EXHIBIT

RESOLUTION NO. 021, SERIES 2020

AN EMERGENCY RESOLUTION TO INITIATE AN INVESTIGATION INTO ALLEGATIONS OF SEXUAL HARASSMENT AND OTHER MISCONDUCT AT TARC (AS AMENDED).

SPONSORED BY: PRESIDENT DAVID JAMES AND COUNCIL MEMBERS PIAGENTINI, ACKERSON, REED, ENGEL, BENSON, PARKER, GREEN, PURVIS, AND KRAMER

WHEREAS, Recent allegations regarding widespread sexual harassment at the Transit Authority of River City ("TARC") should be thoroughly investigated to understand what happened and what preventative measures might be taken going forward;

WHEREAS, the severity of allegations against the former Executive Director of TARC necessitate immediate action by Metro Council to investigate the allegations of sexual harassment, which requires the enactment of this Resolution as an emergency under Metro Council Rule 7.01;

WHEREAS, Under KRS § 67C.103(13)(f), the Legislative Council of the Louisville/Jefferson County Metro Government ("Metro Council") has the power to "[m]ake independent audits and investigations concerning the affairs of the consolidated local government and any board or commission that: 1. Is composed of members who are appointed by the mayor and approved by the legislative council; or 2. Has a budget that is equal to or greater than one million dollars (\$1,000,000.00), except that this subparagraph shall not apply to any fee officer elected within the consolidated local government;"

WHEREAS, Metro Council seeks to understand the existing processes at TARC intended to protect and support its employees, to provide a safe environment free of

sexual harassment and intimidation, and to provide full transparency into how TARC functions;

WHEREAS, Metro Council seeks to understand the process and decision to appoint Director Ferdinand Risco Jr. as the Executive Director of TARC;

WHEREAS, Metro Council will investigate these concerns regarding TARC in the Government Oversight and Audit Committee ("GOAC") to utilize powers set forth in KRS § 67C.103(14); and

WHEREAS, at the completion of the GOAC's investigation, Metro Council may take legislative action and make recommendations for changes in TARC policies and processes based upon GOAC's findings.

NOW, THEREFORE, BE IT RESOLVED BY THE LEGISLATIVE COUNCIL OF THE LOUISVILLE/JEFFERSON COUNTY METRO GOVERNMENT ("METRO COUNCIL") AS FOLLOWS:

SECTION I: Louisville Metro Council, through the Government Oversight and Audit Committee, hereby initiates an investigation into the recent allegations of sexual harassment and misconduct at TARC. The scope of the investigation will include:

- Working with the GOAC, Counsel for GOAC/Louisville Metro Council, and its designated investigator.
- Exploring the hiring policies and practices of TARC (including but not limited
 to the Board of Directors for TARC), and Louisville Metro Government, by
 identifying current hiring policies and practices and analyzing them in
 conjunction with the allegations in this case.

- Identifying any errors or omissions in the process and decision leading to the appointment of Director Ferdinand Risco Jr. as the Executive Director of TARC.
- Identifying any shortcomings in training, policy, systems, and/or execution which occurred in the course of the processes and decisions leading to the appointment of Director Ferdinand Risco Jr. as the Executive Director of TARC.
- Identifying all relevant documents, policies, cultures, customs, processes, and practices which were in place at Louisville Metro Government or TARC and bore on the outcome of the processes and decisions leading to the appointment of Director Ferdinand Risco Jr. as the Executive Director of TARC.
- Identifying and Investigating any allegations of sexual harassment or other misconduct (including but not limited to financial mismanagement) occurring at TARC during Director Ferdinand Risco Jr.'s tenure as the Executive Director of TARC, or still occurring. For purposes of explanation, and not limitation, it is presently contemplated that investigative actions shall include Identifying and interviewing all persons while protecting and preserving victims rights, privacy, and anonymity (unless otherwise required by statute or law) and/or bodies who either:
 - made allegations against former Director Ferdinand Risco Jr. as the Executive Director of TARC,

- made allegations against any other TARC employee during former
 Director Ferdinand Risco Jr.'s tenure as the Executive Director of TARC,
- made allegations of ongoing misconduct at TARC,
- occurring at TARC during former Director Ferdinand Risco Jr.'s tenure as the Executive Director of TARC.
- are believed to possess information relevant to any of the foregoing allegations, or information which may reasonably lead to information relevant to any of the foregoing allegations, or
- were materially involved in the process and decision leading to the appointment of Director Ferdinand Risco Jr. as the Executive Director of TARC

AND

• Preparing and presenting a detailed investigative summary and timeline, with recommendations for possible action by Metro Council. For purposes of explanation, and not limitation, it is presently contemplated that said presentation, investigative summary, and timeline should demonstrate the manner in which each allegation was handled at each step of the process (if at all). Said presentation shall demonstrate what each person associated with the allegations knew with respect to the allegations, when they came into said knowledge, and what those person did when they came into said knowledge.

SECTION II: The Government Oversight and Audit Committee will conduct the TARC investigation with the legislative power contained in KRS §§ 67C.103(13)(f), 67C.103(14), and according to Metro Council Rule 4A.04(b).

SECTION III: This Resolution shall take effect upon its passage and approval.

Sonya Harward

Metro Council Clerk

Greg Fischer Mayor David James

President of the Council

3/3/203

Approval Date

APPROVED AS TO FORM AND LEGALITY:

Jonathan Ricketts

BY:/_

R-033-20 As Amended

LOUISVILLE METRO COUNCIL ADOPTED

February 20, 2020

EXHIBIT

2

RESOLUTION NO. 022, SERIES 2020

AN EMERGENCY RESOLUTION TO RETAIN THE PROFESSIONAL SERVICES OF DAVID BEYER TO ASSIST WITH THE INVESTIGATION ADOPTED IN RESOLUTION NO. 021, SERIES 2020.

SPONSORED BY: COUNCIL PRESIDENT DAVID JAMES AND COUNCIL MEMBERS ACKERSON AND PIAGENTINI

WHEREAS, the severity of allegations against the former Executive Director of Transit Authority of River City ("TARC") necessitate immediate action by Metro Council to investigate the allegations of sexual harassment and other misconduct, which requires the enactment of this Resolution as an emergency under Metro Council Rule 7.01.

NOW, THEREFORE, BE IT RESOLVED BY THE LEGISLATIVE COUNCIL OF THE LOUISVILLE/JEFFERSON COUNTY METRO GOVERNMENT (THE COUNCIL) AS FOLLOWS:

SECTION I: Louisville Metro Council hereby resolves to retain the professional services of David Beyer to assist with the Government Oversight and Accountability Committee with the investigation adopted in Resolution No. 021, Series 2020. The contract for professional services with David Beyer is appropriate up to, but is not to exceed, \$30,000. David Beyer will conduct the investigation at the direction of the Chair (and Vice Chair in the Chair's absence) of the Government Oversight and Accountability Committee and in compliance with Metro Council Rule 4A.04(b).

SECTION II: The Purchasing Department is hereby directed to process the attached contract pursuant to Louisville Metro's standard policies and procedures.

SECTION III: This Resolution shall take effect upon its passage and approval.

Sonya Harward Metro Council Clerk

Greg Fischer Mayor

David James

President of the Council

Approval Date

APPROVED AS TO FORM AND LEGALITY:

Jonathan Ricketts

BY: R-034-20

LOUISVILLE METRO COUNCIL ADOPTED

AGREEMENT

THIS PROFESSIONAL SERVICE CONTRACT, made and entered into by and between the LOUISVILLE/JEFFERSON COUNTY METRO GOVERNMENT, by and through its LOUISVILLE METRO COUNCIL herein referred to as "METRO GOVERNMENT", and PENCE AND WHETZEL PLLC, with offices located at 9300 Shelbyville Road, Suite 1205, Louisville, Kentucky 40222 herein referred to as "ATTORNEY",

WITNESSETH:

WHEREAS, the Metro Government is in need of certain professional services with respect to matters related to the Transit Authority of River City ("TARC"); and

WHEREAS, the Attorney has been determined by the Metro Government to have the necessary experience, expertise and qualifications to provide those services,

NOW, THEREFORE, it is agreed by and between the parties hereto as follows:

I. SCOPE OF PROFESSIONAL SERVICES

- **A.** Attorney shall, at the request of the Metro Government, provide services under the terms of this professional Agreement. The Attorney's work product may be reviewed from time to time by the Metro Government for purposes of determining that the services provided are within the scope of this Agreement.
- **B.** Attorney, while performing the services rendered pursuant to this Agreement, may incidental thereto utilize agents or employees of such Attorney. However, such use must be documented in the monthly invoice submitted for those services rendered.

C. The services of Attorney shall include but not be limited to those described Louisville Metro Council Resolution Numbers R-033-20 and R-034-20.

II. FEES AND COMPENSATION

- A. Attorney shall be reimbursed for professional services rendered according to the terms of this Agreement in an amount equal to ONE HUNDRED FIFTY DOLLARS (\$150.00) per hour for a partner, EIGHTY FIVE DOLLARS (\$85.00) per hour for an associate and FIFTY DOLLARS (\$50.00) per hour for a paralegal or law clerk. Total compensation payable to Attorney for services rendered pursuant to this Agreement, including out-of-pocket expenses, shall not exceed THIRTY THOUSAND DOLLARS (\$30,000.00) from all sources of funds. Hours of service shall be billed based on increments of no less than one/tenth of an hour and shall represent actual time spent, rather than a standard charge for the activity performed.
- B. Unless otherwise agreed to in writing by the Metro Government, services shall be rendered and payment therefor shall be made at monthly intervals throughout the duration of this Agreement. Payment shall only be made pursuant to a detailed invoice presented monthly, which invoice shall indicate a descriptive daily accounting of the hours expended in service under the contract, the particular nature of such service and out-of-pocket expenses. Copies of invoices or receipts for out-of-pocket expenses and other third party charges must be included with the Attorney's invoice when payment is requested. In the event payment is made in lump sum at the end of the service period, Attorney's final invoice shall indicate a descriptive daily accounting of hours expended as described heretofore.
- C. Attorney shall only be reimbursed out-of-pocket expenses if they are reasonable in amount and necessary to accomplish the scope of services of this

contract. The Metro Government will not reimburse first class air fare, personal phone calls, short term parking expenses, or other premium type expenses. The Metro Government reserves the right to reduce or disallow expenses considered excessive or unnecessary under this contract.

D. Attorney, to the extent that it provides the same or related services to other parties agrees to pro-rate its billings and out-of-pocket expenses to the Metro Government which are of benefit to the other parties and to provide documentation to all parties to verify the pro-ration of such billings and expenses. In no event will the Metro Government pay bills or expenses which are considered to be double billing (i.e. billing two different parties for the same work or expense).

III. DURATION

- **A.** This is a professional service contract which shall begin February 18, 2020 and shall continue through and including June 30, 2020.
- **B.** This Agreement may be terminated by submitting thirty (30) days' written notice to the non-terminating party of such intent to terminate. This Agreement may also be terminated by any party, without notice to the non-terminating party, because of fraud, misappropriation, embezzlement or malfeasance or a party's failure to perform the duties required under this Agreement. A waiver by either party of a breach of this Agreement shall not operate or be construed as a waiver of any subsequent breach.
- C. In the event of termination, payment for services complete up to and including date of termination shall be based upon work completed at the rates identified in this Agreement. In the event that, during the term of this Agreement, the Metro Council fails to appropriate funds for the payment of the Metro Government's obligations under this Agreement, the Metro Government's rights and obligations herein

shall terminate on the last day for which an appropriation has been made. The Metro Government shall deliver notice to Attorney of any such non-appropriation not later than 30 days after the Metro Government has knowledge that the appropriation has not been made.

IV. EMPLOYER/EMPLOYEE RELATIONSHIP

It is expressly understood that no employer/employee relationship is created by this Agreement nor does it cause Attorney to be an officer or official of the Metro Government. By executing this Agreement, the parties hereto certify that its performance will not constitute or establish a violation of any statutory or common law principle pertaining to conflict of interest, nor will it cause unlawful benefit or gain to be derived by either party.

The attorney client privilege notwithstanding, the parties agree that due to the sensitive nature of this investigation, Attorney shall keep every aspect of the investigation confidential to Metro Council during the course of the investigation. This agreement to keep matters confidential shall apply equally to David Beyer, the staff, and attorneys at PENCE AND WHETZEL PLLC. Attorney acknowledges the importance and necessity of the confidentiality obligations set forth herein, and specifically recognizes that the independence and integrity of the investigation are of the utmost importance.

V. <u>RECORDS-AUDIT</u>

Attorney shall maintain during the course of the work, and retain not less than five years from the date of final payment on the contract, complete and accurate records of all of Attorney's costs which are chargeable to the Metro Government under this Agreement; and the Metro Government shall have the right, at any reasonable time,

to inspect and audit those records by authorized representatives of its own or of any public accounting firm selected by it. The records to be thus maintained and retained by Attorney shall include (without limitation): (a) payroll records accounting for total time distribution of Attorney's employees working full or part time on the work (to permit tracing to payrolls and related tax returns), as well as canceled payroll checks, or signed receipts for payroll payments in cash; (b) invoices for purchases receiving and issuing documents, and all the other unit inventory records for Attorney's stores stock or capital items; and (c) paid invoices and canceled checks for materials purchased and for subcontractors' and any other third parties' charges.

VI. REPORTING OF INCOME

The compensation payable under this Agreement may be subject to federal, state and local taxation. Regulations of the Internal Revenue Service require the Metro Government to report all amounts in excess of \$600.00 paid to non-corporate Attorneys. Attorney agrees to furnish the Metro Government with its taxpayer identification number (TIN) prior to the effective date of this Agreement. Attorney further agrees to provide such other information to the Metro Government as may be required by the IRS or the State Department of Revenue.

VII. GOVERNING LAW

This Agreement shall be governed by and construed in accordance with the laws of the State of Kentucky. In the event of any proceedings regarding this Agreement, the Parties agree that the venue shall be the state courts of Kentucky or the U.S. District Court for the Western District of Kentucky, Louisville Division. All parties expressly consent to personal jurisdiction and venue in such Court for the limited and sole purpose of proceedings relating to this Agreement or any rights or

obligations arising thereunder. Service of process may be accomplished by following the procedures prescribed by law.

VIII. AUTHORITY

The Attorney, by execution of this Agreement, does hereby warrant and represent that he is qualified to do business in the State of Kentucky, has full right, power and authority to enter into this Agreement.

IX. CONFLICTS OF INTEREST

A. Pursuant to KRS 45A.455:

- (1) It shall be a breach of ethical standards for any employee with procurement authority to participate directly in any proceeding or application; request for ruling or other determination; claim or controversy; or other particular matter pertaining to any contract, or subcontract, and any solicitation or proposal therefor, in which to his knowledge:
- (a) He, or any member of his immediate family has a financial interest therein; or
- (b) A business or organization in which he or any member of his immediate family has a financial interest as an officer, director, trustee, partner, or employee, is a party; or
- (c) Any other person, business, or organization with whom he or any member of his immediate family is negotiating or has an arrangement concerning prospective employment is a party. Direct or indirect participation shall include but not be limited to involvement through decision, approval, disapproval, recommendation, preparation of any part of a purchase request, influencing the content of any specification or purchase standard, rendering of advice, investigation, auditing, or in any other advisory capacity.

- (2) It shall be a breach of ethical standards for any person to offer, give, or agree to give any employee or former employee, or for any employee or former employee to solicit, demand, accept, or agree to accept from another person, a gratuity or an offer of employment, in connection with any decision, approval, disapproval, recommendation, preparation of any part of a purchase request, influencing the content of any specification or purchase standard, rendering of advice, investigation, auditing, or in any other advisory capacity in any proceeding or application, request for ruling or other determination, claim or controversy, or other particular matter, pertaining to any contract or subcontract and any solicitation or proposal therefor.
- (3) It is a breach of ethical standards for any payment, gratuity, or offer of employment to be made by or on behalf of a subcontractor under a contract to the prime Attorney or higher tier subcontractor or any person associated therewith, as an inducement for the award of a subcontract or order.
- (4) The prohibition against conflicts of interest and gratuities and kickbacks shall be conspicuously set forth in every local public agency written contract and solicitation therefor.
- (5) It shall be a breach of ethical standards for any public employee or former employee knowingly to use confidential information for his actual or anticipated personal gain, or the actual or anticipated personal gain of any other person.
- **B.** Unless otherwise agreed to in writing by the Metro Government, neither Contract Attorney, nor the partners or associates or persons sharing office space with Contract Attorney, shall have any interest in any matter requiring legal advice or consultation adverse to the Metro Government, its agencies, departments, legal subdivisions or employees acting within the scope of their employment. Conflicts of

interest shall include any criminal defense work where a Metro Louisville police officer is a witness, or an arresting or investigating officer.

Unless disapproved by the Metro Government, this provision does not apply to a matter with respect to the collection of Metro Louisville taxes or open records or open meetings matters if Contract Attorney reports such matter in writing to the Metro Government and Contract Attorney's services for Metro Louisville do not relate to collecting Metro Louisville taxes or advising Metro Louisville with regard to open records or open meetings matters, as the case may be.

X. ENTIRE AGREEMENT

This Agreement constitutes the entire agreement and understanding of the parties with respect to the subject matter set forth herein and this Agreement supersedes any and all prior and contemporaneous oral or written agreements or understandings between the parties relative thereto. No representation, promise, inducement, or statement of intention has been made by the parties that is not embodied in this Agreement. This Agreement cannot be amended, modified, or supplemented in any respect except by a subsequent written agreement duly executed by all of the parties hereto.

XI. OCCUPATIONAL HEALTH AND SAFETY

Attorney agrees to comply with all statutes, rules, and regulations governing safe and healthful working conditions, including the Occupational Health and Safety Act of 1970, 29 U.S.C. 650 et. seq., as amended, and KRS Chapter 338. Attorney also agrees to notify the Metro Government in writing immediately upon detection of any unsafe and/or unhealthful working conditions detected at any Metro-owned property where Attorney performs work under this Agreement. Attorney agrees to indemnify, defend

and hold the Metro Government harmless from all penalties, fines or other expenses arising out of the alleged violation of said laws.

XII. SUCCESSORS

This Agreement shall be binding upon and inure to the benefit of the parties hereto and their respective heirs, successors and assigns.

XIII. SEVERABILITY

If any court of competent jurisdiction holds any provision of this Agreement unenforceable, such provision shall be modified to the extent required to make it enforceable, consistent with the spirit and intent of this Agreement. If such a provision cannot be so modified, the provision shall be deemed separable from the remaining provisions of this Agreement and shall not affect any other provision hereunder.

XIV. COUNTERPARTS

This Agreement may be executed in counterparts, in which case each executed counterpart shall be deemed an original and all executed counterparts shall constitute one and the same instrument.

XV. <u>CALCULATION OF TIME</u> Unless otherwise indicated, when the performance or doing of any act, duty, matter, or payment is required hereunder and a period of time or duration for the fulfillment of doing thereof is prescribed and is fixed herein, the time shall be computed so as to exclude the first and include the last day of the prescribed or fixed period of time. For example, if on January 1, Attorney is directed to take action within ten (10) calendar days, the action must be completed no later than midnight, January 11.

XVI. <u>CAPTIONS</u> The captions and headings of this Agreement are for convenience and reference purposes only and shall not affect in any way the meaning and interpretation of any provisions of this Agreement.

Attorney shall reveal any final determination of a violation by the Attorney or subcontractor within the previous five (5) year period pursuant to KRS Chapters 136, 139, 141, 337, 338, 341 and 342 that apply to the Attorney or subcontractor. The Attorney shall be in continuous compliance with the provisions of KRS Chapters 136, 139, 141, 337, 338, 341 and 342 that apply to the Attorney or subcontractor for the duration of the contract.

WITNESS the agreement of the parties hereto by their signatures affixed hereon.

APPROVED AS TO FORM AND
LEGALITY CONTINGENT
UPON APPROVAL OF

OF THE APPROPRIATION FOR THIS CONTRACT BY THE

METRO COUNCIL

Jønathan Ricketts

Date:

LOUISVILLE/JEFFERSON COUNTY METRO GOVERNMENT

GREG FISCHER, MAYOR

Date:

METRO COUNCIL

DAVID JAMES, PRESIDENT

Date: 2-25 2020

EXHIBIT

3

CAPITAL INTELLIGENCE CORPORATION

9431 WESTPORT ROAD, SUITE 340 LOUISVILLE, KENTUCKY 40241

> PHONE (502) 426-8100 FAX (502) 425-6924

September 2, 1994

Margaret A. Handmaker William M. Mercer Inc. 1500 Meidinger Tower Louisville, KY 40202

Re: J. Barry Barker; Michael S. Townes; Joel M. Volinski

Dear Ms. Handmaker:

Enclosed is my investigative report in this matter; also a statement for professional services.

If you have any questions concerning any of the information in the report, please feel free to give me a call.

I appreciate the opportunity to be of service in this matter and I hope the information was helpful.

Sincerely,

(James E. Sniegocki

women

President

Capital Intelligence Corporation

JES/kms

Enclosures

INVESTIGATION RE J. BARRY BARKER

Education

The Registrar's Office at each of the following colleges was contacted and the degrees indicated were verified:

Case Western Reserve University, Bachelor of Science, Engineering, 1974

Tufts University, Environmental Fellow, September 1975 - February 1977

Cleveland State University, Masters in Public Administration, 1979

Credit

A credit report for John B. Barker, SSAN 017-42-0587, appeared to be satisfactory with no collection items, past due accounts, or liens. (Copy attached).

Investigation at Akron Ohio

Barker currently resides in Akron Ohio and has been employed by the Metro Regional Transit Authority since May 1989.

The following records were checked in Akron Ohio but no derogatory data was noted:

Federal Civil Files

Federal Criminal Files

Federal Bankruptcy Records

Summit County Civil Files

Summit County Criminal Files

Summit County Lien & Judgment Records

Akron Municipal Court Civil & Criminal Files

A review of computerized records at the Akron Public Library of the Akron Beacon Journal newspaper, 1988 to date, revealed ninety articles mentioning J. Barry Barker or Barry Barker.

A review of the titles to these articles determined that most pertained to the Akron Metro Regional Transit Authority or transportation in general and none of the information indicated that any article contains any information of a derogatory nature.

A list of the dates and caption of each of these articles is being maintained in the case file and available for review if needed.

Investigation at Cleveland Ohio

Barker was employed by the Greater Cleveland Regional Transit Authority from 1982 to 1989 and 1977 to 1980.

The following public records were checked in Cleveland but no derogatory data was located:

Federal Civil Files
Federal Criminal Files

Federal Bankruptcy Records
Cuyahoga County Common Pleas Court Civil Files

Cuyahoga County Common Pleas Court Felony Criminal Files

The indices of Cleveland area newspapers were reviewed and a number of articles located which mention J. Barry Barker.

A review of the caption and abstract of these articles indicate that they are of a non-derogatory nature.

Ohio drivers license records indicate that J. Barry Barker has a valid and current Ohio drivers license. The license, #QD727069 was issued 3/18/92 and is clear of any suspensions, violations or restrictions.

Investigation at Washington, D.C.

Information furnished indicates that Barker was employed by the Urban Mass Transportation Administration in Washington, D.C. from 1980 to 1982.

The following public records were checked concerning J. Barry
Barker covering the period of 1979 through 1994. No derogatory
data was located:

Federal Civil Files
Federal Criminal Files
Federal Bankruptcy Records

District of Columbia Superior Court Criminal Files
District of Columbia Superior Court Civil Files

Investigation at Lowell Massachusetts

Information furnished indicates that Barker was employed by the Northern Middlesex Area Commission in Lowell, Massachusetts from 1975-1977.

The following public records were checked for the period of 1970-1994 and no information of a derogatory nature was located:

- U. S. District Court Civil Files, Boston, Mass.
- U. S. District Court Criminal Files, Boston, Mass.
- U. S. District Court Tax Records

Federal Bankruptcy Files

Middlesex County Superior Court Civil Files
Middlesex County Superior Court Criminal Files

Inquiry at the Lowell Sun, the principal daily newspaper in Lowell, Massachusetts, and also at the Lowell Public Library determined that while copies of back issues are available for review on microfilm, there is no index of articles by name.

