72
a	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		<u>X</u>
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L. Part IV  An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,	28b		X
·	director to loton or direct or indirect come of # Woo II according Cabactula ( Dart III)		1	v
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	28c 29		$\frac{x}{x}$
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation	29		Α_
	contributions? If "Yes," complete Schedule M	30		х
31	Did the organization liquidate, terminate, or dissolve and cease operations?	30		
	If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete	<u> </u>		
	Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity?			
	If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34		X
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
b	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of		T	
	section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		<u>X</u>
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		<u>X</u>
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
00	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		<u>X</u>
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?			
	Note. Ali Form 990 filers are required to complete Schedule O	38	X	

Form **990** (2011)

	t V Statements Regarding Other IRS Filings and Tax Compliance	300		age J
CNI	Check if Schedule O contains a response to any question in this Part V			
	Onder the Original Control of Con		Yes	No
4.	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable		res	NO
	Elitor tro floribor roportos in Box of Form roots Elitor of Information			
	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable			
C	(gambling) winnings to prize winners?	1c	х	
20	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,	10		
<b>2</b> d	filed for the calendar year ending with or within the year covered by this return 2a 37			
h	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	X	-
D	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
30	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		х
	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b		
	At any time during the calendar year, dld the organization have an interest in, or a signature or other authority over, a			
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		X
b	If "Yes," enter the name of the foreign country: ▶			
-	See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.			5
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Х
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Х
	If "Yes," to Ilne 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit			
	any contributions that were not tax deductible?	6a		Х
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			
-	were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		X
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
C	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required			
	to file Form 8282?	7c		X
d	If "Yes," indicate the number of Forms 8282 filed during the year			
0	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e	F. fi	X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	<b>7</b> f		X
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting			
	organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the organization make any taxable distributions under section 4966?	9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
0	Section 501(c)(7) organizations. Enter:			
a	Initiation fees and capital contributions included on Part VIII, line 12			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
1	Section 501(c)(12) organizations. Enter:			
a	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against			
۸-	amounts due or received from them.)  Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	120		
		12a		
-	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
3	Section 501(c)(29) qualified nonprofit health insurance issuers.  Is the organization licensed to issue qualified health plans in more than one state?	13a		
а	Note. See the instructions for additional information the organization must report on Schedule O.	1981		
<b>L</b>	Enter the amount of reserves the organization is required to maintain by the states in which the			
D				
_	organization is licensed to issue qualified health plans  Enter the amount of reserves on hand  13b			
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Х
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		
			990 (	2011)

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response

	to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.			
	Check if Schedule O contains a response to any question in this Part Vi			X
Sec	tion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year 14			
	If there are material differences in voting rights among members of the governing body, or if the governing			
	body delegated broad authority to an executive committee or similar committee, explain in Schedule C.			
b	Enter the number of voting members included in line 1a, above, who are independent 1b 14			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other			
	officer, director, trustee, or key employee?	2		X
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision			
	of officers, directors, or trustees, or key employees to a management company or other person?	3	i	X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		X
6	Did the organization have members or stockholders?	6		X
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or			
	more members of the governing body?	7a		X
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or			
	persons other than the governing body?	7b		X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
а	The governing body?	8a	X	
b	Each committee with authority to act on behalf of the governing body?	8b	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		X
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)			
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		X
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,			
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filling the form?	11a	X	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Х	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	X	
C	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe			
	in Schedule O how this was done	12c		X
13	Did the organization have a written whistleblower policy?	13	X	
14	Did the organization have a written document retention and destruction policy?	14	X	
15	Did the process for determining compensation of the following persons include a review and approval by independent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
	The organization's CEO, Executive Director, or top management official	15a	Х	
b	Other officers or key employees of the organization	15b	X	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a			
	taxable entity during the year?	16a		X
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation			
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's			
	exempt status with respect to such arrangements?	16b		
Sec	tion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed ► KY			
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) a	vailab	le	
	for public inspection. Indicate how you made these available. Check all that apply.			
	Own website X Another's website X Upon request			
19	Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and	d finan	cial	
	statements available to the public during the tax year.			
20	State the name, physical address, and telephone number of the person who possesses the books and records of the organization	ion: 🕨		
	COMPANY - 502-366-7813			
	4801 SOUTHSIDE DR, LOUISVILLE, KY 40214			

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors** 

Check if Schedule O contains a response to any question in this Part VII

#### Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation.
   Enter -0- in columns (D), (E), and (F) if no compensation was paid.
   List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

Leck this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

(A) Name and Title	(B) Average hours per week	(C) Position (do not check more than one box, unless person is both an officer and a director/frustee)				l than is bot	one	(D) Reportable compensation from	(E) Reportable compensation from related	(F) Estimated amount of other
	(describe hours for related organizations in Schedule O)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	compensation from the organization and related organizations
(1) EDGARDO MANSILLA	40.00		i	<b>.</b>				00 400	0.	,
EXECUTIVE DIRECTOR	40.00	_	H	X	<u> </u>	_		80,499.	U •	0.
(2) J. BARRY BARKER	2 00	\		x				0.	0.	0.
BOARD CHAIR	2.00	X		A	_		L	0.	. 0.	<u> </u>
(3) SHARON LANDRUM	1 00	₹₹		x				0.	0.	. 0.
VICE CHAIR/TREASURER	1.00	X	<u> — </u>	A	<u> </u>	$\vdash$	$\vdash$	U .		. 0.
(4) KELLY MCDONOUGH	1 00	\ \ 		ļ.,				0.	0.	0.
SECRETARY	1.00	X	_	X	H	$\vdash$	H	. 0.		0.
(5) GREG BROTZGE	1 00	Ļ						0.	0.	0.
BOARD MEMBER	1.00	X		-	H			0.	0.	
(6) PATRICK BOULDIN	1.00	x						0.	0.	0.
BOARD MEMBER	1.00	<u> </u>		H		$\vdash$	⊢	0.	- 0.	
(7) GREG CARROLL	1.00	x					l	0.	0.	0.
BOARD MEMBER	1.00	_	$\vdash$	$\vdash$	$\vdash$	$\vdash$	-	•		- 0.
(8) CIS BEAM GRUEBBEL BOARD MEMBER	1.00	x						0.	0.	0.
	1.00	_	$\vdash$	-	$\vdash$	$\vdash$	$\vdash$	- 0.	0.	
(9) CHIP HANCOCK BOARD MEMBER	1.00	x						0.	0.	0.
(10) JOHN JOHNSON	1.00	A	$\vdash$	$\vdash$	$\vdash$	$\vdash$	Н			
BOARD MEMBER	1.00	X						0.	0.	0.
(11) FAUSTIN NDAGIJIMANA	1.00	Α.	$\vdash$		$\vdash$	$\vdash$	-			
BOARD MEMBER	1.00	X	1					0.	0.	0.
(12) DAVID OWEN			$\vdash$			$\vdash$	$\vdash$			
BOARD MEMBER	1.00	x						0.	0.	0.
(13) DR. SHAHID QAMAR				$\vdash$		$\vdash$		-		
BOARD MEMBER	1.00	x						0.	0.	0.
(14) WILLIAM STONE		-	Н	$\vdash$	$\vdash$	$\vdash$	$\vdash$			
BOARD MEMBER	1.00	x						0.	0.	0.
(15) SCOTT WEGENAST	1 11		Т		Т		$\vdash$			
BOARD MEMBER	1.00	X						0.	0.	0.
					Г					
			$\perp$			<u> </u>			<u> </u>	- 000 (0544)

132007 01-23-12

Form 990 (2011)

	990 (2011) AMERICANA								61-125	1306	5	Page	
Par	Section A. Officers, Directors, Tru		nploy	yees			hest		yees (continued)				
	(A) Name and title	(B) Average hours per week	Position (do not check more than of cox, unless person is both officer and a director/trust				oth an	(D)  Reportable compensation from	(E) Reportable compensation from related	(F) Estima n amour		ated at of	
		(describe hours for related organizations in Schedule O)	Individual trustes or director	Institutional trustee	Officer	Highest compensated	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	nizations comp			
				$\downarrow$	1								
					1		ļ						
					1					↓_			
					1					_			
				$\perp$	1								
			$\perp$		-	$\perp$		-		_			
	<u> </u>		$\perp$	$\perp$	$\downarrow$	$\bot$	-						
				1	+	-				_			
1b	Sub-total							80,499.	0			0.	
C	Total from continuation sheets to Part VI Total (add lines 1b and 1c)	I, Section A				🕨		80,499.	0	•		0.	
2	Total number of individuals (including but no compensation from the organization						họ r		0,000 of reportable				
											Yes	No	
	Did the organization list any former officer, line 1a? If "Yes," complete Schedule J for st		stee,							3		x	
4	For any individual listed on line 1a, is the su and related organizations greater than \$150	m of reportabl		npen	satio	on an	d oth		the organization	4		X	
5	Did any person listed on line 1a receive or a	iccrue comper	satio	n fro	ım aı	ny un	relat	ed organization or indiv	idual for services	7			
	rendered to the organization? If "Yes, " comp ion B. Independent Contractors	plete Schedule	J for	rsuc	h pe	rson	******	<u></u>		5		X	
	Complete this table for your five highest cor	mpensated inc	lepen	dent	t con	tract	ors t	hat received more than	\$100,000 of comper	sation	from		
	the organization. Report compensation for t	the calendar ye	ear er	nding	y with	h or v	vithin T		year.				
	(A) Name and business	address	NO:	NE			$\perp$	(B) Description of s	ervices	Compe	C) ensatio	on	
							15						
		·					1	<del>_</del>					
							$\dashv$	·					
							$\downarrow$						
2	Total number of independent contractors (in	ncluding but no	ot limi	ited 1	to th	ose li	sted	above) who received m	nore than				
	\$100,000 of compensation from the organiz					0							

132008 01-23-12

Pa	t VII	Statement of Revenue				
			(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
Progrem Service Contributions, Gifte, Grants Anounts and Other Similar Amounts	c d e f g h c d e f	All other program service revenue	1118066.			
	3 4 5	Investment income (including dividends, interest, and other similar amounts)  Income from investment of tax-exempt bond proceeds  Royalties	1,645.			1,645.
	6 a	Gross rents Less: rental expenses Rental income or (loss)  (i) Real (ii) Personal				
	b	assets other than inventory Less: cost or other basis and sales expenses				
Other Revenue	d	Ret gain or (loss)  Net gain or (loss)  Gross income from fundraising events (not including \$ of contributions reported on line 1c). See				
Other	C	Part IV, line 18 a Less: direct expenses b Net income or (loss) from fundraising events Gross income from gaming activities. See Part IV, line 19 a				
	c 10 a	Less: direct expenses b  Net income or (loss) from gaming activities  Gross sales of inventory, less returns and allowances a  Less: cost of goods sold b				
	11 a	Net income or (loss) from sales of inventory  Miscellaneous Revenue  Business Cod	22,074.	22,074.		
13200 01-23	c d e 12	All other revenue  Total. Add lines 11a-11d  Total revenue. See instructions.	22,074. 1141785.	22,074.	0 .	1,645. Form <b>990</b> (2011)

#### Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

	Check if Schedule O contains a respons	e to say greation in thi	s Dart IV	<u> </u>	· 5
	not include amounts reported on lines 6b,	(A)	(B)	(C)	(D)
	8b, 9b, and 10b of Part Viil.	Total expenses	Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States. See Part IV, line 21				
2	Grants and other assistance to individuals in the United States. See Part IV. (ine 22				
3	Grants and other assistance to governments,				
	organizations, and individuals outside the		'		
	United States. See Part IV, lines 15 and 16				
4	Benefits paid to or for members	Ĭ			
5	Compensation of current officers, directors,				
	trustees, and key employees	81,293.	54,548.	11,787.	14,958
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	315,600.	211,772.	45,600.	58,228
8	Pension plan accruals and contributions (include				
	section 401(k) and section 403(b) employer contributions)				
9	Other employee benefits	102,879.	69,032.	14,876.	18,971
10	Payroll taxes	31,953.	21,441.	4,620.	5,892
11	Fees for services (non-employees):				
а	Management	9,475.	9,475.		<u> </u>
b	Legal				· <del>-</del> -
C	Accounting	8,271.	5,550.	1,196.	1,525
ď					<del></del>
е	Professional fundraising services. See Part IV, line 17	31,250.			31,250
f	Investment management fees				
g	Other				
12	Advertising and promotion				
13	Office expenses	10,691.	7,174.	1,546.	1,971
14	Information technology				
15	Royalties				
16	Occupancy	99,209.	91,272.	6,746.	1,191
17	Travel	14,313.	9,604.	2,070.	2,639
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings				
20	Interest	9,552.	8,788.	649.	115
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	25,040.	23,036.	1,703.	301
23	Insurance	17,551.	16,147.	1,193.	211
24	Other expenses, Itemize expenses not covered above. (List miscellaneous expenses in line 24s. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.)				
а	PROGRAM EXPENSE	54,711.	54,711.		
b	SUPPLIES	22,859.	15,339.	3,305.	4,215
C	TELEPHONE	4,891.	3,282.	707.	902
d	DUES & SUBSCRIPTIONS	1,599.	1,073.	231.	295
е	All other expenses	3,342.	1,806.	1,171.	365
25	Total functional expenses. Add lines 1 through 24e	844,479.	604,050.	97,400.	143,029
26	Joint costs. Complete this line only if the organization	, = : = 1		0	
-	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
-					
22010	Check here if following SOP 98-2 (ASC 958-720)				Form <b>990</b> (201

132010 01-23-12

				(A) Beginning of year		(B) End of year
	1	Cash · non-interest-bearing		73,799.	1	779,010.
	2	Savings and temporary cash investments			2	
ı	3	Pledges and grants receivable, net		1,490,818.	3	<b>957,</b> 297
-	4	Accounts receivable, net		3,478.	4	10,882
- 1		Receivables from current and former officers, directors, trustees, key				
	5	employees, and highest compensated employees. Complete Part II	ŀ			
			1		5	
ı	_	of Schedule L  Receivables from other disqualified persons (as defined under section				
1	6					
		4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing	ĺ			
		employers and sponsoring organizations of section 501(c)(9) voluntary	- 1		6	
2		employees' beneficiary organizations (see instructions)			7	
	7	Notes and loans receivable, net			8	
Č	. 8	Inventories for sale or use			9	
	9	Prepaid expenses and deferred charges			9	
	10a	Land, buildings, and equipment: cost or other	270			
ı		basis. Complete Part VI of Schedule D 10a 1,345	015	582,299.	10c	1,095,555
1	b	Less: accumulated depreciation 10b 249	013.	302,233.	11	1,000,000
	11	Investments - publicly traded securities			$\overline{}$	<u>.                                      </u>
	12	Investments - other securities. See Part IV, line 11			12	
	13	Investments - program-related. See Part IV, line 11			13	<del></del>
ı	14	Intangible assets		<u> </u>	14	
	15	Other assets. See Part IV, line 11		2 150 304	15	2 042 744
	16	Total assets. Add lines 1 through 15 (must equal line 34)	,	2,150,394.	16	2,842,744 429,602
	17	Accounts payable and accrued expenses		29,372.		429,002
	18	Grants payable			18	
1	19	Deferred revenue			19	
	20	Tax-exempt bond liabilities			20	
2	21	Escrow or custodial account liability. Complete Part IV of Schedule D			21	
	22	Payables to current and former officers, directors, trustees, key employ	ees,		1 1	
֓֟֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓		highest compensated employees, and disqualified persons. Complete I	Part II			
3		of Schedule L	,		22	
	23	Secured mortgages and notes payable to unrelated third parties		213,687.	23	208,501
	24	Unsecured notes and loans payable to unrelated third parties			24	
	25	Other liabilities (including federal income tax, payables to related third	l			
		parties, and other liabilities not included on lines 17-24). Complete Part	X of		1	
		Schedule D			25	<u> </u>
	26	Total liabilities. Add lines 17 through 25		243,059	26	638,103
		Organizations that follow SFAS 117, check here	plete			
s)		lines 27 through 29, and lines 33 and 34.				
2	27	Unrestricted net assets		315,430.		922,659
<u>a</u>	28	Temporarily restricted net assets		1,591,905.	28	1,281,982
0	29	Permanently restricted net assets			29	
Net Assets or Fund Balances		Organizations that do not follow SFAS 117, check here	and			
P		complete lines 30 through 34.				
2	30	Capital stock or trust principal, or current funds			30	
98	31	Pald-in or capital surplus, or land, building, or equipment fund			31	
3	32	Retained earnings, endowment, accumulated income, or other funds			32	
2	33	Total net assets or fund balances		1,907,335	33	2,204,641
		LOCAL TRAL GOOD OF THE PURCHOOD		2,150,394		2,842,744

Form **990** (2011)

	AMERICANA COMMUNITY CENTER, INC.	61-125	1306	Pa	ae 12		
Pa	rt XI Reconciliation of Net Assets			1 00	40		
	Check if Schedule O contains a response to any question in this Part XI						
		<u> </u>					
1	Total revenue (must equal Part VIII, column (A), line 12)	1	1,141	L,7	85.		
2	Total expenses (must equal Part IX, column (A), line 25)	2			79.		
3	Revenue less expenses. Subtract line 2 from line 1						
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	1,907	7,3	35.		
5	Other changes in net assets or fund balances (explain in Schedule O)	5			0.		
6	Net assets or fund balances at end of year. Combine lines 3. 4, and 5 (must equal Part X, line 33, column (B))	6	2,204	, 6	41.		
Pa	rt XII Financial Statements and Reporting						
	Check if Schedule O contains a response to any question in this Part XII				X		
				Yes	No		
1	Accounting method used to prepare the Form 990: Cash X Accrual Other						
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	O					
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		X		
b			2b	X			
C		e audit.					
	review, or compilation of its financial statements and selection of an independent accountant?		2c	x			
	If the organization changed either its oversight process or selection process during the tax year, explain in Sch	edule O.					
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issue	d on a					
	separate basis, consolidated basis, or both:						
	X Separate basis Consolidated basis Both consolidated and separate basis						
3а	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sir	igle Audit					
	Act and OMB Circular A-133?	_	3a		X		
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requi	red audit					
	or audits, explain why in Schedule O and describe any steps taken to undergo such audits.		3b				
	<del></del>		Form 9	<b>90</b> (2	2011)		

### **SCHEDULE A**

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

## **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

➤ Attach to Form 990 or Form 990-EZ. ➤ See separate instructions.

OMB No. 1545-0047

Open to Public Inspection

Name of t	he organization	on						E	mployer id			nber
		AMERICA	NA COMMUNITY	CENT	ER, II	NC.			61	-1251	<u> 306</u>	
Part	Reason 1	or Public Chari	ty Status (All organiz	ations mus	st complete	this part	.) See inst	ructions.				
	ization is not a	private foundation b	pecause it is: (For lines 1	through 1	1, check o	nly one b	ox.)					
1 💆			, or association of churc									
2			O(b)(1)(A)(ii). (Attach Scl									
з 🗔			al service organization o		n section	170(b)(1)(	A)(iii).					
4	A medical res	earch organization of	perated in conjunction	with a hosp	oital descri	ibed in sed	ction 170(	(A)(1)(d	iii). Enter the	e hospital'	s nam	Θ,
	city, and state	<b>9:</b>			_							
5 🔲	An organizati	on operated for the I	penefit of a college or ur	niversity ov	vned or op	erated by	a governr	nental ur	nit described	ni b		
	section 170	(b)(1)(A)(iv). (Comple	te Part II.)									
6 🗀			ent or governmental unit	t described	l in section	n 1 <b>70(</b> b)(1	)(A)(v).					
7 X	An organizati	on that normally rece	eives a substantial part	of its supp	ort from a	governme	ntal unit o	r from th	e general pu	ublic desci	ribed i	n
	section 170(	b)(1)(A)(vi). (Complet	te Part II.)									
8 🗔			ection 170(b)(1)(A)(vi). (	(Complete	Part II.)							
9 🔲	An organizati	on that normally rece	eives: (1) more than 33 1	1/3% of its	support fr	om contri	butions, m	iembersh	ilp fees, and	d gross rec	eipts	from
	activities rela	ted to its exempt fur	ections - subject to certa	in exceptio	ons, and (2	) no more	than 33 1	/3% of it	s support fr	om gross	invest	ment
	income and u	ınrelated business ta	axable income (less sect	tion 511 tax	x) from bus	sinesses a	cquired b	y the org	anization af	ter June 3	0, 197	5.
	See section	<b>509(a)(2).</b> (Complete	Part III.)									
10	An organizati	on organized and op	erated exclusively to te	st for publi	c safety. S	iee <b>sec</b> tio	n 509(a)(4	l).				
11 🗔			erated exclusively for the									or
			tions described in section				). See <b>se</b> c	tion <b>50</b> 9	(a)(3). Chec	k the box	that	
	describes the	type of supporting	organization and comple									
	a L Type I				e III - Func					Type III - C		
e 🗀	By checking	this box, I certify tha	t the organization is not	controlled	directly or	indirectly	by one o	r more di	squalified po	ersons oth	er tha	n
			han one or more publicly						<b>)9</b> (a)(1) or se	ection 509	(a)(2).	
f	If the organiz	ation received a writ	ten determination from t	the IRS tha	it it is a Ty	pe I, Type	II, or Type	e III				
		rganization, check th										
g	Since August	t 17, 2006, has the o	rganization accepted ar	ny gift or co	ontribution	from any	of the follo	owing pe	rsons?		2.0	
			irectly controls, either al							44.45	Yes	No
			upported organization?									
			n described in (i) above?									$\vdash$
			person described in (i)			•••••				11g(iii)		
h	Provide the f	ollowing information	about the supported or	ganization(	(s).							
		_	(iii) Type of	10-3 to 45 a		64 Did vo	. notific the	(vi)	Is the			
	of supported	(ii) EIN	organization		rganization		notify the	l organizá:	tion in col. I	(vii) Am		ľ
org	anization	ation (described on lines 1-9 above or IRC section governing document? (I) of				(I) organized in the U.S.?		sup	port			
				Yes	No	Yes	No					
			(000 manachemo))	103	140		110	1.00	+			
									+ +			
									1 1			
			•									
	<del>-</del>			_					+ +			
									1 1		_	
		1										
	-											
Total												
Total	Danarwark Da	duction Act Natice	, see the instructions t	for				Sched	ule A (Form	990 or 99	0-EZ	2011
	or 990-EZ.	rangelyll Flyt Hytlet	,									

