Report to Metro Council Regarding Annexations

Louisville-Jefferson County Metro Government

May 2015

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Metro Council Louisville-Jefferson County Metro Government

You engaged us to provide certain consulting services for Louisville-Jefferson County Metro Government ("Metro Government") in connection with the possible annexation of unincorporated areas by suburban cities. We have performed our services in accordance with Statements on Standards for Consulting Services issued by the American Institute of Certified Public Accountants.

In connection with our work, we reviewed various documents provided to us and interviewed selected employees of Metro Government and others. Our observations and analysis follows.

We did not audit, review, or otherwise verify the accuracy or completeness of your financial statements or accounting records in accordance with generally accepted accounting principles. The audit of your financial statements is performed on an annual basis by another accounting firm. We relied on the accuracy and completeness of the documents and information you and Metro Government employees provided or made available to us. Our engagement cannot be relied upon to disclose errors, fraud, or other illegal acts that may exist. We have no responsibility to identify and communicate significant deficiencies or material weaknesses in your internal controls as part of this engagement, and our engagement cannot, therefore be relied upon to make disclosure of such matters.

We appreciate being selected to perform this engagement, and are available to answer any questions or provide any follow-up services that you deem necessary.

Louisville, Kentucky May 12, 2015

Scope of the Project and Background

Scope

We were asked to provide analysis and review of the financial effects to Metro Government of the annexation of Beckley Woods subdivision by the City of Middletown ("Middletown"). We were also asked to provide suggestions for a template that could be used by Metro Council to evaluate the financial effects of future annexations.

Background

On January 6, 2003, the City of Louisville and Jefferson County merged to form Louisville-Jefferson County Metro Government. In connection with that merger, certain portions of Jefferson County were located in unincorporated areas. This means that they were not part of another suburban city such as Middletown or Jeffersontown. In connection with the Kentucky legislation that caused this merger, a 12 year moratorium was put in place on suburban cities so that they could not annex unincorporated areas. That moratorium has since expired.

State law governing mergers includes Kentucky Revised Statutes ("KRS") 67C.111, which applies only to Metro Government and KRS 81A which applies to all annexations throughout Kentucky. In addition, Metro Council has passed Resolutions No. 056 and 057, Series 2014, which provide additional guidance on such annexations.

The KRS mentioned above may be found at:

- KRS 67C.111 www.lrc.ky.gov/statutes/statute.aspx?id=24007
- KRS 81A www.lrc.ky.gov/statutes/chapter.aspx?id=37451

Financial Effects of Annexations - Revenues

When a suburban city annexes an unincorporated area within Jefferson County, Metro Government gives up certain revenue streams to that city. On the other hand, they also relinquish responsibility for certain services, and the related costs, which then become the responsibility of the suburban city.

Revenue sources given up by Metro Government include:

- Insurance Premium Tax
- · Kentucky Municipal Aid and County Road Aid
- Fee on Natural Gas

These revenue sources are explained in more detail, as follows:

Insurance Premium Tax

This is a tax of 5% on insurance premiums. Certain kinds of insurance are excluded from the tax, including accident, health (except in the Urban Services District), crop, flood, title and workers' compensation insurance. It is difficult to know exactly how much revenue this tax produces in a particular area. For example, property and casualty premiums vary depending on factors such as (1) the value of the underlying items insured, (2) premium differences between various insurance companies, and (3) the amount of insurance needed. As an example, residents who own expensive cars or who have teenage drivers would pay higher insurance premiums than their neighbors. Each insurance company collects the tax and remits it to Metro Government or applicable suburban cities directly. As such, statistics on taxes collected in any particular unincorporated area are not available.

The Metro Louisville Office of Management & Budget ("OMB") made an estimate of insurance premium tax revenues based on information collected from the Kentucky Department for Local Government on seven suburban cities they believed to be comparable to Beckley Woods. These cities were:

- Bancroft
- Broeck Point
- Brownsboro Farm
- Goose Creek
- Creekside
- Old Brownsboro Place
- Thornhill

They computed the tax per household based on information obtained from the US Census Bureau for those cities. From this analysis, OMB computed an estimated average of \$198.72 of tax per household. When this estimate is applied to the 157 homes in Beckley Woods, this computes to total estimated annual tax of \$31,199.