EXHIBIT

4

Date	Resolutions/Remarks	2017 - TARC Board of Directors Meetings	Observation
30-Jan-17	Remarks	New Assistant Executive Director Ferdiannd Risco Jr. to begin mid-February	
27-Feb-17	Remarks	Welcomed Assistant Executive Director Ferdinand Risco Jr. to TARC	
27-Mar-17	Resolution 2017-10 Fifth Third Bank Authorized Signer	A Resolution to authorize Ferdinand Risco Jr. as a signatory for TARC's Fifth Third Bank banking accounts.	Fifth Third Bank - Signatory
24-Apr-17	Resolution2017-16 Fifth Third Bank Authorized Signer	Resolution2017-16 Fifth Third A Resolution to authorize James Ray III as a signatory for Bank Authorized Signer TARC's Fifth Third Bank banking accounts.	Fifth Third Bank - Signatory
		NO BOARD MEETING - MAY 2017	
-		A Resolution authorizing the Executive Director to enter into a contract with Government Strategies for a not-to-exceed total of \$48K for one year with four(4), one (1) year	
/T-1mr-6T	Consulting Services Award	automatic extensions at \$48K per year OR \$240K for the entire contract term for P-2693 Government Legislative	
		Consulting Services.	
	Resolution 2017-30 P-2708	A Resolution authorizing the Executive Director to enter	
24-Jul-17	osting and Support	into a contract with AddOns, Inc. not-to-exceed \$678,600	
	services	For three (3) years with two (2), one (1) year optional	
24-Jul-17	7-33 P-2615	A Resolution authorizing the Executive Director to enter into a contract with Off Duty Police Services Inc. not-to-	
	Police Services	exceed \$1,020,000 for one (1) year.	
		NO BOARD MEETING - AUGUST 2017	
		NO BOARD MEETING - SEPTEMBER 2017	
		A resolution authorizing the Executive Director to award a two (2) year optional extension to Crowe Howarth LLP for	
73-001-77	services Optional Contract Extension	∞	Addit- Clowe
		A resolution authorizing the Executive Director, J Barry	
23-Oct-17	Resolution 2017-41 FY17 Fifth	Resolution 2017-41 FY17 Fifth Barker to enter into an agreement with Fifth Third Bank our	Eifth Third Bank
77-130-C7	Third Line of Credit	current financial institution to setup, renew, and authorize	

13-Nov-17	Resolution 2017-49 Fifth Third Credit Card ZBA Account	A resolution authorizing the Executive Director to open up a zero balance (ZBA) account for credit card transactions with Fifth Third Bank.	Fifth Third Bank (ZBA account for CC transactions) Cash flow is the money circulating through the company on a day-to-day basis. Gaps in your cash flow can lead to delays in production, an inability to innovate and the necessity of taking on debt which could hurt and even close your business. Observation: Ferdinand Risco had 2 credit cards with his name on it. Card ending in 4837 had a \$50,000 limit on it until August 2019. He cancelled the card and lowered the monthly limit to \$35,000. Ferdinand Risco primarily used this card (4837) for travel despite having a travel credit card (2187)with a monthly limit of \$5,000. During his tenure as Executive Director Jan 2019 - Feb 2020 Risco had spent/approved \$176, 713.56 in expenses. Observation: Review of financial statement was spent prior to any board changes starting in September 2019. This is a violation of TARC's travel policy that states the Board will review/approve the Executive Director's out-ofstate travel expenses. Observation: Furthermore, Risco spent \$107,677 which was used solely for airlines and hotel reservations. Observation: There was no internal control regarding pre-approvals, documentation, record retention. The audits on file do not comment on compliance which could have mitigated this risk.
13-Nov-17	Resolution 2017-50 Award of Enhanced Mobility of Seniors and Individuals with Disabilities Section 5310 Program Funds	A resolution authorizing the Executive Director to enter into a three (3) year contract with two (2), and one (1) year optional extensions with Walden Security for a not-to0exceed total of \$2,514,440 for a five year period for P-2691 Armed Security Guard Services. All optional extensions for this contract will require TARC Board approval prior to execution.	5310 Program Funds

9-Dec-17	Resolution 2017-54 J Barry Barker Performance Evaluation	A resolution authorizing the Human Resources Department to increase the Executive Director J. Barry Barler's pay by 3% as of January 1, 2018 based on the Compensation Committee's recommendation on J. Barry Barker's annual Performance Evaluation.	Annual Evaluation
		2018 - TARC Board of Directors Meetings	
30-Jan-18	Resolution 2018-01 Fifth Third Authorized Signer	atory	Fifth Third Bank - Signatory
30-Jan-18	Remarks	Ferdinand Risco Jr. presented the performance report.	TARC Performance Report (not attached in minutes)
27-Feb-18	Remarks	Myrtle Olonikadi presented the treasurer's report.	Note: normally submitted by Tanya Carter.
27-Mar-18	Resolution 2018-13 Cash Flow	A resolution authorizing the Executive Director approval to draw up to an extra \$6.4 million from the Mass Transit Trust Fund before drawing down on the line of credit.	Federal Funds (MTTF)
27-Mar-18	Remarks	Barry presented the Budget FY19 1st look.	Budget FY19
24-Apr-18	Resolution 2018-15 Consultant Services for TARC Comprehensive Operations and Analysis and Long Range Plan.	tive Director of ntract with HD for TARC and Long Range	Consultant Services
24-Apr-18	Resolution 2018-16 TARC FY19 Budget	A resolution approving the TARC FY2019 budget and authorizing the Executive Director to forward the budget to Budget FY19 Louisville Metro Government for consideration.	Budget FY19
22-May-18	Resolution 2019-19 Revision to Resolution 2017-51 Financing of ADA Accessible Paratransit Vehicles	A resolution authorizing the Executive Director to increase the Not-to-Exceed total of our municipal lease through Fifth Third Bank by \$5K to \$675K exclusive of financing cost.	Fifth Third Bank
		NO BOARD MEETING- JUNE 2018	

24-Jul-18	Resolution 2018-22 Transit Asset Management Policy (TAM)	A resolution adopting the attached statement regarding TARC's Transit Asset Management (TAM) Policy	TAM Policy
24-Jul-18	Resolution 2018-23 RFP 2727- Police Services	A resolution hereby authorizing the Executive Director of the TARC to negotiate and enter into a contract with Off Duty Police Services Inc. for Police Services	Off Duty Police Officers
24-Jul-18	Resolution 2018-25 Conference of Minority Transportation Officials Membership Renewal	A resolution authorizing the Executive Director to approve the renewal of the TARC COMTO corporate membership.	How much/how many conferences
21-Aug-18	Resolution 2018-28 Updated Financial Management Policies & Procedures	A resolution adopting updated Financial Management Policies & Procedures as recommended by the Federal Transit Adminstration (FTA) resulting from the Financial Management Oversight Program in which significant deficiencies were discovered. TARC's financial management policies and procedures did not adequately document functions and responsibilities.	Audit was not attached in board meeting minutes. Observation: TARC receives funding which requires different audits to be conducted. Recommendation: To ensure transparency of Program Oversight I recommend triennial reviews, state management reviews, procurement system reviews, and financial oversight reviews be posted online.
21-Aug-18	Resolution 2018-30 Mobility as a Service P-274	A resolution hereby authorizing the Executive Director of the TARC to enter into a contract with ZED Digital; As the TARC continues to transform towards the adoption of a Mobility Management philosophy, implementing Mobility as a aService (MaaS) is the first aignificant step.	ZED Digital- contract terminated by Interim Team in 2020
21-Aug-18	Resolution 2018-31 Workers' Compensation Insurance Policy	A resolution authorzing the Executive Director to enter into an insurance policy with Arch Insurance Company for the 2018/2019 policy year.	Insurance
21-Aug-18	Remarks	Triennial Review August 22-23 2018	Triennial Audit was not attached in board meeting minutes.
19-Sep-18	Speaker Scott Nickerson	Scott Nickerson from Crowe LLP provided the TARC Audited Financial Overview.	This was not attached in meeting minutes
19-Sep-18	Exectuive Director's Report	TARC Asset Management Plan due October 1st (89 page report.	

23-Oct-18	Resolution 2018-35 Transit Asset Management Plan (TAM)	A resolution approving TARC's first Transit Asset Management (TAM) plan. TARC is required by Section 49 U.S.C. 5326, created by the Moving Ahead for Progress in the 21st Century (MAP-21) Act, to establish a TAM plan. Utilization of the attached TAM plan will help TARC become best-in-class, stata-driven transportation provider that manages its publicly funded assets as effectively and efficiently as possible.	TAM Plan
23-Oct-18	Resolution 2018-36 P-2674 Transit Technology Consulting Contract Extension	Resolution 2018-36 P-2674 one (1) year optional extension to LTK Engineering Services Transit Technology Consulting (LTK) for continued Transit Technology Consulting Services, at an amount not-to-exceed \$594,811.	Consultant Services
23-0ct-18	Resolution 2018-37 P-2655 Ellipe Software Contract Extension	A resolution authorizing the Executive Director to award a one (1) year optional extension to ABB Enterprise Software, Contract Extension Inc. (ABB) for Ellipse Software upgrade and its continuous improvement program.	, Contract Extension
14-Nov-18	Resolution 2018-41 Fifth Third Bank Authorized Signer	A resolution to authorize Yvette Basbe as a signatory for TARC's Fifth Bank banking accounts.	Fifth Third Bank- signatory
14-Nov-18	Resolution 2018-42 FY 2018 Line of Credit Renewal	A resolution authorizing the Executive Director, to enter into an agreement with Fifth Third Bank our current financial Instituion to setup, renew and authorize draw downs on a line of credit.	Fifth Third Bank

11-Dec-18	Resolution 2018-47 TARC Revised Procurement Regulations (Amendment 1)	A resolution authorizing the Interim Executive Director (Ferdinand Risco Jr.) to approve revisions to the TARC Procurement Regulations, effective Nov 1, 2015.	Observation: The minutes do not state what the revisions were. Amendment states: The approval levels set forth in Article VII, Section E shall be amded to add a line for the Chief of Staff position and amended. The Chief of Staff position and amended. The Chief of Staff position is authorized to approve purchasing documents such as purchase requisitions and purchase orders up to \$50,000. Observation: This amendement gave Risco the opportunity to use the COS to further his scheme to pay Witness 1 and potentially other inappropriate expenditures. This arose several sources, including: poor internal controls, poor training, poor supervision, ineffective anti fraud programs, policies and proedures, weak ethical culture. He targeted black women who were single mothers. He promoted someone who wasn't qualified into the Chief of Staff position which gave him additional capabilities to violate whatever policies were in place. He gave them a substantial pay raise and once they were under his power they felt trapped because they didn't want to lose their job.
		2019 - TARC Board of Directors Meetings	
23-Jan-19	2019-08 J Barry Barker	Recognizing J. Barry Barker for his community contributions and service as TARC's Executive Director.	
23-Jan-19	2019-09 Fifth Third Bank	A resolution authorizing the Interim Executive Director to open up an account for health insurance transactions with Fifth Third Bank. Tabled until Feb 2019.	Fifth Third Bank- health insurance
23-Jan-19	Interim Executive Director's Report	Employee Benefits Enhancement.	Meetings do not state what the enhancement was.

26-Feb-19	Speaker- ATU Local 1447 President Theo Hamilton- Refiance for ParaTransit		
26-Feb-19	Resolution 2019-16 Fifth Third Authorized Signer	A resolution authorizing Gerald Miles, Assistant Finance Director as a signatory for Fifth Third Bank accounts, new checking account for health insurance and zero balance account.	Fifth Third Bank- signatory. No reason stated for reason for a new checking account for health insurance was approved to open.
26-Mar-19	Resolution 2019-20- CASH FLOW	A resolution authorizing the Interim Executive Director to draw up to an extra \$6.5 million from the Mass Transit Trust Fund before drawing down on the line of credit.	
26-Mar-19	Resolution 2019-21- Ferdinand L. Risco Jr. Interim Executive Director	A resolution authorizing the Human Resources to increase the Interim Executive Director Ferdinand L. Risco, Jr's pay by 5% retro back to February 5, 2019 based on the Compensation Committee's recommendation.	Observation: Barry Barker received annual increases of 3%. Risco's was approved for 5%.
26-Mar-19	26-Mar-19 Long Range Planning	Comprehensive Operations Analysis update- Aida Copic, Director of Planning presented.	

26-Mar-19	Interim Executive Director's Report	Budget evaluation on how to close gap and deliver a balanced budget	Observation: In Feb 2019 Ferdindand Risco approved a proposal from KBC Consulting. This proposal was for a 3 Phase proposal to review financial policies, develop new financial summary reports, and develop a budget based financial model. Numerous procurement policies would have been in violation if a contract existed but with no official contract on file and no proof of any work conducted this is an example of contracting fraud that resulted in a \$85,455 financial loss to TARC. The only documentation on file was an unofficial proposal which is not signed or dated. Observation: KBC Consulting submitted 7 invoices from Feb-July 2019. All 7 authorized for payment by Ferdinand Risco and a second individual which was often his Chief of Staff or his Executive Assistant which is a violation of TARC's Ethic Policy, Section 7. Transactions with Subordinates. No TARC Officer shall compel a sudbordinate or any person or business or nonprofit organziation over which he or she exercises supervisory responsibility, to enagge in financial transactions. There are no contracts or documentation on file for any of these payments. Observation: This does NOT include the travel expenses Risco approved to pay contractor for.
26-Mar-19	Interim Executive Director's Report	TARC is moving to a data driven decision based organziation.	Observation: No results ever provided.
26-Mar-19	Interim Executive Director's Report	TARC is on cutting edge in Transit industry with its MAAS (Moblity As A Service) model	
23-Apr-19	2019-28 FY20 TARC Budget	A resolution approving the TARC FY 2020 budget and authorizing the Interim Executive Director to forward the budget to Louisville Metro Government for consideration.	

29-May-19	Resolution 2019-29 P-2690 Bus Shelter Replacements	A resolution authorizing the Executive Director to appropriate \$294,900 in Federal Transit Funds for the replacement of 25 shelters as part of the continued Upgrades to our Bus Stop Facilities.	Bus Stop Improvements
29-May-19	Resolution 2019-30 RFP P- 2767 Architectural & Engineering Services	A resolution authorizing the Executive Director to award a new contract to Kersey & Kersey Architects, Inc. for professional architectual & engineering services related to TARC's ongoing architectural and engineering consulting needs.	No amount disclosed.
29-May-19	Resolution 2019-31 Bus Stop Improvement	A resolution authorizing the Executive Director to expend up to \$1,500,000 in Federal funds awarded to TARC for construction of Bus Stop Improvements and Pedestrian Accesss Upgrades through its agreement with Louisville Metro Public Works and Assets.	Bus Stop Improvements. Recommendaqtion: Verify if there is any documentation on file showing how these funds were used.
29-May-19	Resolution 2019-33 Award of Enhanced Mobility of Senior and Individuals with Disabilities Section 5310 Program Funds	A resolution approving the award of Enhanced Mobility of Seniors and Individuals with Disabilities Section 5310 program funds as set out below, and authorizing the Executive Director to enter into grant agreements with the recommended subrecipients of these funds.	
29-May-19	Executive Director's Report	Comprehensive Ooperations Analysis (COA)/Long Range Plan (LRP) Meeting in June. Due in July.	
29-May-19	Executive Director's Report	Finance modeling will look different.	Observation: Ferdinand Risco keeps seeding comments on financial modeling. He does not state how he plans to do this. Meanwhile, he has been paying KBC Contracting Inc for finance modeling but it appears there was no official contract and no model was presented.
29-May-19	Executive Director's Report	Capital program & investment waiting for funds from the Feds	
29-May-19	Executive Director's Report	Mass - Platform & app. 30 days of data. Leading nation.	
		NO BOARD MEETING - JUNE 2019	

30-Jul-19	Quorum Call	Mr. Risco introduced Randy Frantz, Assistant Executive Director and Brittany Hardy, Executive Assistant	
30-Jul-19	Speakers- Marcellus Mayes- Chair of Metro Disabilities Coalition	Mr. Mays discussed the Accessibility meeting where Mr. Risco spoke onhis new direction of TARC will be.	
30-Jul-19	Speakers- Chuck Rogers	Chuck Rogers attended the ADA panel discussion the week	
30-Jul-19	Speakers- John Owens (Louisvillians for Modern Mass Transit)	Mr. Owens asked the Board for a letter for advocacy to better accommodate transportation. The deadline to submit the letter is on Friday, August 2nd. Transportation could be streamlined. We need new people to advocate and a new generation on board.	
30-Jul-19	Antonio Wilson	Mr. Wilson proposed a monthly Public Hearing at TARC to give the community the opportunity to speak on safety concerns. More people from the community may attend Board Meetings if the meetings are advertised on flyers and posted on each TARC bus.	Recommendation: Inform Community about TARC Contract that has been approved to have off duty police officiers on certain routes.
30-Jul-19	Antonio Wilson	Mr. Wilson also emphasized the need for cleaner buses and the need for metal detectors.	
30-Jul-19	Resolution 2019-34 ADP Payroll Service Pricing Agreement	A resolution authorizing the Executive Director to execute a (3) year pricing agreement with ADP for Payroll Processing, tax filing, and HR benefit services with ADP.	The amount of contract was not disclosed in meeting minutes.
30-Jul-19	Resolution 2019-35 Fifth Third Bank Authorized Signer	A resolution to authorize Randy Frantz as a signatory for TARC's Fifth Third Bank banking accounts	Fifth Third Bank- signatory
30-Jul-19	Resolution 2019-38 Furniture Replacement	A resolution authorizing the Executive Director to place an order of office furniture through Kentucky Master Agreement number MA 758 1700000767 with Kimball Office, at a not-to-exceed price of \$349,620.	Observation: There were concerns about TARC's deficit. Observation: Another resolution is proposed to amend resolution to increase in the amount of \$42,323 increasing the not-to-exceed amount to \$391,954.

30-Jul-19	Treasurer's Report	Tonya Carter: We are driving expenses. We are under budget of 1.3%.	
30-Jul-19	Executive Director's Report	Observation: In Feb 2019 Ferdindand Risco approved a proposal from KBC Consulting. This proposal was for a 3 Mr. Risco stated he was discontinuing the old format of our phase proposal to review financial policies, develop new financial report. We will utilize a different model. financial model. There is nothing to show for the \$85,45 TARC paid contractor.	Observation: In Feb 2019 Ferdindand Risco approved a proposal from KBC Consulting. This proposal was for a 3 Phase proposal to review financial policies, develop new financial summary reports, and develop a budget based financial model. There is nothing to show for the \$85,455 TARC paid contractor.
30-Jul-19	Chairman's Report	Mr. Shackleford resigned from the Board.	Mr. Shackleford is 1/4 members who step down in 2019.
27-Aug-19	Speakers: Marcellus Mayes, Chair of Metro Disabilities Coalition	Mr. Mayes suggested for TARC and First Transit to have a phone line for customers to call when the computers are down.	Observation: There are no updates on issues that are brought to the board's attention.
27-Aug-19	Marcellus Mayes - hiring	Mr. Mayes spoke of the TARC budget deficit and that the Board should look into how new staff members are being hired at TARC. Additionally, outsourcing Paratransit is not a great idea in his opinion.	Observation: The concerns Mr. Mayes referenced were not discussed further or followed up on in meetings after this.
27-Aug-19	Jessica Moore, citizen	Ms. Moore spoke of her child who has special needs and who rides TARC3 to and from school. Ms. Moore added that the issues are not with TARC3 but with the taxi drivers. The community has the ability to opt out of public transportation. Personally, Ms. Moore would like to have other safe options for the community to usage for transportation.	The meeting minutes do not state whether any response to given to Ms. Moore about her concern.
27-Aug-19	Charlie Sims, TAAC Committee Chair	Mr. Sims expressed a complaint involving a woman who had to wait for her ride from TARC.	The meeting minutes do not state whether any response to given to Mr. Sims about his concern.
27-Aug-19	Resolution 2019-41 Ferdinand L. Risco Jr., Executive Director	A resolution authorizing the Human Resource Department to increase the Executive Director Ferdinand L. Risco Jr's pay to an annual starting salary of \$190,000 retro back to April 21, 2019 based on the agreed annual starting salary for the Executive Director.	Increase Annual Salary- Ferdinand L. Risco Jr.

Risco stated TARC was closing the gap on our financial situtaion. We have to close the gap and build reserves. Our revenue over expenses is flat. We have a \$100 million we Director presented budget. He stated they were down \$569,000. He stated our staff was reduced. We will continue to understand our finances as we close FY19 and go into FY20. Our expenses are down by \$1.1 million, We are renegotiating contracts while being cognizant of our purchases. Observation: Since Risco arrived it appeared he lacked an understanding of the intrinices of TARC's budget. He had the contractor at KBC consulting change her business name to Fiscal Firm. Prior to presenting a \$336,000 contract he would propose in October he already started paying her monthly. Starting in August until Nov 11 the Fiscal Firm submitted 6 invoices totaling \$51,990 with NO CONTACT on file. Ferdinand Risco approved payment and TARC mailed her checks after every invoice. In total Ferdinand Risco paid this contractor \$137,445 with no offical papeared he lacked an understanding contractor \$137,445 with no offical papearwork on file.	Mr. Powell announced he is stepping down from the Board. His last meeting will be Sept 24th. He stated it was an honor. He served 15 years, 10 years as Chair.	A resolution authorizing the Human Resource Department to increase the Executive Director Ferdinand L. Risco Jr's pay to an annual starting salary of \$190,000 retro back to compensation for his transition to Executive Director. Chairman Powell stated that Mr. Risco's compensation was reviewed. We want to ensure Mr. Risco receives compensation was reviewed. We want to ensure Mr. Risco has NOT received compensation.	A resolution authorizing the Executive Director to award a one (1) year extension to Off Duty Police Services at an amount not to exceed \$1,000,000 for a one year term. Mr. Risco stated that Resolution 2019-45 is a continuation of existing contracts for another year for off duty police officers, These officers will respond to calls for visual inspections, interaction with customers and provide ride checks. We have received six to eight requests from operators to have off duty police officers ride along when they are driving in certain areas. Having patrol in certain areas enables us to respond more rapidly. We stand by our
Executive Director presented on the Treasurer Report	Chairman's Report	Resolution 2019-42 Ferdinand L. Risco Jr., Executive Director	Resolution 2019-45 Police Services
27-Aug-19	27-Aug-19	24-Sep-19	24-Sep-19

24-Sep-19	Resolution 2019-46 P-2406 Paratransit and other Contracted Transportation Services	The Executive Director is hereby authorized to approve a four (4) month contract extension with Yellow Cab/Procarent from Oct 1, 2019-Jan 31, 2020 for a total not exceed \$2,400,000 and a six (6) month contract extension with First Transit from 1 October 2019-March 31, 2019 for a total not to exceed \$4,800,000.	Observation: While Ferdinand Risco attended the Super Bowl with corporate officials from NIMBUS (\$160,000 contract approved in Sep 2019) the TARC3 services went on strike while Risco was at the SuperBowl and TARC3 passengers were left without transportation.
24-Sep-19	Resolution 2019-49 Transit Strategy and Tactical Roadmap	A resolution authorizing the Executive director to enter into a six (6) month contract with Nimbus at an amount not to exceed \$160,000. Mr. Risco mentioned that TARC wants to communicate everything discussed during today;s Board Meeting with the community. The question is how do we do this? Mr. Risco stated that we would like to have an agreement with NIMBUS for 6 months to develop and implement TARC 2020 Transit Strategy and Tactical Roadmap. Having this contract with NIMBUS will ramp up our awareness. We can get the message out during the Legislative session which is coming soon.	Observation: During interviews it was communicated that Risco attended the SuperBowl in January 2020. Observation: It is not clear how the board reviews/approves sole source contracts to ensure there is no conflict of interest.
24-Sep-19	FY19 Audit Financials (CROWE)	Scott Nickerson stated that we managed \$1 million dollars last year and the common challenge was on funding. The financial statements prepared by management are correct and are also in good standing. Based on the audit, no adjustments need to be made. We are in a \$4.2 million deficit. Cash flow is positive. We are building policies and procedures for capital reserves.	Recommendation: Alternate auditors to do a deep dive annually.
29-0ct-19	Resolution 2019-50 FY20 Line of Credit	A resolution authorizing the Executive Director/CEP of the Resolution 2019-50 FY20 Line TARC, Ferdinand Risco Jr. to enter into an agreement with of Credit Fifth Third Bank our current financial instituion to setup, review, and authorize draw downs on a line of credit.	Fifth Third Bank

29-0ct-19	Resolution 2019-52 RFP P- 2728 Paratransit & Mobility Management	A resolution authorizing the Executive Director/CEP of the TARC, to enter into negotiations for the provision of Paratransit and Mobility Management.	
29-Oct-19	Resolution 2019-54 Financial Modeling & Fiscal Improvements	A resolution authorizing the Executive Director/CEO, to enter into an agreement with The Fiscal Firm for a two (2) year contract totaling \$336,000. TARC has a need to support growth, driving operational effceincy, and improve financial decision making capability working directly with the Fiscal Firm in developing annual planning that is supported by rolling forecasting and modeling processes, with operational centric drivers being used, and a focus on the ability to develop forecasts around varied financial scenerios and funding contingency plans.	Observation: Violation of Duty to Disclose the conflict of interest he had with contractor. Observation: Prior to presenting a \$336,000 contract he would propose in October he already started paying her monthly beginning in February. Starting in August until Nov 11 the Fiscal Firm submitted 6 invoices totaling \$51,990 with NO CONTRACT on file. Ferdinand Risco approved payment and TARC mailed her checks after every invoice. Observation: Risco was sleeping with contractor and helped her rebrand her consulting company to the Fiscal Firm. This sole source contract violated numerous procurement policies and ethics policies. TARC paid contractor 6 checks/\$14,000 a month until April when the Interim Executive team terminated the contract. She was paid a total of \$84,000 on the only official contract she had on file with TARC. In total TARC paid contractor \$221,445 and there is nothing to show for it. TARC also paid for contractors travel expenses when she traveled with Risco. TARC is suing Mr. Risco for approximately \$550,000. Highly recommend a forsenic audit in order to determine full extent of Risco's financial mismanagement.
1-Nov-19	Chair Mulvihill took over as Board chair for Cedric Powell	Chair Mulvihill fell ill in November. She resigned to take care of her health. Mary Morrow stepped into the Board Chair in December 2019 until elections could take place for Chair and Vuce Chair in January 2020.	
		NO BOARD MEETING - NOVEMBER 2019 NO BOARD MEETING - DECEMBER 2019	

10-Jan-20	Marcellus Mayes, Chair of Metro Disabilities Coalition	Mr. Mayes discussed the complaint system of TARC3: still not in a timely manner.	
10-Jan-20	Resolution 2020-02 Audit Services	A resolution authorizing the Executive Director to enter into a contract with Crowe Howarth LLP for Audit Services.	
10-Jan-20	Resolution 2020-04 Public Relations & Marketing Contract	A resolution authorizing the Executive Director/CEO of the TARC to enter into a contract with NIMBUS for Public Relations and Marketing services. JC Stites requests that hames of the company in question are released prior to the meeting for the ability to research on member's own time.	Observation: NIMBUS was previously selected to fulfill a contract for Transit Strategy and Tactical Roadmap for \$160,000. What was completed on that contract? Resolution 2019-49 Transit Strategy and Tactical Roadmap.
10-Jan-20	Resolution 2020-07 Paratransit & Mobility Management	A resolution authorizing the Executive Director/CEO of the Transit Authroity of River City (TARC) to enter into a contract for the provision of Paratransit and Mobility Management. Alice Houston suggested having background information on potential contract company prior to the meeting for research.	Recommendation: Executive Director presents documentation of any Sole Source contracts above \$50,000 for approval.
10-Jan-20	Resolution 2020-08 Authorization for the Additional Furniture Purchase	A resolution authorzing the Executive Director to purchase additional office furniture from Kimball Office Furniture Authorization for the through Kentucky Master Agreement number MA Additional Furniture Purchase 7581700000767 in the amount of \$42,323, increasing the not-to-exceed amount to \$391,954.	Office Furniture increase



APPLICATION FOR EMPLOYMENT

The state of the s	Today's Date: 1/26/17
Position Applying for: _As	Sistant Executive Dinecto Date Available:
PLEASE READ: <u>Failure to fully</u> <u>application.</u> Pl because of race.	ease <u>print</u> all information <u>may result in disqualification of your</u> color, religion, sex, national origin, age, marital or veteran status, handicap, sexual preference or any other legally protected status.
NAME Fedicacl L. ADDRESS NUMBER & STREET PHONE NUMBER	CITY STATE ZIP
Will you accept: Full-time?	Yes No Part-time? No No
Are there any circumstances which w	Yes No Night Work? Yes No Night Work? Yes No ould prevent you from completing the responsibilities of the position you are es, please explain:
Have you ever been employed If yes, when?	by TARC?
Are you at least 21 years of ag	e? X Yes \square No
Do you have a valid driver's lice If yes, Driver's license number:	ense? A Yes
Has your license ever been susp	
f yes, when and why?	
o you have a Commercial Driver yes, what class/endorsements_	's (CDL) License? Yes No
ave you ever been convicted of a	a felony, misdemeanor or placed on probation by a court?