Schedule A (Form 990 or 990-EZ) 2011 AMERICANA COMMUNITY CENTER, INC. 61-12513 Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Se	ction A. Public Support						
Cal	endar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1	Gifts, grants, contributions, and	· -		(-)	(4/-0.0	(0) 20	(1) 1014
	membership fees received. (Do not						
	include any "unusual grants.")	570,226.	713,214.	324,683.	778,574.	1,118,066.	3,504,763.
2	Tax revenues levied for the organ-	31		_	_		
	ization's benefit and either paid to	"					
	or expended on its behalf		F.5				
3	The value of services or facilities					· ·	
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3	570,226.	713,214.	324,683.	778,574.	1,118,066.	3,504,763.
5	The portion of total contributions			T			<u> </u>
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,	-					
	column (f)						199,545.
	Public support. Subtract line 5 from line 4.						3,305,218.
Se	ction B. Total Support						
Cale	ndar year (or fiscal year beginning in) 🖊	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
7	Amounts from line 4	570,226.	713,214.	324,683.	778,574.	1,118,066.	3,504,763.
8	Gross income from interest,	,			-		_
	dividends, payments received on			İ			
	securities loans, rents, royalties						
	and income from similar sources	1,227.	20.	10.	52.	1,645.	2,954.
9	Net income from unrelated business				1	_	
	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain				, ,		
	or loss from the sale of capital					i	
	assets (Explain in Part IV.)	30,718.	24,880.	<u> 19,9</u> 91.	18,851	22,074.	116,514.
11	Total support. Add lines 7 through 10						3,624,231.
	Gross receipts from related activities,					12	·
13	First five years. If the Form 990 is for	the organization's	first, second, third	d, fourth, or fifth ta	x year as a section	n 501(c)(3)	<del></del>
<u> </u>	organization, check this box and stop	here				·····	<b>&gt;</b>
	ction C. Computation of Publi						
14	Public support percentage for 2011 (li	ne 6, column (f) di	vided by line 11, c	olumn (f))		14	91.20 %
15	Public support percentage from 2010	Schedule A, Part i	i, line 14			15	83.46 %
1 <del>6</del> a	33 1/3% support test - 2011. If the o						
	stop here. The organization qualifies a	as a publicly suppo	orted organization				▶ <u>  X</u>
b	33 1/3% support test - 2010. If the o	rganization did not	check a box on li	ne 13 or 16a, and	line 15 is 33 1/3%	or more, check thi	s box
	and stop here. The organization qualit	fies as a publicly s	upported organiza	ition			<b>&gt;</b>
1/a	10% -facts-and-circumstances test						
	and if the organization meets the "fact	ts-and-circumstand	es" test, check th	is box and stop he	ere. Explain in Par	t IV how the organi	zation
	meets the "facts-and-circumstances" t	test. The organizat	ion qualifies as a p	oublicly supported	organization		<b>&gt;</b>
b	10% -facts-and-circumstances test						0% or
	more, and if the organization meets the						
40	organization meets the "facts-and-circ						
18	Private foundation. If the organization	n did not check a b	ox on line 13, 16a	i, 16b, 17a, or 17b			
					Sche	dule A (Form 990	or 990-EZ) 2011

# Schedule A (Form 990 or 990-EZ) 2011 Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	ction A. Public Support		-						
Cale	endar year (or fiscal year beginning in) 🕨	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total		
1	Gifts, grants, contributions, and						,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		
	membership fees received. (Do not				•				
	include any "unusual grants.")								
2	Gross receipts from admissions,								
	merchandise sold or services per-								
	formed, or facilities furnished in any activity that is related to the		1						
	organization's tax-exempt purpose			·					
3	Gross receipts from activities that		· -						
	are not an unrelated trade or bus-								
	iness under section 513								
4	Tax revenues levied for the organ-	evenues levied for the organ-							
	ization's benefit and either paid to								
	or expended on its behalf		<u>.                                    </u>						
5	The value of services or facilities			-					
	furnished by a governmental unit to			•					
	the organization without charge								
6	Total. Add lines 1 through 5								
<b>7</b> a	Amounts included on lines 1, 2, and								
	3 received from disqualified persons								
b	Amounts included on lines 2 and 3 received						· · ·		
	from other than disqualified persons that exceed the greater of \$5,000 or 1% of the								
	amount on line 13 for the year								
	Add lines 7a and 7b								
8	Public support (Subtract line 7c from line 6.)								
	Section B. Total Support								
	ndar year (or fiscal year beginning in) 🕨	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total		
	Amounts from line 6		·						
10a	Gross income from interest, dividends, payments received on								
	securities loans, rents, royalties								
	and income from similar sources								
b	Unrelated business taxable income								
	(less section 511 taxes) from businesses acquired after June 30, 1975								
	Add lines 10a and 10b						<u> </u>		
"	activities not included in line 10b.								
	whether or not the business is								
12	regularly carried on Other income. Do not include gain			_					
	or loss from the sale of capital								
19	assets (Explain in Part IV.)	-							
	Total support (Add lines 9, 10c, 11, and 12.)	the exercise the 1	#	d faculty is post to					
14	First five years. If the Form 990 is for check this box and stop here						ation,		
Sec	etion C. Computation of Publ	ic Support Pe	rcentage				<b>P</b>		
	Public support percentage for 2011 (I			-1		45			
	Public support percentage from 2010		***		r	15	%		
	tion D. Computation of Inves					16	%		
	Investment income percentage for 20			e 13 column #N	Т	17			
	Investment income percentage from a					18	%		
	33 1/3% support tests - 2011. If the						7 is not		
	more than 33 1/3%, check this box a						, is litt		
b	33 1/3% support tests - 2010. If the								
-	line 18 is not more than 33 1/3%, che								
20	Private foundation. If the organization								
	3 01-24-12	ala not origon a i	557 OT III 6 14, 138	, or rob, Greak In		edule A (Form 990			
	· <del>-</del>				JUIN	POR III DAN	G 230-EZ) 2011		

#### Schedule B (Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

## **Schedule of Contributors**

▶ Attach to Form 990, Form 990-EZ, or Form 990-PF.

OMB No. 1545-0047

Employer identification number

Name of the organization	Employer identification number		
	AMERICANA COMMUNITY CENTER, INC.	61-1251306	
Organization type (ch	eck one):		
Filers of:	Section:		
Form 990 or 990-EZ	501(c)( 3) (enter number) organization		
	4947(a)(1) nonexempt charitable trust not treated as a private foundation		
	527 political organization		
Form 990-PF	501(c)(3) exempt private foundation		
	4947(a)(1) nonexempt charitable trust treated as a private foundation		
	501(c)(3) taxable private foundation		
	ation is covered by the <b>General Rule</b> or a <b>Special Rule.</b> 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special F	Rule. See instructions.	
General Rule			
	ization filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or more (in Complete Parts I and II.	money or property) from any one	
Special Rules			
509(a)(1) and	n 501(c)(3) organization filing Form 990 or 990-EZ that met the 33 1/3% support test of the red 170(b)(1)(A)(vi) and received from any one contributor, during the year, a contribution of the not on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II.		
total contrib	n 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one con utions of more than \$1,000 for use <i>exclusively</i> for religious, charitable, scientific, literary, or e on of cruelty to children or animals. Complete Parts I, II, and III.		
contribution: If this box is purpose. Do	in 501(c)(7), (8), or (10) organization filling Form 990 or 990-EZ that received from any one consists for use exclusively for religious, charitable, etc., purposes, but these contributions did not the checked, enter here the total contributions that were received during the year for an exclusion of the parts unless the <b>General Rule</b> applies to this organization because aritable, etc., contributions of \$5,000 or more during the year.	otal to more than \$1,000. vely religious, charitable, etc.,	

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF. Schedule B (Form 990, 990-EZ, or 990-PF) (2011)

Caution. An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on Part I, line 2 of its Form 990-PF, to

certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

Name of organization

**Employer identification number** 

## AMERICANA COMMUNITY CENTER, INC.

Part I	Contributors (see instructions). Use duplicate copies of Part I if addition	al space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	THE GHEENS FOUNDATION  401 WEST MAIN ST., STE. 705  LOUISVILLE, KY 40202	\$125,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2	LOUISVILLE METRO GOVERNMENT  609 W. JEFFERSON ST.  LOUISVILLE, KY 40202	\$92,000.	Person  Payroll  Noncash  (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3	BROWN-FORMAN CORPORATION PO BOX 1080 LOUISVILLE, KY 40201	\$ 75,000.	Person Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
4	METRO UNITED WAY  334 E. BROADWAY  LOUISVILLE, KY 40204	\$60,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
5	NATIONAL CENTER FOR FAMILY LITERACY  325 W. MAIN ST., STE. 300  LOUISVILLE, KY 40202	\$50,220.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
6	CATHOLIC CHARITIES OF LOUISVILLE, INC.  1177 E. BROADWAY  LOUISVILLE, KY 40204	\$39,948.	Person X Payroll
23452 01-23	-12	Schedule R (Form 9	90 990-F7 or 990-PE) (2011)

Name of organization

Employer identification number

AMERICANA COMMUNITY CE		_
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Part I	Contributors (see instructions). Use duplicate copies of Part I if an	iditional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
7	PNC FOUNDATION 500 W. JEFFERSON ST. LOUISVILLE, KY 40202	sss	Person Payroll Noncash  (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
8	SISTERS OF CHARITY OF NAZARETH PO BOX 172 NAZARETH, KY 40048	\$\$	Person  Payroll  Noncash  (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
9	KOSAIR CHARITIES ENDOWMENT FUND PO BOX 37370 LOUISVILLE, KY 40233	\$25,000.	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroli Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
123452 01-		\$Schedule B (Form	Person Payroli Noncash (Complete Part II if there is a noncash contribution.) 990, 990-EZ, or 990-PF) (2011

Employer identification number

## AMERICANA COMMUNITY CENTER, INC.

Part II	Noncash Property (see instructions). Use duplicate copies of		1-1231300
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		*	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		   \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
-		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
3453 01-23-12		s	90, 990-EZ, or 990-PF) (201

1990, 990-EZ, or 990-PP) (2011)		Employer identification number			
A COMMINITY CENTER I	NC.	61-1251306			
xclusively religious, charitable, etc., indivier. ear. Complete columns (a) through (e) and the le total of exclusively religious, charitable, etc.	dual contributions to section 501( a following line entry. For organizati , contributions of \$1,000 or less to	c)(7), (8), or (10) organizations that total more than \$1,000 for the ons completing Part III, enter r the year. (Shar this information once)			
(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held			
	(e) Transfer of g				
Transferee's name, address, an	d ZIP + 4	Relationship of transferor to transferee			
(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held			
	(e) Transfer of g	ift			
Transferee's name, address, ar	nd ZIP + 4	Relationship of transferor to transferee			
(b) Purpose of gift (c) Use of		(d) Description of how gift is held			
	(e) Transfer of	gift			
Transferee's name, address, a	nd ZIP + 4	Relationship of transferor to transferee			
(b) Purpose of gift (c) Use of		(d) Description of how gift is held			
	(e) Transfer of	gift			
Transferee's name, address, a	and ZIP + 4	Relationship of transferor to transferee			
	_				
	A COMMUNITY CENTER, I exclusively religious, charitable, etc., individent complete columns (a) through (e) and the total of exclusively religious, charitable, etc. lee duplicate copies of Part III if additiona (b) Purpose of gift  Transferee's name, address, and (b) Purpose of gift  Transferee's name, address, and (b) Purpose of gift  Transferee's name, address, and (b) Purpose of gift	A COMMUNITY CENTER, INC.  **Refusively: religious, charitable, etc., individual contributions to section 501(cell. Complete columns (a) through (e) and the following line entry. For organization to exclusively religious, charitable, etc., contributions of \$1,000 or less to lise duplicate copies of Part III if additional space is needed.  (b) Purpose of gift  (c) Use of gift  (e) Transfer of gift  (b) Purpose of gift  (c) Use of gift  (e) Transfer of gift  (b) Purpose of gift  (c) Use of gift  (e) Transfer of gift  (e) Transfer of gift  (e) Transfer of gift  (e) Transfer of gift  (f) Purpose of gift  (g) Use of gift  (h) Purpose of gift			

## SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

## **Supplemental Financial Statements**

➤ Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ➤ Attach to Form 990. ➤ See separate instructions.

2011
Open to Public Inspection

Name of the organization

Employer identification number

	AMERICANA COMMUNITY	CENTER, INC.	61-1251306
Pal			or Accounts. Complete if the
	organization answered "Yes" to Form 990, Part IV, line 6.		·
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate contributions to (during year)		
3	Aggregate grants from (during year)		
4	Aggregate value at end of year		<del></del>
5	Did the organization inform all donors and donor advisors in writing	ng that the assets held in donor advise	ed funds
	are the organization's property, subject to the organization's exc		
6	Did the organization inform all grantees, donors, and donor advis		
	for charitable purposes and not for the benefit of the donor or do		
	impermissible private benefit?		Yes No
Pai	t II Conservation Easements. Complete if the organic	zation answered "Yes" to Form 990, P	art IV, line 7.
1	Purpose(s) of conservation easements held by the organization (	check all that apply).	
	Preservation of land for public use (e.g., recreation or educ	ation) Preservation of an his	torically important land area
	Protection of natural habitat	Preservation of a certi	fied historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qualified	conservation contribution in the form	of a conservation easement on the last
	day of the tax year.		
			Held at the End of the Tax Yea
а	Total number of conservation easements		2a
þ	Total acreage restricted by conservation easements		
C	Number of conservation easements on a certifled historic struct.		
d	Number of conservation easements included in (c) acquired after		1 1
	listed in the National Register		
3	Number of conservation easements modified, transferred, releas	ed, extinguished, or terminated by the	organization during the tax
	year ▶		
4	Number of states where property subject to conservation easem		
5	Does the organization have a written policy regarding the periodi		
_	violations, and enforcement of the conservation easements it ho		
6	Staff and volunteer hours devoted to monitoring, inspecting, and		
7	Amount of expenses incurred in monitoring, inspecting, and enfo		
8	Does each conservation easement reported on line 2(d) above so		
9	and section 170(h)(4)(B)(ii)?  In Part XIV, describe how the organization reports conservation of	recomments in its revenue and expense	
9	Include, if applicable, the text of the footnote to the organization		
	conservation easements.	3 III IGII CIGII STATOI II GII II GOGCI IDGG	the organization a accounting for
Pai	t III Organizations Maintaining Collections of A	rt. Historical Treasures, or O	ther Similar Assets.
	Complete if the organization answered "Yes" to Form 990		
1a	If the organization elected, as permitted under SFAS 116 (ASC 9	·	nent and balance sheet works of art.
	historical treasures, or other similar assets held for public exhibit	*	
	the text of the footnote to its financial statements that describes		•
b	If the organization elected, as permitted under SFAS 116 (ASC 9		and balance sheet works of art, historica
-	treasures, or other similar assets held for public exhibition, education	•	
	relating to these items:		
	(i) Revenues included in Form 990, Part VIII, line 1		<b>&gt;</b> \$
	(ii) Assets included in Form 990, Part X		
2	If the organization received or held works of art, historical treasur		
	the following amounts required to be reported under SFAS 116 (	ASC 958) relating to these items:	
a	Revenues included in Form 990, Part VIII, line 1		
b	Assets included in Form 990, Part X		<b>&gt;</b> \$
	·		-

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. 132051 01-23-12

Schedule D (Form 990) 2011

Schedule D (Form 990) 2011

Part VII Investments - Other Securities.		ne 12.		
(a) Description of security or category.			(c) Method of valua	
(including name of security)	(b) Book value	c	ost or end-of-year mai	
(1) Financial derivatives				
(2) Closely-held equity interests				
(3) Other			<u> </u>	
(A)				
(B)				
(C)				
(D)				·
(E)				
(F)				
(G)				
	-	<u> </u>		
(1)				
Total. (Col (b) must equal Form 990, Part X, col (B) line 12.)		1 40		
Part VIII Investments - Program Related.	See Form 990, Part X,	line 13.	(c) Method of valua	tion:
(a) Description of investment type	(b) Book value	C	cost or end-of-year mai	
(1)				
(2)			<u> </u>	
(3)			-	
(4)				
(5)				
(6)				
(7)			·	
(8)				
(9)				
(10)				
Total. (Col (b) must equal Form 990, Part X, col (B) line 13.)  Part IX Other Assets. See Form 990, Part X, li				······································
	(a) Description			(b) Book value
(1)	(-/			
(2)			<del></del>	
(3)				
(4)	<del></del> -			
(5)				
(6)				
(7)	<u>.                                      </u>			
(8)		· · · · · · · · · · · · · · · · · · ·		
(9)		<u> </u>		
(10)				
Total. (Column (b) must equal Form 990, Part X, col (b) Part X Other Liabilities. See Form 990, Part	line 15.)			
1. (a) Description of liability	Х, што до:	(b) Book value		
(1) Federal income taxes		<u> </u>		
(2)		-		
(3)				
(4)			F1111	
(5)				
(6)				
(7)				
(8)			1 21 2	
(9)				
(10)				
(11)				
Total. (Column (b) must equal Form 990, Part X, col (B) FIN 48 (ASC 740) Footnote: In Part XIV, provide the text of the footnote.  2. FIN 48 (ASC 740).	line 25.)			IIIN YAY KASIVIAN TIMPON
2. FIN 48 (ASC 740).	ne to the organization's financia	i sizitementis unat reports trie org	parinzacion s nability for uncerta	un tax positions differ
132053 01-23-12		0.5	Sch	edule D (Form 990) 2011

	dule D (Form 996) 2011 AMERICANA COMMONITI CENTER				0 T =	1431300 Page 4
Pa	t XI Reconciliation of Change in Net Assets from Form 990 to	Audit	ed Financi	al Stat	emen	
1	Total revenue (Form 990, Part VIII, column (A), line 12)			1		1,141,785.
2	Total expenses (Form 990, Part IX, column (A), line 25)			2		844,479.
3	Excess or (deficit) for the year. Subtract line 2 from line 1			3		297,306.
4	Net unrealized gains (losses) on investments			4		
5	Donated services and use of facilities			5		
6	Investment expenses			6		
7	Prior period adjustments			7		
8	Other (Describe in Part XIV.)			8		
9	Total adjustments (net). Add lines 4 through 8			9		
10	Excess or (deficit) for the year per audited financial statements. Combine lines 3 an			10		297,306 <u>.</u>
Pai	t XII Reconciliation of Revenue per Audited Financial Stateme	ents W	ith Revenu	e per l	Retur	
1					1	1,141,785.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:					
а	Net unrealized gains on investments					
b	Donated services and use of facilities	2b				
C	Recoveries of prior year grants	2c				
d	Other (Describe in Part XIV.)	2d				
0	Add lines 2a through 2d				2e	0.
3	Subtract line 2e from line 1		***************************************		3	1,141,785.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:					
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a				
b	Other (Describe in Part XIV.)	4b				
	Add lines 4a and 4b	**********			4c	0.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)			,	5	1,141,785.
Pa	t XIII Reconciliation of Expenses per Audited Financial Statem	ents W	ith Expens	ses pe	r Retu	
1	Total expenses and losses per audited financial statements	*1**-4*1*4*4			1	844,479.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:					
а	Donated services and use of facilities	2a				
b	Prior year adjustments					
C	Other losses					
d	Other (Describe in Part XIV.)	2d			1	
e	Add lines 2a through 2d	-			2e	0.
3	Subtract line 2e from line 1				3	844,479.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:					-
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a				
þ	Other (Describe in Part XIV.)					
	Add lines 4a and 4b		75		4c	0.
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)				5	844,479.
Par	t XIV Supplemental Information					
Comp	plete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part II	I, lines 1	a and 4; Part I	V, lines	lb and	2b; Part V, line 4; Part
K, line	e 2; Part XI, line 8; Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b. Also comp	lete this	part to provid	e any ad	ditional	I information.
PAF	T X, LINE 2: MANAGEMENT HAS CONCLUDED THAT	T AN	TAX P	OSITI	ONS	THAT
JOW	LD NOT MEET THE MORE-LIKELY-THAN-NOT CRITI	ERIO	OF FA	SB AS	3C 7	40-10 WOULD
BE	IMMATERIAL TO THE FINANCIAL STATEMENTS TAY	KEN A	AS A WHO	DLE.	AC(	CORDINGLY,
						<del></del>
THE	ACCOMPANYING FINANCIAL STATEMENTS DO NOT	INCI	LUDE AN	Y PRO	VIS	ION FOR
UNC	ERTAIN TAX POSITIONS, AND NO RELATED INTER	REST	OR PEN	ALTIE	es H	AVE BEEN
REC	ORDED IN THE OPERATING STATEMENT OR ACCRUM	ED IN	THE B	ALANC	E SI	HEET.
FEL	ERAL AND STATE TAX RETURNS OF THE ENTITY A	ARE (	ENERALI	YY OI	EN '	TO_
EXA	MINATION BY THE RELEVANT TAXING AUTHORITIE	ES FO	R A PEI	RIOD	OF !	THREE YEARS
					Sched	ule D (Form 990) 2011

Schedule	D (Forn	n 990) 201	11	AMERI(	CANA	COMMUNITY	CENTER,	INC.	61-1251306 Page	e <b>5</b>
Part X	IV Su	pleme	ntal In	AMERI (co	ontinued	)				
										_
FROM	THE	DATE	THE	RETURNS	ARE	FILED.				
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							·		<u> </u>	_
	_									

#### **SCHEDULE G**

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

## **Supplemental Information Regarding** Fundraising or Gaming Activities

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19. or if the organization entered more than \$15,000 on Form 990-EZ, line 6a. ► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

OMB No. 1545-6647

Inspection

Name of the organization

**Employer identification number** AMERICANA COMMUNITY CENTER, INC. 61-1251306 Fundraising Activities. Complete if the organization answered "Yes" to Form 990, Part IV, line 17. Form 990-EZ filers are not Part I Indicate whether the organization raised funds through any of the following activities. Check all that apply, X Mail solicitations e Solicitation of non-government grants Internet and email solicitations b Solicitation of government grants Phone solicitations g X Special fundraising events d X In-person solicitations 2 a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or X No key employees listed in Form 990. Part VII) or entity in connection with professional fundraising services? b If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization. (v) Amount paid (iii) Did (vi) Amount paid (i) Name and address of individual (iv) Gross receipts to (or retained by) (ii) Activity have custody or control of to (or retained by) fundraiser or entity (fundraiser) from activity organization listed in col. (i) ASHLEY, ROUNTREE & ASSOCIATES PROFESSIONAL CONSULTING Yes No 2525 NELSON MILLER PARKWAY FOR CAPITAL CAMPAIGN X ٥. 37,500 37,500. Total 3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing.