Another study was performed at the direction of a Metro Council member by sampling specific households within Beckley Woods. Fourteen homeowners were interviewed and asked the amount of their property and casualty insurance. That analysis produced an estimated average of \$146.78 of tax per household. When this estimate is applied to the 157 homes in Beckley Woods, this computes to total estimated annual tax of \$23,044.

Kentucky Municipal Aid and County Road Aid

Metro Government receives state funding based on population. Total aid received for 2013-2014 was approximately \$14,690,000 (source: Louisville Metro Revenue Estimates and Receipts - Fiscal Year 2014-2015). Based on the population estimate of 616,612 (see below), this is \$23.82 per person in Louisville. If this amount is applied to Beckley Woods' 400 residents, the total aid amount would be \$9,528. OMB used \$23.47 per person in their analysis, resulting in a total estimated amount for Beckley Woods of \$9,388.

The above population estimate of 616,612 was determined by taking the total population of Louisville, estimated at 756,832 (source: 2014 Comprehensive Annual Financial Report), less the population of suburban cities within Louisville of 140,220 (Source: League of Cities).

Fee on Natural Gas

Metro Government receives a fee of 2% on natural gas used. As with the other amounts discussed above, it is difficult to determine a revenue estimate for a particular geographic area. A June 6, 2014 Courier Journal article reported that the estimated annual cost of this fee to each household would be \$13 per year. If this amount is applied to Beckley Woods' 157 households, the total fee revenue would be \$2,041. This fee is subject to periodic re-approval and could go away in the future.

Summary

Based on the analysis above, the annual revenue loss to Metro Government of allowing the Beckley Woods annexation by Middletown would be in the range of approximately \$43,000 (high estimate) to \$34,000 (low estimate). See Exhibit D for a summary of estimated revenues for Beckley Woods. If the fee on natural gas were to go away, the above annual revenue amounts would decrease to approximately \$41,000 and \$32,000, respectively.

Financial Effects of Annexations - Expenses

When a suburban city such as Middletown annexes an unincorporated area such as Beckley Woods, it assumes responsibility for certain governmental services. The significant ones related to this situation include the following:

- Street maintenance and paving
- Sidewalk maintenance and replacement
- Curb maintenance and replacement
- General maintenance such as mowing of common areas and street sign replacement

In conjunction with the Beckley Woods annexation, a Report on Annual Maintenance Costs was prepared by Advanced Engineering and Surveying, LLC (the "AES Report"). The AES Report stated that the estimated annual cost to maintain pavement, sidewalks, curbs and street signs in Beckley Woods was as follows:

Pavement	\$8,174
Sidewalks	30,525
Curbs	20,220
Other	600
	\$59 519

The detail of the computations of the above amounts in the AES Report is presented as Exhibit A. Also, computations based on our discussions with officials at the Louisville Metro Department of Public Works ("Public Works") are contained on Exhibit B

Streets in a neighborhood such as Beckley Woods are expected to last up to 25 years without repaving. The AES Report projects future paving needs on Beckley Woods roads as follows:

	Years To Replace
Beckley Woods Drive	14
Bromwell Drive	20
Bromwell Court	10
Tree Crest Court	22
Beckley Trace	25
Timberlake Trail	17
Old Station Road	10
Lake Forest Lane	12

The annual estimated cost of paving is presented in the AES Report as an amount needed to be saved every year in order to pay for this future paving (i.e. it is not a current annual cost).

We consulted with Andrew Metcalfe, an engineer with Public Works, about the AES Report and about the costs that Metro Government typically incur in conjunction with unincorporated areas such as Beckley Woods. As explained below, it was Mr. Metcalfe's opinion that the replacement schedule in the AES Report for sidewalks and curbs was too high. In other words, the sidewalks and curbs would not have to be replaced as quickly as the AES Report estimates.

Street Maintenance and Paving

The AES Report estimates that a total of \$181,712 (based on 2014 dollars) will need to be spent on replacing pavement in Beckley Woods. See Exhibit A for their estimate of when this will occur. The annual estimate of \$8,174 in the AES Report assumes that the government will put that amount aside over the next 20-25 years to pay for this.