EDUCATION & TRAINING

		Graduated	Name & Location of school	Name and Date of degree earned	
	High School	X Yes□ No	William W. Bodine HS Phila, PA	Diplonia 6/89	
	GED	☐ Yes ☐ No			
	Collège	Ç Yes□ No	Trample University Phila PA	Broketor Business Adar. 8195	
	Other		University of New Haven West	8/95 Master Business Adm,	
4:		Ď.	HAVEN, CT		
Military Se	ervice Recor	d:			
Branch of Se	ervice ARA	4	From: <u>\$ 90</u>	To: 4/00	
		TOWNIES/ON OF	2 <u></u> 2		
Do you have	relatives curre	ently employed w	ith TARC? 🗆 Yes	No	
If yes, please				The state of the s	
n yes, piease	nst names.	Name	Relatio	nship	
		Name	Relation	nship	
WORK EXPERIENCE					
Have you ever worked under another name? Yes No					
nave you ever	worked under	another name?	LI YES A NO		
If yes give nan	ne(s)	-			

Note: Start with the <u>most recent</u> position, furnish dates and explanation for each period of unemployment of one month or more. If additional space is needed, please use a separate sheet

Previous Employer MANTA - Complete Address 2424 Prevel non A Phone Number
Adams of the Parish Translated All Mark Month Reprinous Number
Metropolitan Atlanta Rapiel Transit Arth. Atlanta, GA 30324 (404) 348-46
1 Region for Lagging 1 1 Refrom ont
7/12- 2/17 \$ 121,000 Discharged Quit Lay-off
Supervisor Supervisor
Exerctive Director General Manager/de SWhy? Opportunity Describe your duties.
Describe your dunes.
Did this job require a CDL? Yes No May we contact? Yes No
If no, why not?
Previous Employer Complete Address 347 Madisan Ave Phone Number
MTA- Michro North Railman New York NY (212)340-3000
Start Date Leave Date
Salary Reason for Leaving Retirement
Job Title Supervisor Discharged Descharged Lay-off
Industrial + Diversity make Direct Diversity why? opportunity
Describe your duties
General Forensal Feld Manager LABOR Rolphius Did this job require a CDL? Yes No May we contact? Yes No
Did this job require a CDL? Yes No May we contact? Ves No
If no, why not?
Previous Employer Complete Address 2 200 New BIJASWICH Phone Number
Pepsi-Cola Boltling Group Piscotaway NJ
Start Date Leave Date Salary Reason for Leaving Retirement
2/02 2/04 1/68,000
Job Title Supervisor Discharged Quit Lay-off
Hoduct AVAILAGUITY MERC. Logistics MER Why? opportunity
Describe your duties
Warehouse Operations Level.
Did this job require a CDL? Yes No May we contact? Yes No
If no, why not?
Previous Employer Complete Address 15-31 Apolt Phone Number
AIRBARNE EXPRESS Elizabeth, NJ
Start Date Leave Date Salary Reason for Leaving Retirement
9/2000 2/02 #50,000 Discharged Quit Lay-off
Supervisor
tiell Sives. Supervisor District MGR Why?
Describe your duties

Previous Employer U.S. Alexander Start Date B/95 Job Title Commissioned Describe your duties	Leave Date 4/00 Supervision Supervision	\$35,000	Phone Number Reason for Leaving Retirement Discharged Suit Lay-off Action Discharged Discharged
Did this job require a CDI Previous Employer		No May we If no, when the majete Address	contact? X Yes No No y not?
Start Date	Leave Date	Salary (1:	Reason for Leaving Retirement
Job Title	Supervisor		☐ Discharged ☐ Quit ☐ Lay-off Why?
Describe your duties		-	
Did this job require a CDL?	∐ Yes □ No	May we co	ntact? Yes No

CONDITIONS OF EMPLOYMENT

- I understand that my employment is contingent upon my passing the physical exam and drug screen; employee I. references, drivers' license check and police checks must be satisfactory. If there is any problem in any of these areas, I understand that I will no longer be considered for employment of my employment could be terminated. II.
- The facts as stated on this application are true and correct. I understand that, if employed, false statements on this application may cause my immediate dismissal. III.
- I authorize such background and personal reports as deemed necessary to verify that the information I have supplied is true and accurate and to determine my fitness for this job and hold harmless those who have the responsibility to develop such a report. A copy of this authorization is as valid as the original. IV.
- I understand that I may be required to work overtime as a condition of being employed. V.
- In consideration of my employment, I agree to conform to the rules and regulations for employees. I understand I am an employee at will, and that this application is not a contract of employment with TARC, and that my employment and compensation can be terminated, with or without cause, at anytime, at the option of either TARC, or myself. I understand that no representative of TARC, has any authority to enter into any verbal agreement for employment for any specified period of time or to make any agreement contrary to the foregoing and that no document, policy or practice of TARC, may change the foregoing unless it is expressly titled "Employment Agreement" and signed by both myself and an officer of TARC.
- I understand that I may be required to submit to a pre-employment, and post-employment test for fitness and/or VI. substance abuse, if not prohibited by law. VII.
- Upon separation of employment, I authorize TARC to withhold from my final paycheck any monies owed to them by me (if not prohibited by law) for equipment, loans, products, services, materials, insurance premiums or other assets in my possess



FERDINAND L. RISCO JR., MBA

High-Performance Executive and U.S. Army veteran with 20+ years' strategic leadership experience delivering demonstrable results in operations & logistics, labor & employee relations, and diversity & inclusion.

CORE COMPETENCIES & MANAGEMENT SKILLS

Organizational design Budget management

Operational execution Policy development & implementation Talent management

Organizational communications Data research & analysis

Statutory/regulatory compliance Risk management & mitigation

Selected Accomplishments

- Designed departmental structure and developed processes to move from transactional compliance to strategic diversity and inclusion at MARTA.
- Analyzed and lead the implementation of initiatives to automate the MARTA's EEO Diversity & Inclusion department's primary business functions, increasing effectiveness and efficiencies.
- Increased participation of small and disadvantaged business on MARTA's federally funded projects over 300% (from 19% to 57.8%) in three years through process improvements.
- Implemented operational and technological improvements saving MARTA almost \$300K annually.
- Conducted investigations through resolution for allegations of discrimination, violations of MNR's employee relations policies and statutory EEO protection including Title VI and Title VII
- Updated and streamlined Employee Complaint Tracking System resulting in increased efficiency and accuracy of reporting and monitoring at MNR.
- Served as a strategic partner to various MNR departments on labor related issues; providing timely solutions which have reduced grievance response times by roughly 30%.
- Reduced MNR's financial liability (\$400K) by successfully receiving favorable arbitration decisions.
- Reduced grievance response times at MNR by 30%.

with the sale of the contract Professional Experience

Metropolitan Atlanta Rapid Transit Authority (MARTA)

Executive Director - EEO Officer

Executive Director - EHO Officer

Reporting to the General Manager/Chief Executive Officer, serve as the Chief Compliance Officer responsible for ensuring that MARTA's strategies goals, and business units are compliant with, and adhere to all local, state, and federal regulations, including the development and implementation of MARTA's:

- Affirmative Action (AA)/Equal Employment Opportunity (EEO) Program
- Disadvantaged Business Enterprise (DBE) Program
- Title VI Plan (with Environmental Justice and Limited English Proficiency Programs)
- The American with Disabilities Act (ADA)

Develop and implement diversity and inclusion initiatives and consult with other members of the executive management team to ensure that all decisions, activities, programs, and services are equitable and do not impact current or potential employees, customers, communities, businesses, or other stakeholders.

Director of Human Resources (Interim)

2012 - 2013

Reporting to the Assistant General Manager of Human Resources, directed the design, implementation, communication, and administration of MARTA's human resources functions including staff management, budgeting, and all reporting.

FERDINAND L. RISCO JR., MBA

MTA Metro-North Railroad (MNR)

Inclusion & Diversity Manager

2008 - 2012

Reporting to the Director of Employee Relations & Diversity/EEO Officer assisted with the implementation and administration of MNR's EEO, Title VI, and Employee Relations programs, including: training initiatives; confidential investigations; preparation of statistical and analytical reports; and communication plans. Provided guidance to leadership and line managers on employee relations, customer relations and EEO concerns.

Field Manager - Labor Relations

2007 - 2008

Reporting to the Director of Labor Relations, administered collective bargaining agreements of 22 unions representing nearly 5,000 employees, provided interpretation and application; served as a liaison.

General Foreman - Maintenance of Equipment

2004 - 2007

Reporting to the Facilities Superintendent, managed supervisors and craft personnel in the maintenance of equipment and facilities, including equipment overhaul, running repair work and inspections of 342 pieces of rolling stock. Automated and improved MNR's maintenance processes increasing daily equipment availability by 19%. Contributed to the design and implementation of modified workflow procedures within MNR's Material Management and Production Analysis Group, increasing productivity by 34%.

Pepsi-Cola Bottling Group - Piscataway, NJ

2002 - 2004

Product Availability Manager

Reporting to the Logistics Manager, led Warehouse Operations, became the top manufacturing facility in the U.S. with an annual operating budget \$6.4 million. Reduced costs per unit from \$0.38 to \$0.22 resulting in an annualized savings of \$205K.

Product Availability Supervisor

Supervised employees in loading of route and transport trucks; provided statistical reports, and maintained safety standards.

Airborne Express - Elizabeth, NJ

2000 - 2002

Field Services Supervisor

Supervised Service Center operations with average daily volume of nearly 50,000 parcels including staff management plan.

United States Army

1995 - 2000

Plans Officer

- Officer in Charge of operating the Emergency Operation Center during the computer conversion Year end 1999, "Y2K".
- Wrote and staffed Fort Benning, GA hurricane equipment evacuation plan to move 300 aircraft and 250 combat vehicles.

Logistics Officer

- Directed all logistics activities for a 700 man and 400 vehicle Mechanized Infantry Battalion
- Managed a \$25 million annual budget and signatory of over \$500 million of assets

Platoon Leader

- Authored a maintenance plan that yielded an operational readiness rate of over 90% for all 28 vehicles assigned.
- Wrote and executed platoon's first Field Trains (rear detachment supply area) standardized operating procedure.

Bradley Platoon Leader

- Accounted for and maintained equipment valued in excess of \$10 million.
- Battalion "Top Gun" award: Perfect score and best Infantry squad during Bradley Table XII qualification.

Commissioned as a Regular Army Officer in the U.S. Army Infantry

8/95

FERDINAND L. RISCO JR., MBA

EDUCATION	
MBA, Leadership University of New Haven, Graduate School of Business and Management	2009
BBA, Human Resource Administration Temple University, School of Business and Management	1995
BOARDS & COMMISSIONS University of New Haven School of Business Advisory Board Georgia Diversity Council, Board of Directors American Public Transportation Association, Vice Chair Human Resources American Public Transportation Association, Chair Workforce Development Connecticut State Board of Education, Gubernatorial Appointee New Haven Public Schools Board of Education, Mayoral Appointee National Association of State Boards of Education Board of Directors Urban Prosperity Fund, Board of Directors	1/2015-presen 6/2014-present 9/2016-present 12/2012-9/2016 3/2011-2/2015 11/2009-9/2013 1/2012-12/2013 6/2009-7/2013 3/2001-2/2010
TEACHING EXPERIENCE	
Brown Mackie College Adjunct Faculty, Business Management Courses: Principles of Business, Project Management, Human Resources, Legal Environments of Business, Small Business Management	10/2015-present
CERTIFICATIONS	
Georgia Commission on Dispute Resolution, Georgia Supreme Court Registered Neutral – Advanced Certified Mediator	8/2013
MEMBERSHIPS AND AFFILIATIONS	
Various Chambers of Commerce (Hispanic, African American, Metro Atlanta, Atlanta Gay and Lesbian, Ecuadorian, US Pan Asian)	7/2012 – Present
Society of Human Resources Management	8/1995 – Present
Urban League of Greater Atlanta Greater Atlanta Economic Alliance	7/2012 - Present 10/2013 - Present