LHA Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. SEE PART IV FOR CONTINUATIONS

Schedule G (Form 990 or 990-EZ) 2011

132081 01-23-12

Pa	rt F	e G (Form 990 or 990-EZ) 2011 AMERICAL Fundraising Events. Complete if the of fundraising event contributions and gro	e organization answered	"Yes" to Form 990, Part	IV, line 18, or reported	1251306 Page 2 more than \$15,000
		of fundraising event contributions and gro	(a) Event #1	(b) Event #2	(c) Other events	(d) Total events (add col. (a) through col. (c))
			(event type)	(event type)	(total number)	COI. (C))
Revenue			·			
Ŗ	1	Gross receipts				
	2	Less: Charitable contributions				<u> </u>
	3	Gross income (line 1 minus line 2)				
	4	Cash prizes				
Ses	5	Noncash prizes			· · · · · · · · · · · · · · · · · · ·	
Direct Expenses	6	Rent/facility costs				
Direct	7	Food and beverages				
	8	Entertainment				
	9	Other direct expenses				
	10	Direct expense summary. Add lines 4 through				()
i sir		Net income summary. Combine line 3, column Gaming. Complete if the organization a	n (d), and line 10	000 Part IV line 10 or	reported more than	
PE	rt	\$15,000 on Form 990-EZ, line 6a.	answered tes to Form	950, Part 19, IIIIe 15, 011	eported more than	
_	Γ.	\$10,000 dil 1 dilli 350 EE, iilo da.	(a) Diago	(b) Pull tabs/instant	(c) Other gaming	(d) Total gaming (add
Revenue		*	(a) Bingo	bingo/progressive bingo	(c) Other garning	col. (a) through col. (c))
366	ľ					,
_	1	Gross revenue				
368	2	Cash prizes				
rect Expenses	3	Noncash prizes			•	
Direct	4	Rent/facility costs				
	5	Other direct expenses				
		Volunteer labor	Yes%	Yes %	Yes% No	
	7		1 5 in column (d)		<b>&gt;</b>	_(
	8	Net gaming income summary. Combine line 1	I, column d, and line 7	, <u>.</u>	<b>&gt;</b>	
		<del></del>				
	a Is	ter the state(s) in which the organization opera the organization licensed to operate gaming ac "No," explain:	ctivities in each of these			Yes No
10:		ere any of the organization's gaming licenses re	evoked, suspended or to	erminated during the tax	year?	Yes No
		"Yes," explain:				
1320	82 0	01-23-12			Schedule G (Fo	rm 990 or 990-EZ) 2011

	edule G (Form 990 or 990 EZ) 201; AMERICANA COMMUNITY CENTER, INC. 61-1	. <u>25</u> 1	<u> 130</u> 6	5 Pag
11	Does the organization operate gaming activities with nonmembers?		Yes	1
12	Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed			
	to administer charitable gaming?	0 1	Yes	
	Indicate the percentage of gaming activity operated in:	1		
а	The organization's facility	13a		
b	An outside facility	13b		
14	Enter the name and address of the person who prepares the organization's gaming/special events books and records:			
	Name			
	Address >			
15a	Does the organization have a contract with a third party from whom the organization receives gaming revenue?		Yes	
	If "Yes," enter the amount of gaming revenue received by the organization > \$ and the amount	•		
~	of gaming revenue retained by the third party > \$ and the amount			
C	If "Yes," enter name and address of the third party:			
	Name ▶			
	Gaming manager information:			
	Name			
	Gaming manager compensation > \$			
	Description of convices provided			
	Description of services provided			
	Director/officer Employee Independent contractor			
	Employee Endent contractor			
17	Mandatory distributions:			
	Is the organization required under state law to make charitable distributions from the gaming proceeds to			
			Yes	
h	retain the state gaming license?	-	Yes	
	Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year > \$			
ers.	The state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the s			
_	lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also complete this part to provide any additional information	(see i	<u>nstruc</u>	ctions).
<b>፣</b> ጉ	HEDULE G, PART I, LINE 2B, LIST OF TEN HIGHEST PAID FUNDRAISER	c -		
1		<u>ə:</u>		
_				
I	NAME OF FINIDATORD. ACUIEV DOININGER C AGGOCTANGE			
<u> </u>	NAME OF FUNDRAISER: ASHLEY, ROUNTREE & ASSOCIATES			
I	ADDRESS OF FUNDRAISER:			
) 5 '	25 NELSON MILLER PARKWAY, # 106, LOUISVILLE, KY 40223			
434	-,,,, 2022			
4 J 4				
302				
	i 01-23-12 Schedule G (Form	990 n	or 990	-EZ\ 24
32083	30			•
2083	Contentie of Legister			•

## SCHEDULE O

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

## Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

2011
Open to Public Inspection

Name of the organization

AMERICANA COMMUNITY CENTER, INC.

Employer identification number 61-1251306

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

SERVICES ENABLE PEOPLE TO DISCOVER AND UTILIZE RESOURCES TO BUILD

STRONG FAMILIES, CREATE A SAFE, SUPPORTIVE COMMUNITY AND REALIZE THEIR

INDIVIDUAL POTENTIAL.

FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS:

ESL ENROLLMENTS; 41 FAMILIES PARTICIPATED IN FAMILY EDUCATION; 564

ENROLLMENTS IN GED AND ADULT BASIC EDUCATION CLASSES; AND 54 STUDENTS

ATTENDING CITIZENSHIP CLASSES BECAME U.S. CITIZENS.

AMERICANA PARTNERS WITH JEFFERSON COUNTY PUBLIC SCHOOLS ADULT AND
CONTINUING EDUCATION TO OFFER ESL, GED/ABE AND FAMILY EDUCATION

CLASSES. JCPS DOES NOT PROVIDE REVENUE, THEREFORE, FAMILY INITIATIVE

EXPENSES INCLUDE OPERATING AND OCCUPANCY COSTS ASSOCIATED WITH THESE

PROGRAMS, SUCH AS UTILITIES, INTERNET, JANITORIAL, AND FRONT OFFICE

STAFF WHO ASSIST WITH INFORMATION FOR PROGRAM PARTICIPANTS AS WELL AS

AMERICANA STAFF MEMBERS WHO PROVIDE SUPPORT TO THESE PROGRAMS, SUCH AS

THE FAMILY COACH AND FAMILY EDUCATION STAFF.

JCPS HAS PROVIDED APPROXIMATELY \$137,000 IN FURNITURE AND MATERIALS AND AN ADDITIONAL \$250,000 IN SALARIES IN-KIND TO SUPPORT THESE PROGRAMS.

FORM 990, PART III, LINE 4B, PROGRAM SERVICE ACCOMPLISHMENTS:

AMERICANA STAFF AND VOLUNTEERS PLAN AND SUPERVISE ALL YOUTH ACTIVITIES.

MEALS ARE PROVIDED THROUGH A PARTNERSHIP WITH DARE TO CARE FOOD BANK

(KIDS CAFE).

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990 or 990-EZ) (2011)

Employer identification number 61–1251306

FORM 990, PART III, LINE 4C, PROGRAM SERVICE ACCOMPLISHMENTS:

PROVIDES A SUPPORTIVE ENVIRONMENT WHERE IMMIGRANT AND REFUGEE WOMEN

LEARN AND PRACTICE VARIOUS FIBER ARTS, BUSINESS SKILLS, AND ESL

COMPETENCY. 12 IMMIGRANT AND REFUGEE WOMEN PARTICIPATE IN THE AMERICANA

FIBERWORKS PROGRAM REGULARLY.

AMERICANA HOSTS AN ANNUAL AMERICANA WORLD FESTIVAL THE FIRST WEEKEND OF

JUNE TO CELEBRATE THE DIVERSITY OF THE NEIGHBORHOOD. APPROXIMATELY

5,000 ATTEND THE ANNUAL AMERICANA WORLD FESTIVAL.

PROGRAM PARTICIPANTS ARE INVITED TO AMERICANA FOR A FALL FESTIVAL AND

TO A WINTER FESTIVAL EACH YEAR. YOUTH RECEIVE HATS AND GLOVES AT THE

WINTER FESTIVAL, ALONG WITH A GIFT.

IN ADDITION TO THE COMMUNITY SERVICES SUMMARIZED ABOVE, AMERICANA

PROVIDES PRO-BONO OR \$1/YR LEASE MEETING AND OFFICE SPACE FOR MANY

DIVERSE GROUPS (I.E. BURUNDI COMMUNITY, HISPANIC LATINO COALITION,

SOUTH LOUISVILLE COMMUNITY MINISTRIES, SOMALI COMMUNITY, KENTUCKY

AMERICAN INDIAN RESOURCE CENTER). 33 COMMUNITY GROUPS HELD EVENTS AT

AMERICANA DURING FISCAL YEAR 2011-12.

FORM 990, PART VI, SECTION B, LINE 11: REVIEW OF THE 990 REPORT BECOMES A

BOARD MEETING AGENDA ITEM UPON RECEIPT OF THE DRAFT DOCUMENT FROM THE

AUDITORS. COPIES ARE TRANSMITTED TO BOARD MEMBERS FOR REVIEW PRIOR TO THE

BOARD MEETING. COPIES ARE DISTRIBUTED TO ATTENDING BOARD MEMBERS. UPON

REVIEW AND DISCUSSION, THE BOARD MOTIONS TO APPROVE THE DOCUMENT WITH

CHANGES, IF ANY. THE AUDITORS ARE NOTIFIED OF ANY NECESSARY CHANGES PRIOR

132212

101-23-12

Schedule O (Form 990 or 990-EZ) (2011)

# TAX RETURN FILING INSTRUCTIONS

FORM 990-T

## FOR THE YEAR ENDING

June 30, 2012

Prepared for	
	Americana Community Center, Inc. 4801 Southside Drive Louisville, KY 40214
Prepared by	
	Anderson, Bryant, Lasky & Winslow, PSC 943 South First Street Louisville, KY 40203
Amount due or refund	No amount is due. The organization will receive a refund in the amount of \$9,738
Make check payable to	No amount is due.
Mail tax return and check (if applicable) to	Department of the Treasury Internal Revenue Service Center Ogden, UT 84201-0027
Return must be mailed on or before	May 15, 2013
Special Instructions	The return should be signed and dated.

		REQUEST FOR 451	R CF	EDIT ONLY_		1 (	OMB No. 1545-0687
Form 990-T	E	xempt Organization Bus	ines	s Income Ta	ax Return		2011
Department of the Treasury		(and proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all proxy tax under all p	er sec	otion 6033(e))	TN 30 20	12 Opt	en to Public Inspection for
Internal Revenue Service	For c	Name of organization ( Check box if name ch	anned a	and see instructions.)	<u> </u>		r identification number ses' trust, see
A Check box if address changed		Name of organization ( officer box a figure of	iangea :	1110 000 11100 00-1111-1		instructio	ons.)
B Exempt under section	4	AMERICANA COMMUNITY CE	NTEF	R, INC			- <u>1251306</u>
X 501(c)(3)	Or	Number, street, and room or suite no. If a P.O. box	, see ins	structions.			d busin <b>ess activi</b> ty codes ructions.)
408(e)220(e		4801 SOUTHSIDE DRIVE				1	
	``\ \- 0-10 0777 7 77 777 40 21 4						
529(a)	E Grou	DOUISVILLE, KY 40214  p exemption number (See instructions.)	_		<del>_</del>		
at end of year	G Chec	k organization type X 501(c) corporation	i L	501(c) trust	401(a) trust		Other trust
2,842,744.	0,100						
H Describe the organizati	ion's prim	nary unrelated business activity.				Yes	No No
I During the tax year, wa	s the cor	poration a subsidiary in an affiliated group or a parer	nt-subsl	diary controlled group?		168	NO
If "Yes," enter the name	and ider	ntifying number of the parent corporation.		Telepho	one number 🕨 5	02-3	66-7813
J The books are in care	od Tra	de or Business Income	$\neg \neg$	(A) Income	(B) Expense	8	(C) Net
1a Gross receipts or s		do or basiness massiness					
b Less returns and al		c Balance	10				
2 Cost of goods sold	(Schedul	e A, line 7)	2				
		from line 1c	3 4a				
4a Capital gain net inc	ome (atta	ch Schedule D)	4a 4b				
		Part II, line 17) (attach Form 4797) usts	4c				
		hips and S corporations (attach statement)	5				
			6			$\longrightarrow$	
7 Unrelated debt-fina	inced inco	ome (Schedule E)	7	· .		-+	
8 Interest, annuities,	royalties,	and rents from controlled organizations (Sch. F)	8	<u> </u>			
		tion 501(c)(7), (9), or (17) organization	9				
(Schedule G)	etivity inc	come (Schedule I)	10				
		ile J)	11				
		ons; attach schedule.)	12				
13 Total. Combine Ili	nes 3 thro	ough 12	13	0.			<u>·</u>
Part II Deduct	tions N	lot Taken Elsewhere (See instructions f butions, deductions must be directly connecte	or IIMITI ed with	ations on deductions.) the unrelated busines	s income.)		
		directors, and trustees (Schedule K)				14	
15 Salaries and wag	es	Caronio, o, caro a constant (				15	
16 Repairs and main	rtenance					16	
17 Bad debts					***************************************	17	
18 Interest (attach s	chedule)					19	
19 Taxes and license 20 Charitable contril	autions (S	See instructions for limitation rules.)				20	
21 Depreciation (att	ach Form	4562)		21			
22 Less depreciation	n claimed	on Schedule A and elsewhere on return				22b	
23 Depletion						23	
		compensation plans				1	
25 Employee benefi	t program	(Schedule I)					
26 Excess exempt e 27 Excess readersh	in costs (:	Schedule J)				27	
28 Other deductions	s (attach s	schedule)			*	28	
29 Total deduction	nns. Add	lines 14 through 28				29	0.
30 Unrelated busine	ess taxabl	e income before net operating loss deduction. Subtra	act line 1	29 from line 13			
31 Net operating los	ss deduct	ion (limited to the amount on line 30)le income before specific deduction. Subtract line 31	from lin	 ne 30			0.
32 Unrelated busine	on (Gener	rally \$1,000, but see instructions for exceptions.)					1,000
34 Unrelated but	siness ta	axable income. Subtract line 33 from line 32. If lin	e 33 is (	greater than line 32, enter	r the smaller		0
of zero or line 32	2		<u>.</u>		············ <u>·······</u>	. 3 <u>4</u>	0 . Form <b>990-T</b> (2011)
123701 02-24-12 LHA <b>FO</b> I	Paperwo	ork Reduction Act Notice, see instructions.	2	E			FUTHI <b>330-1</b> (2011)

D 14	61-12	51306	Page
	Tax Computation		
35	Organizations Taxable as Corporations. See instructions for tax computation.		
	Controlled group members (sections 1561 and 1563) check here ▶ See instructions and:		
<b>a</b> :	Enter your share of the \$50,000, \$25,000, and \$9,925,000 taxable income brackets (in that order):		
	(1) \$ (2) \$ (3) \$		
b i	Enter organization's share of: (1) Additional 5% tax (not more than \$11,750)		
i	(2) Additional 3% tax (not more than \$100,000)		
c I	Income tax on the amount on line 34	35c	0
36	Trusts Taxable at Trust Rates. See instructions for tax computation. Income tax on the amount on line 34 from:	300	
	Tax rate schedule or Schedule D (Form 1041)	00	
37 (	Proxy tax. See instructions	36	
38 /	Alternative minimum tax	37	<u>.</u>
39	Total. Add lines 37 and 38 to line 35c or 36, whichever applies	38	
Part IV	Tax and Payments	39	0
	orginal to gradit (corporations attack from 4440)		
h f	Orbigation (corporations) attach Form 1118; trusts attach Form 1116) 40a	4	
• •	Other credits (see instructions) 40b		
4.0	General business credit. Attach Form 3800		
	Credit for prior year minimum tax (attach Form 8801 or 8827)		
44 0	otal credits. Add lines 40a through 40d	40e	_
41 9	Subtract line 40e from line 39 Sther taxes. Check if from: Form 4255 Form 8611 Form 8697 Form 8866 Other (attach schedule)	41	0.
42 0	iner taxes. Check if from: Form 4255 Form 8611 Form 8697 Form 8866 Other (attach schedule)	42	
43 T	otal tax. Add lines 41 and 42	43	0.
44 m 1	ayments. A 2010 overpayment credited to 2011		
D 2	UT1 estimated tax payments	1 1	
C [	ax deposited with Form 8868	1	
u F	oreign organizations: Tax paid or withheld at source (see instructions)	1	
e B	ackup withholding (see instructions)	†	
10	redictor small employer health insurance premiums (Attach Form 8941)	1	
g <u>O</u>	ther credits and payments: Form 2439	1	
	Form 4136 Other Total 44g		
45 T	otal payments. Add lines 44a through 44g	45	9,738.
46 Es	stimated tax penalty (see instructions). Check if Form 2220 is attached 🕨 🔲	<del></del>	9,730.
47 T	ax due. If line 45 is less than the total of lines 43 and 46, enter amount owed	46	<u> </u>
48 0	verpayment. If line 45 is larger than the total of lines 43 and 46, enter amount overpaid	47	0 730
49 E:		48	9,738.
Part V	Statements Regarding Certain Activities and Other Information (see instructions)	49	9,738.
1 At any	time during the 2011 calendar year, did the organization have an interest in or a signature or other authority over a financial acc		
(bank.	securities, or other) in a foreign country? If YES, the organization may have to file Form TD F 90-22.1, Report of Foreign Bank a	count	Yes No
Financ	ial Accounts. If VES, enter the name of the farging power where	ınd	
2 During 1	al Accounts. If YES, enter the name of the foreign country here he tax year, did the organization receive a distribution from, or was it the grantor of, or transferor to, a foreign trusty see instructions for other forms the organization may have to file.		X
3 Entert	he amount of the overmet interest received any have to file.		Х
Schedul	he amount of tax-exempt interest received or accrued during the tax year		
1 Invento	e A - Cost of Goods Sold. Enter method of inventory valuation N/A		
	ory at beginning of year 1 6 Inventory at end of year	6	
2 Purcha	[ = ; I f Cost of dodg sold. Silbitata tage b		
3 Cost of	labor 3 from line 5. Enter here and in Part I, tine 2	7	
4a Additio	nal section 263A costs 4a 8 Do the rules of section 263A (with respect to		Yes No
	osts (attach schedule) 4b   property produced or acquired for resale) apply to		
5 Total.	Add lines 1 through 4b		
	Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my know correct, and complete. Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge.	ledge and belief,	t is true,
Sign Here			
iere	■ SXECUPIVE DIRECTOR	y the IRS discuss preparer shown b	
	Signature of officer Dote	preparer shown b	
	Print/Type preparer's name Preparer's signature Date Check if		Yes No
Paid	Date Cileck in	PTIN	
	BARBARA A. LASKY	D0001	E200
Prepare	Firm's name & ANDERGOM DRIVANIII TAGETTA	P0001	
Use Onl	943 SOUTH FIRST STREET	61-12	<u>4/965</u>
	Firm's address N. T.OTT.CTT.T.T. Trans. 40000	/ = 0 0 1 = -	
23711 02-24-	1 none no.	<u>(502)58</u>	
		Form	990-T (2011)
	36		

## Form 8879-EO

## IRS e-file Signature Authorization for an Exempt Organization

	Organization			4.0
L	, 2011, and ending	JUN	<u>30</u>	. ,20 <u>⊥</u> 4

20	4	1

For calendar year 2011, or fiscal year beginning JUL 1 Do not send to the IRS. Keep for your records. ZU I I