Public Works uses an estimate of \$90,000 per mile for paving of residential roads. See Exhibit B for the application of this \$90,000 per mile estimate to the Beckley Woods subdivision.

The AES Report did not address ongoing annual street maintenance such as filling in potholes. According to Mr. Metcalfe, this varies widely from year to year depending on the severity of the weather. This type of work is performed by Public Works employees, and is rarely contracted out. Even though Metro Government will no longer be responsible for this type of maintenance in Beckley Woods, it doesn't really save any money because Public Works will not reduce their staff because of the change.

Sidewalks

The AES Report estimates that 10% of Beckley Woods' sidewalks would need to be replaced in any given year (approximately 913 linear feet per year). This results in an estimated annual cost of \$30,525 for sidewalk replacement.

Mr. Metcalfe stated that Metro Government only replaces sidewalks when they develop a significant crack or other structural deformity. He stated that there were some sidewalks in Louisville that were 100 years old. When they replace sidewalks, they generally only replace the sections affected by the damage. He estimated that, in a subdivision like Beckley Woods, one sidewalk section would be replaced annually for every two households. As such, with 157 houses, 78.5 sections would be replaced per year at a cost of \$150 per section. This results in an estimated annual cost of \$11,775, significantly less than the amount in the AES Report.

Curbs

The AES Report estimates that 5% of Beckley Woods' curbs would need to be replaced in any given year (approximately 337 linear feet) at a cost of \$60 per foot. This results in an estimated annual cost of \$20,220 for curb replacement.

Mr. Metcalfe's estimate of curb replacement is 2% per year, at a cost of \$50 per foot. This results in an estimated annual cost of \$6,730 for curb replacement.

Police Protection

Some suburban cities offer police protection to their residents. In these cases, that city's police become the first responders to any calls. This is not applicable to Beckley Woods because the City of Middletown does not have a police department. However, in future annexations, this might be a factor.

Based on information obtain from the Louisville Metro Police Department ("LMPD"), it costs approximately \$58,000 per year for a patrol officer (including salary, benefits and vehicle expenses). Exhibit E contains information provided by the LMPD by division, which may be helpful in evaluating future annexation requests in cases where police protection is a factor.

Other Costs

Whenever an unincorporated area is transferred to a suburban city, that city also assumes other costs and responsibilities. These include responsibility for things like street signs, speed bumps, mowing common areas, street cleaning, snow removal and so forth. Except for signs, these items were not

considered in the AES Report. We have not considered them either because of the relatively small dollar amounts as compared to the items discussed above (e.g. paving), and because of the difficulty in estimating these amounts.

Overall Financial Effect of the Beckley Woods Annexation

It is difficult to assess the financial effect on Metro Government of annexations such as Beckley Woods. The income sources that Metro Government loses due to the annexation must be estimated and cannot be known with certainty. It is somewhat easier to estimate the costs that Metro Government will no longer have to incur because of the annexation; however, these amounts must also be estimated.

A key factor in the financial analysis is the age and condition of the streets. As explained above, streets can last for 25 years in residential areas. In the case of Beckley Woods, Middletown inherited roads in relatively good condition that may not need paving for several years (see page 4). Because paving is such a large financial component in the analysis, and because paving occurs infrequently, we believe that the financial effects of annexations such as Beckley Woods need to be assessed over a longer period of time. In our analysis, we looked at a 25 year period.

Please see Exhibit C, Twenty Five Year Cash Flows, for our financial analysis of the Beckley Woods annexation over a projected 25 year period. Revenue estimates used in Exhibit C are shown on Exhibit D. We used an assumed annual inflation rate of 2.5% for both revenues and costs.

Following is an explanation of each of the four scenarios presented in Exhibit C:

- Scenario One. This scenario uses a higher estimate of revenues, much of which was based on an
 analysis prepared by OMB. This scenario uses estimated costs based on the AES Report. This
 scenario implies that the annexation of Beckley Woods by Middletown saved Metro Government an
 average of approximately \$22,000 per year over a 25 year period.
- Scenario Two. This scenario uses the same higher estimate of revenues as Scenario One.
 However, this scenario uses costs developed based on our discussions with Public Works. This
 scenario implies that the annexation of Beckley Woods by Middletown resulted in a financial loss to
 Metro Government averaging approximately \$21,000 per year over a 25 year period.