ARMY/RA/IN A SPACE, RAILON RAILON ASSESSMENT TO DROP VET, APRASS VALUE POSE SERVICE RESERVE DELICATIONS ACCRUED LEAVE PAIR A STATUS OF EXPRESS OF RESERVE DELICATIONS AND CAMPAIGN REBONS AWARDED OR AUTHORIZED AWARDS FOR VETENANS COUNTENDATED FOR PASSION COMMEND TO PASSION MEDIAL / ARMY ACHIEVEMENT MEDIAL / ARMY RESERVE COMPONENTS ARMY RAILON MULTIFACTURE DELICATION AND CAMPAIGN REBONS AWARDED OR AUTHORIZED AWARDS FOR VETENANS COUNTENDATED FOR PASSION REPORTS OF PASSION AND ARREST SELECTION MEDIAL / ARMY RESERVE COMPONENTS ARMY COMMENDATION MEDIAL / ARMY ACHIEVEMENT MEDIAL (280 AWARDED OR AUTHORIZED AWARDED OR AUTHORIZED AWARDED AWARDED OR AUTHORIZED AWARDED OR AWARDED OR AUTHORIZED AWARDED O	4.9 GRADE. RATE, OR RANK 4. PAY GRADE 02 7.8 PLACE OF ENTRY INTO ACTIVE DUTY 7.8 HOME OF RECORD AT TIME OF ENTRY (City and state, or complete active act	4.6 PAY GRADE 11. TO 22. TA GRADE, RATE, OR RANK 11. TA GRADE OPENTRY INTO ACTIVE DUTY 23. BLAST DUTY ASSIGNMENT AND MAJOR COMMAND 24. B.B. LAST DUTY ASSIGNMENT AND MAJOR COMMAND 25. DATE OF BENNING, OF THE BENNING,	D BRANCH	3	, SOCIAL SEC	URITY N
TAPENDE OF ENTRY INTO ACTIVE DUTY 7.6 HOME OF RECORD AT TIME OF ENTRY (City and state, or complete the property of the proper	TO A PLACE OF ENTRY INTO ACTIVE DUTY 7.5. HOME OF RECORD AT TIME OF ENTRY (City and state, or complete in the property of the	T. BLACE OF ENTRY INTO ACTIVE DUTY 7. B PLACE OF ENTRY INTO ACTIVE DUTY 8. B LAST DUTY ASSIGNMENT AND MAJOR COMMAND 8. B STATION WHERE SET OF THE SET O				
TA PLACE OF ENTRY INTO ACTIVE DUTY ##ILADELPHIA, PA BALAST DUTY ASSIGNMENT AND MAJOR COMMAND B. SCH 11 IN 1BN CO C TC ##ILADELPHIA, PA BALAST DUTY ASSIGNMENT AND MAJOR COMMAND B. SCH 11 IN 1BN CO C TC ##ILADELPHIA, PA BALAST DUTY ASSIGNMENT AND MAJOR COMMAND B. SCH 11 IN 1BN CO C TC ##ILADELPHIA, PA BALAST DUTY ASSIGNMENT AND MAJOR COMMAND B. SCH 11 IN 1BN CO C TC ##ILADELPHIA, PA ##ILADELPHIA, PA BALAST DUTY ASSIGNMENT AND MAJOR COMMAND B. SCH 11 IN 1BN CO C TC ##ILADELPHIA, PA ##ILADELPHIA, PA BALAST DUTY ASSIGNMENT AND MAJOR COMMAND B. SCH 11 IN 1BN CO C TC ##ILADELPHIA, PA	The PLACE OF ENTRY INTO ACTIVE DUTY 7. BHOME OF RECORD AT TIME OF ENTRY (City and state, or complete address if known) 7. BHOME OF RECORD AT TIME OF ENTRY (City and state, or complete address if known) 8. BLAST DUTY ASSIGNMENT AND MAJOR COMMAND 8. BLAST DUTY ASSIGNMENT AND MAJOR COMMAND 8. BLAST TOUTY ASSIGNMENT AND MAJOR COMMAND 10. SELL COVERAGE AMOUNT AND TOUTY AND TOU	A PLACE OF ENTRY INTO ACTIVE DUTY HILADELPHIA, PA B. B. LAST DUTY ASSIGNMENT AND MAJOR COMMAND N SCH 11 IN 1BN CO C TC COMMAND TO WHICH TRANSFERRED A. I. PRIMARY SPECIALTY (List number, title and years and months in specialty. List additional specialty numbers and titles involving periods of one or more years.) 1A 3X INFANTRY4 YRS-7 MOS//NOTHING FOLLOWS B. Separation Date This. C. Net Active Service T. Foreign Service. J. Foreign Service. G. Sea Service. H. Effective Date of Particular MEDAL/NATIONAL DEFENSE SERVICE MEDAL//ARMY				
HILADELPHIA, PA 13. LAST DUTY ASSIGNMENT AND MAJOR COMMAND 15. SCHARLY LIST ADMINISTRATED A. COMMAND TO WHICH TRANSFERRED A. COMMAND TO WHICH TRANSFERRED A. DECOMMAND TO WHICH TRANSFERRED A. DECOMMENT LIST Additional specialty fumbers and whits involving packalty. List additional specialty fumbers and white involving packalty. List additional packalty fumbers and white involving packalty. List additional packalty fumbers and white involving packalty. List additional packalty fumbers and white involving packalty fumbers and white involving packalty. List additional packalty fumbers and white involving packalty fumbers and white involvi	HILADELPHIA, PA 13. LAST DUTY ASSIGNMENT AND MAJOR COMMAND 15. SCH 11 IN 18N CO C TC 16. COMMAND TO WHICH TRANSFERRED A. 17. PRIMARY SPECIALTY (List number, bile and years and months in specialty, List additional specialty numbers and titles involving page 200, List additional specialty numbers and titles involving page 200, List additional specialty numbers and titles involving page 200, List additional specialty numbers and titles involving page 200, List additional specialty numbers and titles involving page 200, List additional specialty numbers and titles involving page 200, List additional specialty numbers and titles involving page 200, List and Lis	A. LAST DUTY ASSIGNMENT AND MAJOR COMMAND N. SCH. 11. IN. 1EN. CO. C. TC D. COMMAND TO WHICH TRANSFERRED A. 1. PRIMARY SPECIALTY (List number, title and years and months in specialty. List additional specialty numbers and titles involving periods of one or more years.) 1A. 3X. INFANTRY—4 YRS—7 MOS//NOTHING FOLLOWS 1A. 3X. INFANTRY—4 YRS—7 MOS//NOTHING FOLLOWS 1B. Separation Date This C., Net Active Service 1C. Net Active Servic	Ye	ear 0000	Month 00	Day (
BLS LAST DUTY ASSIGNMENT AND MAJOR COMMAND NS CH 11 IN 18N CO C TC D COMMAND TO WHICH TRANSFERRED A I PRIMARY SPECIALTY (List number, title and years and months in specialty. List number, title and years and months in specialty. List number, title and years and months in specialty. List number, title and years and months in specialty. List number, title and years and months in specialty. List number, title and years and months in specialty. List number, title and years and months in specialty. List number, title and years and months in specialty. List number, title and years and months in specialty. List number, title and years and months in specialty. List number, title and years and months in specialty. List number, title and years and months in specialty. List number of weeks and month and year completed. 3. DECORATIONS, MEDALS, BADGES, CITATIONS AND CAMPAIGN RIBBONS AWARDED OR AUTHORIZED (All periods of service). DOGO. 0.0.0.0.0.0.0.0.0.0.0.0.0.0.0.0.0.0.0	BLS LAST DUTY ASSIGNMENT AND MAJOR COMMAND SCH 11 IN 18N CO C TC D COMMAND TO WHICH TRANSFERRED A SCH 11 IN 18N CO C TC D COMMAND TO WHICH TRANSFERRED A SECULAR SPECIALTY (List number, title and years and months in specialty. List number, title and years and months in specialty. List number, title and years and months in specialty. List number, title and years and months in specialty. List number, title and years and months in specialty. List number, title and years and months in specialty. List number, title and years and months in specialty. List number, title and years and months in specialty. List number, title and years and months in specialty. List number, title and years and months in specialty. List number, title and years and months in specialty. List number of weeks and month and year completed. 3. DECORATIONS, MEDALS, BADGES, CITATIONS AND CAMPAIGN RIBBONS AWARDED OR AUTHORIZED (All periods of service). Page 1997 of 8 25 25 25 25 25 25 25 25 25 25 25 25 25	ALLACT DUTY ASSIGNMENT AND MAJOR COMMAND B. B. STATION WHERE SEPARATION / Include Zip Code: ALLACT DUTY ASSIGNMENT AND MAJOR COMMAND B. B. STATION WHERE SEPARATION / Include Zip Code: N. SCH. 11 IN 1BN CO. C. TC FORT BENNING, CO. B. B. STATION WHERE SEPARATION / Include Zip Code: 12. RECORD OF SERVING B. B. B. STATION WHERE SERVICE AND TREATMENT WITH COMPLIANCE FOR FEDERS. 14. AND THE SERVICE AND TREATMENT WITH SERVICES AND TREATMENT WITH COMPLIANCE FOR FEDERS. 15. NET ACTION WHERE SERVICE AND TREATMENT WITH DOD OR WITH COMPLIANCE FOR FEDERS. 16. NET ACTION WHERE SERVICE AND TREATMENT WITH DOD OR WITH COMPLIANCE FOR FEDERS. 17. MEMBER WAS PROVIDED A COMPLETE DENTAL EXAM AND ALL APPROPRIATE DENTAL SERVICES AND TREATMENT WITH SERVICES AND DETERMINING ELIGIBILITY OR COMPLIANCE FOR FEDERS. 18. HEMBER SAND DETERMINING ELIGIBILITY OR COMPLIANCE FOR FEDERS. 19. A MARLING ADDRESS AFTER SEPARATION / Include Zip Code: 19. A MARLING ADDRESS AFTER SEPARATION / Include Zip Code: 19. A MARLING ADDRESS AFTER SEPARATION / Include Zip Code: 19. A MARLING ADDRESS AFTER SEPARATION / Include Zip Code: 19. A MARLING ADDRESS AFTER SEPARATION / Include Zip Code: 19. A MARLING ADDRESS AFTER SEPARATION / Include Zip Code: 19. A MARLING ADDRESS AFTER SEPARATION / Include Zip Code: 19. A MARLING ADDRESS AFTER SEPARATION / Include Zip Code: 19. A MARLING ADDRESS AFTER SEPARATION / Include Zip Code: 19. A MARLING ADDRESS AFTER SEPARATION / Include Zip Code: 19. A MARLING ADDRESS AFTER SEPARATION / Include Zip Code: 19. A MARLING ADDRESS AFTER SEPARATION / Include Zip Code: 19. A MARLING ADDRESS AFTER SEPARATION / Include Zip Code: 19. A MARLING ADDRESS AFTER SEPARATION / Include Zip Code: 19. A MARLING ADDRESS AFTER SEPARATION / Include Zip Code: 19. A MARLING ADDRESS AFTER SEPARATION / Include Zip Code: 19. A MARLING ADDRESS AFTER SEPARATION / Include Zip Code: 19. A MARLING ADDRESS AFTER SEPARATION / Include Zip Code: 19. A MARLING ADDRESS AFTER SEPARATION / Include Zip Code: 19. A MARLING ADDRESS AFTER SE	AT TIME OF EN	TRY (City	and state, or	complete
A SCH L1 IN 18N CO C TC SOMMAND TO WHICH TRANSFERRED A Amount: 1. PRIMARY SPECIALTY (List number, title and years and months in specialty, but additional specialty numbers and titles involving periods of one or more years) A 1. PRIMARY SPECIALTY (List number, title and years and months in specialty (List number, title and years and months in specialty (List number, title and years and months in specialty (List number, title and years and months in specialty (List number, title and years and months in specialty (List number) A 2. A 3X INFANTRY - 4 YRS - 7 MOS//NOTHING FOLLOWS A 3X INFANTRY - 4 YRS - 7 MOS//NOTHING FOLLOWS A 3X INFANTRY - 4 YRS - 7 MOS//NOTHING FOLLOWS A 4. A 18 TOTAL Frier Active Service A 5. Separation Date This Period A 5. Separation Date This Period A 6. Total Prior Active Service A 6. Separation Date This Period A 6. Separation Date This Period A 6. Total Prior Active Service A 6. Separation Date This Period A 6. Total Prior Active Service A 6. Separation Date This Period A 6. Total Prior Active Service A 6. Separation Date This Period A 6. Total Prior Active Service A 6. Separation Date This Period A 6. Total Prior Active Service A 7 Separation Date This Period A 7 S	A SCH L1 IN 1BN CO C TC B. SCH L1 IN 1BN CO C TC COMMAND TO WHICH TRANSFERRED A Amount: I. PRIMARY SPECIALTY (List number, title and years and months in specialty. List additional specialty unmbers and titles involving periods of one or more years.) A I. PRIMARY SPECIALTY (List number, title and years and months in specialty. List additional specialty unmbers and titles involving periods of one or more years.) A I. PRIMARY SPECIALTY (List number, title and years and months in specialty. List additional specialty unmbers and titles involving periods of one or more years.) A I. PRIMARY SPECIALTY (List number, title and years and months in specialty. List additional specialty unmbers and titles involving periods of period one or more years.) A I. PRIMARY SPECIALTY (List number, title and years and months in specialty. List additional specialty unmbers and titles involving periods of period one or more years.) A I. PRIMARY SPECIALTY (List number of very specialty) A I. PRIMARY SPECIALTY (List number of very specialty) A I. PRIMARY SPECIALTY (List number of very specialty) A I. PRIMARY SPECIALTY (List number of very specialty) B A I. SECORD OF SERVICE B A Date entered AD This Period 1995 A	B. B. STATION WHERE S N. SCH. 11. IN 1BN. CO. C. T.C. C. COMMAND TO WHICH TRANSFERRED A. 11. PRIMARY SPECIALTY (List number, title and years and months in specialty. List additional specialty numbers and titles involving periods of one or more years.) 12. RECORD OF SERVI. 13. 3X. INFANTRY4 YRS-7 MOS//NOTHING FOLLOWS 14. 3X. INFANTRY4 YRS-7 MOS//NOTHING FOLLOWS 15. Separation Date This c. Net Active Service T. d. Total Prior Active Sc. 16. Total Prior Active Sc. 17. Foreign Service 17. Foreign Service 18. DECORATIONS, MEDALS, BADGES, CITATIONS AND CAMPAIGN RIBBONS AWARDED OR RAY COMMENDATION MEDALI//NATIONAL DEFENSE SERVICE MEDALI//ARMY	A CHARLES	100		
N SCH 11 IN 1BN CO C TC COMMAND TO WHICH TRANSFERRED A Mount: 1. PRIMARY SPECIALTY (List number, livle and years and months in specialty. List additional specialty further and vites involving periods of one or more years.) 1. A Note thereof AD This Period 1995 04 24 24 24 25 25 25 25 25 25 25 25 25 25 25 25 25	N SCH 11 IN 1BN CO C TC COMMAND TO WHIGH TRANSFERRED A Mount. 1. PRIMARY SPECIALTY (List number, nite and years and months in specialty. List additional Specialty numbers and titles involving periods of one or more years.) 1. A Note that the special of the special probability numbers and titles involving periods of one or more years. 1. A Note that the special probability numbers and titles involving periods of one or more years. 1. A Note that the service This Period 1995 04 24 12 12 12 12 12 12 12 12 12 12 12 12 12	N SCH 11 IN 1BN CO C TC COMMAND TO WHICH TRANSFERRED 1. PRIMARY SPECIALTY (List number, title and years and months in specialty. List additional specialty numbers and titles involving periods of one or more years.) 1. A 3X INFANTRY4 YRS-7 MOS//NOTHING FOLLOWS 1. Date entered AD This. C. Net Active Service To. Total Prior Active Service To. Total Prior Inactive Service To. Total Prior Inactive Service To. Total Prior Inactive Service Total Pr				
10. SGLI COVERAGE No. A. Amount:	DOMMAND TO WHICH TRANSFERRED A A A A A A A A A A A A A	11. PRIMARY SPECIALTY (List number, title and years and months in specialty. List additional specialty numbers and titles involving periods of one or more years.) 12. RECORD OF SERVI a. Date entered AD This specialty. List additional specialty numbers and titles involving periods of one or more years.) 13. INFANTRY4 YRS-7 MOS//NOTHING FOLLOWS 14. AND INFANTRY4 YRS-7 MOS//NOTHING FOLLOWS 15. Separation Date This c. Net Active Service T. d. Total Prior Lotive Service T. d. Total Prior Inactive Service T. Foreign Service 16. Foreign Service 17. Effective Date of Party Commendation MEDAL//ARMY ACHIEVEMENT MEDAL (2ND AWARDD) //CHIEVEMENT MEDAL./NATIONAL DEFENSE SERVICE MEDAL//ARMY SERVICH MED				
Amount: 11. PRIMARY SPECIALTY (List number, title and years and months in specialty, List additional speciality numbers and titles involving plants and specialty for the specialty (List number) and titles involving as Date entered AD This Period (1.995) 0.4 2.4 4 2.4 5 2.4 1.4 1.4 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5	Amount: 11. PRIMARY SPECIALTY (List number, title and years and months in specialty, List additional specialty numbers and titles involving page in the property of the specialty (List number) title and years and months in specialty, List additional specialty numbers and titles involving appealing to the property of the property of the special page involving page in the property of the property of the special page in the property of the prope	A 11. PRIMARY SPECIALTY (List number, title and years and months in specialty. List additional specialty numbers and titles involving periods of one or more years.) 12. RECORD OF SERV. a. Date entered AD This periods of one or more years.] 13. A SX INFANTRY4 YRS-7 MOS//NOTHING FOLLOWS 14. A SX INFANTRY4 YRS-7 MOS//NOTHING FOLLOWS 15. Separation Date This control of the prior location of the period of the control of the period of the control of		0 86110	OVERACE	N.
1. PRIMARY SPECIALTY (List number, title and years and months in specialty. Its additional specialty numbers and titles mixed in the specialty is additional specialty in the violing periods of one or more years.) 1. A. 3.X. INFANTRY4 YRS-7 MOS/NOTHING FOLLOWS S. Separation Date This Period 1955 04 24 1. A. 3.X. INFANTRY4 YRS-7 MOS/NOTHING FOLLOWS S. Separation Date This Period 2000 04 06 1. A. 3.X. INFANTRY4 YRS-7 MOS/NOTHING FOLLOWS S. Separation Date This Period 0004 11 13 1. A. 1.	11. PRIMARY SPECIALTY (List number, title and years and months in specialty (List additional specialty numbers and titles involving periods of one or more years.) 12. RECORD OF SERVICE Year(s) Month(s) Day(specialty numbers and titles involving periods of one or more years.) 12. RECORD OF SERVICE Year(s) Month(s) Day(specialty numbers and titles involving periods of one or more years.) 12. RECORD OF SERVICE Year(s) Month(s) Day(specialty numbers and titles involving periods of one or more years.) 12. RECORD OF SERVICE Year(s) Month(s) Day(specialty numbers and title involving periods of 2000 0.04 0.05 1.3 X INFANTRY - 4 YRS - 7 MOS / NOTHING FOLLOWS Notative Service 0.000 0.04 0.05 1.4 Total Prior Active Service 0.000 0.00 0.00 1. Foreign Service 0.000 0.00 0.00 2. Sea Service 0.000 0.00 0.00 3. Sea Service 0.000 0.00 0.00 4. Fifective Date of Pay Grade 1.997 0.6 2.5 5. Sea Service 0.000 0.00 0.00 5. Sea Service 0.000 0.00 0.00 6. Foreign Service 0.000 0.00 0.00 7. Fifective Date of Pay Grade 1.997 0.6 2.5 8. REMANS MARCHANT MEDALI / NATIONAL DEFENSE SERVICE MEDALI / ARMY SERVICE RIBBON / PARACHUTIST BADGE 9. MANULTARY EDUCATION (Course title, number of weeks and month and year completed) 18. REMARS No 16. DAYS ACCRUED LEAVE PAY 18. REMARS No 16. DAYS ACCRUED LEAVE PAY 19. MEMBER WAS PROVIDED A COMPLETE DATAL EXAM AND ALL APPROPRIATE DEPMAL SERVICES AND TREATMENT WITHIN 90 DAYS PRIOR TO SEPARATION 19. MANULTARY EDUCATIONAL ASSISTANCE PROGRAM Yes No 16. DAYS ACCRUED LEAVE PAY 19. MEMBER WAS PROVIDED A COMPLETE DATAL EXAM AND ALL APPROPRIATE DEPMAL SERVICES AND TREATMENT WITHIN 90 DAYS PRIOR TO SEPARATION 19. MEMBER REDUCATIONAL ASSISTANCE PROGRAM Yes No 16. DAYS ACCRUED LEAVE PAY 19. MEMBER REDUCATIONAL ASSISTANCE PROGRAM Yes No 16. DAYS ACCRUED LEAVE PAY 19. MEMBER REDUCATIONAL ASSISTANCE PROGRAM Yes No	a. Date entered AD Thi be separation and itiles involving periods of one or more years.] 1A 3X INFANTRY4 YRS-7 MOS//NOTHING FOLLOWS a. Date entered AD Thi b. Separation Date This c. Net Active Service T d. Total Prior Active Se e. Total Prior Inactive Se f. Foreign Service g. Sea Service h. Effective Date of Par h. COMMENDATION MEDAL//ARMY ACHIEVEMENT MEDAL (2ND AWARD) // CHIEVEMENT MEDAL//NATIONAL DEFENSE SERVICE MEDAL//ARMY SERVI /NOTHING FOLLOWS 14. MILITARY EDUCATION (Course title, number of weeks and month and year completed) IRBORNE, 1996//INF OFF BASIC, 1996//BRAD IN FGT VEH CDR CR, Sea MEMBER CONTRIBUTED TO POSI-VIETNAM ERA VETERAN'S EDUCATIONAL ASSISTANCE PROGRAM VETERA	'`		THE RESERVE AND ADDRESS OF THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TWO IS NAMED IN COLU	Non
a. Date entered AD This Period 1955 04 24 1A 3X INFANTRY—4 YRS—7 MOS/NOTHING FOLLOWS 1A 1	a. Date entered AD This Period 1995 04 24 1A 3X INFANTRY—4 YRS-7 MOS//NOTHING FOLLOWS 1A 5X INFANTRY—4 YRS-7 MOS//NOTHING FOLLOWS 1A DECORATIONS, MEDALS, BADGES, CITATIONS AND CAMPAIGN RIBBONS AWARDED OR AUTHORIZED (AU periods of service) 1A DECORATIONS, MEDALS, BADGES, CITATIONS AND CAMPAIGN RIBBONS AWARDED OR AUTHORIZED (AU periods of service) 1A DECORATIONS, MEDALS, BADGES, CITATIONS AND CAMPAIGN RIBBONS AWARDED OR AUTHORIZED (AU periods of service) 1A DECORATIONS, MEDALS, BADGES, CITATIONS AND CAMPAIGN RIBBONS AWARDED OR AUTHORIZED (AU periods of service) 1A DECORATIONS, MEDALS, BADGES, CITATIONS AND CAMPAIGN RIBBONS AWARDED OR AUTHORIZED (AU periods of service) 1A MILITARY EDUCATIONAL ASSISTANCE PROGRAM 1A MILITARY EDUCATIONAL ASSISTANCE PROGRAM 1A MILITARY EDUCATIONAL ASSISTANCE PROGRAM 1B REMARKS 1B	a. Date entered AD This periods of one or more years.] 1A 3X INFANTRY4 YRS-7 MOS//NOTHING FOLLOWS a. Date entered AD This C. Net Active Service To d. Total Prior Cartive Service To Description Service Medical Ser	CE -	-	Berlin and the second	Dayle
D. Separation Date This Period 2000 04 06 c. Net Active Service This Period 0004 11 13 d. Total Prior Active Service 0000 00 00 e. Total Prior Inactive Service 0000 00 00 f. Foreign Service 0000 00 00 g. Sea Service 0000 00 00 h. Effective Date of Pay Grade 1997 08 25 RMY COMMENDATION MEDAL/ARMY ACHIEVEMENT MEDAL (2ND AWARD) //ARMY RESERVE COMPONENTS CHIEVEMENT MEDAL/NATIONAL DEFENSE SERVICE MEDAL/ARMY SERVICE RIBBON/PARACHUTIST BADGE NOTHING FOLLOWS 4. MILITARY EDUCATION (Course title, number of weeks and month and year completed) IRBORNE, 1996//INF OFF BASIC, 1996//BRAD IN FGT VEH CDR CR, 1996//NOTHING FOLLOWS 8. MEMBER WAS FROUDED A COMPLETE DEVIAL EXAM AND ALL APPROPRIATE DENTAL SERVICES AND TREATMENT WITHIN 90 DAYS PRIOR TO SEPARATION VES 8. MEMBER WAS FROUDED A COMPLETE DEVIAL EXAM AND ALL APPROPRIATE DENTAL SERVICES AND TREATMENT WITHIN 90 DAYS PRIOR TO SEPARATION VES 8. REMARKS N. MEMBER WAS FROUDED A COMPLETE DEVIAL EXAM AND ALL APPROPRIATE DENTAL SERVICES AND TREATMENT WITHIN 90 DAYS PRIOR TO SEPARATION VES N. MEMBER WAS FROUDED A COMPLETE DEVIAL EXAM AND ALL APPROPRIATE DENTAL SERVICES AND TREATMENT WITHIN 90 DAYS PRIOR TO SEPARATION VES N. MANUER WAS FROUDED A COMPLETE DEVIAL EXAM AND ALL APPROPRIATE DENTAL SERVICES AND TREATMENT WITHIN 90 DAYS PRIOR TO SEPARATION VES N. MANUER WAS FROUDED A COMPLETE DEVIAL EXAM AND ALL APPROPRIATE DENTAL SERVICES AND TREATMENT WITHIN 90 DAYS PRIOR TO SEPARATION VES N. MANUER WAS FROUDED A COMPLETE DEVIAL EXAM AND ALL APPROPRIATE DENTAL SERVICES AND TREATMENT WITHIN 90 DAYS PRIOR TO SEPARATION VES N. MANUER WAS FROUDED A COMPLETE DEVIAL EXAM AND ALL APPROPRIATE DENTAL SERVICES AND TREATMENT WITHIN 90 DAYS PRIOR TO SEPARATION VES N. MANUER WAS FROUDED A COMPLETE DEVIAL EXAM AND ALL APPROPRIATE DENTAL SERVICES AND TREATMENT WITHIN 90 DAYS PRIOR TO SEPARATION VES N. MANUER WAS FROUDED A COMPLETE DENTAL SERVICES AND TREATMENT WITHIN 90 DAYS PRIOR TO SEPARATION VES N. MANUER WAS FROUDED TO SIGNATURED EXTRACTION OF THE WAS PRIOR TO SERVICES AND TREATM	L. Separation Date This Period 2000 04 06 c. Net Active Service This Period 0004 11 13 d. Total Prior Active Service 10000 00 00 e. Total Prior Inactive Service 00000 00 00 f. Foreign Service 00000 00 00 g. Sea Service 00000 00 00 h. Effective Date of Pay Grade 1997 06 25 RMY COMMENDATION MEDAL/ARMY ACHIEVEMENT MEDAL (2ND AWARD) //ARMY RESERVE COMPONENTS CHIEVEMENT MEDAL/NATIONAL DEFENSE SERVICE MEDAL/ARMY SERVICE RIBBON/PARACHUTIST BADGE NOTHING FOLLOWS 4. MILITARY EDUCATION (Course title, number of weeks and month and year completed) IRBORNE, 1996//INF OFF BASIC, 1996//BRAD IN FGT VEH CDR CR, 1996//NOTHING FOLLOWS 8. MEMBER CONTRIBUTED TO POST-VIETNAM ERA VETERAN'S EDUCATIONAL ASSISTANCE PROGRAM 7. MEMBER WAS PROVIDED A COMPLETE DENTAL EXAM AND ALL APPROPRIATE DENTAL SERVICES AND TREATMENT WITHIN 90 DAYS PRIOR TO SEPARATION VES ATA HEREIN SUBJECT TO COMPUTER MATCHING WITHIN DOD OR WITH OTHER AGENCIES FOR VERIFICATION POSSES AND DETERMINING ELIGIBILITY OR COMPLIANCE FOR FEDERAL BENEFITS///NOTHING FOLLOWS 9.a MAILING ADDRESS AFTER SEPARATION (Include Zip Code) 1. DEPOSES AND DETERMINING ELIGIBILITY OR COMPLIANCE FOR FEDERAL BENEFITS///NOTHING FOLLOWS 1. DEPOSES AND DETERMINING ELIGIBILITY OR COMPLIANCE FOR FEDERAL BENEFITS///NOTHING FOLLOWS 9.2 MAILING ADDRESS AFTER SEPARATION (Include Zip Code) 1. DEPOSES AND DETERMINING ELIGIBILITY OR COMPLIANCE FOR FEDERAL BENEFITS///NOTHING FOLLOWS 1. DEPOSES AND DETERMINING ELIGIBILITY OR COMPLIANCE FOR FEDERAL BENEFITS///NOTHING FOLLOWS 1. DEPOSES AND DETERMINING ELIGIBILITY OR COMPLIANCE FOR FEDERAL BENEFITS////NOTHING FOLLOWS 1. DEPOSES AND DETERMINING ELIGIBILITY OR COMPLIANCE FOR FEDERAL BENEFITS///NOTHING FOLLOWS 1. DEPOSES AND DETERMINING ELIGIBILITY OR COMPLIANCE FOR FEDERAL BENEFITS///NOTHING FOLLOWS 1. DEPOSES AND DETERMINED TO SERVE A SAME AND THE ARM AND ALL APPROPRIATE DENTAL SERVICES AND THE ARM	D. Separation Date This C. Net Active Service T d. Total Prior Active Service T d. Total Prior Inactive Service T d. Total Prior Inactive Service T G. Foreign Service T F. Foreign Service T G. Sea Service T Sea Service T G. Sea				Personal Services