OMB No. 1545-1878

Internal					
Name	of e	xem	ot (	orgai	nizatio

See instructions. Department of the Treasury **Employer identification number** 61-1251306 AMERICANA COMMUNITY CENTER, Name and title of officer EDGARDO MANSILLA EXECUTIVE DIRECTOR Type of Return and Return Information (Whole Dollars Only) Check the box for the return for which you are using this Form 8879-EO and enter the applicable amount, if any, from the return. If you check the box on line 1a, 2a, 3a, 4a, or 5a, below, and the amount on that line for the return being filed with this form was blank, then leave line 1b, 2b, 3b, 4b, or 5b, whichever is applicable, blank (do not enter -0-). But, if you entered -0- on the return, then enter -0- on the applicable line below. Do not complete more than 1 line in Part I. b Total revenue, if any (Form 990, Part VIII, column (A), line 12) \_\_\_\_\_\_ 1b 1a Form 990 check here ►X b Total revenue, if any (Form 990-EZ, line 9) 2b 2a Form 990-EZ check here b Total tax (Form 1120-POL, line 22) 3b 3a Form 1120-POL check here b Tax based on investment income (Form 990-PF, Part VI, line 5) ....... 4b 4a Form 990-PF check here b Balance Due (Form 8868, Part I, line 3c or Part II, line 8c) 5b 5a Form 8868 check here ▶ **Declaration and Signature Authorization of Officer** Under penalties of perjury, I declare that I am an officer of the above organization and that I have examined a copy of the organization's 2011 electronic return and accompanying schedules and statements and to the best of my knowledge and belief, they are true, correct, and complete. further declare that the amount in Part I above is the amount shown on the copy of the organization's electronic return. I consent to allow my intermediate service provider, transmitter, or electronic return originator (ERO) to send the organization's return to the IRS and to receive from the IRS (a) an acknowledgement of receipt or reason for rejection of the transmission, (b) the reason for any delay in processing the return or refund, and (c) the date of any refund. If applicable, I authorize the U.S. Treasury and its designated Financial Agent to initiate an electronic funds withdrawal (direct debit) entry to the financial institution account indicated in the tax preparation software for payment of the organization's federal taxes owed on this return, and the financial institution to debit the entry to this account. To revoke a payment, I must contact the U.S. Treasury Financial Agent at 1-888-353-4537 no later than 2 business days prior to the payment (settlement) date. I also authorize the financial institutions involved in the processing of the electronic payment of taxes to receive confidential information necessary to answer inquiries and resolve issues related to the payment. I have selected a personal identification number (PIN) as my signature for the organization's electronic return and, if applicable, the organization's consent to electronic funds withdrawal. Officer's PIN: check one box only to enter my PIN Enter five numbers, but l authorize do not enter all zeros ERO firm name as my signature on the organization's tax year 2011 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I also authorize the aforementioned ERO to enter my PIN on the return's disclosure consent screen. As an officer of the organization, I will enter my PIN as my signature on the organization's tax year 2011 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I will enter my PIN on the return's disclosure consent screen. Officer's signature -\_\_ Certification and Authentication Part III ERO's EFIN/PIN. Enter your six-digit electronic filing identification 61540845801 number (EFIN) followed by your five-digit self-selected PIN. do not enter all zeros I certify that the above numeric entry is my PIN, which is my signature on the 2011 electronically filed return for the organization indicated above. I confirm that I am submitting this return in accordance with the requirements of Pub. 4163, Modernized e-File (MeF) Information for Authorized IRS e-file Providers for Business Returns. Date -FRO's signature **ERO Must Retain This Form - See Instructions** 

Do Not Submit This Form To the IRS Unless Requested To Do So

Form 8879-EO (2011)

LHA For Paperwork Reduction Act Notice, see instructions. 12-01-11

# <sub>•om</sub> 8941

Department of the Treasury Internal Revenue Service

# Credit for Small Employer Health Insurance Premiums

► Information about Form 8941 and its instructions is available at www.irs.gov/forms8941.

Attach to your tax return.

OMB No. 1545-2198

2011

Attachment

9,738.

Form 8941 (2011)

20

Name(s) shown on return Identifying number AMERICANA COMMUNITY CENTER, INC. 61-1251306 1 Enter the number of individuals you employed during the tax year who are considered employees for purposes of this credit (see instructions) 2 Enter the number of full-time equivalent employees you had for the tax year (see instructions). If you entered 37 25 or more, skip lines 3 through 11 and enter-0- on line 12 3 Average annual wages you paid for the tax year (see instructions). If you entered \$50,000 or more, skip 2 12 lines 4 through 11 and enter -0- on line 12 Premiums you paid during the tax year for employees included on line 1 for health insurance coverage 29,000. 3 under a qualifying arrangement (see instructions) Premiums you would have entered on line 4 if the total premium for each employee equaled the average 90,385. premium for the small group market in which you offered health insurance coverage (see instructions) 6 Enter the smaller of line 4 or line 5 55,120. 5 55,120. 7 Multiply line 6 by the applicable percentage: 6 Tax-exempt small employers, multiply line 6 by 25% (.25) All other small employers, multiply line 6 by 35% (.35) 8 If line 2 is 10 or less, enter the amount from line 7. Otherwise, see instructions 7 13,780. 11,943. If line 3 is \$25,000 or less, enter the amount from line 8. Otherwise, see instructions 8 Enter the total amount of any state premium subsidies paid and any state tax credits available to you for 9,738. 9 premiums included on line 4 (see instructions) Subtract line 10 from line 4. If zero or less, enter-0-Enter the smaller of line 9 or line 11 90,385. 9,738. 11 13 If line 12 is zero, skip lines 13 and 14 and go to line 15. Otherwise, enter the number of employees included on line 1 for whom you paid premiums during the tax year for health insurance coverage under a qualifying arrangement (see instructions) 14 Enter the number of full-time equivalent employees you would have entered on line 2 if you only included 13 11 employees included on line 13 15 Credit for small employer health insurance premiums from partnerships, S corporations, cooperatives, 14 8 estates, and trusts (see instructions) 16 Add lines 12 and 15. Cooperatives, estates, and trusts, go to line 17. Tax-exempt small employers, skip lines 15 17 and 18 and go to line 19. Partnerships and S corporations, stop here and report this amount on Schedule K. Ali others, stop here and report this amount on Form 3800, line 4h 17 Amount allocated to patrons of the cooperative or beneficiaries of the estate or trust (see 9,738. instructions) 18 Cooperatives, estates, and trusts, subtract line 17 from line 16. Stop here and report this amount on 17 Form 3800, line 4h Enter the amount you paid in 2011 for taxes considered payroll taxes for purposes of this credit (see 18 instructions) Tax-exempt small employers, enter the smaller of line 16 or line 19 here and on Form 990-T. 10,459. 19 20

LHA

For Paperwork Reduction Act Notice, see separate instructions.

<b>Form</b>	2041
COLLIN	0274

## AMERICANA COMMUNITY CENTER, INC.

Information	Needed	to Comple	te Line	s 1-3
-------------	--------	-----------	---------	-------

(a) Individuals Considered Employees		(b) Employee Hours of Service	(c) Employ <b>ee Wag</b> es Paid
MANSILLA, EDGARDO	403-39-2207		80,499.
BURGOYNE, KRISTIN	233-31-2473		38,719.
KOERNER, MARIA	269-90-5923		32,259.
RIVERA, PRADY	146-06-4775	2,080.	18,761.
WADOWSKI, JASON	366-96-4197	1,240.	18,439.
HABIMANA, VICTORINE	400-61-4309		17,376.
BLOOMER, REBECKA	306-94-2372	880.	13,874.
MIRAMONTES, LARA	611-44-0226	800.	10,592.
DYER, EMILIE	406-35-8945		10,173.
DUNCAN, DANA	264-59-9538		6,031.
GOULD, PATRICIA	403-84-7230		20,200.
STEINHAUER, AMANDA	407-25-1453		9,004.
ZARONTONELLO, SARAH	406-33-5871		9,015.
ZARONTONELLO, JARED	403-39-7434		7,596.
STEINHAUER, JOSEPH	401-39-3877	870.	6,953.
HARRIS, NAKIA	401-33-1371		7,016.
UDIS, ALEXANDER	549-87-4121		7,571.
TOFTE, KARA	508-21-7083		6,075.
POINDEXTER, MICHAEL	400-31-1087		4,688.
BELMONTE, NELSON	041-43-9612		4,398.
CRIGLER, JASON	403-39-0956		4,659.
HOFFMAN, HEATHER	405-27-5209		3,352.
SHAW, ERIN	198-64-7943		3,528.
SAWAYER, LAUREN	406-25-2826		3,283.
KLEPPE, ERIC	445-02-6902		
Total		26,578.	35 <u>1</u> ,780.
Full-Time Equivalent Employees (FTEs)  1. Enter the total employee hours of service from column (b) above			26,578.

<b>Full-Time</b>	Equiva	lent Em	ployees	(FTES)
------------------	--------	---------	---------	--------

2. Hours of service per FTE  3. Full-time equivalent employees. Divide line 1 by line 2	2,080 12
Average Annual Wages  1. Enter the total employee wages paid from column (c) above	351,780.

Average Annual Wages	254 500
Enter the total employee wages paid from column (c) above	351,780.
2. Enter FTEs from line 3 above	20 000
3. Average wages. Divide line 1 by line 2	29,000.

_	
Form	8941

## AMERICANA COMMUNITY CENTER, INC.

61-1251306

Information	Needed	to Corr	nplete	Lines	1-3
-------------	--------	---------	--------	-------	-----

(a) Individuals Considered Employees		(b) Employee Hours of Service	(c) Employee Wages Paid
NEUPANE, DHRUBA	403-71-5490	310.	2,481.
OZKIR, MIRAC	011-29-2198	284.	2,274.
SALIPUR, MAJA	008-82-1401	153.	1,225.
ARNOLD, COREY	333-84-1656	133.	1,061.
RENN, SHIN	402-37-3713		
GETER, CORINE	404-37-3029		
MCKELLAR	252-37-8997	_	<u>'</u>
HOPE, JASON	401-35-6681		
BRIGHT, QJUAN	406-27-2570	85.	678.
POWELL, JESSICA	256-69-8184		
DEPARA, EGLIS	405-51-0603	<u> </u>	
MORERA, YASLIN	401-67-4099	-	_
Total		26,578.	351,780.

## **Full-Time Equivalent Employees (FTEs)**

Enter the total employee hours of service from column (b) above	26,578.
2. Hours of service per FTE	2.080
Full-time equivalent employees. Divide line 1 by line 2	2,080 12
Average Annual Wages	
Enter the total employee wages paid from column (c) above	351,780.
2. Enter FTEs from line 3 above	12
3. Average wages. Divide line 1 by line 2	29,000.

Additional Info	ormation Needed to Com	plete Lines 4-14		
(a)		(b)	(c) Employer State	(d) Enrolled Employee
Enrolled İndividuals Considered Employees	1	Employer Premiums Paid	Average Premiums	Hours of Service
	403-39-2207	27,512.	10,560.	2,080.
MANSILLA, EDGARDO	233-31-2473	10,457.	4,456.	2,080.
BURGOYNE, KRISTIN	269-90-5923	9,486.	4,456.	2,080.
KOERNER, MARIA	146-06-4775	9,383.	4,456.	2,080.
RIVERA, PRADY	366-96-4197	2,239.	4,456.	1,240.
NADOWSKI, JASON	400-61-4309	10,466.	4,456.	2,080.
HABIMANA, VICTORINE	306-94-2372	2,728.	4,456.	880.
BLOOMER, REBECKA	611-44-0226	2,431.	4,456.	800.
MIRAMONTES, LARA	406-35-8945	2,431.	4,456.	
OYER, EMILIE	264-59-9538	2,678.	4,456.	
DUNCAN, DANA	403-84-7230	10,574.	4,456.	1,820
GOULD, PATRICIA	403-04-7250	10,571		
	<del>`</del>			
		90,385.	55,120	16,740
Total				
ETF 1 imitation				
FTE Limitation 1. Enter the amount from Form 8941, line 7				13,780
2. Enter the amount from Form 8941, line 2		•••••		1
3. Subtract 10 from line 2 (if line 2 is 10 or less, skip to li	ne 6)			2
4. Divide line 3 by 15				.13
5. Multiply line 1 by line 4				1,837
Multiply line 1 by line 4     Subtract line 5 from line 1. Reported this amount on	Form 99/11 line 8			11,943
6. Subtract line 5 from line 1. Reported this amount on	701111 da41, iii lo 0			
	70MT 0541, III 0 0			= -
Average Annual Wages Limitation				
Average Annual Wages Limitation  1. Enter the amount from Form 8941, line 8				13,780
Average Annual Wages Limitation  1. Enter the amount from Form 8941, line 8  2. Enter the amount from Form 8941, line 7				13,780 29,000
Average Annual Wages Limitation  1. Enter the amount from Form 8941, line 8  2. Enter the amount from Form 8941, line 7  3. Enter the amount from Form 8941, line 3				13,780 29,000 4,000
Average Annual Wages Limitation  1. Enter the amount from Form 8941, line 8  2. Enter the amount from Form 8941, line 7  3. Enter the amount from Form 8941, line 3  4. Subtract 25,000 form line 3				13,780 29,000 4,000
Average Annual Wages Limitation  1. Enter the amount from Form 8941, line 8  2. Enter the amount from Form 8941, line 7  3. Enter the amount from Form 8941, line 3  4. Subtract 25,000 form line 3  5. Divide line 4 by 25,000				13,780 29,000 4,000 .16 2,205
Average Annual Wages Limitation  1. Enter the amount from Form 8941, line 8 2. Enter the amount from Form 8941, line 7 3. Enter the amount from Form 8941, line 3 4. Subtract 25,000 form line 3 5. Divide line 4 by 25,000				13,780 29,000 4,000 .16 2,205
Average Annual Wages Limitation  1. Enter the amount from Form 8941, line 8  2. Enter the amount from Form 8941, line 7  3. Enter the amount from Form 8941, line 3  4. Subtract 25,000 form line 3  5. Divide line 4 by 25,000				13,780 29,000 4,000 .16 2,205
Average Annual Wages Limitation  1. Enter the amount from Form 8941, line 8  2. Enter the amount from Form 8941, line 7  3. Enter the amount from Form 8941, line 3  4. Subtract 25,000 form line 3  5. Divide line 4 by 25,000  6. Multiply line 2 by line 5  7. Subtract line 6 from line 1. Reported this amount on				13,780 29,000 4,000 .16 2,205 9,738
Average Annual Wages Limitation  1. Enter the amount from Form 8941, line 8 2. Enter the amount from Form 8941, line 7 3. Enter the amount from Form 8941, line 3 4. Subtract 25,000 form line 3 5. Divide line 4 by 25,000 6. Multiply line 2 by line 5 7. Subtract line 6 from line 1. Reported this amount on	Form 8941, line 9			13,780 29,000 4,000 .16 2,205 9,738
Average Annual Wages Limitation  1. Enter the amount from Form 8941, line 8 2. Enter the amount from Form 8941, line 7 3. Enter the amount from Form 8941, line 3 4. Subtract 25,000 form line 3 5. Divide line 4 by 25,000 6. Multiply line 2 by line 5 7. Subtract line 6 from line 1. Reported this amount on  FTES Enrolled in Coverage 1. Enter the total enrolled employee hours of service from	Form 8941, line 9			11,943 13,780 29,000 4,000 .16 2,205 9,738



#### Form W-9 (Rev. August 2013) Department of the Treasury

# Request for Taxpayer Identification Number and Certification

Give Form to the requester. Do not send to the IRS.

W I LUSTE I AU	More for the second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second sec			
	Name (as shown on your income tax return)			
	Americana Community Center, Inc.			
ci.	Business name/disregarded entity name, if different from above			
9				
page	Check appropriate box for federal tax classification:			Exemptions (see Instructions):
듄	☐ Individual/sole proprietor	☐ Trust/	estate	
9 5	CT (killazorasana highiesa)			Exempt payee code (if any)
£ 2	Limited liability company. Enter the tax classification (C=C corporation, S=S corporation, P=part	inership) >		Exemption from FATCA reporting
Print or type	Thuild issuit combatty. Sixe as any presentation (0-0 on branch 2-0 on branch 2-0			code (if any)
其質				
Print or type Specific instructions on	☐ Other (see instructions) ►	Regue	otore nemo s	nd address (optional)
동	Address (number, street, and apt. or suite no.)	Ledae	later a tienro o	tion and the same
8.	4801 Southside Drive	_		
9	City, state, and ZiP code			
800	Louisville, KY 40214			
	List account number(s) here (optional)			
Par	Taxpayer Identification Number (TIN)	·······························		
BASI	your TIN in the appropriate box. The TIN provided must match the name given on the "Na	me" line	Social sec	strify number
to sur	vict backup withholding. For Individuals, this is your social security number (SSN). However	r, for a		
molele	ent alien, sole appropriator, or disregarded entity, see the Part I instructions on page 3. For of	ner mer		-     -
entitie	es, it is your employer identification number (EIN). If you do not have a number, see How to	geta		
	n page 3.		- Carleson	identification number
Note.	If the account is in more than one name, see the chart on page 4 for guidelines on whose		Ellipioyer	RIGHTINE AND INCIDENT
numb	er to enter.		6 1	- 1 2 5 1 3 0 6
			1,1,	
. <b>⊪</b> ar	H Certification			
Unde	r penalties of periury, I certify that:			
1 Th	e number shown on this form is my correct texpayer identification number (or I am waiting	for a nun	nber to be is	sued to me), and
- 1	to the banks with the large because (a) I am execut from backup withholding of	or (fo) I have	e not been i	notified by the Internal Revenue
2. 18	rn not subject to backup witholding because. (a) I all exempt that become mathematics excise (IRS) that I am subject to backup withholding as a result of a failure to report all inter-	est or divi	dends, or (c	the IRS has notified me that I am
nó	longer subject to backup withholding, and			
3. Ia	m a U.S. citizen or other U.S. person (defined below), and	alles is s		
4. The	s FATCA code(s) entered on this form (if any) indicating that I am exempt from FATCA repo	amiñ is ci	MICOL.	the authors to books in withholding
Certi	fication instructions. You must cross out item 2 above if you have been notified by the iR use you have falled to report all interest and dividends on your tax return. For real estate tr	RS THEIR YOU	u alre curren o itam 2 rin	ee not apply. For mortgage
	or and the area of the management of compact property concollation of dobt continuing	ne to an ii	movenuas resi	
Intere	ist paid, acquisition or abandonment of secured property, cancertaint of deat, continued to required to sign the certificate rally, payments other than interest and dividends, you are not required to sign the certificate.	tion, but y	ou must pro	wide your correct TIN. See the
justru	ections on page 3.			
Sign				
Here		Date >	4-10-	cory
Ger				f effectively connected income, and

Section references are to the internal Revenue Code unless otherwise noted.

Future developments. The IRS has created a page on IRS.gov for information about Form W-9, at www.irs.gov/w9. Information about any future developments affecting Form W-9 (such as legislation enacted after we release it) will be posted on that page.

#### **Purpose of Form**

A person who is required to file an information return with the IRS must obtain your correct texpayer identification number (TIN) to report, for example, income paid to you, payments made to you in settlement of payment card and third party network transactions, real estate transactions, mortgage interest you paid, acquisition or abandonment of secured property, cancellation of debt, or contributions you made to an IRA.

Use Form W-9 only if you are a U.S. person (including a resident alien), to provide your correct TIN to the person requesting it (the requester) and, when applicable, to:

- 1. Certify that the TiN you are giving is correct (or you are waiting for a number to be issued),
- 2. Certify that you are not subject to backup withholding, or
- 3. Claim exemption from backup withholding if you are a U.S. exempt payee. If applicable, you are also certifying that as a U.S. person, your allocable share of any pertnership income from a U.S. trade or business is not subject to the

 Certify that FATCA code(s) entered on this form (if any) indicating that you are exempt from the FATCA reporting, is correct.

Note. If you are a U.S. person and a requester gives you a form other than Form W-9 to request your TIN, you must use the requester's form if it is substantially similar to this Form W-9.

Definition of a U.S. person. For federal tax purposes, you are considered a U.S. person if you are:

- . An individual who is a U.S. citizen or U.S. resident alien,
- A partnership, corporation, company, or association created or organized in the United States or under the laws of the United States.
- An estate (other than a foreign estate), or
- A domestic trust (as defined in Regulations section 301.7701-7).

Special rules for partnerships. Partnerships that conduct a trade or business in the United States are generally required to pay a withholding tax under section 1446 on any foreign partners' share of effectively connected taxable income from such business. Further, in cartain cases where a Form W-9 has not been received, the rules under section 1446 require a partnership to presume that a partner is a foreign person, and pay the section 1446 withholding tax. Therefore, if you are a U.S. person that is a partner in a partnership conducting a trade or business in the United States, provide Form W-9 to the partnership to establish your U.S. status and avoid section 1446 withholding on your share of partnership income.



# FINANCIAL STATEMENTS AND INDEPENDENT AUDITOR'S REPORT

# AMERICANA COMMUNITY CENTER, INC.

JUNE 30, 2013 AND 2012

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STATEMENTS OF CASH FLOWS	8
NOTES TO FINANCIAL STATEMENTS	<b>Q</b>



Francisco & Principolo John D. Winstow, CFA Barbara A. Lasky, CFA Hargaras H. Anderson, CPA Sito Bryans, CPA 94) South First Street Louisville, KY 40203-2242 Photo: 102.594.9783

Fan. 502.594.9786

Web: www.able-cpea.com

E-mail: Able-Epide-cpea.com

Proxiding timely, accurate, useful information to decision makers

## INDEPENDENT AUDITOR'S REPORT

To the Board of Directors of Americana Community Center, Inc.