The \$43,000 difference between these first two scenarios is because of the different cost estimates used.

- Scenario Three. This scenario uses a lower estimate of revenues and the cost estimates based on the AES Report. This scenario implies that the annexation of Beckley Woods by Middletown saved Metro Government an average of approximately \$34,000 per year over a 25 year period.
- Scenario Four. This scenario uses the same lower estimate of revenues as Scenario Three, but
 uses the lower cost estimates based on our discussions with Public Works. This scenario implies that
 the annexation of Beckley Woods by Middletown resulted in a financial loss to Metro Government
 averaging approximately \$9,000 per year over a 25 year period.

As with the comparison of Scenario One and Scenario Two, the difference between Scenario Three and Scenario Four is \$43,000 because of the difference in the cost estimates.

The above scenarios assume that the natural gas fee continues in existence. We also ran some scenarios as if the natural gas fee went away.

Following is a summary of all of our calculations:

Approximate Average Annual Effect Over a 25 Year Period Net Gain (Loss) to Metro Louisville

		High Reven	ue Es	timate	Low Revenue Estimate								
	w/ C	Bas Fee	wo/	Gas Fee	w/	Gas Fee	wo/	Gas Fee					
Cost Estimates:													
AES Report	\$	22,000	\$	25,000	\$	34,000	\$	36,000					
Public Works	on land	(21,000)		(18,000)		(9,000)		(7,000)					
Difference		43,000		43,000		43,000		43,000					

Observations and Recommendations Related to Future Annexation Decisions

Based on the analysis above, and in the attached exhibits, we offer the following observations. We also provide recommendations related to decision-making with respect to future annexations.

1. Estimates of revenues may not be as important as cost estimates.

In the four scenarios presented in Exhibit C, the two scenarios using cost estimates based on our discussions with Public Works imply that Metro Government would have a net financial loss, regardless of the estimate used for revenues. We recommend that Metro Council work closely with Public Works in order to develop cost estimates for each future proposed annexation area.

2. The age and condition of existing roadways is the most important financial consideration in evaluating the financial effects of a potential annexation.

In the case of the Beckley Woods annexation, in our opinion, Middletown received a benefit from obtaining many roads which may not need paving ion the near future. With respect to future annexation requests, the age of the roadways should be carefully analyzed. Turning over responsibility for older roadways to a suburban city would result in more of a financial benefit to Metro Government. The opposite is also true.

3. Lessons learned from the analysis of the Beckley Woods annexation should be applied to future annexations.

The exhibits contained in this report can be used as a template for the evaluation of future annexation requests. If police protection is applicable, those costs should be considered.

Exhibits

Exhibit A

Estimated Annual Maintenance Costs for Beckley Woods Per the Advanced Engineering and Surveying Report

Pavement

			In Today	s Doll	ars			
	Years To Replace	Property and the second	acement Cost		st Per Year			ost Per Year
Beckley Woods Drive	14	\$	90,550	\$	4,528			
Bromwell Drive	20		25,242		1,010			
Bromwell Court	10		3,677		147			
Tree Crest Court	22		6,828		273			
Beckley Trace	25		14,007		560			
Timberlake Trail	17		20,135		805			
Old Station Road	10		13,307		532			
Lake Forest Lane	12		7,966		319			
Total estimated cost		\$	181,712	\$	8,174		\$	8,174

Sidewalks

			Yards per		In Tod	ay's Do	ollars	
	Linear Feet	Replace Per Year	Linear Foot	Yards	t Per ard	С	ost Per Year	
		10%			 uru	************	i cui	
Beckley Woods Drive	3,950	395	0.44557	176	\$ 75	\$	13,200	
Bromwell Drive	2,525	253	0.44557	113	75		8,438	
Timberlake Trail	2,240	224	0.44557	100	75		7,486	
Old Station Road	415	42	0.44557	18	75		1,387	
Rounding	***************************************						15	
	9,130	913				\$	30,525	30,525

Curbs

				In Tod	ay's Dol	lars		
	Linear Feet	Replace Per Year 5%	Cos	Cost Per Foot				
Beckley Woods Drive Lake Forest Lane Rounding	5,600 1,130	280 57	\$	60 60	\$ 	16,800 3,390 30 20,220	2	20,220
Signs					\$	600		600
Grand Total							\$ 5	59,519