C. Net Active Service This Period 0604 11 13 d. Total Prior Active Service 0600 00 00 00 e. Total Prior Inactive Service 0600 00 00 00 f. Foreign Service 0600 00 00 00 g. Sea Service 0600 00 00 00 h. Effective Date of Pay Grade 1997 08 25 RINY COMMENDATION MEDALS, BADGES, CITATIONS AND CAMPAIGN RIBBONS AWARDED OR AUTHORIZED (All periods of service) RINY COMMENDATION MEDAL//ARMY ACHIEVEMENT MEDAL (2ND AWARD) //ARMY RESERVE COMPONENTS CHIEVEMENT MEDAL//NATIONAL DEFENSE SERVICE MEDAL//ARMY SERVICE RIBBON//PARACHUTIST BADGE NOTHING FOLLOWS 4. MILITARY EDUCATION (Course title, number of weeks and month and year completed) IRBORNE, 1996//INF OFF BASIC, 1996//BRAD IN FGT VEH CDR CR, 1996//NOTHING FOLLOWS 8. MEMBER CONTRIBUTED TO POSITIETNAM ERA VETERAN'S EDUCATIONAL ASSISTANCE PROGRAM VER NO 18. BAHGHS CHOOL GRADUATE OR Yes NO 16. DAYS ACCRUED LEAVE PAI VETERAN'S EDUCATIONAL ASSISTANCE PROGRAM FOUNDATION OF TO COMPUTER MATCHING WITHIN DOD OR WITH OTHER AGENCIES FOR VERIFICATION 3. REMARKS ATA HERREIN SUBJECT TO COMPUTER MATCHING WITHIN DOD OR WITH OTHER AGENCIES FOR VERIFICATION VETERANS EDUCATIONAL ASSISTANCE PROGRAM PARACHURAN SERVICES AND DETERMINING ELIGIBILITY OR COMPUTER MATCHING WITHIN DOD OR WITH OTHER AGENCIES FOR VERIFICATION VETERANS EDUCATIONAL ASSISTANCE PROGRAM PARACHURAN SERVICES AND DETERMINING ELIGIBILITY OR COMPUTER MATCHING WITHIN DOD OR WITH OTHER AGENCIES FOR VERIFICATION PARAMETER OF THE PROGRAM AND ALL APPROPRIATE DENIAL SERVICES AND TREATMENT WITHIN SO DAYS PRIOR TO SEPARATION PARAMETER OF THE PROGRAM AND ALL APPROPRIATE DENIAL SERVICES AND TREATMENT WITHIN SO DAYS PRIOR TO SEPARATION PARAMETER OF THE PROGRAM AND ALL APPROPRIATE DENIAL SERVICES AND TREATMENT WITHIN SO DAYS PRIOR TO SEPARATION PARAMETER OF THE PROGRAM AND ALL APPROPRIATE DENIAL SERVICES AND TREATMENT WITHIN SO DAYS PRIOR TO SEPARATION PARAMETER OF THE PROGRAM AND ALL APPROPRIATE DENIAL SERVICES AND TREATMENT WITHIN SO DAYS PRIOR TO SERVICES TO INCLUDE TO SEA TO SERVICES TO TRUE TO SERVICES TO SERVICES TO	C. Net Active Service This Period 0004 11 13 d. Total Prior Active Service 0000 00 00 00 e. Total Prior Nactive Service 0000 00 00 00 f. Foreign Service 0000 00 00 00 f. Foreign Service 0000 00 00 00 g. Sea Service 0000 00 00 00 h. Effective Date of Pay Grade 1997 08 25 RMY COMMENDATION MEDALS, BADGES, CHATIONS AND CAMPAIGN RIBBONS AWARDED OR AUTHORIZED (All periods of service) RMY COMMENDATION MEDALS/ARMY ACHIEVEMENT MEDAL (2ND AWARD) //ARMY RESERVE COMPONENTS CHIEVEMENT MEDAL//NATIONAL DEFENSE SERVICE MEDAL//ARMY SERVICE RIBBON//PARACHUTIST BADGE NOTHING FOLLOWS 4. MILITARY EDUCATION (Course title, number of weeks and month and year completed) IRBORNE, 1996//INF OFF BASIC, 1996//BRAD IN FGT VEH CDR CR, 1996//NOTHING FOLLOWS 8. MEMBER CONTRIBUTED TO POSI-VIETNAM ERA VER NO 15.B-HIGH SCHOOL GRADUATE OR YES NO 16. DAYS ACCRUED LEAVE PAI VETERAN'S EDUCATIONAL ASSISTANCE PROGRAM VER NO 15.B-HIGH SCHOOL GRADUATE OR YES NO 16. DAYS ACCRUED LEAVE PAI VETERAN'S EDUCATIONAL ASSISTANCE PROGRAM VER NO 15.B-HIGH SCHOOL GRADUATE OR YES NO 16. DAYS ACCRUED LEAVE PAI VETERAN'S EDUCATIONAL ASSISTANCE PROGRAM VETERANCE PROGR	d. Total Prior Active See. Total Prior Inactive See. Total Prior Inact			1	100000000000000000000000000000000000000
d. Total Prior Active Service 0000 00 00 00 00 00 00 00 00 00 00 00	d. Total Prior Active Service 0.000 0.0 0.0 0.0 0.0 0.0 1.0 1.0 Total Prior Inactive Service 0.000 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0	e. Total Prior Inactive S f. Foreign Service g. Sea Service h. Effective Date of Par 3. DECORATIONS, MEDALS, BADGES, CITATIONS AND CAMPAIGN RIBBONS AWARDED OR RMY COMMENDATION MEDAL//ARMY ACHIEVEMENT MEDAL (2ND AWARD) // CHIEVEMENT MEDAL//NATIONAL DEFENSE SERVICE MEDAL//ARMY SERVI /NOTHING FOLLOWS 4. MILITARY EDUCATION (Course title, number of weeks and month and year completed) IRBORNE, 1996//INF OFF BASIC, 1996//BRAD IN FGT VEH CDR CR, 5. MEMBER CONTRIBUTED TO POST-VIETNAM ERA VETERAN'S EDUCATIONAL ASSISTANCE PROGRAM 7. MEMBER WAS PROVIDED A COMPLETE DENTAL EXAM AND ALL APPROPRIATE DENTAL SERVICES AND TREATMENT WIT 8. REMARKS ATA HEREIN SUBJECT TO COMPUTER MATCHING WITHIN DOD OR WITH CURPOSES AND DETERMINING ELIGIBILITY OR COMPLIANCE FOR FEDERA //NOTHING FOLLOWS 9.a MAILING ADDRESS AFTER SEPARATION (Include Zip Code) 19.b NEAREST BE 19.a MAILING ADDRESS AFTER SEPARATION (Include Zip Code) 19.5 NEAREST BE 19.6 NEAREST BE 19.7 DEFICIAL AULT				
f. Foreign Service 0.000 0.0 0.0 g. Sea Service 0.000 0.0 0.0 h. Effective Date of Pay Grade 1997 0.8 25 A. DECORATIONS, MEDALS, BADGES, CITATIONS AND CAMPAIGN RIBBONS AWARDED OR AUTHORIZED [All periods of service] RMY COMMENDATION MEDAL//ARMY ACHIEVEMENT MEDAL (2ND AWARD)//ARMY RESERVE COMPONENTS CHIEVEMENT MEDAL//NATIONAL DEFENSE SERVICE MEDAL//ARMY SERVICE RIBBON//PARACHUTIST BADGE NOTHING FOLLOWS 4. MILITARY EDUCATION (Course title, number of weeks and month and year completed) IRBORNE, 1996//INF OFF BASIC, 1996//BRAD IN FGT VEH CDR CR, 1996//NOTHING FOLLOWS 4. WILLIAMY EDUCATIONAL ASSISTANCE PROGRAM 7. MEMBER WAS PROVIDED A COMPLETE DENTAL EXAM AND ALL APPROPRIATE DENTAL SERVICES AND IREATMENT WITHIN 90 DAYS PRIOR TO SEPARATION 7. MEMBER WAS PROVIDED A COMPLETE DENTAL EXAM AND ALL APPROPRIATE DENTAL SERVICES AND IREATMENT WITHIN 90 DAYS PRIOR TO SEPARATION 7. MEMBER WAS PROVIDED A COMPLETE DENTAL EXAM AND ALL APPROPRIATE DENTAL SERVICES AND IREATMENT WITHIN 90 DAYS PRIOR TO SEPARATION 7. MEMBER WAS PROVIDED A COMPLETE DENTAL EXAM AND ALL APPROPRIATE DENTAL SERVICES AND IREATMENT WITHIN 90 DAYS PRIOR TO SEPARATION 7. MEMBER WAS PROVIDED A COMPLETE DENTAL EXAM AND ALL APPROPRIATE DENTAL SERVICES AND IREATMENT WITHIN 90 DAYS PRIOR TO SEPARATION 7. MEMBER WAS PROVIDED A COMPLETE DENTAL EXAM AND ALL APPROPRIATE DENTAL SERVICES AND IREATMENT WITHIN 90 DAYS PRIOR TO SEPARATION 7. MEMBER WAS PROVIDED A COMPLETE DENTAL EXAM AND ALL APPROPRIATE DENTAL SERVICES AND IREATMENT WITHIN 90 DAYS PRIOR TO SEPARATION 7. MEMBER WAS PROVIDED A COMPLETE DENTAL EXAM AND ALL APPROPRIATE DENTAL SERVICES AND IREATMENT WITHIN 90 DAYS PRIOR TO SEPARATION 7. MEMBER WAS PROVIDED A COMPLETE DENTAL EXAM AND ALL APPROPRIATE DENTAL SERVICES AND IREATMENT WITHIN 90 DAYS PRIOR TO SEPARATION 7. MEMBER REQUESTS COPY 6 BE SENT TO 1. DEPERATION OF THE PROPRIATE DENTAL SERVICES AND IREATMENT WITHIN 90 DAYS PRIOR TO SEPARATION 7. MEMBER REQUESTS COPY 6 BE SENT TO 1. DEPERATION OF THE PROPRIATE DENTAL SERVICES AND IREATMENT WI	The special service and the se	f. Foreign Service g. Sea Service h. Effective Date of Par 3. DECORATIONS, MEDALS, BADGES, CITATIONS AND CAMPAIGN RIBBONS AWARDED OR RMY COMMENDATION MEDAL//ARMY ACHIEVEMENT MEDAL (2ND AWARD) // CHIEVEMENT MEDAL//NATIONAL DEFENSE SERVICE MEDAL//ARMY SERVI //NOTHING FOLLOWS 4. MILITARY EDUCATION (Course title, number of weeks and month and year completed) IRBORNE, 1996//INF OFF BASIC, 1996//BRAD IN FGT VEH CDR CR, E. MEMBER CONTRIBUTED TO POST-VIETNAM ERA VETERAN'S EDUCATIONAL ASSISTANCE PROGRAM 7. MEMBER WAS PROVIDED A COMPLETE DENTAL EXAM AND ALL APPROPRIATE DENTAL SERVICES AND TREATMENT WIT 8. REMARKS ATA HEREIN SUBJECT TO COMPUTER MATCHING WITHIN DOD OR WITH COMPLIANCE FOR FEDERS //NOTHING FOLLOWS 9.a MAILING ADDRESS AFTER SEPARATION (Include Zip Code) 9.a MAILING ADDRESS AFTER SEPARATION (Include Zip Code) 19.4 NEABERT REQUESTS COPY 6 BE SENT TO 19.5 DR OF VET. AFFARS 19.5 DR OFFICIAL AULT 19.5 DR OFFICIAL AULT 19.6 DR OFFICIAL AULT 19.6 DR OFFICIAL AULT 19.7 DR OFFICIAL AULT 19.6 DR OFFICIAL AULT 19.7 DR OFFICIAL AULT 19	1.000	0000	 	
D. Sea Service 0000 00 00 3. DECORATIONS, MEDALS, BADGES, CITATIONS AND CAMPAIGN RIBBONS AWARDED OR AUTHORIZED (All periods of service) RMY COMMENDATION MEDAL//ARMY ACHIEVEMENT MEDAL (2ND AWARD) //ARMY RESERVE COMPONENTS COMMENDATION MEDAL//ARMY ACHIEVEMENT MEDAL (2ND AWARD) //ARMY RESERVE COMPONENTS (NOTHING FOLLOWS 4. MILITARY EDUCATION (Course title, number of weeks and month and year completed) IRBORNE, 1996//INF OFF BASIC, 1996//BRAD IN FGT VEH CDR CR, 1996//NOTHING FOLLOWS 5. MEMBER CONTRIBUTED TO POSI-VIETNAM ERA VETERAN'S EDUCATIONAL ASSISTANCE PROGRAM 7. MEMBER WAS PROVIDED A COMPLETE DENTAL EXAM AND ALL APPROPRIATE DENTAL SERVICES AND TREATMENT WITHIN 90 DAYS PRIOR TO SEPARATION 7. MEMBER WAS PROVIDED A COMPLETE DENTAL EXAM AND ALL APPROPRIATE DENTAL SERVICES AND TREATMENT WITHIN 90 DAYS PRIOR TO SEPARATION 7. MEMBER WAS PROVIDED A COMPLETE DENTAL EXAM AND ALL APPROPRIATE DENTAL SERVICES AND TREATMENT WITHIN 90 DAYS PRIOR TO SEPARATION 7. MEMBER WAS PROVIDED A COMPLETE DENTAL EXAM AND ALL APPROPRIATE DENTAL SERVICES AND TREATMENT WITHIN 90 DAYS PRIOR TO SEPARATION 7. MEMBER WAS PROVIDED A COMPLETE DENTAL EXAM AND ALL APPROPRIATE DENTAL SERVICES AND TREATMENT WITHIN 90 DAYS PRIOR TO SEPARATION 7. MEMBER WAS PROVIDED A COMPLETE DENTAL EXAM AND ALL APPROPRIATE DENTAL SERVICES AND TREATMENT WITHIN 90 DAYS PRIOR TO SEPARATION 7. MEMBER WAS PROVIDED A COMPLETE DENTAL EXAM AND ALL APPROPRIATE DENTAL SERVICES AND TREATMENT WITHIN 90 DAYS PRIOR TO SEPARATION 7. MEMBER WAS PROVIDED A COMPLETE DENTAL EXAM AND ALL APPROPRIATE DENTAL SERVICES AND TREATMENT WITHIN 90 DAYS PRIOR TO SEPARATION 7. MEMBER WAS PROVIDED A COMPLETE DENTAL EXAM AND ALL APPROPRIATE DENTAL SERVICES AND TREATMENT WITHIN 90 DAYS PRIOR TO SEPARATION 7. MEMBER COMPLETE DENTAL EXAM AND ALL APPROPRIATE DENTAL SERVICES AND TREATMENT WITHIN 90 DAYS PRIOR TO SEPARATION 7. MEMBER COMPLETE DENTAL EXAM AND ALL APPROPRIATE DENTAL SERVICES AND TREATMENT WITHIN 90 DAYS PRIOR TO SEPARATION 7. MEMBER COMPLETE OF THE COMPLETE OF THE COMPLE	0. Ses Service 0.000 0.0 0.0 3. DECORATIONS, MEDALS, BADGES, CITATIONS AND CAMPAIGN RIBBONS AWARDED OR AUTHORIZED (All periods of service) RMY COMMENDATION MEDAL//ARMY ACHIEVEMENT MEDAL (2ND AWARD) //ARMY RESERVE COMPONENTS COMMENDATION MEDAL//ARMY ACHIEVEMENT MEDAL (2ND AWARD) //ARMY RESERVE COMPONENTS (NOTHING FOLLOWS) 4. MILITARY EDUCATION (Course title, number of weeks and month and year completed) IRBORNE, 1996//INF OFF BASIC, 1996//BRAD IN FGT VEH CDR CR, 1996//NOTHING FOLLOWS 5. MEMBER CONTRIBUTED TO POSI-VIETNAM ERA VETERAN'S EDUCATIONAL ASSISTANCE PROGRAM 2. MEMBER WAS PROVIDED A COMPLETE DENTAL EXAM AND ALL APPROPRIATE DENTAL SERVICES AND TREATMENT WITHIN 90 DAYS PRIOR TO SEPARATION 2. MEMBER WAS PROVIDED A COMPLETE DENTAL EXAM AND ALL APPROPRIATE DENTAL SERVICES AND TREATMENT WITHIN 90 DAYS PRIOR TO SEPARATION 2. MEMBER WAS PROVIDED A COMPLETE DENTAL EXAM AND ALL APPROPRIATE DENTAL SERVICES AND TREATMENT WITHIN 90 DAYS PRIOR TO SEPARATION 2. MEMBER WAS PROVIDED A COMPLETE DENTAL EXAM AND ALL APPROPRIATE DENTAL SERVICES AND TREATMENT WITHIN 90 DAYS PRIOR TO SEPARATION 3. REMARKS 3. REMARKS 3. REMARKS 3. REMARKS 4. MILITARY SERVICES AND TREATMENT WITHIN 90 DAYS PRIOR TO SEPARATION 3. REMARKS 4. MILITARY EDUCATION OF COMPLITANCE FOR FEDERAL BENEFITS/ 2. MARKS AND DETERMINING ELIGIBILITY OR COMPLITANCE FOR FEDERAL BENEFITS/ 3. MEMBER REDUCTOR OF SERVICES AFTER SEPARATION (Include Zip Code) 4. MILITARY EDUCATION (Include Zip Code) 3. DECORDER OF THE SERVICE MURITICAL PROPRIES OF THE SERVICE OF THE	g. Sea Service h. Effective Date of Par 3. DECORATIONS, MEDALS, BADGES, CITATIONS AND CAMPAIGN RIBBONS AWARDED OR RMY COMMENDATION MEDAL//ARMY ACHIEVEMENT MEDAL (2ND AWARD)// CHIEVEMENT MEDAL//NATIONAL DEFENSE SERVICE MEDAL//ARMY SERVI /NOTHING FOLLOWS 4. MILITARY EDUCATION (Course title, number of weeks and month and year completed) IRBORNE, 1996//INF OFF BASIC, 1996//BRAD IN FGT VEH CDR CR, 5. MEMBER CONTRIBUTED TO POST-VIETNAM ERA VETERAN'S EDUCATIONAL ASSISTANCE PROGRAM 7. MEMBER WAS PROVIDED A COMPLETE DENTAL EXAM AND ALL APPROPRIATE DENTAL SERVICES AND TREATMENT WIT 8. REMARKS ATA HEREIN SUBJECT TO COMPUTER MATCHING WITHIN DOD OR WITH COURPOSES AND DETERMINING ELIGIBILITY OR COMPLIANCE FOR FEDERA /NOTHING FOLLOWS 9.a MAILING ADDRESS AFTER SEPARATION (Include Zip Code) 9.a MAILING ADDRESS AFTER SEPARATION (Include Zip Code) 19.b NEAREST RE 19. NEAREST RE	ervice	0000	.00	0.0
D. Effective Date of Pay Grade 1.997 0.6 25 In Effective Date of	D. Effective Date of Pay Grade 1.997 0.6 25 In Effective Date of	h. Effective Date of Par 3. DECORATIONS, MEDALS, BADGES, CITATIONS AND CAMPAIGN RIBBONS AWARDED OR RMY COMMENDATION MEDAL//ARMY ACHIEVEMENT MEDAL (2ND AWARD) // CHIEVEMENT MEDAL//NATIONAL DEFENSE SERVICE MEDAL//ARMY SERVI /NOTHING FOLLOWS 4. MILITARY EDUCATION (Course title, number of weeks and month and year completed) IRBORNE, 1996//INF OFF BASIC, 1996//BRAD IN FGT VEH CDR CR, 5. MEMBER CONTRIBUTED TO POST-VIETNAM ERA VETERAN'S EDUCATIONAL ASSISTANCE PROGRAM 7. MEMBER WAS PROVIDED A COMPLETE DENTAL EXAM AND ALL APPROPRIATE DENTAL SERVICES AND TREATMENT WIT 8. REMARKS ATA HEREIN SUBJECT TO COMPUTER MATCHING WITHIN DOD OR WITH CURPOSES AND DETERMINING ELIGIBILITY OR COMPLIANCE FOR FEDERA //NOTHING FOLLOWS 9.a MAILING ADDRESS AFTER SEPARATION (Include Zip Code) 19.b NEABEST RE- 19.b NEA		0000	0.0	00
3. DECORATIONS, MEDALS, BADGES, CITATIONS AND CAMPAIGN RIBBONS AWARDED OR AUTHORIZED (All periods of service) RNY COMMENDATION MEDAL//ARMY ACHIEVEMENT MEDAL (2ND AWARD) //ARMY RESERVE COMPONENTS CHIEVEMENT MEDAL//NATIONAL DEFENSE SERVICE MEDAL//ARMY SERVICE RIBBON/PARACHUTIST BADGE //NOTHING FOLLOWS 4. MILITARY EDUCATION (Course title, number of weeks and month and year completed) IRBORNE, 1996//INF OFF BASIC, 1996//BRAD IN FGT VEH CDR CR, 1996//NOTHING FOLLOWS 5. MEMBER CONTRIBUTED TO POST-VIETNAM ERA VETERANS EDUCATIONAL ASSISTANCE PROGRAM 7. MEMBER WAS PROVIDED A COMPLETE DENTAL SEAM AND ALL APPROPRIATE DENTAL SERVICES AND TREATMENT WITHIN 300 DAYS PRIOR TO SEPARATION 7. MEMBER WAS PROVIDED A COMPLETE DENTAL SEAM AND ALL APPROPRIATE DENTAL SERVICES AND TREATMENT WITHIN 300 DAYS PRIOR TO SEPARATION 7. MEMBER WAS PROVIDED A COMPLETE DENTAL SEAM AND ALL APPROPRIATE DENTAL SERVICES AND TREATMENT WITHIN 300 DAYS PRIOR TO SEPARATION 7. MEMBER WAS PROVIDED A COMPLETE DENTAL SEAM AND ALL APPROPRIATE DENTAL SERVICES AND TREATMENT WITHIN 300 DAYS PRIOR TO SEPARATION 7. MEMBER WAS PROVIDED A COMPLETE DENTAL SEAM AND ALL APPROPRIATE DENTAL SERVICES AND TREATMENT WITHIN 300 DAYS PRIOR TO SEPARATION 7. MEMBER WAS PROVIDED A COMPLETE DENTAL SEAM AND ALL APPROPRIATE DENTAL SERVICES AND TREATMENT WITHIN 300 DAYS PRIOR TO SEPARATION 7. MEMBER WAS PROVIDED A COMPLETE DENTAL SEAM AND ALL APPROPRIATE DENTAL SERVICES AND TREATMENT WITHIN 300 DAYS PRIOR TO SEPARATION 7. MEMBER WAS PROVIDED A COMPLETE DENTAL SEAM AND ALL APPROPRIATE DENTAL SERVICES AND TREATMENT WITHIN 300 DAYS PRIOR TO SEPARATION 7. MEMBER REQUESTS COPY 6 BE SENT TO 1. DAY OF VET AFFARS 1. DAY OF VET AFFARS	3. DECORATIONS, MEDALS, BADGES, CITATIONS AND CAMPAIGN RIBBONS AWARDED OR AUTHORIZED (All periods of service) RNY COMMENDATION MEDAL//ARMY ACHIEVEMENT MEDAL (2ND AWARD) //ARMY RESERVE COMPONENTS CHIEVEMENT MEDAL//NATIONAL DEFENSE SERVICE MEDAL//ARMY SERVICE RIBBON/PARACHUTIST BADGE //NOTHING FOLLOWS 4. MILITARY EDUCATION (Course title, number of weeks and month and year completed) IRBORNE, 1996//INF OFF BASIC, 1996//BRAD IN FGT VEH CDR CR, 1996//NOTHING FOLLOWS 5. MEMBER CONTRIBUTED TO POST-VIETNAM ERA VETERANS EDUCATIONAL ASSISTANCE PROGRAM 7. MEMBER WAS PROVIDED A COMPLETE DENTAL SEAM AND ALL APPROPRIATE DENTAL SERVICES AND TREATMENT WITHIN 300 DAYS PRIOR TO SEPARATION 7. MEMBER WAS PROVIDED A COMPLETE DENTAL SEAM AND ALL APPROPRIATE DENTAL SERVICES AND TREATMENT WITHIN 300 DAYS PRIOR TO SEPARATION 7. MEMBER WAS PROVIDED A COMPLETE DENTAL SEAM AND ALL APPROPRIATE DENTAL SERVICES AND TREATMENT WITHIN 300 DAYS PRIOR TO SEPARATION 7. MEMBER WAS PROVIDED A COMPLETE DENTAL SEAM AND ALL APPROPRIATE DENTAL SERVICES AND TREATMENT WITHIN 300 DAYS PRIOR TO SEPARATION 7. MEMBER WAS PROVIDED A COMPLETE DENTAL SEAM AND ALL APPROPRIATE DENTAL SERVICES AND TREATMENT WITHIN 300 DAYS PRIOR TO SEPARATION 7. MEMBER WAS PROVIDED A COMPLETE DENTAL SEAM AND ALL APPROPRIATE DENTAL SERVICES AND TREATMENT WITHIN 300 DAYS PRIOR TO SEPARATION 7. MEMBER WAS PROVIDED A COMPLETE DENTAL SEAM AND ALL APPROPRIATE DENTAL SERVICES AND TREATMENT WITHIN 300 DAYS PRIOR TO SEPARATION 7. MEMBER WAS PROVIDED A COMPLETE DENTAL SEAM AND ALL APPROPRIATE DENTAL SERVICES AND TREATMENT WITHIN 300 DAYS PRIOR TO SEPARATION 7. MEMBER REQUESTS COPY 6 BE SENT TO 1. DAY OF VET AFFARS 1. DAY OF VET AFFARS	3. DECORATIONS, MEDALS, BADGES, CITATIONS AND CAMPAIGN RIBBONS AWARDED OR RMY COMMENDATION MEDAL//ARMY ACHIEVEMENT MEDAL (2ND AWARD) // CHIEVEMENT MEDAL//NATIONAL DEFENSE SERVICE MEDAL//ARMY SERVI // NOTHING FOLLOWS 4. MILITARY EDUCATION (Course title, number of weeks and month and year completed) IRBORNE, 1996//INF OFF BASIC, 1996//BRAD IN FGT VEH CDR CR, 5. MEMBER CONTRIBUTED TO POST-VIETNAM ERA VETERAN'S EDUCATIONAL ASSISTANCE PROGRAM 7. MEMBER WAS PROVIDED A COMPLETE DENTAL EXAM AND ALL APPROPRIATE DENTAL SERVICES AND TREATMENT WIT B. REMARKS ATA HEREIN SUBJECT TO COMPUTER MATCHING WITHIN DOD OR WITH CURPOSES AND DETERMINING ELIGIBILITY OR COMPLIANCE POR FEDERA // NOTHING FOLLOWS 9. MANUAL ADDRESS AFTER SEPARATION (Include Zip Code) 19. MEMBER REQUESTS COPY 6 BE SENT TO DIR OF VET. AFFARS 19. MEMBER REQUESTS COPY 6 BE SENT TO DIR OF VET. AFFARS 19. MEMBER REQUESTS COPY 6 BE SENT TO DIR OF VET. AFFARS 19. DIR OF VET. AFFARS 20. MEMBER REQUESTS COPY 6 BE SENT TO DIR OF VET. AFFARS 20. MEMBER REQUESTS COPY 6 BE SENT TO DIR OF VET. AFFARS 21. DIR OF VET. AFFARS 22. DEFICIAL AULT		0000	0.0	0.0
RNY COMMENDATION MEDAL//ARMY ACHIEVEMENT MEDAL (2ND AWARD) //ARMY RESERVE COMPONENTS CHIEVEMENT MEDAL/NATIONAL DEFENSE SERVICE MEDAL/ARMY SERVICE RIBBON/PARACHUTIST BADGE //NOTHING FOLLOWS 4. MILITARY EDUCATION (Course title, number of weeks and month and year completed) IRBORNE, 1996//INF OFF BASIC, 1996//BRAD IN FGT VEH CDR CR, 1996//NOTHING FOLLOWS 5. MEMBER CONTRIBUTED TO POST-VIETNAM ERA VEE NO 15.5 HIGH SCHOOL GRADUATE OR YES NO 16. DAYS ACCRUED LEAVE PAI VIETNAM SEDUCATIONAL ASSISTANCE PROGRAM VER NO 16. DAYS ACCRUED LEAVE PAI EQUIVALENT X X 10.0 MEMBER WAS PROVIDED A COMPLETE DENTAL EXAM AND ALL APPROPRIATE DENTAL SERVICES AND TREATMENT WITHIN 90 DAYS PRIOR TO SEPARATION YES ARE HEREIN SUBJECT TO COMPUTER MATCHING WITHIN DOD OR WITH OTHER AGENCIES FOR VERIFICATION //NOTHING FOLLOWS 9.a MAILING ADDRESS AFTER SEPARATION (Include Zip Code) 19.b NEAREST BELATIVE (Marmo and address - include Zip Code) 19.b NEAREST BELATIVE (Marmo and address - include Zip Code) 19.b NEAREST BELATIVE (Marmo and address - include Zip Code) 19.b NEAREST BELATIVE (Marmo and address - include Zip Code) 19.b NEAREST BELATIVE (Marmo and address - include Zip Code) 19.b NEAREST BELATIVE (Marmo and address - include Zip Code)	RNY COMMENDATION MEDAL//ARMY ACHIEVEMENT MEDAL (2ND AWARD) //ARMY RESERVE COMPONENTS CHIEVEMENT MEDAL/NATIONAL DEFENSE SERVICE MEDAL/ARMY SERVICE RIBBON/PARACHUTIST BADGE //NOTHING FOLLOWS 4. MILITARY EDUCATION (Course title, number of weeks and month and year completed) IRBORNE, 1996//INF OFF BASIC, 1996//BRAD IN FGT VEH CDR CR, 1996//NOTHING FOLLOWS 5. MEMBER CONTRIBUTED TO POST-VIETNAM ERA VEE NO 15.5 HIGH SCHOOL GRADUATE OR YES NO 16. DAYS ACCRUED LEAVE PAI VIETNAM SEDUCATIONAL ASSISTANCE PROGRAM VER NO 16. DAYS ACCRUED LEAVE PAI EQUIVALENT X X 10.0 MEMBER WAS PROVIDED A COMPLETE DENTAL EXAM AND ALL APPROPRIATE DENTAL SERVICES AND TREATMENT WITHIN 90 DAYS PRIOR TO SEPARATION YES ARE HEREIN SUBJECT TO COMPUTER MATCHING WITHIN DOD OR WITH OTHER AGENCIES FOR VERIFICATION //NOTHING FOLLOWS 9.a MAILING ADDRESS AFTER SEPARATION (Include Zip Code) 19.b NEAREST BELATIVE (Marmo and address - include Zip Code) 19.b NEAREST BELATIVE (Marmo and address - include Zip Code) 19.b NEAREST BELATIVE (Marmo and address - include Zip Code) 19.b NEAREST BELATIVE (Marmo and address - include Zip Code) 19.b NEAREST BELATIVE (Marmo and address - include Zip Code) 19.b NEAREST BELATIVE (Marmo and address - include Zip Code)	RMY COMMENDATION MEDAL//ARMY ACHIEVEMENT MEDAL (2ND AWARD) // CHIEVEMENT MEDAL//NATIONAL DEFENSE SERVICE MEDAL//ARMY SERVI /NOTHING FOLLOWS 4. MILITARY EDUCATION (Course title, number of weeks and month and year completed) IRBORNE, 1996//INF OFF BASIC, 1996//BRAD IN FGT VEH CDR CR, 5. MEMBER CONTRIBUTED TO POST-VIETNAM ERA VETERAN'S EDUCATIONAL ASSISTANCE PROGRAM 7. MEMBER WAS PROVIDED A COMPLETE DENTAL EXAM AND ALL APPROPRIATE DENTAL SERVICES AND TREATMENT WIT 8. REMARKS ATA HEREIN SUBJECT TO COMPUTER MATCHING WITHIN DOD OR WITH CURPOSES AND DETERMINING ELIGIBILITY OR COMPLIANCE FOR FEDERA /NOTHING FOLLOWS 9.a MAILING ADDRESS AFTER SEPARATION (Include Zip Code) 19.b NEABEST RE 19. NEAB	Grade	1997	08	25
POWER WAS PROVIDED A COMPLETE DENTAL EXAM AND ALL APPROPRIATE DENTAL SERVICES AND TREATMENT WITHIN 90 DAYS PRIOR TO SEPARATION 7. MEMBER WAS PROVIDED A COMPLETE DENTAL EXAM AND ALL APPROPRIATE DENTAL SERVICES AND TREATMENT WITHIN 90 DAYS PRIOR TO SEPARATION 7. MEMBER WAS PROVIDED A COMPLETE DENTAL EXAM AND ALL APPROPRIATE DENTAL SERVICES AND THE APPROPRIATE DENTAL SEPARATION 7. MEMBER WAS PROVIDED A COMPLETE DENTAL EXAM AND ALL APPROPRIATE DENTAL SEPARATION 7. MEMBER WAS PROVIDED A COMPLETE DENTAL SEPARATION 7. MEMBER REQUESTS COPY 6 BE SENT TO 7. DIR OF VET. AFFARS 7. MEMBER REQUESTS COPY 6 BE SENT TO 7. DIR OF VET. AFFARS 7. MEMBER REQUESTS COPY 6 BE SENT TO 7. DIR OF VET. AFFARS 7. MEMBER REQUESTS COPY 6 BE SENT TO 7. DIR OF VET. AFFARS 7. DIVIDING TO BE SENT TO 7. DIR OF VET. AFFARS 7. MEMBER REQUESTS COPY 6 BE SENT TO 7. DIR OF VET. AFFARS 7. DIVIDING TO BE SENT TO 7. DIR OF VET. AFFARS 7. DIVIDING TO BE SENT TO 7. DIR OF VET. AFFARS 7. DIVIDING TO BE SENT TO 7. DIR OF VET. AFFARS 7. DIVIDING TO BE SENT TO 7. DIR OF VET. AFFARS 7. DIVIDING TO BE SENT TO 7. DIR OF VET. AFFARS 7. DIVIDING TO BE SENT TO 7. DIR OF VET. AFFARS 7. DIVIDING TO BE SENT TO 7. DIR OF VET. AFFARS 7. DIVIDING TO BE SENT TO 8. DIVIDING TO BE SENT TO 8. DIVIDING TO BE SENT TO BE SENT TO BE AFFARS 7. DIVIDING TO BE SENT TO BE SENT TO BE AFFARS 7. DIVIDING TO BE SENT TO BE S	POR MEMBER WAS PROVIDED A COMPLETE DENTAL EXAM AND ALL APPROPRIATE DENTAL SERVICES AND TREATMENT WITHIN 90 DAYS PRIOR TO SEPARATION 7. MEMBER WAS PROVIDED A COMPLETE DENTAL EXAM AND ALL APPROPRIATE DENTAL SERVICES AND TREATMENT WITHIN 90 DAYS PRIOR TO SEPARATION 7. MEMBER WAS PROVIDED A COMPLETE DENTAL EXAM AND ALL APPROPRIATE DENTAL SERVICES AND TREATMENT WITHIN 90 DAYS PRIOR TO SEPARATION 7. MEMBER WAS PROVIDED A COMPLETE DENTAL EXAM AND ALL APPROPRIATE DENTAL SERVICES AND THE AGENCIES FOR VERIFICATION 7. MEMBER REQUESTS COPY 6 BE SENT TO 1. DR OF VET. AFFARS 1. DR DEFICIAL AUTHORIZED TO SIGN Trooped name, grade, title 2. DEFICIAL AUTHORIZED TO SIGN Trooped name, grade, title	PROPERTY OF THE PROPERTY OF TH	Yes No 1	6. DAYS	ACCRUED LE	AVE PAI
9.a MAILING ADDRESS AFTER SEPARATION (Include Zip Code) 9.a MAILING ADDRESS AFTER SEPARATION (Include Zip Code) ON MEMBER REQUESTS COPY 6 BE SENT TO DIR OF VET. AFFAIRS Ves. No. 22 OFFICIAL AUTHORIZED TO SIGN / Long and address area goads title.	9.a MAILING ADDRESS AFTER SEPARATION (Include Zip Code) ON MEMBER REQUESTS COPY 6 BE SENT TO DIR OF VET. AFFARS Ves. No. 22 OFFICIAL AUTHORIZED TO SIGN (Trood same goods title)	8. REMARKS ATA HEREIN SUBJECT TO COMPUTER MATCHING WITHIN DOD OR WITH CURPOSES AND DETERMINING ELIGIBILITY OR COMPLIANCE POR FEDERAL /NOTHING FOLLOWS 9.a MAILING ADDRESS AFTER SEPARATION (Include Zip Code) 19.b MEABEST RE 0. MEMBER REQUESTS COPY 6 BE SENT TO DIR OF VET. AFFARS Voi No 22 OFFICIAL AUTO	X			
9.a MAILING ADDRESS AFTER SEPARATION (Include Zip Code) 9.a MAILING ADDRESS AFTER SEPARATION (Include Zip Code) O. MEMBER REQUESTS COPY 6 BE SENT TO DIR OF VET. AFFAIRS VES No. 22. OFFICIAL AUTHORIZED TO SIGN/T/vond name grade title	9.a MAILING ADDRESS AFTER SEPARATION (Include Zip Code) O. MEMBER REQUESTS COPY 6 BE SENT TO DER OF VET. AFFARS VES No. 22 OFFICIAL AUTHORIZED TO SIGN/Typed name grade title	ATA HEREIN SUBJECT TO COMPUTER MATCHING WITHIN DOD OR WITH CURPOSES AND DETERMINING ELIGIBILITY OR COMPLIANCE FOR FEDERAL /NOTHING FOLLOWS 9.a MAILING ADDRESS AFTER SEPARATION (Include Zip Code) 19.b MEAREST RE 19.b MEAREST RE 10. MEMBER REQUESTS COPY 6 BE SENT TO DIR OF VET. AFFARS 19.5 No. 22 DEFICIAL AUTO	HIN 90 DAYS PRIOR	TO SEPARAT	ION	Yes
20, MEMBER REQUESTS COPY 6 BE SENT TO DIR OF VET, AFFAIRS VIS No. 22 OFFICIAL ATTHORIZED TO SIGN #Typed name, grade, title	20, MEMBER REQUESTS COPY 6 BE SENT TO DIR OF VET, AFFAIRS YES No. 22 OFFICIAL AUTHORIZED TO SIGN Trond name, diade, bile	20. MEMBER REQUESTS COPY 6 BE SENT TO DIR OF VET. AFFAIRS YES No. 22 OFFICIAL ATLE	L BENEFITS	<i>//</i> /		
A CONTRACTOR OF THE PROPERTY O		Miles Marie	ATIVE INJene of	nd addres	s - include Zi _ļ) Codel
Mind Mind		A second contract of the contr	IODIZED TO SE	NW-		
			THE PERSON NAMED IN	W. J. I.V. P. A.	nama nyade	h!lo