We have audited the accompanying financial statements of Americana Community Center, Inc., (a not-for-profit organization)(the Center) which comprise the statements of financial position as of June 30, 2013 and 2012, and the related statements of activities, functional expenses and cash flows for the years then ended, and the related notes to the financial statements.

# Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

## Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

## **Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Americana Community Center, Inc. as of June 30, 2013 and 2012, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Andrean, Brynt, Lerby + Writer, P.s.c.
Louisville, Kentucky
February 21, 2014

## STATEMENTS OF FINANCIAL POSITION AMERICANA COMMUNITY CENTER, INC. JUNE 30, 2013 AND 2012

	2013	2012
ASSETS  Cash  Grants receivable  Promises to give  Restricted cash  Land, building and equipment, net	\$ - 5,608 898,936 27,965 1,309,124	\$ 566,783 10,882 957,297 212,227 1,095,555
Total assets	\$2,241,633	\$2.842,744
LIABILITIES AND NET ASSETS LIABILITIES Accounts payable Accrued expenses Line of credit Notes payable Total liabilities	\$ 13,332 13,571 100,000 133,006 259,909	\$ 411,097 18,505 100,000 108,501 638,103
NET ASSETS Unrestricted Temporarily restricted Total net assets	988,181 993,543 1,981,724	922,659 1,281,982 2,204,641
Total liabilities and net assets	\$2,241,633	\$2,842,744

# STATEMENTS OF ACTIVITIES AMERICANA COMMUNITY CENTER, INC. FOR THE YEARS ENDED JUNE 30, 2013 AND 2012

		2013			2012	
Revenue and support:	Uncstrated	l'emporarily Restricted	Total	Unrestricted	Temporarily Restricted	Lotal
Contributions and grants faterest acome	\$ 98.496 90.397 157	374,000	\$ 98.496 473.397 157	\$ 188.302 103.449 1,645	\$ 826,315	\$ 188,302 929,764
Total revenue and support	220.818	374,010	594.818	315.470	826.315	22.074
Net assets released from restrictions Restrictions satisfied by payments	(42.439)	(662,439)	. To	1.136.238	(1,136,238)	is a
Total revenue, support and reclassifications	883.257	(288,439)	594,818	1451,708	(5.09,923)	1.1.41.785
Expenses: Program services Management and general Fund raising	585,872 113,436 118,427	P. A. P. C. L.	585.872 113,436 118,427	601.050 97,400 143.029	á tạ s	97.400
Total expenses	817.735		817,735	844.479	***************************************	8-4,470
Increase (decrease) in net assets Net assets at beginning of year	65.522	(288.439)	(222.917)	607229	(309.923)	297,306
Net assets at end of year	\$ 988.181	\$ 993,543	\$ 1.981.724	\$ 922,659	\$ 1.281.982	\$ 2.204,641

The accompanying notes are an integral part of these financial statements

STATEMENTS OF FUNCTIONAL EXPENSES
AMERICANA COMMUNITY CENTER, INC.
FOR THE YEARS ENDED JUNE 30, 2013 AND 2012

		2013	Sal.			2012	김		
			Managenem				Management		
		Program	and	Fund		Program	and	love	und
	Toles	Services	Cyenural	Raising	Total	Services	General	2	Kaising
	\$ 358.476	\$ 222,064	\$ 62,995	\$ 73,417	\$ 396,893	\$ 266,320	\$ 57.387	6/3	73,186
Payroll taxes	28.661	17,752	5,039	5.870	31,953	21,441	4,620		5.892
Emphyee benefits	110,702	68.569	19,461	22,672	102,879	69,032	14,876		18.971
Contract services	12,707	5,820	<b>.</b> ≸•	6.887	40,725	9,475	. 1		31,250
Salphies	20.816	16,670	2.194	1,952	22.859	15,339	3,305		4215
Office expense	5.942	4,401	724	710	10,691	7,174	1,546		1.971
Program expense	55.613	55,613	-st	1	54,711	54,711	i		4
Postage	488	302	98	100	516	346	75		35
Printing	163	101	29	33	720	483	104		133
Occupancy	108.190	99535	7.357	1,298	99,209	91,272	6,746		1.191
Insurance	29.398	27.046	1,999	353	17,551	16,147	1,193		211
	10.528	9,686	716	126	9,552	8.788	649		5
Professional fees	8.779	1,721	6,489	569	8,271	5,550	1,196		1.525
Telephone	4.216	2,884	623	709	168'5	3.282	707		206
	11.510	8.249	868	2,363	14313	9,604	2,070		2,639
Training	90	189	#,	137	1,056	7776	79		ŧ
Dues, subscriptions & journals	2.450	1,517	431	205	1,599	1,073	231		295
Miscellaneous	3,159	1,753	1,326	08	1,050	f	913		137
Depreciation	45.119	41,508	3,069	545	25,040	23,036	1.703		301
Total expenses	\$ 817.735	\$ 585,872	\$ 113,436	\$ 118,427	\$ 844,479	\$ 604,050	\$ 97,400	S	\$ 143,029

The accompanying notes are an integral part of these financial statements

#### STATEMENTS OF CASH FLOWS AMERICANA COMMUNITY CENTER, INC. FOR THE YEARS ENDED JUNE 30, 2013 AND 2012

	<u>2013</u>	2012
CASH FLOWS FROM OPERATING ACTIVITIES:		
Change in net assets	\$ (222.917)	\$ 297,306
Adjustments to reconcile change in net assets		
to net eash provided (used) by operating activities:		
Depreciation	45.119	25,040
(Increase) decrease in operating assets:		
Grants receivable	5,274	(7.404)
Promises to give	58,361	533,521
Increase (decrease) in operating liabilities:		
Accounts payable and accrued expenses	(402.699)	400,230
Contributions restricted for long-term purposes	-	(629,907)
Net cash provided (used) by operating activities	(516,862)	618,786
CASH FLOWS FROM INVESTING ACTIVITIES:		
(Increase) decrease in restricted cash	184,262	(212,227)
Purchase of improvements and equipment	(258.688)	(538,296)
Net cash provided (used) by investing activities	(74,426)	(750,523)
CASH FLOWS FROM FINANCING ACTIVITIES:		
Proceeds from notes payable	30,000	2
Payments on notes payable	(5,495)	(5,186)
Contributions restricted for long-term purposes		629,907
Net cash provided (used) by financing activities	24,505	624.721
Net increase (decrease) in cash	(566,783)	492,984
Cash at beginning of year	566.783	73,799
Cash at end of year	\$ -	\$ 566,783
SUPPLEMENTAL DISCLOSURES:		
In-kind donations of equipment	\$ -	\$ 3.782
Cash paid for interest	\$ 10,528	<b>§</b> 9.552

The accompanying notes are an integral part of these financial statements

#### NOTES TO FINANCIAL STATEMENTS AMERICANA COMMUNITY CENTER, INC. JUNE 30, 2013 AND 2012

### NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The Americana Community Center, Inc. (the Center) is a not-for-profit organization, located in Louisville, Kentucky, which seeks to provide a spectrum of services for the many diverse residents of Metro Louisville. This enables people to discover and utilize resources to build strong families, create a safe, supportive community and realize their individual potential.

Among the programs offered by the Center are the following: Family Education, Adult Education (including GED, English as a Second Language, and citizenship classes), Youth Programs (after-school and summer program), Asset Building, the annual Americana World Festival, a Community Garden, Community Building activities and special events, and the Family Health Center-Americana in partnership with Family Health Centers, Inc. Funds to provide these services are provided by individuals, corporations, foundations and the City of Louisville.

#### Basis of Accounting

The financial statements of the Center have been prepared on the accrual basis of accounting and accordingly reflect all significant receivables, payables and other liabilities.

#### Rasis of Presentation

Financial statement presentation follows the recommendations of the Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC) with regards to financial statements of Not-for-Profit Organizations. Under this guidance, the Center is required to report information regarding its financial position and activities according to three classes of net assets: unrestricted net assets, temporarily restricted net assets, and permanently restricted net assets. A description of the three net assets categories follows:

<u>Unrestricted Net Assets</u>: include the portion of expendable funds that are not subject to donor-imposed stipulations.

<u>Temporarily Restricted Net Assets</u>: include gifts for which donor-imposed restrictions have not been met.

<u>Permanently Restricted Net Assets</u>: include amounts which the donor has stipulated that the corpus be invested in perpetuity and only the income be made available for program operations in accordance with donor restrictions.

#### Estimates

Management uses estimates and assumptions in proparing financial statements. Those estimates and assumptions affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities, and the reported revenues and expenses. Actual results could differ from those estimates.

#### Cash

The Center considers all checking accounts and money market accounts to be cash equivalents. Cash received with donor-imposed restrictions limiting its use to long-term purposes is not considered eash for the purposes of the statement of cash flows. Restricted eash includes eash held for campus improvements.

#### Grants Receivable

Grants receivable consist primarily of amounts due from reimbursement type grants, where the expenditure has already been made, or the program objective has been met, and reimbursement has been requested from the grantor.

#### **Promises to Give**

Promises to give are recognized when the donor makes a promise to give to the Center that is, in substance, unconditional. Unconditional pledges receivable becoming due in the next year are recorded at net realizable value. Unconditional pledges receivable in subsequent years are reported at the present value of their net realizable value, using risk free interest rates applicable to the years in which the promises are recognized. Conditional promises to give are recognized when the conditions on which they depend are substantially met.

#### Land, Building and Equipment

Land, building and equipment is recorded at cost, or if donated, at the approximate fair value at the date of donation. The cost of property and equipment purchased in excess of \$500 is capitalized. Depreciation is computed using primarily the straight-line method over the estimated lives of the assets.

#### Contributions

Contributions received are recorded as unrestricted, temporarily restricted, or permanently restricted support, depending on the existence and/or nature of any donor restrictions.

Support that is restricted by the donor is reported as an increase in unrestricted net assets if the restriction expires in the reporting period in which the support is recognized. All other donor-restricted support is reported as an increase in temporarily or permanently restricted net assets, depending on the nature of the restriction. When a restriction expires (that is, when a stipulated time restriction ends or purpose restriction is accomplished), temporarily restricted net assets are reclassified to unrestricted net assets and reported in the statement of activities as net assets released from restrictions.

#### In-Kind Contributions

The Center receives in-kind contributions from various corporations and individuals in the form of supplies and equipment. These in-kind items are recorded as part of the public support on the statements of activities. The donated items are recorded at their fair value at the time of donation and were \$6,100 and \$13,624 for the years ended June 30, 2013 and 2012, respectively.

#### **Donated Services**

No amounts have been reflected in the financial statements for donated services. The Center generally pays for services requiring specific expertise. However, many individuals volunteer their time and perform a variety of tasks that assist the Center with specific assistance programs, and the Center has partnerships with organizations that provide in-kind contributions including Jefferson County Public Schools Adult Education, Jefferson County Public Schools ESL K-12, Kentucky Refugee Ministries, and Family Health Centers, Inc. Also, in partnership with the Corporation for National & Community Service, the Center has Americorps VISTA members, and student interns from the University of Louisville.

#### **Expense Allocation**

Directly identifiable expenses are charged to program and supporting services. Expenses related to more than one function are charged to programs and supporting services based on time studies or square footage.

#### Income Tax Status

The Center is exempt from federal income tax under Section 501(c)(3) of the Internal Revenue Code. In addition, the Center qualifies for the charitable contribution deduction under Section 170(b)(1)(A) and has been classified as an organization other than a private foundation under Section 509(a)(2).

Management has concluded that any tax positions that would not meet the more-likely-than-not criterion of FASB ASC 740-10 would be immaterial to the financial statements taken as a whole. Accordingly, the accompanying financial statements do not include any provision for uncertain tax positions, and no related interest or penalties have been recorded in the statement of activities or accrued in the statement of financial position. Federal and state tax returns of the entity are generally open to examination by the relevant taxing authorities for a period of three years from the date the returns are filed.

#### Reclassifications

Certain accounts in the prior year financial statements have been reclassified for comparative purposes to conform to the presentation in the current year financial statements.

#### Subsequent Events

Management has evaluated subsequent events for recognition or disclosure in the financial statements through February 21, 2014, which was the date at which the financial statements were available to be issued.

#### NOTE 2. CONCENTRATIONS OF CREDIT RISK

<u>Cash</u> - The Center maintains its cash balances in several financial institutions in Louisville, Kentucky. The cash balances are insured by the Federal Deposit Insurance Corporation. At various times during the year, the cash balances exceed amounts federally insured. The risk is managed by maintaining all deposits in high quality financial institutions.

<u>Promises to Give</u> – Financial instruments that are exposed to credit risk consist of promises to give. Promises are principally with foundations and corporations based in the Louisville area. Realization of these accounts is dependent on various individual economic conditions.

#### NOTE 3. PROMISES TO GIVE

Promises to give consist of the following at June 30:

	2013	2012
Capital campaign Operations	\$ 727,722 223,345	\$ 996,861 27,917
	\$ 951,067	\$1,024.778
Receivable in less than one year Receivable in one to five years Receivable in more than five years	\$ 331,788 419,279 200,000	\$ 285,250 439,528 300,000
Total promises to give	951,067	1,024,778
Less discourts to not present value	(52,131)	(67,481)
Net promises to give	\$ 898,936	\$ 957,297

Promises to give due in more than one year are recognized at fair value, using present value techniques and a discount rate of 2%. No allowance for doubtful accounts is necessary, as management believes that all amounts are collectible.

#### NOTE 4. LAND, BUILDING AND EQUIPMENT

Land, building and equipment consist of the following at June 30:

	2013	2012
Land	\$ 81,800	\$ 81,800
Building and improvements	1,408,383	1.152,386
Furniture and equipment	113,875	111,184
Total costs	1,604,058	1,345,370
Less accumulated depreciation	(294,934)	(249,815)
Land, building and equipment, net	\$1,309,124	\$1,095,555
Depreciation expense	\$ 45,119	\$ 25.040

#### NOTE 5. LINE OF CREDIT

The Center has available a \$100,000 line of credit, with \$100,000 outstanding on June 30, 2013. Advances on the line of credit carry an interest rate of prime plus 1% (4.25% on June 30, 2013). The credit line is secured by an interest in the property located at 4801 Southside Drive.

#### NOTE 6. NOTES PAYABLE

Notes payable consisted of the following at June 30:

	2013	2012
Mortgage payable to a bank, secured by real property at 4801 Southside Drive, interest rate of 5,75%, monthy payments of \$977 with a maturity of October, 2020.	\$ 103.006	\$ 108,501
Note payable to a not-for-profit, with an interest rate of 0%, and no required principal payments due until maturity at June, 2015	30,000	
	\$ 133,006	\$ 108,501

The annual maturities for each of the next five years are as follows:

6/30/14	\$ 5,972
6/30/15	36,325
6/30/16	6,698
6/30/17	7,094
6/30/18	7,513
Thereafter	69,404
Total	\$ 133,006

As of January 31, 2014, management anticipates that the mortgage above, with a balance of \$103,006, as well as the line of credit discussed in Note 5, will be refinanced as part of a new loan package for further campus improvements. The anticipated refinancing loan will be approximately \$371,000, with an interest rate of 3.75%, paid over a 15 year term, with the interest rate to reset after five years

A second mortgage of \$600,000 is also anticipated, with annual \$100,000 principal payments. This loan should also have an interest rate of 3.75%, with a final maturity anticipated in winter of 2020.

#### NOTE 7. RESTRICTIONS ON ASSETS

Temporarily restricted net assets consist of the following:

	<u>2013</u>	2012
Renovation Programs	\$ 732,208 261,335	, ,
Total	\$ 993,543	\$1,281,982

#### NOTE 8. LEASING ARRANGEMENTS

The Center leases office space to other not-for-profit agencies on a month-to-month basis. Annual rents received under this arrangement for the years ended June 30, 2013 and 2012 were \$8,838 and \$8,539, respectively.

#### NOTE 9. INTERFUND BORROWINGS

As of June 30, 2013, the Center has borrowed approximately \$67,000 of donor-imposed temporarily restricted net assets for use in current operations. The borrowings are unsecured and bear no interest.

#### NOTE 10. GOING CONCERN

The Center has experienced significant decreases in unrestricted net assets for the last six years, and is having difficulty obtaining sufficient unrestricted funds to provide working capital. Of the \$988,181 in unrestricted net assets at June 30, 2013, all is invested in land, buildings and equipment and, accordingly, does not represent liquid funds. Additionally, as of June 30, 2013, the Center's current liabilities exceed its current assets by \$21,295. Based on these factors, the Center's eash flows may not be sufficient to timely satisfy its current liabilities.

As a result of operational losses, the Center has been forced to borrow, both from banking institutions, other charitable organizations, and from its own reserves of each restricted by donors, including each restricted for long term campus improvements.

The Center has sought out means to refinance its existing obligations at more favorable terms, and has sought permission from donors who originally intended to support the capital campaign to allow them to use their funds for operations, or to temporarily use the funds for operations until a shortfall can be restored. It also has sought out additional funding from other not-for-profit organizations, and in some cases, has been successful.

The Center is evaluating its options in order to increase revenue, and decrease operating expenditures. It has already implemented some measures, such as salary reductions and total staff reductions in management.

The ability of the Center to continue as a going concern is dependent on the success of these actions. These financial statements do not include any adjustments that might be necessary if the Center is unable to continue as a going concern.

Americana Community Center Cash Flow Projection FY2013

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											:	•	
2	λ <sub>ll</sub> γ	August	September	October	November	December	January	February	March	April	May	June	Lota
3	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Projected	Projected	Projected	
4 Opening Balance	15,467	138,466	97,938	81,841	75,110	36,028	118,578	78,201	22,072	24,930	16,258	(33,504)	
5 INCOME													
6 Donations	3,110	6,710	980	6,272	2,619	4,610	4,103	337	9,565	6,516	3,370	3,521	51,693
7 Community Activities									542	3,825	275	8,110	12,752
8 Other (Incl rent & interest)	1,383	904	315	1,128	299	980	998	20	2,120	200	750	1,000	10,552
9 Other (to fund Operations)												10,000	10,000
	35				8				32	50	200	200	525
			1,448						1,500				2,948
_											1,000	1,000	2,000
		ŀ	130	9.150	13,380	10.500						15,000	48,160
						1.800							1.800
						988							8,689
40 Produce France	000					200,0							25,000
	000'C7					200						Ī	20000
17 CE&S						000,10							000,00
18 Cralle Fdn									,	10,000			10,000
19 Dollar General												10,000	10,000
20 General Mills				10,000									10,000
21 Gheens	100,000											10,000	110,000
_	29,450												29,450
										3.000			3,000
					•					1,000			1,000
25 JHSMS-Kids Cafe	2.689				-								2,689
										5,000	,		6,000
27 Kosair Fdn													-
28 KY Colonels									1,125				1,125
	,										2,500		2,500
30 LABC-VITA-MUW										2,500			2,500
-			000'6			000'6			000'6	9,000			36,000
32 Lou Metro Youth Svc				5,050		2,050			5,050	5,050			20,200
33 Louisville Metro Council			ŀ									15,000	15,000
34 Metro United Way	8,333	8,333	. 8,333	8,333	8,333	8,333	8,333	8,333	8,333	8,333	8,333	8,333	100,000
35 MUW/Gheens Fdn		330											330
36 Norton Fdin						15,000							15,000
						2,000							2,000
38 PNC Bartk		1,000		20,000									21,000
_												5,000	2,000
			20,000										20,000
									20,000				20,000
				2,000									5,000
43 Uoff, Kent School - STRC				2,000									5,000
												8,891	8,891
45 VISTA Support										3,000		3,500	6,500
46 WHAS Crusade for Children	Н		2,033							5,000			9,308
47 Total Income	172,276	17,277	42,220	69,933	25,008	129,861	13,292	8,720	57,267	62,775	16,428	99,555	714,614
48													714,814

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									NCS.		1		15
	July	August	September	October	November	December	January	February	March	April	May	June	Total
	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Projected	Projected	Projected	
49 EXPENSE										į			
50 Payroll	34,978	23,561	25,384	44,965	31,669	30,486	25,926	30,723	30,606	47,854	42,297	28,909	397,358
51 Other Personnel Expense	10,890	7,914	11,284	7,773	10,612	3,636	5,762	2,090	10,949	4,116	3,656	4,041	85,724
52 Other Operating Expense	4,619	3,441	4,220	9,561	288'5	8,713	5,541	3,685	4,844	7,704	7,216	8,521	73,455
53 Occupancy Expense	10,926	8,370	9,197	8,318	7,932	10,450	13,482	8,991	8,377	8,515	9,765	8,538	112,862
54 Travel-Ail	464	230	1,022	274	99/	122	1,321		1,344	716	716	716	7,690
55 Business Meals	-		\$ 553		ľ	ı	W.	,	87	41	4	41	210
56 Professional Svcs-Audit								6,500					6,500
Misc experise		-				08	0					13,000	13,030
58 Interest Expense/Bank Fexs	1,321	658	1,373	474	1,776	642	482	3,637	2,489	2,500	2,500	2,500	20,551
60 Total Expense	63,198	44,378	52,479	71,366	58,141	54,078	52,515	58,626	58,695	71,446	66,191	66,266	717,380
Net MNTHLY income/Loss	109,077	(27,101)	(10,260)	(1,432)	(33,132)	75,783	(39,223)	(49,906)	(1,428)	(8,671)	(49,762)	33,289	
													717,380
63 YTD Cash Flow	138,466	97,938	81,841	75,110	36,028	118,578	78,201	22,072	24,930	16,258	(33,504)	(215)	12,701
													•
65 Line-of-CR Borrow	100,000							(100,000)					•
66 MUW loan (payoff due 7/15)										-		15,000	
67 Kosair approved CC loan	18,000											80,000	



## Americana Community Center, Inc.

#### "Where Louisville Meets the World"

4801 Southside Drive. Louisville, KY 40214 (502) 366-7813 Fax: (502) 366-6382 www.americanacc.org

The Americana Community Center is a non-profit organization, which provides a spectrum of services for the many diverse residents of Metro Louisville.

These services enable people to discover and utilize resources to build strong families, create a safe, supportive community and realize their individual potential.

#### **Self Assessment**

Americana Community Center is committed to providing our participants with comprehensive and holistic services. We are also committed to collecting data that reflects and monitors the work that we are doing. All demographic and attendance data is logged into our Kidtrax database. We use this to keep track of daily attendance averages and to see which kids are participating in which programs. Through our partnership with Jefferson County Public Schools, we are also able to asses each students grades, GPA, and attendance. This medium is used to identify behavioral and academic problems that our participants may be facing. For our pre-kindergarten youths, we use the nationally recognized Ages and Stage Questionnaire that monitors each child's general development and helps to determine if their mental and physical progress is on schedule. Our program as a whole is monitored through an annual Self-Evaluation provided by the Louisville Metro Government, and we also conduct a Youth Survey at the end of each school year to collect insight into ways to expand and improve the services.

Board: Barry Barker, Chair; Gregory Brotzge, Vice-Chair; Sharon Landrum, Treasurer; Ryan Simpson, Secretary; Stuart Alexander III; Patrick Bouldin; Gregory Carroll; Chip Hancock; Nadareca Thibeaux; Kelly McDonough; Faustin Ndagijimana; David Owen; Shahid Qamar; Scott Wegenast

Executive Director: Edgardo Mansilla, MSW











## LOUISVILLE QUALITY STANDARDS FOR OUT OF SCHOOL TIME PROGRAMS

Minimum Standards

A Tool for Achieving Quality Programming & Continuous Improvement

In cooperation with the Out of School Time Coordinating Council

Funded by the Wallace Foundation

## **Minimum Quality Standards Self-Assessment Forms**

	Agency Name:Americana Community Center		
1	Assessor/Job Title:Kristin Burgoyne/Programs Director		
	Category 1: Environment Element 1.1 Indoor and/or Outdoor Environments		
Standard 1.	1.2 Environment is physically accessible to children, youth, staff and families wit	h disab	ilities.
Indicators: (M	ust meet 3 of 4 indicators)	YES	NO
•	The environment has accessible ramps or elevators for individuals with disabilities (O)	x	
•	Individuals with disabilities can access environment without assistance (O)	x	
•	There are appropriate signs designating accessibility (O)	х	e.i
•	Any materials and supplies needed are available and accessible for individuals with disabilities (O)	x	
Self- Assessment:	Meets Standard Working on Standard Not Yet Addressed	N	/A
	Category 2: Program Evaluation and Assessment Element 2.1: Program		
Standard	2.1.1 Measurable goals are aligned with the organization's vision and mission st	atemen	its.
Indicators: (M	ust meet all indicators)	YES	NO
	Organization vision and mission is written and visible to all stakeholders (D&O)	x	
•	Measurable program goals are written and aligned with organizational vision and mission (D)	х	
•	Staff are aware of program goals and how they align with vision and mission (D&O)	x	
Self- Assessment:	Meets Standard Working on Standard Not Yet Addressed	N/A	
Strategies/Plan	to work toward or to meet Standard:		

#### Category 2: Program Evaluation and Assessment Element 2.1 Program

Standard 2.1.3 Conducts focus groups, surveys, and/or evaluations with staff, young people, families, volunteers and/or stakeholders, at least annually.

Indicators: (M	ust meet 4 of 5 indicators)	YES	NO
	<ul> <li>Organization collects various types of data (focus groups, surveys and/or evaluations) and can demonstrate how it is used to measure quality, program effectiveness, impact and quality improvement (D)</li> </ul>	х	
	<ul> <li>Conducts focus groups, surveys, and/or evaluations with staff, young people, families, volunteers and/or stakeholders, at least annually (D&amp;O)</li> <li>A plan for monitoring and assessing the program is designed and implemented</li> </ul>	x	
	<ul> <li>(D&amp;O)</li> <li>All stakeholders have the opportunity to participate in the evaluation process and receive results (D&amp;O)</li> </ul>	x	
	Based on evaluation results, organization makes adjustments to increase effectiveness and satisfaction (D&O)	х	
Self- Assessment: (Circle One)	Meets Standard Working on Standard Not Yet Addressed	N/A	

Strategies/Plan to work toward or to meet Standard:

	Category 3: Health, Safety and Nutrition Element 3.2 Safety		
S	tandard 3.2.1 Staff supervises young people at all times, to ensure their safe	ety.	
Indicators: (Mu	st meet 6 of 7 indicators)	YES	NO
•	Staff can be observed supervising young people at all times (O)	х	
•	Young people are not left alone during hours of operation (O)	х	
•	Staff models and teaches good safety habits to young people (O)	x	
•	Written emergency procedures are posted in plain view (O)		х
•	Charged fire extinguishers are present in program areas (O)	х	
•	First aid kits are available and visible to staff and young people (O)	х .	
•	All program space entrances are supervised for security (O)	x	
Self- Assessment:	Meets Standard Working on Standard Not Yet Addressed	N/A	

Strategies/Plan to work toward or to meet Standard:

Evacuation signs for fire need to be posted in every classroom and community room in the building. Practice evacuations do happen and teachers go over evacuation plans.

#### Category 3: Health, Safety and Nutrition Element 3.2 Safety Standard 3.2.2 Staff is trained in CPR and first aid. Indicators: (Must meet all indicators) YES NO Documentation of First Aid and CPR certification for staff is available (D) Х At least one staff person who is certified in First Aid and CPR is available during hours of operation (D) Х Self-Meets Standard Working on Standard Not Yet Addressed N/A **Assessment:** Strategies/Plan to work toward or to meet Standard: Category 3: Health, Safety and Nutrition Element 3.2 Safety Standard 3.2.3 Staff identifies, documents and reports suspected child abuse and neglect. Indicators: (Must meet all indicators) YES NO Staff are aware of abuse and neglect laws (D&O) Staff are trained to recognize, document and report abuse and neglect (D&O) Х Program policies and procedures include the legal requirements for reporting of abuse and neglect (D) Х Self-Meets Standard Working on Standard Not Yet Addressed N/A **Assessment:** Strategies/Plan to work toward or to meet Standard:

#### Category 3: Health, Safety and Nutrition Element 3.2 Safety

Standard 3.2.4 Program space is kept free of health and safety hazards and the outdoor and/or indoor space meets or exceeds local health and safety guidelines.

ndicators: (Mu	st meet 11 of 14 indicators)	YES	NO
	Staff have been trained and meet all health and safety guidelines (D)	x	
	Regular health and safety checks are conducted (D)	х	
	and the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of t	x	
	as as a second second second second (D)	x	
	Section 1 and control of reporting health and cofety	x	
•	Organization has health, safety, nutrition and emergency/disaster plan included in their policies and procedures and they are available to all participating families (D)	x	
	All toxic materials are kept in original, labeled containers (O)	х	-
•	- I the second and the second facilities (O)	х	
	All areas have proper lighting (O)	х	
•	Stairways, hallways and exits are unobstructed (O)	х	ļ
	Fire drills are conducted at least annually (D)	х	
	Portable space heaters are not permitted (D)	x	
	Weapons and firearms are prohibited, except when they are part of a learning activity, i.e. archery (D)	х	_
	Staff encourages good hygiene practices (O)	х	
Self- Assessment:	Meets Standard Working on Standard Not Yet Addressed	N/A	

Strategies/Plan t	to work toward	or to	meet Stand	ard
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Category 3: Health, Safety and Nutrition Element 3.2 Safety Standard 3.2.5 For programs that provide transportation, there are established written policies to ensure the safety of staff and young people; and the program complies with all legal requirements for vehicles and drivers.

Indicators: (Mu	st meet 8 of 10 indicators)	YES	NO
,	Policies and procedures for transportation are available for review, and include use of cell phones and tobacco and other drugs (D)	X	_
1	Staff have been trained in transportation policies and procedures (D)	×	
•	Vehicles receive regular manufacturers recommended maintenance and safety checks (D)	x	
(	Visual safety checks are conducted with each use of vehicle (O)	x	
•	Current proof of insurance must be on file with organization (D)	x	
•	All vehicles, where legally required, are equipped with safety restraints and first aid kits (O)	x	_
•	All staff driving vehicles must be 21 or older, with a valid driver's license and have a good driving record, which is checked annually (D)	x	
•		x	
		x	
	A copy of a valid driver's license for each staff person will be kept on file (D)	x	
Self- Assessment:	Meets Standard Working on Standard Not Yet Addressed	N/A	

Strategies/Plan	to	work toward	or to	meet 9	standard	
-----------------	----	-------------	-------	--------	----------	--

Ca	tegory 4	1: Profe	essional	Develo	oment
	Eleme	nt 4.2 \	/oluntee	r Traini	ng

Standard 4.2.1 Volunteers are trained.

ndicators: (Mus	st meet 4 of 5 indicato	rs)		YES	NO
•	All volunteers receiv	e a written job description (D)		х	
	<ul> <li>All volunteers attend an orientation prior to starting (O)</li> </ul>				
•	Staff works closely v (O)	vith volunteers to provide appr egular meetings where they ha	opriate training and supervision ve an opportunity to provide input	x	
	• Volunteers are prov	ided opportunities to attend st	aff development training (O)	x	
Self- Assessment:	Meets Standard	Working on Standard	Not Yet Addressed	N/A	

Strategies/Plan to work toward or to meet Standard:

## Category 4: Professional Development

Element 4.3 Opportunities for Professional Growth

Standard 4.3.2 Opportunities for ongoing training are provided in order to engage and retain qualified staff.

dicators: (Must	cators: (Must meet 5 of 6 indicators)				
<ul> <li>A minimum of 15 hours (6 hours for part-time staff) of professional development is required on an annual basis (D&amp;O)</li> </ul>					
•	Program administra management and st training (D&O)	ition and site directors shall also taff supervision as part of their	annual professional development	х	
•	skills (D&O)		ing to assist staff to enhance their	х	
•	Adequate training r	ecords are kept on file to ensur	e staff meet training needs (D)	_x	<u> </u>
•		g in First-Aid & CPR (D&O)		X	<u> </u>
•		ng in identifying and reporting c	hild abuse and neglect (D&O)	х	
Self-	Meets Standard	Working on Standard	Not Yet Addressed	N/A	

Assessment:

Strategies/Plan to work toward or to meet Standard:

## Category 5: Program Management

Element 5.1 Sustainability and Fiscal Infrastructure

Standard 5.1.1 Administration provides fiscal management and program oversight through sound budgeting and accounting principles. The program maintains a budget and accounting system with accurate records of funds, both received and dispersed.

Indicators: (Mu	st meet all indicators)			YES	NO
•	X				
•	<ul> <li>Fiscal management supports program goals (D)</li> <li>Administration adopts annual budget (D)</li> </ul>				
•	Administration utili records of revenue	zes an appropriate accounting and expenses (D)	system and maintains accurate	\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	
Self- Assessment:	Meets Standard	Working on Standard	Not Yet Addressed	N/A	

#### **Category 5: Program Management Element 5.2 Human Resources**

Standard 5.2.1 A standard hiring process is implemented that ensures all staff (paid and unpaid) have the personal attributes, ability to learn needed skills and professional qualifications appropriate for their position.

Indicators: (Mus	st meet 6 of 8 indicators)	YES	NO			
•	All staff positions are posted and advertised (D)	x				
<ul> <li>Applications are screened for appropriate education and experience (D)</li> </ul>						
•	Reference, state and national criminal records screening, and previous job (D) performance checks are completed and kept on file for paid/unpaid staff (D)					
•	Interviews are conducted prior hiring and paid/unpaid staff are observed interacting with young people (D)	×				
•	There is a written job description for all paid/unpaid staff (D)					
•	Administration oversees and documents personnel process including dates of application, commencement, termination and retention for their positions (D)	×				
•	All staff have appropriate education and skills required for their positions (D) Staff may be screened for drug use (D)	×				
Self- Assessment:	Meets Standard Working on Standard Not Yet Addressed	N/A				

Strategies/Plan to work toward or to meet Standard:

## **Category 5: Program Management**

**Element 5.2 Human Resources** 

Standard 5.2.2 Staff is provided with an orientation that includes a review of the job description, personnel policies, program policies, mission and goals, procedures and quality standards.

Indicators: (Must meet all indicators)

**YES** 

NO

*					
	New staff members	s receive comprehensive job o	prientation (D)	l x	
		s are introduced to program q		×	+
		s are introduced to and sign co	- · · ·	X	+-
Self- Assessment:	Meets Standard	Working on Standard	Not Yet Addressed	N/A	
Strategies/Pla	n to work toward or to n	neet Standard:		_	
		Category 5: Program Ma			
	-	Element 5.3 Policies and I			
Standard	<b>I 5.3.1</b> : The organization	on has a manual of all polici	es and procedures that is distrib	uted and	/or
			ools and community members.		
ndicators: (M	ust meet 4 of 5 indicato	rs)		YES	N
	All staff members have	ave copies of access to policie	s and procedures manual (D)	×	_
	<ul> <li>Young people and fa</li> </ul>	amilies demonstrate at least a	general understanding of	-	
	organization policies	s and procedures (O)		x	
	<ul> <li>Parents of participal</li> </ul>	nts, schools and community m	nembers may review policies and	-	
	procedures manual	upon request (D&O)		x	
			cedures and act accordingly (O)	X	
	<ul> <li>Organization policie</li> </ul>	s and procedures are reviewe	d and updated regularly (D)	х	
Self- Assessment:	Meets Standard	Working on Standard			
		g on otenaara	Not Yet Addressed	N/A	
	to work toward or to m		Not Yet Addressed	N/A 	

Category 5: Program Management		
Element 5.3 Policies and Procedures		
Standard 5.3.3 The program maintains an appropriate staff/participant ra	tio based on the ages and al-	ilitia
of young people and/or types of activities	s.	mue
of young people and/or types of activities  Indicators: (Must meet all indicators)	S. YES	NC

Self- Assessment:	Meets Standard	Working on Standard	Not Yet Addressed	N/A	
Strategies/Plan	to work toward or to m	eet Standard:			
		Category 5: Program Mar			
		Element 5.3 Policies and P		ntoorc	
		n maintains accurate record	ds of participants, staff and volu		NO
Indicators: (M	ust meet all indicators)			YES	NO
	<ul> <li>Participant age, se</li> </ul>	ains & secures all participant a chool address, phone, particip on, benefits, hours, record che	ation rate, emergency info, etc. (D)	x	8
Self- Assessment:	Meets Standard	Working on Standard	Not Yet Addressed	N/A	
	n to work toward or to m	neet Standard:			
		Element 6.2 Sched			
Standard 6.2	.1 The program sched the inc	ule is consistent enough to dividual or situational needs	establish a routine, yet offers fle s of all participants.	exibility to	meet
Indicators: (N	lust meet all indicators)		_	YES	NO
	Program structure is	consistent and predictable (O	)	X	
•		t are sequential with clear step		×	_
		ough several activities or segm		X	
Self- Assessment:		Working on Standard	Not Yet Addressed	N/A	
Strategies/Pla	n to work toward or to r	neet Standard:			<del></del>
		Category 6: Program St	tructure		
		Element 6.3 Curriculum			
Standard 6.3	1: Program curriculur		y planned to align with the missi	on and	
goals of the p	rogram and promote	the development of all your	ng people		-
	ust meet 3 of 4 indicato			YES	NO
<u> </u>			d at all planning meetings (D&O)	X	
	Staff are aware of, a	and communicate, how each a	ctivity works towards achieving	x	
40		(D) Documentable		Self-Asse	ssmen
10		(U) Documentable	(5) 5555. 145.5	- <del>-</del> -	

		program goals (O)			<u> </u>	
	•	Programs foster a sense	of belonging and member	rship to the organization (O)	х	
	•	Program activities are co	onsistent with mission and	d philosophy (O)	х	
Self- Assessment:		Meets Standard W	orking on Standard	Not Yet Addressed	N/A	
itrategies/Pla	an to	work toward or to meet	Standard:			
·						
			Category 6: Program St	tructure		
			lement 6.3 Curriculum			
Standard 6	.3.4	The state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the s		oung people in hands-on, intera	ctive activ	vitie
		meet 3 of 4 indicators)			YES	N
		The program utilizes lear	rning strategies that enga	ge the creativity of young people		
		(0)	ming strategies that enga	ge the creativity of young people	l x	
		10)				_
	•		l in hands-on learning (O)		x	
	•	Participants are involved	J. ,			
	•	Participants are involved Participants are involved	l in hands-on learning (O) I in project-based learning eople to master new skills	g (O)	x	
Self- Assessment:	•	Participants are involved Participants are involved Program allows young pe	l in project-based learning	g (O)	х .	

	Category 7: Governance		
	Element 7.1 Board of Directors/Advisory Council		
Standard 7.1	1 Organization has a Board/Advisory Council and the members' roles and respor written and well-defined.	sibilities	are
Indicators: (Mu	st meet all indicators)	YES	NO
-	The By-Laws include Board/Advisory Council members roles and responsibilities (D)	x	_
•	There is a published regular Board/Advisory Council meeting schedule (no less than once a year) (D)	x	
•	New Board/Advisory Council Members receive a Handbook (D)	Y	_

Self- Assessment:	Meets Standard	Working on Standard	Not Yet Addressed N	I/A	
Strategies/Plan	to work toward or to	meet Standard:			<u> </u>
		Category 8: Relation Element 8.2 Staf			
	Standard 8.	2.2 Staff relates to all young	people in positive ways.		
Indicators: (Mu	st meet 6 of 7 indicat	ors)		YES	NO
	consistent (O)	with young people are positive		x	
	<ul> <li>Staff treat young people with accep</li> </ul>		hat they say and respond to all young	х	
		lues on exhibiting mutual assisting high expectations (O)	tance, respect, patience, and	x	
	<ul> <li>Confidentiality gui by staff are scrupu</li> </ul>		commitments of confidentiality made	x	
	Young people are	able to depend on staff being p	repared and on-time (O)	x	
	<ul> <li>Staff can frequent appropriate childr</li> </ul>	ly be observed smiling and offe en's behavior (O)	ring positive affirmations for	х	J.
		istening, inquiry with open-end	ement rather than simple praise, and ded questions, and setting of	x	
Self- Assessment:	Meets Standard	Working on Standard	Not Yet Addressed	V/A	
Strategies/Plan	to work toward or to	meet Standard:			

	Category 8: Relationships		
	Element 8.2 Staff		
Standard	8.2.3 Staff encourages young people to make positive choices and to dev	elop personal	
	responsibilities.		4
ndicators: (Mus	: meet 3 of 4 indicators)	YES	NC
•	Staff provide appropriate mentoring and/or role modeling (O)	Х	
•	Staff set appropriately high expectations for young people (O)	х	
•	Staff help young people make informed choices (O)	х	
•	Staff encourage young people to support and respect one another (O)	x	<u> </u>

Self- Assessment:	Meets Standard	Working on Standard	Not Yet Addressed	N/A	
Strategies/Plai	1 to work toward or to	meet Standard:		N/A 	
<u> </u>					
		Element 8.4 Fam	ily		
Standard 8.	4.2 The program fos	ters positive, regular commu	nication with families in a variety		
ndicators: (Mu	st meet all indicators			y of form	ats.
				YES	N
	Policies require that	ion sessions for families (D&O)		х	
		ic young person (D&O)	nmunicate with each other about		
•	The program disser	ninates regular communication	s with parents and guardians	X	
	0 F - B - G	" UCUVILICA, AS WHII AS STRATAGIAG	that was a		l
	appropriate, home	visits (D&O)	houses, phone calls, and, when		
Self- ssessment:	Meets Standard	Working on Standard	W . W	Х	
	o work toward or to n		Not Yet Addressed	N/A	
, , , , , , ,	o work toward or to n	eet Standard:			
ase briefly d	acquib - th				
ase, bileny d	escribe the process	used to complete the self-a	ssessment.		

## ✓ Checklist for Minimum Quality Standards for Louisville Out of school Time Programs Agency Name: Assessor/ Job Title: **Not Yet** Working on Standard Addressed Standard Met **Category 1: Environment** Standard 1.1.2: Environment is physically accessible to children youth, staff and families with disabilities. **Category 2: Program Evaluation** Standard 2.1.1: Measurable goals are aligned with the organizations vision and mission statements. Standard 2.1.3: Programs are systemically evaluated for effectiveness and satisfaction by young people, staff and parents/guardians at least annually. Category 3: Safety, Health and Nutrition Standard 3.2.1: Staff supervise young people at all times to ensure their safety. Standard 3.2.2: Staff is trained in CPR and First Aid. Standard 3.2.3: Staff identifies documents and reports suspected abuse and neglect. Standard 3.2.4: Program space is kept free of health or safety hazards and the outdoor and/or indoor space meets or exceeds local health and safety guidelines. Standard 3.2.5: For programs that provide transportation, there are established written policies to ensure the safety of staff and young people; and the program complies with all legal requirements for vehicles and drivers. **Category 4: Professional Development** Standard 4.2.1: Volunteers are trained. Standard 4.3.2: Opportunities for ongoing training are provided in order to engage and retain qualified staff. Category 5: Program Management Standard 5.1.1: Administration provides fiscal management and program oversight through sound budgeting and accounting principles. The program maintains a budget and accounting system with accurate records

of funds, both received and dispersed.

<sup>\*</sup>Checklist can be submitted to funders to demonstrate compliance with standards.