DEPARTMENT OF THE ARMY

U.S ARMY HUMAN RESOURCES COMMAND 1600 SPEARHEAD DIVISION AVENUE FORT KNOX, KY 40122

March 23, 2021

Freedom of Information Office

David J. Beyer C/o Pence & Whetzel, PLCC Hurstbourne Place, Suite 1205 9300 Shelbyville, Road Louisville, KY 40222

Dear Mr. Beyer,

This is in response to your Freedom of Information Act (FOIA) request dated March 5, 2021, for a copy of the DD Form 214 pertaining to Ferdilnand L Risco Jr. Your request was received in this office on March 7, 2021, and was processed under the provisions of the Freedom of Information and Privacy Acts. We assigned your request control numbers FP-21-011733 and FA-21-0958 for administrative and tracking purposes – please refer to these numbers when inquiring with us about your request.

Enclosed please find one page responsive to your request. Personal information of others has been excised from the documents. This information includes social security numbers and/or other personal information that, if disclosed, would constitute a clearly unwarranted invasion of personal privacy. Accordingly, the personal information of others is exempt from disclosure under Exemption 6 of the FOIA without the data subjects' express written consent, subpoena and/or court order.

Please do not consider this a denial of your request, but our effort to provide you with responsive records in a timely and efficient manner. If you require a formal response, you may submit a letter in writing to this Command, ATTN: AHRC-FOI. Upon receipt, your request will be processed though our Initial Denial Authority.

For further assistance to discuss any aspect of your request, you have the right to contact the US Army, Human Resources Command, FOIA Public Liaison, Ms. Monique Wey-Gilbert at (502) 613-4057. Additionally, you have the right to contact the Office of Government Information Services (OGIS) to inquire about the FOIA mediation services they offer. The contact information for OGIS is: Office of Government Information Services, National Archives and Records Administration, 8601 Adelphi Road-OGIS, College Park, Maryland 20740-6601; email at ogis@nara.gov; telephone at (202) 741-5770; toll free at 1-877-684-6448; or facsimile at (202) 741-5769.

Please be advised there are no assessable Freedom of Information Act fees for processing your request. For additional information or assistance, please contact the Freedom of Information and Privacy Act Office at (502) 613-4832 or usarmy.knox.hrc.mbx.foia@mail.mil.

Sincerely,

Bryan K. Jolly Bryan Jolly

Government Information Specialist

Enclosure









VA Education Benefits/TA - Most MBA programs study great leaders. Ours was b



Ferdinand Risco · 3rd

Phoenix Enterprise Consulti Group

Army Veteran | Entrepreneur | Small Business Champion Atlanta, Georgia, United States · Contact info 500+ connections

Connect



Message

More

People and pages related to Ferdinand

See all







Harvard Business Review

Page • Publishing 12,178,180 followers

Follow

WSJ

The Wall Street Journal

Page • Newspapers 8,643,654 followers

Follow



About

Following 10 years as an Army enlisted soldier and commissioned officer, Ferdinand Risco worked for government agencies and fortune 500 companies earning awards for best-in-class results. From supervisor to agency CEO, he has 25 years of leadership experience. Now as the founder of Phoenix Enterprise Consulting Group, he coaches firms to build systems increasing capacity and prepare for contracting opportunities.





From: To: Subject: Date: Website Contact Form for Mayor"s Office Mayor Information; Wilson, Hannah E Website Mayor Contact Form [#7274] - on Friday, December 14, 2018 12:31:30 PM

Date *	Friday, December 14, 2018
Name *	Mathias Hamilton
Address *	2222 S 9th St Louisville, KY 40208 United States
Phone Number *	(502) 436-9028
Fmail *	hamiltonmathias@vahoo.co

Comment, question or concern:

Mr. Mayor

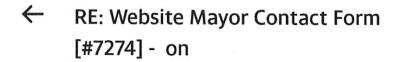
In the interest of advancement in public transportation for metro Louisville please consider initiating a national search to replace the retired executive director J. Barry Barker for the Transit Authority of River City (TARC). It is very important that you strive to find someone with the knowledge, expertise, vision, drive and community service that we need to be successful.

This community deserves no less than a new executive director with the same qualities as Barry Barker.

Respectfully

Mathias Hamilton President / B.A. CTA ATU Local 1447







2 attachments

Thank you for the letter. Your input is appreciated and will be shared with Mayor Fischer.

From: Website Contact Form for Mayor's Office

[mailto:no-reply@wufoo.com]

Sent: Friday, December 14, 2018 12:31 PM

To: Mayor Information

<Mayor.Information@louisvilleky.gov>; Wilson,
Hannah E <Hannah.Wilson@louisvilleky.gov>
Subject: Website Mayor Contact Form [#7274] on





President Todd Dunn - UAW 862
Vice President Caitlin Lally - UFCW 227
Secretary Treasurer Bob Bracy - NALC Branch 14
Recording Secretary Joe Phelps - BCTGM 33G
Sergeant at Arms Jay Dennis - TEAMSTERS 89

JEFFERSON, BULLITT, OLDHAM, HARDIN, NELSON, SPENCER, SHELBY, & MEADE COUNTIES

502,964,5469

glclc.com

9

3000 Fern Valley rd, Louisville, KY 40213

Honorable Mayor Greg Fischer,

The Greater Louisville Central Labor Council and the more than 50 affiliated unions with 50,000 plus union members respectfully request that you do a nationwide search for a new director for the Transit Authority of River City, to find someone with similar qualities as Barry Barker. Louisville and the proud union members working for TARC deserve a director who is compassionate about public transit and its most valuable asset, the employees moving our city forward. Louisville deserves a Director that will stand behind TARC employees with continuous support.

It is important not only to our membership but to the citizens of Louisville that our bus drivers and TARC employees have a strong relationship and are able to work together to make Louisville better.

Sincerely,

President, Todd Dunn, Greater Louisville Central Labor Council

Who Moves this City

ATU is coming to you guys this afternoon with concerns about Risco not honoring our CBA ATU has no confidence in him and his type of leadership. As of today, Mr. Risco has failed to answer multiple grievances, and he is well aware of these issues. He has attempted to violate the CBA over 29th Street work schedule, Risco has allowed a young adult 19-year-old to work here as a mechanic. This also is a violation to our CBA. TARC has a long-standing practice that the age to work here is 21. In accordance with the Law, our collective bargaining agreement states " You must be able to obtain a Class B CDL with passenger endorsement" Mr. William Harris maintenance Director stated that Kim Blanton hired this guy knowing he was underage. To be clear the union has never had a conversation nor an agreement with TARC about a hiring underage employees. This is not only a violation of our CBA, but it goes against the companies own policy. The front of the application when applying for employment here states "Are you at least 21 years of age" Implying that you have to be at least 21 years old to work here.

TARC Discipline code

Failure to maintain an appropriate license as required by law. first offense

- (a) if license suspended or revoked 30 days or less: **20 day** suspension.
- **(b)** If license suspended or revoked more than 30 days: **subject to termination**

Second offense

- Subject to termination

Failure to notify the human resource department by the end of the first business day after receiving notice of any loss of privileges(i.e. suspension, revocation, or cancellations).

first offense

- Subject to termination

Risco is willing to spend tax dollars on arbitrations, lawyers fee and arbitrator fees knowing that procedures in CBA were not followed. Spending thousands of dollars on multiple arbitrations vs spending less than a grand to sustain grievances for failure to follow a simple timeline. This is incompetence.

Risco, who's acting in the position to make all decisions for TARC and Tarc3, has turned off all concerns to our CBA, the RFP, and the contract that Tarc holds with First Transit. First Transit is in violation every single day from changing passenger scheduled routes, running the facility with no supervision on the clock or insight.

The RFP States

 A supervisor or manager must be on duty whenever the doors are open for operations. This is not being upheld by First Transit.

First Transit standard operating procedure States,

cold weather conditions- if the vehicle is not running and a wrecker is dispatched to the location, The own Duty Road supervisor should be dispatched to the location to give the driver a warm place until the wrecker arrives. On Dec 10th, 2018 one of their employees was stranded for 3 hours at 2.5 miles away from the base in below-freezing weather. She called into dispatch several times, the last few calls she was crying letting dispatch know that the wrecker hadn't arrived and she was in pain from onset hypothermia, her feet were numb and legs were numb First Transit eventually brought this employee back to base after 3 hours didn't offer to take her to see a physician instead they sent her home and docked her pay because the bus broke down.

These are major issues that are going on at First Transit. I don't know if TARC and First Transit have worked out some kind of plan where they work together and not bring up these issues. But they're in violation on a

daily basis. They are supposed to have a certain amount of drivers, but every month they speak at the TACC meeting about how understaffed they are. The reason that they are so understaffed is no one's fault but their own.

These paratransit companies invade our cities searching out contracts to bid the lowest on and later complain that they can't run the company on what they've put out on the bid, who constantly hire and send inexperienced, undertrained drivers into streets to pick up our ADA community, the elderly and the sick. These are human beings that are merely dollar signs in the eyes of these horrible paratransit companies. All they seem to care about across the country is a warm body behind the wheel. If the city of Louisville only knew who was coming to pick them up they would never ride the service again. Bring this service in house where they can earn a livable wage and be treated with dignity and respect. Stop and think these are people, and people shouldn't treat people the way that ???

The Union is requesting that TARC sustain all grievances that are in violation brought upon by TARC and settle all debts that the union has incurred because of TARC's failure to act.

ATU is here asking you the board members to gain some control of your Acting Director and make him honor not only our contract but all contracts that the people and the tax dollars of Louisville, KY are entrusting to you.

Last but not least

ATU is respectfully requesting that you do not bring forth a vote to recommend Mr. Risco to be Director of TARC. We request that you submit to the honorable mayor asking to conduct a nationwide search for a new Director for the Transit Authority of River City to find someone who is comparable to Barry Barker or better. The city of Louisville deserves a Director who is passionate and informed about public transit, the passengers, and its most valuable asset, the employees that move this city. We deserve a Director who gets behind the employees with continuous support.

On Thursday, January 31st drivers at 1st transit were sent out to pick up passengers knowing that the fuel truck never came in to fuel the vehicles but the company's still sent out buses to pick people up in 9° weather a major safety issue if the bus would have ran out of gas the driver and all its passengers could have suffered severely. 1st transit stated to its drivers that if you are low on fuel bring the bus back to base then they sent the employee's home harming their pay because they didn't have fuel.

**Editorial group - public agency I like to build a relationship with you to talk about safety issues, violations

Media - transportation reporter ask them to meet with me and discuss

- We're going to start meeting with the public

Radio show

- I like to do a show about public transportation

Maintenance

- Our issues parts
- Garage ventilation safety issue.

What church does Risco go to?

From:

Website Contact Form for Mayor's Office <no-reply@wufoo.com>

Sent:

Thursday, February 7, 2019 6:56 AM

To:

Mayor Information

Subject:

Website Mayor Contact Form [#7569] - on

Date *

Thursday, February 7, 2019

Name *

Katie Cohen

Address *

団

Louisville, ky 40202 United States

Phone Number *

Email *

katie.cohen@jcta.org

Comment, question or concern:

Mayor Fischer,

I'm respectfully requesting that you conduct a nationwide search for a new Director for the Transit Authority of River City to find someone who is comparable to Barry Barker or better. The city of Louisville deserves a Director who is compassionate about public transit and its most valuable asset, the employees that move this city. We deserve a Director who gets behind the employees with continuous support.

Please take into consideration my request. Thank You, Katie Cohen

From:

Website Contact Form for Mayor's Office <no-reply@wufoo.com>

Sent:

Wednesday, January 23, 2019 12:48 PM

To: Subject: Mayor Information; Wilson, Hannah E Website Mayor Contact Form [#7466] - on

Date *

Wednesday, January 23, 2019

Name *

Address *

Louisville, Ky 40258 United States

Phone Number *

Email *

(在)(图4)

Comment, question or concern:

Mayor Fischer, I'm respectfully requesting that you conduct a nationwide search for a new Director for the Transit Authority of River City to find someone who is comparable to Barry Barker or better. The city of Louisville deserves a Director who is compassionate about public transit and its most valuable asset, the employees that move this city. We deserve a Director who gets behind the employees with continuous support. Please take into consideration my request. Thank You

From:

Website Contact Form for Mayor's Office <no-reply@wufoo.com>

Sent:

Wednesday, January 23, 2019 11:31 AM Mayor Information; Wilson, Hannah E

To: Subject:

Website Mayor Contact Form [#7463] - on

Date *

Wednesday, January 23, 2019

Name *

Address *



Lou., Ky. 40218 United States

Phone Number *

Email *

Comment, question or concern:

Mayor Fischer. I am respectfully asking U to have a nation wide search for a new Director for transit authority of river city. Find someone to replace Berry Barker . He did A great job & I got to work with him on Lots of boards like M U W . He was a director that care about public transit and it most valuable asset the Employees. And worked with them he will be missed , we need someone like him less not go backward . Please take into consideration my request!

Thanks Mayor Fischer

From:

Website Contact Form for Mayor's Office <no-reply@wufoo.com>

Sent:

Tuesday, January 22, 2019 12:14 PM

To: Subject: Mayor Information; Wilson, Hannah E Website Mayor Contact Form [#7458] - on

Date *

Tuesday, January 22, 2019

Name *

Address *

团

Louisville, KY 40208

United States

Phone Number *

Email *

Comment, question or concern:

Mayor Fischer,

I'm respectfully requesting that you conduct a nationwide search for a new Director for the Transit Authority of River City to find someone who is comparable to Barry Barker or better. The city of Louisville deserves a Director who is compassionate about public transit and its most valuable asset, the employees that move this city.

We deserve a Director who gets behind the employees with continuous support. Please take into consideration my request.

Thank You

From:

Website Contact Form for Mayor's Office <no-reply@wufoo.com>

Sent:

Tuesday, January 22, 2019 11:07 AM

To: Subject:

Mayor Information; Wilson, Hannah E Website Mayor Contact Form [#7457] - on

Date *

Tuesday, January 22, 2019

Name *

Address

s 🗓

Louisville, KY 40228 United States

Phone

Number

.

Email *

Comment, question or concern:

Dear Mayor Fischer,

I am writing to request that you conduct a nationwide search for a new Director for the Transit Authority of River City. The current interim director does not seem interested in supporting the most important part of TARC, its employees, or in honoring the contract negotiated in good faith between those employees and the city. Our city deserves a Director who is compassionate about public transit and the hard working men and women that move this city. We deserve a Director who provides support and is interested in growth and improvement for the city and those who work to make it better.

Respectfully,

From:

Website Contact Form for Mayor's Office <no-reply@wufoo.com>

Sent:

Tuesday, January 22, 2019 10:27 AM

To:

Mayor Information; Wilson, Hannah E

Subject:

Website Mayor Contact Form [#7455] - on

Date *

Tuesday, January 22, 2019

Name *

Tim Morris

Address 🗔

3000 Fern valley rd.

Louisville, Kentucky 40213

United States

Phone

(270) 791-6628

Number

Email * tim.morris@glclc.com

Comment, question or concern:

I am sending this on behalf of the Greater Louisville Central Labor Council. (the union representing TARC employees)

Honorable Mayor Greg Fischer,

The Greater Louisville Central Labor Council and the more than 50 affiliated unions with 50,000 plus union members respectfully request that you do a nationwide search for a new director for the Transit Authority of River City, to find someone with similar qualities as Barry Barker. Louisville and the proud union members working for TARC deserve a director who is compassionate about public transit and its most valuable asset, the employees moving our city forward. Louisville deserves a Director that will stand behind TARC employees with continuous support.

It is important not only to our membership but to the citizens of Louisville that our bus drivers and TARC employees have a strong relationship and are able to work together to make Louisville better.

Sincerely,

President, Todd Dunn, Greater Louisville Central Labor Council

From:

Website Contact Form for Mayor's Office <no-reply@wufoo.com>

Sent:

Tuesday, January 15, 2019 4:43 PM

To:

Mayor Information; Wilson, Hannah E

Subject:

Website Mayor Contact Form [#7389] - on

Date *

Tuesday, January 15, 2019

Name *

Address *



Louisville, KY 40272

United States

Phone Number *

Email *

Comment, question or concern:

Mayor Fischer, I'm respectfully requesting that you conduct a nationwide search for a new Director for the Transit Authority of River City to find someone who is comparable to Barry Barker or better. The city of Louisville deserves a Director who is compassionate about public transit and its most valuable asset, the employees that move this city. We deserve a Director who gets behind the employees with continuous support. Please take into consideration my request. Thank You

From:

Website Contact Form for Mayor's Office <no-reply@wufoo.com>

Sent:

Tuesday, January 15, 2019 2:30 PM

To:

Mayor Information; Wilson, Hannah E

Subject:

Website Mayor Contact Form [#7387] - on

Date *

Tuesday, January 15, 2019

Name *

Address *

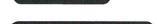


Louisville, Ky 40203

United States

Phone Number *

Email *



Comment, question or concern:

Mayor Fischer, I'm respectfully requesting that you conduct a nationwide search for a new Director for the Transit Authority of River City to find someone who is comparable to Barry Barker or better. The city of Louisville deserves a Director who is compassionate about public transit and its most valuable asset, the employees that move this city. We deserve a Director who gets behind the employees with continuous support. Please take into consideration my request. Thank You

From:

Website Contact Form for Mayor's Office <no-reply@wufoo.com>

Sent:

Tuesday, January 15, 2019 12:15 PM

To:

Mayor Information; Wilson, Hannah E

Subject:

Website Mayor Contact Form [#7383] - on

Date *

Tuesday, January 15, 2019

Name *

Sheila Brooks

Address *

团

Louisville, Kentucky 40312

United States

Phone Number *

(502) 689-1159

Email *

sbrooks@afscme962.org

Comment, question or concern:

Mayor Fischer,

I'm respectfully requesting that you conduct a nationwide search for a new Director for the Transit Authority of River City to find someone who is comparable to Barry Barker or better. The city of Louisville deserves a Director who is compassionate about public transit and its most valuable asset, the employees that move this city. We deserve a Director who gets behind the employees with continuous support. Please take into consideration my request.