Category 5: Program Management Continued  Standard 5.2.1: A standard hiring process is implemented that ensures all staff (paid and unpaid) have the personal attributes, ability to learn needed skills and professional qualifications appropriate for their position.	Standard Met	Working on Standard	Not You Address
Standard 5.2.2: Staff is provided with an orientation that includes a review of the job description, personnel policies, program policies, mission and goals, procedures and quality standards.			
Standard 5.3.1: The organization has a manual of all policies and procedures that is distributed and/or available to staff, young people, families, schools and community members.			
Standard 5.3.3: The program maintains an appropriate staff/participant ratio based on the ages and abilities of young people and/ or types of activities.			
Standard 5.3.4: The program maintains accurate records of participants, staff and volunteers.			
Category 6: Program Structure			
Standard 6.2.1: The program schedule is consistent enough to establish a routine, yet offers flexibility to meet the individual or situational needs of all participants.			
Standard 6.3.1: Program curriculum/activities are intentionally planned to align with the mission and goals of the program and promote the development of all young people.			
Standard 6.3.4: The program provides activities that engage young people in hands-on, interactive activities.	Image: Control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the		
Category 7: Governance			
Standard 7.1.1: Organization has a Board/Advisory Council and the member's roles and responsibilities are written and well-defined.			
Category 8: Relationships			
Standard 8.2.2: Staff relates to all young people in positive ways.	Γ—] <sub>6</sub>	F-3	
Standard 8.2.3: Staff encourages young people to make positive choices and to develop personal responsibilities.			
Standard 8.4.2: The program fosters positive, regular communication with families in a variety of formats.			

<sup>\*</sup>Checklist can be submitted to funders to demonstrate compliance with standards.

## **Action Plan**

# Louisville Quality Standards for Out of School Time Programs

Organization:		
Name of person(s) completing	Plan:	
Current Date:	Target Date to complete Action Plan	·
Quality Standards that need to	be improved:	
•		
•		
•		
Desired outcome (with impro	ovement):	
Challenges:		
•		
•		
•		
Action Steps:	Person Responsible:	Target Date:
1		
2		
3		
4		



# LOUISVILLE QUALITY STANDARDS FOR OUT OF SCHOOL TIME PROGRAMS

Minimum Standards

A Tool for Achieving Quality Programming & Continuous Improvement

In cooperation with the Out of School Time Coordinating Council

Funded by the Wallace Foundation

# **Minimum Quality Standards Self-Assessment Forms**

	Category 1: Environment  Element 1.1 Indoor and/or Outdoor Environments		
andard 1.1.2	2 Environment is physically accessible to children, youth, staff and families with	disabili	ties.
	t most 3 of 4 indicators)	YES	NO
•	The environment has accessible ramps or elevators for individuals with disabilities	x	
•	Individuals with disabilities can access environment without assistance (O)	х	
	There are appropriate signs designating accessibility (0)	х	
•	Any materials and supplies needed are available and accessible for individuals with disabilities (O)	X	
Self-	Meets Standard Working on Standard Not Yet Addressed	N,	/A 
Assessment: trategies/Pian	to work toward or to meet Standard:		
trategies/Plan	Category 2: Program Evaluation and Assessment  Element 2.1: Program	tateme	nts.
trategies/Plan	Category 2: Program Evaluation and Assessment Element 2.1: Program  2.1.1 Measurable goals are aligned with the organization's vision and mission s	tateme	nts.
trategies/Plan	Category 2: Program Evaluation and Assessment Element 2.1: Program  2.1.1 Measurable goals are aligned with the organization's vision and mission s ust meet all indicators)	YES	nts.
trategies/Plan	Category 2: Program Evaluation and Assessment Element 2.1: Program  2.1.1 Measurable goals are aligned with the organization's vision and mission s ust meet all indicators)  Organization vision and mission is written and visible to all stakeholders (D&O)	yes x	nts.
Standard	Category 2: Program Evaluation and Assessment Element 2.1: Program  2.1.1 Measurable goals are aligned with the organization's vision and mission s ust meet all indicators)  Organization vision and mission is written and visible to all stakeholders (D&O) Measurable program goals are written and aligned with organizational vision and	YES	nts.
Standard	Category 2: Program Evaluation and Assessment Element 2.1: Program  2.1.1 Measurable goals are aligned with the organization's vision and mission s ust meet all indicators)  Organization vision and mission is written and visible to all stakeholders (D&O) Measurable program goals are written and aligned with organizational vision and mission (D)	X	nts.
Standard	Category 2: Program Evaluation and Assessment Element 2.1: Program  2.1.1 Measurable goals are aligned with the organization's vision and mission s ust meet all indicators)  Organization vision and mission is written and visible to all stakeholders (D&O) Measurable program goals are written and aligned with organizational vision and mission (D)  Staff are aware of program goals and how they align with vision and mission (D&O)  Meets Standard Working on Standard Not Yet Addressed	X	NO

## **Category 2: Program Evaluation and Assessment** Element 2.1 Program

Standard 2.1.3 Conducts focus groups, surveys, and/or evaluations with staff, young people, families, volunteers and/or stakeholders, at least annually.

	<ul> <li>Organization collects various types of data (focus groups, surveys and/or evaluations) and can demonstrate how it is</li> </ul>	YES	NO
	effectiveness, impact and quality improvement. (P)	gram	
	Conducts focus groups, supply and (on and )		
	families, volunteers and/or stakeholders, at least annually (D&O)  A plan for monitoring and assessing the program is designed and implemented (D&O)		
	<ul> <li>All stakeholders have the opportunity to participate in the evaluation pro and receive results (D&amp;O)</li> </ul>	cess	
	Based on evaluation results, organization makes adjustments to increase effectiveness and satisfaction (D&O)		
Self-	and satisfaction (D&O)	x	
ssessment: Circle One)	Meets Standard Working on Standard Not Yet Addressed	N/A	

		Category 3: Health, Safety a	and Nutrition		
	Standard 2 2 1 Char	Element 3.2 Safe	ty		
Indicate to	21011001 0 2.2.1 Stall	supervises young people at	all times, to ensure their se	6-4	= 1
indicators: (IV	lust meet 6 of 7 indica	tors)	and the character sa	rety.	
				YES	NO
	<ul> <li>Staff can be observed supervising young people at all times (O)</li> <li>Young people are not left alone during hours of operation (O)</li> </ul>			х	
	Staff models and teaches good safety habits to young people (O)     Written emergency and the same safety habits to young people (O)			x	
	<ul> <li>Written emergence</li> </ul>	y procedures are posted in plain	oung people (O)	х	
39	<ul> <li>Charged fire exting</li> </ul>	uishers are present in program	in view (O)		Х
•	<ul> <li>First aid kits are av</li> </ul>	ailable and visible to staff and	areas (O)	х	
	<ul> <li>All program space</li> </ul>	entrances are supervised for se	young people (O)	x	
Self-	Meets Standard		curity (O)	x	
Assessment:	to work toward or to n	Working on Standard	Not Yet Addressed	N/A	

Evacuation signs for fire need to be posted in every classroom and community room in the building. Practice evacuations do happen and teachers go over evacuation plans.

## Category 3: Health, Safety and Nutrition Element 3.2 Safety

## Standard 3.2.2 Staff is trained in CPR and first aid.

	Q-541.1				
	<u></u>			YES	NO
<ul> <li>Must meet all indicators)</li> <li>Documentation of First Aid and CPR certification for staff is available (D)</li> <li>At least one staff person who is certified in First Aid and CPR is available during</li> </ul>			x		
Self-	hours of operation (	(D)  Working on Standard	Not Yet Addressed	N/A	
Assessment:	to work toward or to r	neet Standard:			

Strategies/Plan to work toward or to meet Standard:

## Category 3: Health, Safety and Nutrition Element 3.2 Safety

Standard 3.2.3 Staff identifies, documents and reports suspected child abuse and neglect.

Standa	ard 5.2.5 Stati lacitor	,			
				YES	NO
indicators: (Mu	st meet all indicators)	(0.00)		х	
•		use and neglect laws (D&O) cognize, document and report	abuse and neglect (D&O)	×	<u> </u>
•	Staff are trained to re	procedures include the legal r	equirements for reporting of	1	
•	Program policies and abuse and neglect (D	procedures include the legal		<u> </u>	<u> </u>
			Not Yet Addressed	N/A	
Self- Assessment:	Meets Standard	Working on Standard			
M33C33IIICITO	t work toward or to I	neet Standard:			

Strategies/Plan to work toward or to meet Standard:

Category 3: Health, Safety and Nutrition Element 3.2 Safety

Standard 3.2.4 Program space is kept free of health and safety hazards and the outdoor and/or indoor space meets or exceeds local health and safety guidelines.

Indicators: (Must meet 11 of 14 indicators)	YES	NC
<ul> <li>Staff have been trained and meet all health and safety guidelines (D)</li> </ul>		
Regular health and safety checks are conducted (D)	X	
Health and safety hazards are addressed in a timely fashion (D & O)	x	
Staff are trained to report health and safety hazards (D)	×	
<ul> <li>Young people are instructed on the importance of reporting health and safety hazards (D&amp;O)</li> </ul>	×	
<ul> <li>Organization has health, safety, nutrition and emergency/disaster plan included in their policies and procedures and they are available to all participating families</li> </ul>	x	
All toxic materials are kept in original, labeled contains (a)	x	
read is removed each day from facility (O)	X	
All areas have proper lighting (O)	X	
<ul> <li>Stairways, hallways and exits are unohetructed (O)</li> </ul>	X	
Fire drills are conducted at least annually (D)	X	
Portable space heaters are not permitted (D)	X	
weapons and firearms are prohibited, except when it	X	
Staff encourages good hygiene practices (O)	_ X	
Sell-	Х	
sessment: Working on Standard Not Yet Addressed ategies/Plan to work toward or to meet Standard:	N/A	

Category 3: Health, Safety and Nutrition Element 3.2 Safety

Standard 3.2.5 For programs that provide transportation, there are established written policies to ensure the safety of staff and young people; and the program complies with all legal requirements for vehicles and drivers.

	Universi	YES	NO
_	meet 8 of 10 indicators)  Policies and procedures for transportation are available for review, and include use of cell phones and tobacco and other drugs (D)  Staff have been trained in transportation policies and procedures (D)  Vehicles receive regular manufacturers recommended maintenance and safety checks (D)  Visual safety checks are conducted with each use of vehicle (O)	X X X X X	NO
	All vehicles, where legally required, are equipped with safety restraints and most aid kits (O)  All staff driving vehicles must be 21 or older, with a valid driver's license and have a good driving record, which is checked annually (D)  Young people must have written parental consent prior to being transported (D)  Doors on vehicle must be locked and young people must wear safety restraints whenever vehicle is in motion (O)  A copy of a valid driver's license for each staff person will be kept on file (D)	x	4
Self- Assessment:	Meets Standard Working on Standard Not Yet Addressed		

Assessment:		- u do rede	
Strategies/Plan	to work toward or to meet Sta	andaru	
-			

Category 4: Professional Development Element 4.2 Volunteer Training

Standard 4.2.1 Volunteers are trained.

<ul> <li>All volunteers attend an orientation prior to starting (O)</li> <li>Staff works closely with volunteers to provide appropriate training and supervision         <ul> <li>Volunteers attend regular meetings where they have an opportunity to provide input and ask questions (O)</li> <li>Volunteers are provided opportunities to attend staff development training (O)</li> </ul> </li> <li>Self-         <ul> <li>Meets Standard</li> <li>Working on Standard</li> <li>Not Yet Addressed</li> <li>N/A</li> </ul> </li> </ul>		<ul> <li>All volunteers received</li> </ul>	ive a written job description (D	)	YES	N
(O)  • Volunteers attend regular meetings where they have an opportunity to provide input and ask questions (O)  • Volunteers are provided opportunities to attend staff development training (O)  Self-  Assessment:  **  **  **  **  **  **  **  **  **		<ul> <li>All volunteers atter</li> </ul>	nd an orientation prior to start	i (0)	x	
Volunteers attend regular meetings where they have an opportunity to provide input and ask questions (O)     Volunteers are provided opportunities to attend staff development training (O)  Self-Assessment:  Meets Standard  Working on Standard  Not Yet Addressed	<ul> <li>Staff works closely with volunteers to provide appropriate training and supervision</li> </ul>				x	-
Self- Assessment:  Volunteers are provided opportunities to attend staff development training (O)  X  Not Yet Addressed		<ul> <li>Volunteers attender and ask questions (r</li> </ul>	egular meetings where they ha	ave an opportunity to provide input	x	
Assessment: Meets Standard Working on Standard Not Vet Address of					1 1	
Not Vet Addensed				x		
trategies/Plan to work toward or to meet Standard:			working on Standard	Not Yet Addressed	Ν/Δ	
	trategies/Plan	to work toward or to m	neet Standard:			

# Element 4.3 Opportunities for Professional Growth

Standard 4.3.2 Opportunities for ongoing training are provided in order to engage and retain qualified staff.

maicators; (IV	3.2 Opportunities for ongoing training are provided in order to engage and retain ust meet 5 of 6 indicators)		
	<ul> <li>A minimum of 15 hours (6 hours for part-time staff) of professional development is required on an annual basis (D&amp;O)</li> </ul>	YES	NO
	<ul> <li>Program administration and site directors shall also have training in financial management and staff supervision as part of their annual professional development training (D&amp;O)</li> </ul>	х	
	<ul> <li>Organization provides a variety of job related training to assist staff to enhance their skills (D&amp;O)</li> </ul>	X	
	Adequate training records are kept on file to ensure staff meet training needs (D)  Staff receive training in First-Aid & CPR (D&O)	x	
	Staff receive training in identifying and reporting child abuse and neglect (D&O)	х	
Self- Assessment:	Meets Standard Working on Standard Not Yet Addressed	х	

Strategies/Plan to work toward or to meet Standard:

## Category 5: Program Management

Element 5.1 Sustainability and Fiscal Infrastructure

Standard 5.1.1 Administration provides fiscal management and program oversight through sound budgeting and accounting principles. The program maintains a budget and accounting system with accurate records of funds, both received and dispersed.

Category 5: Program Management Element 5.2 Human Resources  Standard 5.2.1 A standard hiring process is implemented that ensures all staff (paid and unpaid) have personal attributes, ability to learn needed skills and professional qualifications appropriate for their popersonal attributes, ability to learn needed skills and professional qualifications appropriate for their popersonal attributes, ability to learn needed skills and professional qualifications appropriate for their popersonal attributes, ability to learn needed skills and professional qualifications appropriate for their positions (D)  Applications are screened for appropriate education and experience (D)  Reference, state and national criminal records screening, and previous job (D) performance checks are completed and kept on file for paid/unpaid staff (D)  Interviews are conducted prior hiring and paid/unpaid staff are observed interacting with young people (D)  Administration oversees and documents personnel process including dates of application, commencement, termination and retention for their positions (D)  All staff have appropriate education and skills required for their positions (D)  Staff may be screened for drug use (D)  Meets Standard Working on Standard Not Yet Addressed N/A  Category 5: Program Management Element 5.2 Human Resources  Standard 5.2.2 Staff is provided with an orientation that includes a review of the job description, personant policies, mission and goals, procedures and quality standards.	
Fiscal management supports program goals (D) Administration utilizes an appropriate accounting system and maintains accurate records of revenue and expenses (D)  Meets Standard Working on Standard Not Yet Addressed N/A  Category 5: Program Management Element 5.2 Human Resources  Standard 5.2.1 A standard hiring process is implemented that ensures all staff (paid and unpaid) have bersonal attributes, ability to learn needed skills and professional qualifications appropriate for their poersonal attributes, ability to learn needed skills and professional qualifications appropriate for their poersonal attributes, ability to learn needed skills and professional qualifications appropriate for their poersonal attributes, ability to learn needed skills and professional qualifications appropriate for their poersonal attributes, ability to learn needed skills and professional qualifications appropriate for their poersonal attributes, ability to learn needed skills and professional qualifications appropriate for their poersonal attributes, ability to learn needed skills and professional qualifications appropriate for their poersonal professional qualifications appropriate of their poersonal professional qualifications appropriate education and experience (D)  Reference, state and national criminal records screening, and previous job (D)  Reference, state and national criminal records screening, and previous job (D)  Reference, state and national criminal records screening, and previous job (D)  Reference, state and national criminal records screening, and previous job (D)  Reference, state and national criminal records screening, and previous job (D)  Reference, state and national criminal records screening, and previous job (D)  Reference, state and national criminal records screening, and previous job (D)  Reference, state and advertised (D)  Reference, state and advertised (D)  Reference, state and advertised (D)  Reference, state and advertised (D)  Reference, state and advertised (D)  Reference, state and advertised	NO
Fiscal management supports program goals (D) Administration utilizes an appropriate accounting system and maintains accurate records of revenue and expenses (D)  Meets Standard Working on Standard Not Yet Addressed N/A  Category 5: Program Management Element 5.2 Human Resources  Standard 5.2.1 A standard hiring process is implemented that ensures all staff (paid and unpaid) have bersonal attributes, ability to learn needed skills and professional qualifications appropriate for their poersonal attributes, ability to learn needed skills and professional qualifications appropriate for their poersonal attributes, ability to learn needed skills and professional qualifications appropriate for their poersonal attributes, ability to learn needed skills and professional qualifications appropriate for their poersonal attributes, ability to learn needed skills and professional qualifications appropriate for their poersonal attributes, ability to learn needed skills and professional qualifications appropriate for their poersonal attributes, ability to learn needed skills and professional qualifications appropriate for their poersonal professional qualifications appropriate of their poersonal professional qualifications appropriate education and experience (D)  Reference, state and national criminal records screening, and previous job (D)  Reference, state and national criminal records screening, and previous job (D)  Reference, state and national criminal records screening, and previous job (D)  Reference, state and national criminal records screening, and previous job (D)  Reference, state and national criminal records screening, and previous job (D)  Reference, state and national criminal records screening, and previous job (D)  Reference, state and national criminal records screening, and previous job (D)  Reference, state and advertised (D)  Reference, state and advertised (D)  Reference, state and advertised (D)  Reference, state and advertised (D)  Reference, state and advertised (D)  Reference, state and advertised	
Administration adopts annual budget (I) Administration utilizes an appropriate accounting system and maintains accurate records of revenue and expenses (D)  Not Yet Addressed  N/A  Self-Issessment:  Meets Standard Working on Standard Not Yet Addressed N/A  Category 5: Program Management Element 5.2 Human Resources  Standard 5.2.1 A standard hiring process is implemented that ensures all staff (paid and unpaid) have personal attributes, ability to learn needed skills and professional qualifications appropriate for their popersonal attributes, ability to learn needed skills and professional qualifications appropriate for their popersonal attributes, ability to learn needed skills and professional qualifications appropriate for their popersonal attributes, ability to learn needed skills and professional qualifications appropriate for their popersonal attributes, ability to learn needed skills and professional qualifications appropriate for their popersonal attributes, ability to learn needed skills and professional qualifications appropriate for their popersonal attributes, ability to learn needed skills and professional qualifications appropriate for their popersonal attributes, ability to learn needed skills and professional qualifications appropriate for hiring and paid/unpaid staff (D)  Reference, state and national criminal records screening, and previous job (D)  Reference, state and national criminal records screening, and previous job (D)  Reference, state and national criminal records screening, and previous job (D)  Reference, state and national archimial records screening, and previous job (D)  Reference, state and national criminal records screening, and previous job (D)  Reference, state and national criminal records screening, and previous job (D)  Reference, state and national criminal records screening, and previous job (D)  Reference, state and national criminal records screening, and previous job (D)  Reference, state and national criminal records screening, and previous job (D)  Reference, stat	
**Administration utilizes an appropriate accounting system of the process of revenue and expenses (D)  **Self-** **Sessment:**  **Category 5: Program Management** **Element 5.2 Human Resources**  **Standard 5.2.1 A standard hiring process is implemented that ensures all staff (paid and unpaid) have personal attributes, ability to learn needed skills and professional qualifications appropriate for their policions are screened for appropriate education and experience (D)  **Applications are screened for appropriate education and experience (D)  **Reference, state and national criminal records screening, and previous job (D) performance checks are completed and kept on file for paid/unpaid staff (D)  **Interviews are conducted prior hiring and paid/unpaid staff are observed interacting with young people (D)  **There is a written job description for all paid/unpaid staff (D)  **Administration oversees and documents personnel process including dates of application, commencement, termination and retention for their positions (D)  **Staff may be screened for drug use (D)  **Staff may be screened for drug use (D)  **Staff may be screened for drug use (D)  **Staff may be screened for drug use (D)  **Staff may be screened for drug use (D)  **Staff may be screened for drug use (D)  **Staff may be screened for drug use (D)  **Staff may be screened for drug use (D)  **Staff may be screened for drug use (D)  **Staff may be screened for drug use (D)  **Staff may be screened for drug use (D)  **Staff may be screened for drug use (D)  **Staff may be screened for drug use (D)  **Staff may be screened for drug use (D)  **Staff may be screened for drug use (D)  **Staff may be screened for drug use (D)  **Staff may be screened for drug use (D)  **Staff may be screened for drug use (D)  **Staff may be screened for drug use (D)  **Staff may be screened for drug use (D)  **Staff may be screened for drug use (D)  **Staff may be screened for drug use (D)  **Staff may be screened for drug use (D)  **Staff may be screened for drug use (D)	
Meets Standard   Working on Standard   Not Yet Addressed   N/A	
Self- Indicators: (Must meet 6 of 8 indicators)  Applications are screened for appropriate education and experience (D)  Reference, state and national criminal records screening, and previous job (D)  Performance checks are completed and paid/unpaid staff (D)  Interviews are conducted prior hiring and paid/unpaid staff (D)  Administration oversees and documents personnel process including dates of application, commencement, termination and retention for their positions (D)  All staff have appropriate education and experience (D)  There is a written job description for all paid/unpaid staff (D)  Administration oversees and documents personnel process including dates of application, commencement, termination and retention for their positions (D)  Staff may be screened for drug use (D)  Self- Assessment:  Strategies/Plan to work toward or to meet Standard:  Category 5: Program Management Element 5.2 Human Resources  Standard 5.2.2 Staff is provided with an orientation that includes a review of the job description, popolicies, program policies, mission and goals, procedures and quality standards.	
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<ul> <li>Applications are screened for appropriate education and experience (c)         <ul> <li>Reference, state and national criminal records screening, and previous job (D)                 performance checks are completed and kept on file for paid/unpaid staff (D)</li> <li>Interviews are conducted prior hiring and paid/unpaid staff are observed interacting with young people (D)</li> <li>There is a written job description for all paid/unpaid staff (D)</li> <li>Administration oversees and documents personnel process including dates of application, commencement, termination and retention for their positions (D)</li> <li>All staff have appropriate education and skills required for their positions (D)</li> <li>Staff may be screened for drug use (D)</li> </ul> </li> <li>Self-         Assessment:         <ul> <li>Meets Standard</li> <li>Working on Standard</li> <li>Not Yet Addressed</li> <li>N/A</li> </ul> </li> <li>Strategies/Plan to work toward or to meet Standard:         <ul> <li>Category 5: Program Management</li></ul></li></ul>	
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<ul> <li>Interviews are conducted prior hiring and paid/unpaid staff are observed interacting with young people (D)         <ul> <li>There is a written job description for all paid/unpaid staff (D)</li> <li>Administration oversees and documents personnel process including dates of application, commencement, termination and retention for their positions (D)</li> <li>All staff have appropriate education and skills required for their positions (D)</li> <li>Staff may be screened for drug use (D)</li> </ul> </li> <li>Self-Assessment:         <ul> <li>Meets Standard Working on Standard Not Yet Addressed N/A</li> </ul> </li> <li>Strategies/Plan to work toward or to meet Standard:         <ul> <li>Category 5: Program Management</li> <li>Element 5.2 Human Resources</li> </ul> </li> <li>Standard 5.2.2 Staff is provided with an orientation that includes a review of the job description, policies, program policies, mission and goals, procedures and quality standards.</li> </ul>	
<ul> <li>Interviews are conducted prior hiring and paid/unpaid staff (D)</li> <li>There is a written job description for all paid/unpaid staff (D)</li> <li>Administration oversees and documents personnel process including dates of application, commencement, termination and retention for their positions (D)</li> <li>All staff have appropriate education and skills required for their positions (D)</li> <li>Staff may be screened for drug use (D)</li> <li>Self-Assessment:</li> <li>Meets Standard Working on Standard Not Yet Addressed N/A</li> <li>Strategies/Plan to work toward or to meet Standard:</li> <li>Category 5: Program Management         <ul> <li>Element 5.2 Human Resources</li> </ul> </li> <li>Standard 5.2.2 Staff is provided with an orientation that includes a review of the job description, policies, program policies, mission and goals, procedures and quality standards.</li> </ul>	
with young people (D)  There is a written job description for all paid/unpaid staff (D)  Administration oversees and documents personnel process including dates of application, commencement, termination and retention for their positions (D)  All staff have appropriate education and skills required for their positions (D)  Staff may be screened for drug use (D)  Self-Assessment:  Meets Standard Working on Standard Not Yet Addressed N/A  Strategies/Plan to work toward or to meet Standard:  Category 5: Program Management  Element 5.2 Human Resources  Standard 5.2.2 Staff is provided with an orientation that includes a review of the job description, people in the program policies, mission and goals, procedures and quality standards.	×.
<ul> <li>There is a written job description for all paid/unpaid start (b)         <ul> <li>Administration oversees and documents personnel process including dates of application, commencement, termination and retention for their positions (D)</li> <li>All staff have appropriate education and skills required for their positions (D)</li> <li>Staff may be screened for drug use (D)</li> </ul> </li> <li>Self-Assessment:         <ul> <li>Meets Standard</li> <li>Working on Standard</li> <li>Not Yet Addressed</li> <li>N/A</li> </ul> </li> <li>Strategies/Plan to work toward or to meet Standard:         <ul> <li>Category 5: Program Management</li> <li>Element 5.2 Human Resources</li> </ul> </li> <li>Standard 5.2.2 Staff is provided with an orientation that includes a review of the job description, personal policies, program policies, mission and goals, procedures and quality standards.</li> </ul>	x
Administration oversees and documents personnel process including application, commencement, termination and retention for their positions (D)     All staff have appropriate education and skills required for their positions (D)     Staff may be screened for drug use (D)    Meets Standard   Working on Standard   Not Yet Addressed   N/A	
All staff have appropriate education and skills required for their positions (D)     Staff may be screened for drug use (D)  Self-Assessment:  Meets Standard Working on Standard Not Yet Addressed N/A  Strategies/Plan to work toward or to meet Standard:  Category 5: Program Management Element 5.2 Human Resources  Standard 5.2.2 Staff is provided with an orientation that includes a review of the job description, perposition, program policies, program policies, mission and goals, procedures and quality standards.	×
All staff have appropriate education and skills required for them.     Staff may be screened for drug use (D)      Meets Standard Working on Standard Not Yet Addressed N/A  Strategies/Plan to work toward or to meet Standard:  Category 5: Program Management  Element 5.2 Human Resources  Standard 5.2.2 Staff is provided with an orientation that includes a review of the job description, per policies, program policies, mission and goals, procedures and quality standards.	.00
Self- Assessment:  Meets Standard Working on Standard Not Yet Addressed N/A  Strategies/Plan to work toward or to meet Standard:  Category 5: Program Management Element 5.2 Human Resources  Standard 5.2.2 Staff is provided with an orientation that includes a review of the job description, per policies, program policies, mission and goals, procedures and quality standards.	
Self-Assessment:  Strategies/Plan to work toward or to meet Standard:  Category 5: Program Management Element 5.2 Human Resources  Standard 5.2.2 Staff is provided with an orientation that includes a review of the job description, per policies, program policies, mission and goals, procedures and quality standards.	Х
Strategies/Plan to work toward or to meet Standard:  Category 5: Program Management Element 5.2 Human Resources  Standard 5.2.2 Staff is provided with an orientation that includes a review of the job description, per policies, program policies, mission and goals, procedures and quality standards.  Policies, program policies, mission and goals, procedures and quality standards.	v/A 
Category 5: Program Management  Element 5.2 Human Resources  Standard 5.2.2 Staff is provided with an orientation that includes a review of the job description, per policies, program policies, mission and goals, procedures and quality standards.	
Element 5.2 Human Resources  Standard 5.2.2 Staff is provided with an orientation that includes a review of the job description, per policies, program policies, mission and goals, procedures and quality standards.	
Element 5.2 Human Resources  Standard 5.2.2 Staff is provided with an orientation that includes a review of the job description, per policies, program policies, mission and goals, procedures and quality standards.  YES	
Element 5.2 Human Resources  Standard 5.2.2 Staff is provided with an orientation that includes a review of the job description, per policies, program policies, mission and goals, procedures and quality standards.  Provided With an orientation that includes a review of the job description, per policies, program policies, mission and goals, procedures and quality standards.	
Element 5.2 Human Resources  Standard 5.2.2 Staff is provided with an orientation that includes a review of the job description, per policies, program policies, mission and goals, procedures and quality standards.  YES	
Standard 5.2.2 Staff is provided with an orientation that includes a review of the job description, per policies, program policies, mission and goals, procedures and quality standards.	
policies, program policies, illission and b	n, personne
policies, program policies, mission and b	- I
(ne at west all indicators)	YES N
Indicators: (Must meet an indicators)	11 - 3
(D) Documentable (O) Observable Self-As	lf-Assessme

	<ul> <li>New staff members are introduced to program quality standard</li> <li>New staff members are introduced to and sign code of ethics (D</li> </ul>	ls (D)	х	
Self- Assessment	Meets Standard Working on Standard Not Yet	Addressed	x	
Strategies/Pl	an to work toward or to meet Standard:	7.007.0350	N/A	
	Category 5: Program Management			
Standon	MOMANTE O D. C. C.			
Standard	3.3.1: The organization has a manual of all mall:			
	and procedu	ires that is distribut		
	d 5.3.1: The organization has a manual of all policies and procedures available to staff, young people, families, schools and comm	ures that is distribu	ited and	/or
dicators: (M	available to staff, young people, families, schools and comm lust meet 4 of 5 indicators)	ures that is distribu unity members.	ited and	/or
dicators: (M	lust meet 4 of 5 indicators)	unity members.	YES	
dicators: (M	All staff members have copies of access to policies and comm	unity members.		
edicators: (M	<ul> <li>All staff members have copies of access to policies and procedure</li> <li>Young people and families demonstrate at least a procedure</li> </ul>	unity members.	YES	
dicators: (M	<ul> <li>All staff members have copies of access to policies and procedure</li> <li>Young people and families demonstrate at least a general underst organization policies and procedures (O)</li> </ul>	es manual (D)	YES	
edicators: (M	<ul> <li>All staff members have copies of access to policies and procedure</li> <li>Young people and families demonstrate at least a general underst organization policies and procedures (O)</li> <li>Parents of participants, schools and community march.</li> </ul>	es manual (D)	YES	
dicators: (M	<ul> <li>All staff members have copies of access to policies and procedure</li> <li>Young people and families demonstrate at least a general underst organization policies and procedures (O)</li> <li>Parents of participants, schools and community members may rev procedures manual upon request (D&amp;O)</li> </ul>	s manual (D) tanding of	YES	
edicators: (M	<ul> <li>All staff members have copies of access to policies and procedure</li> <li>Young people and families demonstrate at least a general underst organization policies and procedures (O)</li> <li>Parents of participants, schools and community members may rev procedures manual upon request (D&amp;O)</li> <li>Staff are aware of organizational policies and procedures and act</li> </ul>	es manual (D) tanding of	YES x	
edicators: (M	<ul> <li>All staff members have copies of access to policies and procedure</li> <li>Young people and families demonstrate at least a general underst organization policies and procedures (O)</li> <li>Parents of participants, schools and community members may rev procedures manual upon request (D&amp;O)</li> <li>Staff are aware of organizational policies and procedures and act a Organization policies and procedures are reviewed and updated re</li> </ul>	es manual (D) tanding of	YES X	
Self- ssessment:	<ul> <li>All staff members have copies of access to policies and procedure</li> <li>Young people and families demonstrate at least a general underst organization policies and procedures (O)</li> <li>Parents of participants, schools and community members may rev procedures manual upon request (D&amp;O)</li> <li>Staff are aware of organizational policies and procedures and act a Organization policies and procedures are reviewed and updated re</li> <li>Meets Standard Working on Standard Not Yet An</li> </ul>	es manual (D) tanding of view policies and eccordingly (O) egularly (D)	YES  x  x  x  x  x	
Self- ssessment:	<ul> <li>All staff members have copies of access to policies and procedure</li> <li>Young people and families demonstrate at least a general underst organization policies and procedures (O)</li> <li>Parents of participants, schools and community members may rev procedures manual upon request (D&amp;O)</li> <li>Staff are aware of organizational policies and procedures and act a Organization policies and procedures are reviewed and updated re</li> </ul>	es manual (D) tanding of view policies and eccordingly (O) egularly (D)	YES  x  x  x	/or

Category 5: Program Management		
Flamont E 2 b - P - P - P - P - P - P - P - P - P -		
Standard 5.3.3 The program maintains an appropriate staff/participant ratio based on the ages  of young people and/or types of activities		
	and ab	ilities
Indicators: (Must meet all indicators)		
1-25 for school age youth (O)	YES	NO
	х	

Self- Assessment:	Meets Standard	Working on Standard	Not Yet Addressed		
rategies/Plan	to work toward or to m	eet Standard:			
		2.00	nagement		
		Category 5: Program Mar Element 5.3 Policies and F	Procedures		
		Element 5.3 Policies and 1	ds of participants, staff and vol	unteers.	
				YES	NO
ndicators: (Mi	ust meet all indicators)			_	
	Organization maint	11	<b>DG-01-1</b>	D) x	
Self-	Meets Standard	Working on Standard	Not Yet Addressed	N/A	
Assessment:	n to work toward or to	meet Standard:			
trategies/Pia	n to work toward or to				
Standard 6.	2.1 The program sche	dule is consistent enough to ndividual or situational nee	o establish a routine, yet offers ds of all participants.		
	tne ii	Idividual of students.	<u> </u>	YES	NO
Indicators: (i	Viust meet all indicators	5)	(0)	Х	<u> </u>
	<ul> <li>Program structure</li> </ul>	is consistent and predictable	tons and progressions (O)	х	
	<ul> <li>Activities and proje</li> </ul>	ect are sequential with clear st	aments in a program day (O)	X	
	<ul> <li>Young people go t!</li> </ul>	nrough several activities or se	gments in a program day	N/A	
Self-	Meets Standard	Working on Standard	Not Yet Addressed		
Assessment	ian to work toward or to	o meet Standard:			
JilateBies/					
		Category 6: Program	Structure		
		and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and the second and th	on Activities	nission and	
Standard 6	3.1: Program curricu	lum/activities are intention	ally planned to align with the moung people.	11351011 0110	
goals of the	program and promo	te the development of all y	oung people.	YES	NO
Indicators:	sauce most 2 of 4 indica	ators)			
11101100101111		is repeatedly stres	ssed at all planning meetings (D&C	D) X	+
1	Staff are aware 0	of, and communicate, how ear	ch activity works towards achievin		
	5 Stant die Ensie	(D) Documenta	ble (0) Observable	Self-Ass	sessm
10		(ո) որզաուշուա	( )		

N/A

Not Yet Addressed

Self-	<ul> <li>Program activities</li> </ul>	are consistent with mission a	pership to the organization (O) and philosophy (O)	X	_
Assessment:	Meets Standard	Working on Standard	Not Yet Addressed	N/A	
trategies/Plan	to work toward or to	meet Standard:			
	_				
		Catagory C. Day	Y		
		Category 6: Program S Element 6.3 Curriculum			
tandard 6.3.	4 The program provi	ides activities that engage w	oung people in hands-on, intera		
dicators: (Mu	st meet 3 of 4 indicato	and activities that engage y	oung people in hands-on, intera	ctive acti	vities
				YES	NO
•	The program utilize	s learning strategies that enga	age the creativity of young people		-
•	Participants are invi	olved in hands-on learning (O)		X	<u> </u>
•	Participants are inve	olved in project-based learning	z (0)	X	
•	Program allows you	ng people to master new skills	g (O)	Х	
Self-	Meets Standard	Working on Standard	Not Yet Addressed	N/A	
	o work toward or to m	· ·		19/A	

	Category 7: Governance		
	Element 7.1 Board of Directors/Advisory Council		
	.1 Organization has a Board/Advisory Council and the members' roles and response written and well-defined.	nsibilitie	s are
ndicators: /Man	4 10 4		
	t meet all indicators)	YES	NO
indicators. (IVID:		YES	NO
	The By-Laws include Board/Advisory Council members roles and responsibilities (D) There is a published regular Board/Advisory Council meeting schedule (no less than once a year) (D)	YES	NC

Self- Assessment:	Meets Standard Working on Standard Not Yet Addressed			
trategies/Plan	to work toward or to meet Standard:			
				_
	Category 8: Relationships			
	Element 8.2 Staff			
	Standard 8.2.2 Staff relates to all young people in positive ways.			
ndicators: (M	lust meet 6 of 7 indicators)		YES	NO
	Staff relationships with young people are positive, supportive, nurturing and	←	x	
	Staff treat young people with respect, listen to what they say and respond to an people with acceptance (O)	young	x	
	Staff place high values on exhibiting mutual assistance, respect, patience, and consistently meeting high expectations (O)	1	x	
	Confidentiality guidelines are made clear and all commitments of confidentiality  by staff are scrupplously kept (D&O)	}-	x	
	<ul> <li>Young people are able to depend on staff being prepared and on-time (O)</li> <li>Staff can frequently be observed smiling and offering positive affirmations for</li> </ul>	}	x	3
	<ul> <li>appropriate children's behavior (O)</li> <li>Positive affirmations are in the form of encouragement rather than simple praisinclude reflective listening, inquiry with open-ended questions, and setting of additional goals (O)</li> </ul>	se, and	x	
Self- Assessment:	Meets Standard Working on Standard Not Yet Addressed	N/.	'A 	
Strategies/Pla	an to work toward or to meet Standard:			
	Category 8: Relationships Element 8.2 Staff			
Stan	idard 8.2.3 Staff encourages young people to make positive choices and to deverage responsibilities.	velop per	sonal	
lu diantara 1	(Must meet 3 of 4 indicators)		YES	N
indicators: (	Staff provide appropriate mentoring and/or role modeling (O)		Х	
	Stail bloade obbiobings		ī	1

Staff set appropriately high expectations for young people (O)

Staff encourage young people to support and respect one another (O)

Staff help young people make informed choices (O)

Self- Assessment:	Meets Standard	Working on Standard	Not Yet Addressed		
Strategies/Plar	to work toward or to	meet Standard:		N/A	
		Element 8.4 Fam	•		
Standard 8.	4.2 The program fost	ers positive, regular commu	inication with families in a varie	ty of form	
ndicators: (Mu	st meet all indicators)				T
•	Staff offer orientation	on sessions for families (D&O)		YES	N
Policies require that staff and family mombars as					
the well-being of the young person (D&O)  The program disseminates regular communications with parents and guardians  concerning program activities, as well as stretaging to					
	concerning program	activities, as well as strategies	s with parents and guardians	X	
			that promote positive youth houses, phone calls, and, when		
Self-		risits (D&O)	when	×	
ssessment:	Meets Standard	Working on Standard	Not Yet Addressed		
rategies/Plan to	work toward or to me	eet Standard:		N/A	
	<u></u>				
ase, briefly de	escribe the process	used to complete the self-a	COOCON		
		and the sen-a	ssessment.		

### $\checkmark$ Checklist for Minimum Quality Standards for Louisville Out of school Time Programs Agency Name: Assessor/ Job Title: \_\_\_\_\_ **Not Yet** Working on Standard Addressed Standard Met **Category 1: Environment** Standard 1.1.2: Environment is physically accessible to children youth, . 1 staff and families with disabilities. **Category 2: Program Evaluation** Standard 2.1.1: Measurable goals are aligned with the organizations vision and mission statements. Standard 2.1.3: Programs are systemically evaluated for effectiveness and satisfaction by young people, staff and parents/guardians at least annually. Category 3: Safety, Health and Nutrition Standard 3.2.1: Staff supervise young people at all times to ensure their safety. Standard 3.2.2: Staff is trained in CPR and First Aid. Standard 3.2.3: Staff identifies documents and reports suspected abuse and neglect. Standard 3.2.4: Program space is kept free of health or safety hazards and the outdoor and/or indoor space meets or exceeds local health and safety guidelines. Standard 3.2.5: For programs that provide transportation, there are established written policies to ensure the safety of staff and young people; and the program complies with all legal requirements for vehicles and drivers. **Category 4: Professional Development** Standard 4.2.1: Volunteers are trained. Standard 4.3.2: Opportunities for ongoing training are provided in order to engage and retain qualified staff. Category 5: Program Management Standard 5.1.1: Administration provides fiscal management and program oversight through sound budgeting and accounting principles. The program maintains a budget and accounting system with accurate records of funds, both received and dispersed.

<sup>\*</sup>Checklist can be submitted to funders to demonstrate compliance with standards.

Category 5: Program Management Continued	Standard	Working on	Not Yet
	Met	Standard	Addressed
Standard 5.2.1: A standard hiring process is implemented that ensures all staff (paid and unpaid) have the personal attributes, ability to learn needed skills and professional qualifications appropriate for their position.	L		4
Standard 5.2.2: Staff is provided with an orientation that includes a review of the job description, personnel policies, program policies, mission and goals, procedures and quality standards.			
Standard 5.3.1: The organization has a manual of all policies and procedures that is distributed and/or available to staff, young people, families, schools and community members.			
Standard 5.3.3: The program maintains an appropriate staff/participant ratio based on the ages and abilities of young people and/ or types of activities.			Ç
Standard 5.3.4: The program maintains accurate records of participants, staff and volunteers.			
Category 6: Program Structure			
Standard 6.2.1: The program schedule is consistent enough to establish a routine, yet offers flexibility to meet the individual or situational needs of all participants.			
Standard 6.3.1: Program curriculum/activities are intentionally planned to align with the mission and goals of the program and promote the development of all young people.			
Standard 6.3.4: The program provides activities that engage young people in hands-on, interactive activities.			
Category 7: Governance			
Standard 7.1.1: Organization has a Board/Advisory Council and the member's roles and responsibilities are written and well-defined.			
Category 8: Relationships			
Standard 8.2.2: Staff relates to all young people in positive ways.			
Standard 8.2.3: Staff encourages young people to make positive choices and to develop personal responsibilities.			
Standard 8.4.2: The program fosters positive, regular communication with families in a variety of formats.			

## **Action Plan**

## Louisville Quality Standards for Out of School Time Programs

Organization:  Name of person(s) completing Plan:					
Quality Standards that nee	ed to be improved:				
•					
•					
Desired outcome (with in	nprovement):				
Challenges:					
•					
•					
•					
Action Steps:	Person Responsible:	Target Date:			
1					
2					
3.					
4					