Thank You Sheila Brooks

From:

Website Contact Form for Mayor's Office <no-reply@wufoo.com>

Sent:

Tuesday, January 15, 2019 8:47 AM

To:

Mayor Information; Wilson, Hannah E

Subject:

Website Mayor Contact Form [#7381] - on

Date *

Wednesday, January 16, 2019

Name *

Address *



Louisville, Kentucky 40214

United States

Phone Number *







Comment, question or concern:

Mister mayor please look outside for a director for TARC the director that we have right now has no compassion for the drivers these drivers keep the city moving forward and need someone that is going to stand behind them in doing so

From:

Website Contact Form for Mayor's Office <no-reply@wufoo.com>

Sent: To:

Monday, January 14, 2019 6:11 PM Mayor Information; Wilson, Hannah E

Subject:

Website Mayor Contact Form [#7377] - on

Monday, January 14, 2019 Date *

Name *

Address

Louisville, Kentucky 40211

United States

Phone

Number

Email *

Comment, question or concern:

The interim Executive Director of TARC is trying to make all of the Employees at TARC to get pay every two weeks instead of of every week. Also he trying to see if he could to find a way to us pay us less in money because he said we are getting paid two much. There is something that we need to do something to not let him get his way. He letting us know if he do not get his way he will find a way to get you fired. I know that there needs to some chances at TARC but to me I think he is going the wrong way. The city needs to know exactly what going at TARC and need to helps the employees at TARC To make sure that they have a have a job without getting Threaten of getting fired for little or no reason at all. Also trying to find a way of getting rid of the union for TARC. Please help with our union President to find a way to fight this matter with the interim director.

From:

Website Contact Form for Mayor's Office <no-reply@wufoo.com>

Sent:

Monday, January 14, 2019 4:29 PM Mayor Information; Wilson, Hannah E

To: Subject:

Website Mayor Contact Form [#7374] - on

Date *

Monday, January 14, 2019

Name *

Address *

中

Louisville, Ky 40215 United States

Phone Number *

Email *

Comment, question or concern:

Honorable Mayor Greg Fischer, I'm respectfully requesting that you conduct a nationwide search for a new Director for the Transit Authority of River City to find someone who is comparable to Barry Barker or better. The city of Louisville deserves a Director who is compassionate about public transit and its most valuable asset, the employees that move this city. We deserve a Director who gets behind the employees with continuous support. Please take into consideration my request. Thank You

From:

Website Contact Form for Mayor's Office <no-reply@wufoo.com>

Sent:

Sunday, January 13, 2019 5:16 PM

To:

Mayor Information; Wilson, Hannah E

Subject:

Website Mayor Contact Form [#7370] - on

Date *

Sunday, January 13, 2019

Name *

建筑工作温度

Address *

团

louisville, kentucky 40220

United States

Phone Number *

Email *

Comment, question or concern:

Mayor Fischer

I'm respectfully requesting that you conduct a nationwide search for a new Director for the Transit Authority of River City to find someone who is comparable to Barry Barker or better. The city of Louisville deserves a Director who is compassionate about public transit and its most valuable asset, the employees that move this city. We deserve a Director who gets behind the employees with continuous support. Please take into consideration my request.

Thank You

From:

Website Contact Form for Mayor's Office <no-reply@wufoo.com>

Sent:

Saturday, January 12, 2019 11:59 PM

To: Subject:

Mayor Information; Wilson, Hannah E Website Mayor Contact Form [#7369] - on

Date *

Saturday, January 12, 2019

Name *

Address *



Louisville , Kentucky 40211

United States

Phone Number *

Email *



Comment, question or concern:

Hon. Mayor Fischer, we the employees of TARC are respectfully requesting that your office perform a broad (national) search to fill the executive director position. Although there's only one Barry Barker (we know), the interim person in place has no regard for our union, and continually demonstrates blatant disregard for our "legal contract". We greatly appreciate your consideration in this matter.

EXHIBIT

12







Tracy Davis







Tracy Davis

4 mutual friends including Dwight Maddox and Craig Friedman

Lives in Louisville, Kentucky Executive Board of Directors at American Cancer Society - Kentucky and Attorney at...

VIEW PROFILE

MAR 22, 2019, 11:50 AM



American Indian **Movement Chapter of** Indiana and Kentucky





Political Organization

APR 14, 2019, 8:01 AM

I need to speak to you again on Monday. It's important

Okay. I'll text you when I get to the office.













Aa





EXHIBIT

13









message

home

home

(502) 919-5111

Notes

Send Message

Share Contact

Add to Favorites

Add to Emergency Contacts

To: (2) (3)

You home safe?

12/27/17

so we can chat Download this app for me

Tap to Load Preview

sgnl.link

The state of the s

. 리 . [1]

Ok good

Glad you are home.

Dec 27, 2017, 11:06 PM

YOU, by yourself, so we can have a few minutes to talk? So when am I going to see

image5.png Full screen Print

AT&T LTE

八個

8:12 AM

I know the game is late, but I put

I'll come get you

7 \$ 87% (

C. S. O

aside a ticket if you want to

come hang out for a little bit. - Jan. 2, 2018 ur basketban

Make sure you stay warm

offer still stands the door was substituted but the now that you are not standing in Doesn't have the same effect



Tue, Jan 2, 2:39 PM



out and have some fun. I got Let me know when you can get























 Download Full screen 部 Print

Aug 14, 2018, 4:34 PM

What's the COD? "Color of Draws

COD yesterday was red

No, definitely.

Today?

Aug 15, 2018, 9:01 AM

LOL...silence.

Always a great choice

AT&T LTE

8:11 AN

ヤ * 87% [

Wed, Aug 22, 7:27 PM

Leave some space for that last

Russell Goodwin

WAS Fired

08/21/200

Parater's happy hour

And I had one waiting for you.

You can still come get it.

It will be here

303

leet out that in the highlands

* He said that
he could be
my fuck
building

Aug 23, 2018, 9:42 PM

Chapturis was

Got your candidate - Jepeney Reiddly

Now we need to make sure he isn't tainted

You're the new coach, teacher and metor.

I'll work on the Director

I know you are

Its really not a challenge for you. Just do what you do

Internew)

Aug 23, 2018, 11:12 AM

FUCKING WANT THIS be afraid to say I DONT and be done simple! Don't from me when shit gets thick with yaw! Tell his ass fight then you be you. I can take the flight instead of don't want to be. You wanna someone or something you never understand the cut off wanting you to do/be encouraging you nor am I myself as friend, I'm not do for you, I will release know you. Here's what I will saying it again because I Hey Jessica, I said this before and I'm

Musketing
(Marketing)

Was Fired

Ang. 20, 2018

thick with yaw! Tell his ass and be done simple! Don't be afraid to say I DONT FUCKING WANT THIS! Cutting and being scared around me though that's FUCKED UP! I didn't make him attractive to you, I didn't say GO AFTER JESSICA, none of that I'm honest with you and HIM! I don't want to be in the middle of SHIT! It's cool tho hope all works out.

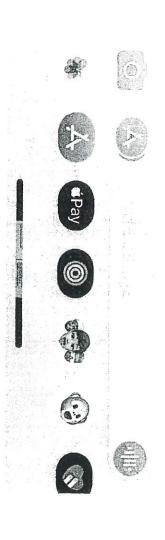


image1.png **|←** Download ✓ Full screen 空 Print

IN AT&T LIE

7:27 PM

▼ * 72% (■■)

New iMessage

Cancel

To: Shantal

Fri, Sep 28, 9:37 AM

good day and good luck. anything but be YOU! Have a saying you needed to do it's already began. I was not our relationship will be different right! If you get this job, I know stomach and I'm nervous but know I stand with you, I was trusting God. I pray that you yesterday found spots on my standards. My procedure as friends and I hope the cut off keeps you within your realm of I hope that all things work out your morals. We have fallen off something that is not within that I am instigating you do for you. I pray you never think

> Rejection letter Releved Nov. 17th Oct. 24, 2018 Director of Neeketing

Hax Haxwerd Started @ TARC

Fri, Sep 28, 2:29 PM









image4.png ✓ Full screen 部 Print

..... AT&T LTE

8:09 AM

♥ * 87% (■■)・

Fri, Nov 9, 12:38 AM

8

Talk to you tomorrow

Was recieved Na. 17, 2018

Let's use this to chat:

Tap to Load Preview

sgr!.link

You should download signal



to you Click the link so I can really talk





















EXHIBIT

14



Mobile Forensic Solutions Mobile Device Analysis Report



July 27, 2020

David Beyer from the Pence and Whetzel PLLC law firm contacted Mobile Forensic Solutions for assistance in examining devices related to an incident he was investigating. The case involved allegations that the previous director of TARC for Metro Government, Ferdinand Risco, sending inappropriate messages to females in the community. Mr. Beyer explained that the messages were send on the texting app Signal. The devices submitted were reported to have been reset to factory settings.

On July 17, 2020, the devices were collected from Dwight Maddox at TARC headquarters located at 1000 West Broadway. Attached to this report is the Chain of Custody form used to collect and return the evidence.

Evidence Submitted

EV1: EV1 is best described as a Samsung manufactured mobile phone; Note 10 Plus series, model SM-N975U, bearing the IMEI of 359233064708492. In addition to making and receiving phone calls, EV1 is capable of sending and receiving SMS, MMS, instant messages, and email. EV1 is equipped with a camera and can create and view graphic image and video files. EV1 has the ability to access the Internet and can install Third Party applications. EV1 has a storage capacity of 256 GB. EV1 has damage to the upper right section of the back cover. Images of EV1 can be found in Attachment A.

EV1SIM1: EV1SIM1 is best described as a Subscriber Identity Module (SIM) card bearing the Integrated Circuit Card Identity (ICCID) of 89148000005366007268.

EV2: EV2 is best described as a Microsoft Surface Pro; 5th Generation, model 1796, bearing the serial number of 013494792053. EV2 has a NAND flash memory chip with a storage capacity of 256GB. EV2 was accompanied with a removable keyboard and charger. Images of EV2 can be found in Attachment A.

EV3: EV3 is best described as a Microsoft Surface Pro; 5th Generation, model 1796, bearing the serial number of 036861483153. EV3 has a NAND flash memory chip with a storage capacity of 512GB. EV3 was accompanied with a removable keyboard and charger. Images of EV3 can be found in Attachment A.

Extraction of Data

The data on the devices was extracted with a Universal Forensic Extraction Device 4PC (UFED4PC) 7.34.1.133. The techniques utilized to obtain the data from the submitted device were File System, Advanced Logical and Logical extractions. The extractions took place at the office of Mobile Forensic Solutions.

Findings

Signal App

Signal is an application that enable users to send messages with end-to-end encryption. When end-to-end encryption is efficiently enabled, only the users can decrypt content sent and received during communication. Signal has the following features:

- View-once Media
- Self-Destructing Messages
- Archiving Chats
- Screen Security
- Back Up and Restore Messages
- App Lock
- Video Calls
- Voice Calls
- Text Messages
- Transfer Files

EV1

The phone number assigned to EV1 is 502-919-5111. Although it was reported that EV1 was reset, user data was recovered. EV1 contained 11 text messages and 4 media files. The media files and text messages recovered from EV1 were found to be not related to the investigation. No user data was found on EV1. No data from the Signal app or other 3rd Party texting app was found on EV1. The only indication that EV1 belonged to Ferdinand Risco was the below text message:

Ferdinand can you please send me Randy's contact information. We may have to move up the communication plan discussed every media outlet has been calling us

The information recovered from EV1 including text messages and media files can be found in the digital report.

EV2

EV2 had two user accounts "frisco" and "Frenchie Risco". Reviewing the contents of the two accounts it was discovered that they contained no evidence related to the investigation. A majority of the files within the two accounts were work related documents for TARC. There were no inappropriate images or messages on EV2.

EV3

At the time the evidence was collected, Mr. Maddox indicated that EV3 was not operational. EV3 was found to be none responsive to charging or other buttons. Considering that EV3 has NAND flash memory a chip-off examination is possible. A chip-off examination would result in the destruction of EV3. Until further approval is provided, no examination was completed on EV3.

Conclusion

The text messages from EV1 can be found on the associated digital report. The lack of artifacts on EV1 strongly indicates that someone deleted the evidence and removed the user account. The No evidence of the Signal app or any 3rd Party messenger software was found on the devices.

If retrieving text messages is one of the priorities of the investigation, it is suggested to reach out to the victims in the case to examine their mobile devices. Extractions can be performed with the victims present to ensure the search related to the case is not overbroad.

A standard policy of Mobile Forensic Solutions is that the data extracted from the involved devices is only retained for 10 days. If counsel wishes that the extracted data be saved for a longer period of time, notification must be made to Mobile Forensic Solutions prior to the 10-day retention period.

Dan Jackman CMDE, CASE, CCPA, CASA, GCIH, GISP

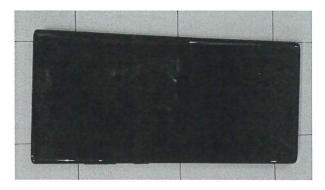
Dan Jackman Digitally signed by Dan Jackman Date: 2021.01.15 09:48:14 -05'00'

Mobile Forensic Solutions Technical Examiner

Attachment A

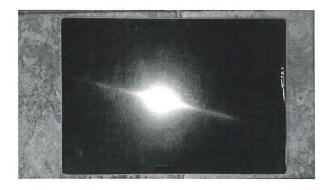
Images of Evidence

EV1



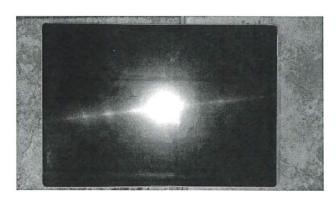


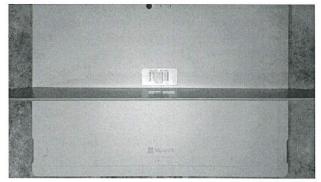
EV2





EV3





EXHIBIT

15

						vperse Report				
NAME		TENAME!	EE 10		E STATE OF S	TRAVEL PURPOSE	35			
Ferdinand L Risco Jr.	sco Jr.	Chicago,	ıgo, IL		APT	APTA Transit CEO Seminar	minar		ADVANGE	
EXPENSE: Sunday Thresday	Sunday	Monday	Tuesday	Wednesday	Thursday	2	Saturday	Direct Billed		OF LAND
AUTO MILEAGE	81-10V-H	61-7dA-61	16-Apr-19			12-Apr-19	13-Apr-19		WEENET JOIALS	n
AUTO ALLOWANCE									•	П
AIRFARE								0.50		
PARKING								\$613.50		613.50
BUS/TAXI/TRAIN			\$31.54							
AUTO RENTAL									37	37.54
HOTEL								\$748 OO		
MEALS - BREAKFAST	\$28.90							90.0	,	3 8
LUNCH			\$15.58							78.30
DINNER	\$26.18	\$144.00				\$2 60	432 08			0 0
MEAL TIPS						50.39				205.6UZ
TELEPHONE										
REGISTRATION FEES								9100		
GASOLINE								4/85.00	795	00,
OTHER (ITEMIZE)										T
BAGGAGE									n u	Ţ
TIPS										T
TOLLS										
									A U	
										T.
STATE OF STATE OF SHAPE	4	1		*				- 11		
ルビルミル・デートでは近日の地域が対象がある。 1977年 - 1978年 - 197	P.	00.44.00	\$ 47.12	ı A	- -	\$ 7 2.69	\$ 32,98	\$ 2,124.50	\$ 2,406.37	37
WAY TOTAL ASLOWABILE BYLESS OF STADYINGS	A DESCRIPTION					// SUBMITE	1)/5/67/		DATE	i i i
					g/	AAR.	X			
EXPENSES	T DIRECT	F DIRECT BILLING	REIMB	(REIMBÜRSED)		APPROVED BY DEPARTMENT HEAD	PARTMENTOFIE		PATE	
							是更好的人。 1000年,100	では できずる できない	がしても	37
\$ 2,406.37	49	2,124.50	₩.	281.87	1927, 444	APPROVED BY EXECUTIVE BIRECTOR	CUTIVE DIREC		DATE	10.00
						5			4.23 19	
	A STATE OF THE PARTY OF THE PAR						0		15.	

Expense Reports are due within (10) working days after the day of return to Louisville.
Submit receipts for expenses whenever possible. (Maximum daily meal allowances of \$50 not including tips)
Please submit hotel, airfare, and registration fees along with your expense report in the direct billed column if prepaid by TARC Please submit hotel, airfare, and registration fees along with your expense report in the direct billed column if prepaid by TARC Note: Total Expenses (A) minus Cash advance plus Direct Billing (B) equals Amount to (return) or (reimbursed) by TARC (C).

3/200 2030 2018

1:56 PM

APTA Transit CEO Seminar 4.2019 Expense Report.xlsx

KEY OF TERMS

- Arrival date different than departure date

** - Check-in required

***- Multiple meals

*S\$ - Multiple seats

AR - Arrives

B - Breakfast

C - Bagels / Beverages

D - Dinner

F - Food available for purchase

L - Lunch

LV - Departs

M - Movie

R - Refreshments, complimentary

S - Snack

T - Cold meal

V - Snacks for sale

Check your flight information online at delta.com or call the Delta Flightline at 800,325.1999.

Baggage and check-in requirements vary by airport and airline, so please check with the operating carrier on your ticket.

Please review Delta's check-in requirements and baggage guidelines for details.

You must be checked in and at the gate at least 15 minutes before your scheduled departure time for travel inside the United States.

You must be checked in and at the gate at least 45 minutes before your scheduled departure time for international travel.

For tips on flying safely with laptops, cell phones, and other battery-powered devices, please visit Flying safely government guild.

Do you have comments about service? Please email us to share them.

NON-REFUNDABLE / CHANGE FEE

When using certain vouchers to purchase tickets, remaining credits may not be refunded. Additional charges and/or credits may apply and are displayed in the sections below.

This ticket is non-refundable unless issued at a fully refundable fare. Any change to your itinerary may require payment of a change fee and increased fare. Failure to appear for any flight without notice to Delta will result in cancellation of your remaining reservation.

All Preferred, Delta Comfort+™, First Class, and Delta One seat purchases are Nonrefundable.

Terms & Conditions

Air transportation on Delta and the Delta Connection® carriers is subject to Delta's conditions of carriage. They include terms governing for example:

- Limits on our liability for personal injury or death of passengers, and for loss, damage of delay of goods and baggage.
- Claim restrictions including time periods within which you must file a claim or bring action against us.
- Our right to change terms of the contract.
- Check-in requirements and other rules established when we may refuse carriage.
- Our rights and limits of our liability for delay of failure to perform service , including schedule change, substitution of alternative air carriers or aircraft, and rerouting.

Woodfork, Janna

From:

Delta Air Lines < Delta Air Lines @e.delta.com>

Sent:

Friday, March 15, 2019 1:20 PM

To:

Woodfork, Janna

Subject:

Delta Reservation Itinerary



Hello, FERDINAND LATZO

SkyMiles #******794 >

Your Trip Confirmation #: F8SDFC

MANAGE MY TRIP >

Thank you for choosing Delta. This information is a copy of your itinerary and not a receipt. If you are holding this itinerary, be sure to complete your purchase before the deadline by calling 1-800-221-1212. For a complete list of world wide phone numbers, please visit www.delta.com/contact_us.

Fri, 12APR	DEPART	ARRIVE
DELTA 2055	DALLAS-LOVE FIELD	ATLANTA
Main Cabin (K)	6:40pm	9:45pm
DELTA 2055	DALLAS-LOVE FIELD	ATLANTA
(OU) Upgrade Requested	6:40pm	9:45pm
DELTA 1186	ATLANTA	CHICAGO-OHARE
Main Cabin (K)	10:38pm	11:48pm
DELTA 1186	ATLANTA	CHICAGO-OHARE
(OU) Upgrade Requested	10:38pm	11:48pm
Tue, 16APR	DEPART	ARRIVE
DELTA 2562	CHICAGO-OHARE	DETROIT
Main Cabin (X)	2:52pm	5:10pm
DELTA 2562	CHICAGO-OHARE	DETROIT
(OU) Upgrade Requested	2:52pm	5:10pm
DELTA 6186*	DETROIT	LOUISVILLE, KY
Main Cabin (X)	5:40pm	7:01pm



DAL > ORD

APTA TRANSIT CEO SEMINAR

Dallas-Love Field, TX to Chicago-Ohare, IL

FRI, 12 APR 2019 - TUE, 16 APR 2019

FLIGHT CONFIRMATION # F8SDFC

MULTI-CITY | 1 PASSENGER

FLIGHTS

FLIGHT DL 2055

FRI, 12 APR 2019

10 DAYS FROM DEPARTURE

MANAGE COMPLIMENTARY UPGRADES

Find Sky Club Locations : Love Field - DAL Hartsfield-Jackson Atlanta Inti - ATL

DAL > ATL

ON TIME

SEAT: 22B

Alrport Map: DAL | ATL

DEPART: 6:40 PM

ARRIVE: 9:45 PM

MAIN CABIN (K)

Aircraft: Boeing 717-200 Flight Time: 2HR 5M On Time % N/A Miles Flown: 731

MEAL SERVICES: Refreshments, Drinks In-Flight services and amenities:

in-Flight services and amenities may vary and are subject to change.

BAGGAGE & SERVICE FEES

LAYOVER IN ATLANTA, GA 53M

FLIGHT DL 1186

FRI, 12 APR 2019

10 DAYS FROM DEPARTURE

MANAGE COMPLIMENTARY UPGRADES

Find Sky Club Locations : Hartsfield-Jackson Atlanta Intl - ATL O Hare International Airport - ORD

ATL > ORD

ON TIME

SEAT: 15D

Airport Map: ATL | ORD

DEPART: 10:38 PM

ARRIVE: 11:48 PM

MAIN CABIN (K)

Aircraft: MD-88 Flight Time: 2HR 10M On Time %: N/A Miles Flown: 591

MEAL SERVICES: Refreshments, Drinks In-Flight services and amenities:



In-Flight services and amenities may vary and are subject to change

BAGGAGE & SERVICE FEES

FLIGHT DL 2562

TUE, 16-APR 2019

14 DAYS FROM DEPARTURE

MANAGE COMPLIMENTARY UPGRADES

Find Sky Club Locations : O Hare International Airport - ORD Detroit Metro Arpt - DTW.

ORD > DTW

ON TIME

SEAT: 17C

Airport Map: ORD | DTW

DEPART: 2:52 PM

ARRIVE: 5:10 PM

MAIN CABIN (X)

Aircraft: Airbus A319 Flight Time: 1HR 18M On Time %: N/A Miles Flown; 235

MEAL SERVICES: No Cabin Service In-Flight services and amenities:

学中学国国际 In-Flight services and amenities may vary and are subject to change. BAGGAGE & SERVICE FEES

LAYOVER IN DETROIT, MI 30M

FLIGHT DL 6186

Operated by: Gojet Airlines DBA Delta Connection

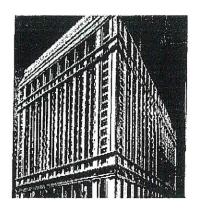


JW Marriott Chicago

151 W. Adams Street Chicago, IL 60603 US

Phone: 312-660-8200 Fax: 312-660-8201

844.216.1486



Reservation for Ferdinand Risco

Online Confirmation Number: 32LL2RJM Marriott Confirmation Number: 84532607 Check-in: Apr 12, 2019 (Check-in time: 4:00 PM) Check-out: Apr 16, 2019 (Check-out time: 12:00 Noon)



View Hotel Website



Maps & Transportation

Reservation Confirmation

Dear Ferdinand Risco,

We are pleased to confirm your reservation with Marriott. Below is a summary of your booking and room information. We look forward to making your stay gratifying and memorable, When you're traveling away from home you can always count on Marriott.

JW Marriott Chicago

Planning Your Trip

Visit Chicago area

Reservation Details

Confirmation number: 32LL2RJM Your hotel: JW Marriott Chicago

Check-in: Apr 12, 2019 (Check-in time: 4:00 PM) Check-out: Apr 16, 2019 (Check-out time: 12:00 PM)

Room type: Run of House Number of rooms: 1 Guests per room: 1

Guest name: Ferdinand Risco Reservation confirmed: Jan 9, 2019 Guarantee method: Credit Card

Apr 12, 2019 - Apr 16,

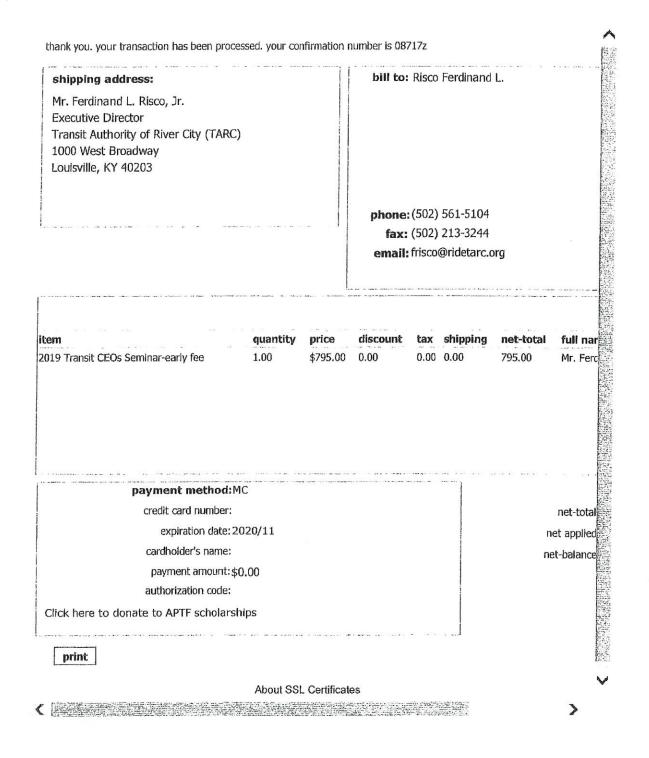
TRANSMISSION VERIFICATION REPORT

TIME : 02/20/2019 13:16 NAME : TARC EXECUTIVE FAX : 502-561-2133244 TEL : 502-561-5102 SER.# : U63274M4J872163

DATE,TIME FAX NO./NAME DURATION PAGE(S) RESULT MODE

02/20 13:15 13126608201-8426 00:00:40

01 OK STANDARD





F. Risco Jr. <ferdinand.risco@gmail.com>.

Your ride with Tariq on April 16

1 message

Lyft Ride Receipt <no-reply@lyftmail.com> To: ferdinand.risco@gmail.com

chi ca go

Tue, Apr 16, 2019 at 11:39 PM



Thanks for riding with Tariq!

April 16, 2019 at 12:19 PM

Ride Details

Visa Visa *9194	31.54
Chicago City & Accessibility Fee	\$0.70
City of Chicago Airport, McCormick Place, Navy Pier Surcharge	\$5.00
Lyft fare (18.05mi, 39m 22s)	\$25.84

Mastro's Steakhouse Chicago, IL Chicago IL (312) 521-5100

04/15/2019 Server: Isabel 9:06 PM Table 206/1 110003 Guests: 2 Area: Restaurant 13.00 Sauteed Spinach Sm Lobster Mashed Potato 20.00 62.00. Bone In Ribeye 22oz 49.00 Filet 6oz 200.00 Subtota1 23.00 Tax 223.00 Tota1 *Balance Due* \$223.00

For banquet events, balance due includes suggested gratuity if accepted.

www.mastrosrestaurants.com
Facebook- Mastro's Restaurants

Twitter- @MastrosOfficial

AREAS USA ATL, LLC; B11 MIDTOWN MAGAZINES ATLANTA INTERNATIONAL AIRPORT 61497 Mariah C.

CHK 3520

12APR'19 9:54PM

04900004086	9
1 COKE ZERO CCB 20	2.69
ÇASH	20,00
FÖÖD	2.69
SALES TAX 8%	0.22
PAYMENT	2.91
CHANGE DUE	17, 09
61497 Closed APR12 0	9154PM
*********	*****
Tell us how we did and	enter to
win 2 round trip airlin	e tickets
A TRANSPORT OF PROPERTY	

Complete a brief survey at www.areasask.com/30439

> For Guest Service: Visit areasask.com/30439 Or Call 866,820.1178

物质质。

APR16'19

23
1001 15
ATTEN TO
Town of the last
0
00
PE .
100
7

TELL US ABOUT YOUR EXPERIENCE	THANK YOU FOR YOUR BU	T0199	SUBTOTAL FOODIX ADD207001 SODA TAX AMOUNT PAID 15	BTL SODA 20oz 1 HOT DOG	1 SPECIAL DOG
ERIENCE	BUSINESS!	15.58 01:17PM-	0.15 0.16 0.10	3.19 4.89	5.80

HOT DOG EXPRESS E5 CHICAGO INTERNATIONAL AIRPOPT

800000063 AMALIA

EXHIBIT

16

	Airlines	
Date	Company	Amount
27-Feb	Southwest	\$309.00
27-Feb		\$309.00
8-Mar	Southwest	\$779.50
13-Mar	Southwest	\$912.17
13-Mar	Southwest	\$582.50
15-Mar	Delta	\$208.50
15-Mar	Delta	\$423.50
15-Mar	Delta	\$1,081.50
26-Mar	Southwest	\$278.46
26-Mar	Southwest	\$278.46
29-Mar	Southwest	\$401.46
29-Mar	Southwest	\$401.46
10-May	Delta	\$985.18
13-May	Southwest	\$536.68
	American	
23-May		\$252.61
30-May	Delta	\$430.00
3-Jul	Delta	\$171.00
4-Jul	Southwest	\$702.98
23-Jul	Delta	\$755.00
26-Jul	Delta	\$533.00
1-Aug	Delta	\$92.00
1-Aug	Delta	\$529.00
7-Aug	Southwest	\$474.00
7-Aug	Southwest	\$827.38
7-Aug	American	\$382.61
19-Aug	Delta	\$160.00
20-Aug	Delta	\$402.50
20-Aug	Delta	\$398.00
21-Aug	Delta	\$262.00
21-Aug	Delta	\$427.00
21-Aug	Delta	\$385.00
21-Aug	American	\$377.60
21-Aug	American	\$505.60
22-Aug	Delta	\$1,264.40
22-Aug	American	\$174.30
23-Aug	American	\$546.60
23-Aug	American	\$546.60
23-Aug	American	\$274.60
23-Aug	American	\$274.60
29-Aug	American	\$330.01
29-Aug	American	\$75.00
7-Sep	Delta	\$646.00
16-Sep	Southwest	\$310.00
4-Oct	Southwest	\$135.68
4-Oct	American	\$397.01
4-Oct	American	\$36.54
5-Oct	Delta	\$200.00
7-Oct	Delta	\$360.00
9-Oct	Delta	\$585.00
10-Oct	Delta	\$214.60
11-Oct	Delta	\$483.30
11-Oct	American	\$535.80
21-Oct	Delta	\$349.00
24-Oct	Delta	\$658.00
27-Oct	American	\$782.61
19-Nov	Delta	\$478.00

Hotels			
Date	Company	Amount	Credits
2-Feb	Marriott Myrtle Beach	\$253.12	
18-Feb	Hotels.com	\$703.75	
21-Feb	Marriott Myrtle Beach	\$846.86	
3-Mar	Hotels.com	\$2,057.40	
13-Mar	Hotels.com	\$2,057.40	
14-Mar	Hotels.com	\$2,057.40	
15-Mar	Hotels.com (ref# 8211)	\$4,464.20	-\$1,488.25
16-Mar	Hilton Hotels (Deposit only)	\$310.02	
21-Mar	Marriott Marquis WA	\$324.90	
26-Mar	Hotels.com	\$2,885.84	
11-Apr	Marriott (Chicago)	\$840.58	
	Hilton Anatole (Dallas)	\$3,187.80	
12-Apr	Hilton Anatole (Dallas)	\$237.10	
12-Apr	Hilton Anatole (Dallas)	\$251.26	
	Marriott (Chicago)	\$88.06	
10-May	Hotels.com	\$620.92	
10-May	Hotels.com	\$467.39	
	Hyatt Regency Washington	\$425.16	
	Hyatt Regency Louisville- APTA	\$1,497.38	
	Hyatt Regency Louisville- APTA	\$998.24	
	Galt House- APTA x 9 rooms	\$5,460.51	
	Hotels.com	\$252.62	
11-Jun	Hotels.com	\$557.37	
5.00 minutes 2	Sheraton (Ontario)	\$682.65	
111,000,000,000	Hotels.com	\$2,727.64	
3-Jul	Crowne Plaza- Louisville	\$1,200.00	
Grades for	Marriott (Tampa Waters)	\$887.57	
	Marriott (Tampa Waters)	\$456.63	
	Marriott (Tampa Waters)	\$243.69	
	Marriott (Tampa Waters)	\$140.67	
	Marriott (Tampa Waters)	\$77.33	
	Hilton (Adv Purchase)	\$1,159.96	
	Hotels.com	\$242.62	
	Hotels.com	\$366.84	
	Crowne Plaza- Louisville	\$2,621.66	
7-Aug	Hotels.com (ref #3133)	\$1,520.64	
	Hotels.com (ref #6955)	\$2,517.91	
	Hotels.com (ref #2141)	\$2,716.44	
	Hotels.com (ref #4650)	\$928.36	
	Hotels.com (ref #5051)	\$2,971.28	
	Marriott Marquis WA	\$440.26	
	Hampton Inn and Suites	\$873.04	
	Marriott NY Marquis (ref Sep-Oct statement)	\$2,556.58	
	Hyatt Regency St Louis	\$77.00	
	W. San Francisco	\$685.02	
	Hyatt Regency San Francisco	\$308.49	
	Hyatt Regency San Francisco	\$615.96	
	Hotels.com	\$3,802.56	
	W. San Francisco	\$1,295.37	
	W. San Francisco	\$18.19	
	W. San Francisco	\$34.56	
	The Embassy Row Hotel	\$242.32	
	Hyatt Regency San Fran	\$580.09	
	Hyatt Regency Columbus	\$209.15	
	Hilton Internationals	\$2,883.62	
	Hilton Internationals	\$6.60	
	Timeon internationals	70.00	1

Hotel and Airline Expenses 2019

	Airlines	
Date	Company	Amount
22-Nov	Southwest	\$217.96
6-Dec	Delta	\$498.60
6-Dec	Delta	\$408.60
11-Dec	Southwest	\$387.00
7-Jan	Southwest	\$572.96
15-Jan	Delta	\$665.40
16-Jan	Delta	\$48.98
16-Jan	Delta	\$68.00
28-Jan	Delta	\$528.40
29-Jan	Delta	\$861.40
6-Feb	Delta	\$146.00
18-Feb	Southwest	\$365.47
		\$29,981.07

	Hotels		
Date	Company	Amount	Credits
15-Sep	Hilton Internationals	\$216.75	
15-Sep	Hilton Internationals	\$371.23	
15-Sep	Hilton Internationals	\$6.60	
17-Sep	Drury Hotels Columbus	\$563.97	
18-Sep	Marriott Marquis WA	\$480.49	
18-Sep	JW Marriott Austin	\$367.90	
18-Sep	Hyatt Regency Columbus	\$627.45	
18-Sep	Hyatt Regency Columbus	\$627.45	-584.56
	Hyatt Regency Columbus	\$418.30	
	Doubletree -Lexington	\$148.20	
	Marriott Marquis WA	\$172.33	
	Hotels.com	\$2,892.51	
	Hotel Maya Long Beach	\$129.58	
	Hotel Maya Long Beach	\$424.40	
	Homewood Suites	\$640.02	
	Courtyard New Haven	\$557.75	
	Hotels.com (ref Sep-Oct statement)	\$2,695.90	
	Residence Inn (Philadelphia)	\$1,295.04	
	Marriott Midway Chicago	\$799.93	
	Crowne Plaza- Atlanta	\$425.33	
	CCI Hotel Reservation	\$659.70	
	Courtyard New Haven	\$29.29	
	Marriott Marquis WA	\$1,394.35	
	Hotel Booking Service Fee	\$7.99	
	CCI Hotel Reservation	\$154.11	
	CCI Hotel Reservation	\$154.11	
	CCI Hotel Reservation	\$154.11	
757 955	Marriott Marquis WA	\$134.11	
	Grand Hyatt San Antonio	\$605.85	
	Grand Hyatt San Antonio	\$605.85	
	Grand Hyatt San Antonio	\$605.85	
	Mariott Atlanta Marquis	\$393.43	
	CCI Hotel Reservation	\$673.20	
	Marriott Atlanta Marquis	\$631.94	
	Marriott Tampa Waterside		
		\$385.44	
	Hyatt Regency - Lexington	\$418.85	
	Hyatt Regency- Lexington	\$344.85	
	Crowne Plaza NJ	\$240.72	
	Hyatt Regency Phoenix	\$425.52	
	Marriott Mytrle Beach	\$253.12	
	Hotels.com	\$703.75	
21-Feb	Marriott Myrtle Beach	\$846.86	
	Executive Director Approved Hotel Expenses (Jan		
	2019-Feb 2020)	\$90,609.40	
	8 transactions credited to 4837 account	-\$12,192.47	
		\$78,416.93	-12192.47

EXHIBIT

17

ADP
WISELY PAY CARDS
ADP WAGE PAYMENT SVCS
JANITORIAL & BUILDING MAINTENANCE
BUILD MAINT/ HARDWARE SUPPLIES
JANITORIAL AND SAFETY SUPPLIES
FACILITIES CAMERA MAINTENANCE
AMAZON MOA ROUTE 71
BULK ANTIFREEZE
BULK OIL & LUBRICANTS
HUMAN CAPITAL AND STRATEGIC SERVICES
LEGAL SERVICES
BROADWAY FOOD MART
REVIVER VIEW
INDUSTRIAL UNIFORMS & RUGS
HYBRID BUS BATTERY
TRANSMISSION COMPONENTS
AUDIT SERVICES
AUDIT SERVICES
FUEL SYSTEM COMPONENTS

CUMMINS; APOLLO OIL; WHAYNE SUPPLY CO.; VALOR OIL CO.	BULK OIL & LUBRICANTS
D&W, GILLIG, KIRK, MOHAWK, MUNCIE, NEOPART, PREVOST	ELECTRICAL COMPONENTS
DANIELS ASSOCIATES, LLP	GOLDEN CONTRACT
DEBRAKUEMPEL, INC.	MECHANICAL, PLUMBING, & HVAC SERVICES EXTENSION
DELTA SERVICES GROUP, INC.	PARATRANSIT CONSULTING
DIESEL INJECTION, ELRED DISTRIBUTING, KIRK'S, NFI, PREVOST, ZORKO'S	STARTER COMPONENTS
DIESEL INJECTION,GILLIG, KIRK'S, MUNCIE, ZORKO'S	STARTER COMPONENTS
DINSMORE AND SHOHL LLP	LEGAL SERVICES
DOWNING VENDING SERVICE	VENDING SERVICES
ELERTS	TRANSIT INCIDENT REPORTING APPLICATION
EPIC	BENEFITS BROKERAGE FIRM
EXTENSION STAFFING	EXTENSION STAFFING
FINDLEY	ACTUARIAL SERVICES FOR TARC'S OLD PENSION PLAN
FLEET VEHICLE SOURCE	SMALL PASSENGER VEHICLES
FORD	FORD SMART MOBILITY/MAAS
GCI DIGITAL IMAGING	KIPDA COMMUTER VAN WRAPS
GILLIG CORPORATION; NEOPART	WHEELCHAIR LIFT COMPONENTS
GILLIG CORPORATION; NEOPART	WHEELCHAIR LIFT COMPONENTS
GILLIG, D&W, KIRK'S, MOHAWK, MUNCIE, NEOPART, PREVOST GILLIG, KIRK'S, MUNCIE, NEOPART, PREVOST, TRUCK PARTS	ELECTRICAL (AUTOMOTIVE) ELECTRICAL COMPONENTS (AUTOMOTIVE)

GILLIG, LASCO, MUNCIE, NEOPART, TRUCK PARTS, VMP	AIR SUSPENSION COMPONENTS
GILLIG, MCI	GLASS COMPONENTS (COACH)
GILLIG, MOHAWK, MUNCIE, SOUTHERN COACH, THERMOKING	A/C COMPONENTS
GILLIG, PREVOST	GLASS COMPONENTS (COACH)
GILLIG, HALCYON-IBP INDUSTRIES, MOHAWK, MUNCIE, NEOPART, PREVOST, VEHICLE MAINTENANCE PROGRAM	BUS BODY COMPONENTS
GILLIG, IBP, MCI, MIDWEST, MUNCIE	BUS BODY COMPONENTS
GILLIG, KIRKS, MOHAWK, MUNCIE, ROPPEL, SOUTHERN COACH	COOLING COMPONENTS
GILLIG, LASCO, MCI, MOHAWK, MUNCIE, NEOPART, PREVOST, TRUCK PARTS, TRUCK PRO, WHITE ASSOCIATES	BRAKE COMPONENTS
GILLIG, MUNCIE, NEOPART, NEW NFLYER, TRUCK PARTS	BUS HOSES
GILLIG; TRUCK PRO LLC; SOUTHERN COACH PARTS; MUNCIE TRANSIT SUPPLY	WHEEL AND DRUM COMPONENTS
HERITAGE FORD, SUPERIOR VAN & MOBILITY	SMALL PASSENGER VEHICLES
HUMAN DEVELOPMENT COMPANY	EMPLOYEE ASSISTANCE PROGRAM
HUMAN DEVELOPMENT COMPANY	EMPLOYEE ASSISTANCE PROGRAM
INFODEV	APC SYSTEMS SERVICE & SUPPORT
INTERSTATE BATTERIES	BUS BATTERIES
JAMES RIVER SOLUTIONS	ULSD #2 FUEL
JCTC	JCTC FARE FREE MOA
JTOWN	TROLLEY LEASE FOR JTOWN
KENTUCKY FILTERS 645 BERGMAN ST, LOUISVILLE, KY 40203	POLYESTER FILTER MEDIARFQ
KENTUCKY PETROLEUM RECYCLING	REMOVAL/DISPOSAL HAZARDOUS AND NON HAZARDOUS MATERIAL

KIMBALL OFFICE INC.	OFFICE FIXTURE AND FURNITURE REPLACEMENT
KIPDA	KIPDA PLANNING SERVICES
KIRK'S AUTOMOTIVE INC.; TRUCK PRO; SOUTHERN COACH; TRUCK PARTS; CUMMINS CROSSPOINT; DIESEL INJECTION; GILLIG; MOHAWK	DIESEL ENGINE COMPONENTS
KIRK'S AUTOMOTIVE, INC.; VEHICLE MAINTENANCE PROGRAM; MUNCIE TRANSIT SUPPLY; THE AFTERMARKET PARTS CORP.; TRUCK PRO LLC; LOUISVILLE AUTO SPRINGS CO.	WET & DRY FILTERS
KIRKS, TRUCK PARTS & SERVICE	LUBRICANTS AND FLUIDS
KRAUTHAMER & ASSOCIATES, LLC	EXECUTIVE SEARCH FIRM
KYTC	OUTER LOOP CIRCULAR
KYTC	CAPITAL STATE MATCH
LOUISVILLE AUTO SPRING COMPANY; MUNCIE TRANSIT SUPPLY, NEOPART	REAR SYSTEM COMPONENTS
LOUISVILLE AUTO SPRING COMPANY; MUNCIE TRANSIT SUPPLY, NEOPART	REAR SYSTEM COMPONENTS
LOUISVILLE/JEFFERSON COUNTY METRO	LOU METRO MOA
MERRICK KEMPER	ROOF & GUTTER REPAIR
MIDWEST, MOHAWK, MUNCIE, NEW FLYER	ELECTRIC BUS COMPONENTS
MOHAWK, MUNCIE, SOUTHERN COACH, THERMOKING	A/C COMPONENTS
MOHAWK, MUNCIE, PREVOST, ROPPEL RADIATOR, SOUTHERN COACH, MCI	COOLING COMPONENTS
MOOG LOUISVILLE WAREHOUSE, P.O. BOX 2555, LOUISVILLE KY 40201-2555	PAINT ESSENTIALS
MOSBY'S TOWING & TRANSPORT	TOWING SERVICES
MV TRANSPORTATION	PARATRANSIT & MOBILITY MANAGEMENT

NAVEX	TIPLINE SERVICES
NEOPART, PREVOST, SOUTHERN COACH	STEERING COMPONENTS
NEOPART; SOUTHERN COACH PARTS; MUNCIE TRANSIT SUPPLY; MCI SERVICE PARTS	WHEEL AND DRUM COMPONENTS
NIMBUS .	NIMBUS
NIMBUS	PUBLIC RELATIONS AND MARKETING
OFF DUTY POLICE SERVICES, INC	POLICE SERVICES
OUTFRONT MEDIA, LLC	BUS SHELTER INSTALLATION & ADEXTENSION
OXMOOR FORD LINCOLN	KIPDA TRANSIT VANS
PRECISION BUILDING SERVICES	JANITORIAL SERVICES
RECRUITING DASH AND DLT SOLUTIONS LLC. (TALEO SYSTEM APP)	HUMAN RESOURCES APPLICANT SYSTEM
SIMMONS	SIMMONS COLLEGE
SP PLUSCORPORATION, SP+ GAMEDAY "GAMEDAY"; TRANSIT AUTHORITY OF RIVER CITY	DERBY/GAMEDAY BUS CONTRACT
SP+ GAMEDAY	DERBY GAMEDAY BUS CONTRACT
STUDIO KREMER	A&E CONSULTING SERVICES
TANDEM SOLUTION	COMPUTER APLICATIONS TRAINING
THE FISCAL FIRM	THE FISCAL FIRM
TURNER, KEAL & BUTTON	LEGAL SERVICES
UNIVERSITY OF LOUISVILLE	MOA UoL FARE FREE
VALOR OIL COMPANY	BULK DEF FLUID
WOOD ENVIRONMENT & INFRASTRUCTURE SOLUTIONS, INC.	ENVIRONMENTAL ENGINEERING SERVICES

ZED DIGITAL	MOBILITY AS A SERVICE
	(MAAS) SOFTWARE

EXHIBIT

18

		TARC EXECUTIVE DEPARTMENT POSITIONS	ENT POSITION.	S	
FY 2018	家がは かん アン	FY 2019		FY 2020	· · · · · · · · · · · · · · · · · · ·
(July 1, 2017 - June 30, 2018)	Positions	(July 1, 2018 - June 30, 2019)	Positions	(July 1, 2019 - June 30, 2020)	Positions
Executive Director	1	Executive Director	1	Executive Director	1
Asst. Executive Director	1	Asst. Executive Director	1	Asst. Executive Director	1
Director of Diversity & Inclusion	1	Director of Diversity & Inclusion	1	Director of Diversity & Inclusion	1
Capital Projects Manager	1 *************************************	Director of Customer Engagement		Director of Customer Engagement	1
Executive Assistant	1	Executive Assistant	1	Senior Director of Operations	Macconarios (Antonias designations) 0
ADA Coordinator	0	Director of Customer Experience	1	Director of Customer Experience	1
Information Officer- PT	0	Information Officer- PT	1	Information Officer- PT	O describing an accompanies
Admin Asst., Asst. Exec Director	1	Executive Department Administrator		Executive Assistant	П
Grants Coordinator	1	Diversity & Inclusion Coordinator	1	Diversity & Inclusion Coordinator	1
Custodian	2	Custodian	2	Custodian	2
				Chief of Staff	0
Intern	1				
Total Payroll Positions	10	Total Payroll Positions	6	Total Payroll Positions	10
Total Salaries & Wages	\$633,991.00	Total Salaries & Wages	\$853,113.00	Total Salaries & Wages	\$948,612.00
Direct Labor	\$747,175.00	Direct Labor	\$733,048.00	Direct Labor	\$810,072.00
					The state of the s

Observation: TARC saw a 2.7% increase in Labor, pension, and OPEB which totaled \$1,727,105 in FY20.

resolution authorizing the Interim Executive Witness 10 was given a \$70,000 pay raise to addition, the board minutes did not reflect could silence so he could pursue his agenda that level. He wasn't looking for a qualified which furthered the \$21.9 million deficit in above as filled in FY20 but it was filled and be Chief of Staff. Risco saw Witness 10 as mom and wasn't qualified for a position at and filled by Witness 6 (fired in April 2019) candidate he was looking for someone he and filled by Witness 10 it is not reflected board minutes did not reflect if revisions that a Chief Of Staff position was created Director (Ferdinand Risco Jr.) to approve an easy target because she was a single Regulations, effective Nov 1, 2015. The were going to be made it just stated he would be authorized to make them. In Observation: Resolution 2018-47. A revisions to the TARC Procurement

Observation: The intern position was decreased from 10 to 9 position in FY19 when this position was deleted. Note: It is unknown If the intern was a paid position. It could be misleading if it is assumed a position that is cut is saving money.

changes and/or what revisions was he going to authorized to approve contracts up to \$50,000 Executive Director to approve revisions to the since the first month as the Interim Executive TARC Procurement Regulations, effective Nov Observation: In FY20 the positions increased Director. Resolution 2018-47 authorized the 1, 2015. There was no mention whether the make. This action resulted in someone who Fotal Salaries & Wages were over budget in Observation: During Risco's tenure as the rom 9-10 because Risco had a game plan Board asked Risco if he planned to make had the same level of authority as the Assistant Executive Director who was -Y19 & FY20.

Position Filled

Vacant Position

Position Filled

Acant Positions

Deleted Position

Positions Created or Eliminated During Risco's Tenure