Exhibit B

Estimated Annual Maintenance Costs for Beckley Woods Per Discussions With Public Works

Pavement

		Public W	orks D	ata			
	Years To <u>Replace</u>	Centerline Feet	Dollars Per Road				
	Α						
Beckley Woods Drive							
Public Works footage		2,192					
Allow for double wide road		. 2,192					
	14	4,384	\$	74,727			
Bromwell Drive	20	1,568		26,727			
Bromwell Court	10	198		3,375			
Tree Crest Court	22	604		10,295			
Beckley Trace	25	1,410		24,034			
Timberlake Trail	17	1,673		28,517			
Old Station Road	10	1,028		17,523			
Lake Forest Lane	12	695		11,847			
Totals		11,560					
Feet per mile		5,280					
Number of miles		2.18939					
Average cost per mile		\$ 90,000					
Total estimated cost		\$ 197,045	\$	197,045			

A - used AES Report estimates.

Sidewalks

		Section		In Today's	s Dollai	rs
	Houses	Replace- ment Rate Per House	Sections Replaced Per Year	Cost Per ection		st Per Year
Beckley Woods Drive Bromwell Drive Timberlake Trail Old Station Road	157	0.5	78.5	\$ 150	\$_	11,775

Curbs

	1			In Today	's Dolla	rs
	Linear Feet	Replace Per Year 2%	Cos	t Per oot		ost Per Year
Beckley Woods Drive Lake Forest Lane	5,600 1,130	112 23	\$	50 50	\$	5,600 1,130
					\$	6,730

Signs

Used the same sign cost assumption as the AES Report.

Exhibit C

Twenty Five Year Cash Flows

Scenario One

Uses the higher estimate of revenues Uses estimates of costs based on the AES Report

	NET			(8.717)		(9,159)	(9,388)	(9,622)	(6,863)	(10,109)	(10,362)	(10,621)	(32,097)	(11,159)	(21,890)	(11,724)	(136,841)	(12,317)	(12,625)	(42,831)	(13,264)	(13,596)	(54,289)	(14,284)	(26,110)	(15,008)	(15,383)	(41,102)	\$ (561,298)		(7C4'77) ¢
			Total	\$ 51.345		53,945	55,293	56,676	58,093	59,545	61,034	62,559	85,334	65,726	77,822	69,054	195,604	72,550	74,363	106,113	78,128	80,081	122,436	84,135	707,76	88,395	90,605	118,205	\$ 2,017,377	li .	
		Oollars	Other	\$ 600	615	630	646	662	629	969	713	731	749	768	787	807	827	848	869	891	913	936	959	983	1,008	1,033	1,059	1,085	\$ 20,495		
		Other Costs - Future Dollars	Curbs	\$ 20,220		21,244	21,775	22,319	22,877	23,449	24,035	24,636	25,252	25,883	26,530	27,194	27,873	28,570	29,285	30,017	30,767	31,536	32,325	33,133	33,961	34,810	35,680	36,572	\$ 690,670		
COSTS		Other	Sidewalks	\$ 30,525	31,289	32,071	32,872	33,694	34,537	35,400	36,285	37,192	38,122	39,075	40,052	41,053	42,080	43,132	44,210	45,315	46,448	47,609	48,799	50,019	51,270	52,552	53,865	55,212	\$ 1,042,679		
j.	- 1	Future	Dollars										\$ 21,211	i	10,452	1	124,824	1	1	29,891	٠	•	40,353	•	11,468	•		25,335	\$ 263,534		
	Paving	Current	Dollars										\$ 16,984		2,966		90,550			20,135			25,242		6,828			14,007	\$ 181,712		70 20 0
	REVENUES			\$ 42,628	43,694	44,786	45,906	47,053	48,230	49,435	50,671	51,938	53,237	54,567	55,932	57,330	58,763	60,232	61,738	63,282	64,864	66,485	68,147	69,851	71,597	73,387	75,222	77,102	\$ 1,456,079		11
	Year			~	2	က	4	2	9	7	ω	o	10	11	12	13	14	15	16	17	18	19	. 02	21	22	23	24	25	*		Inflation rate =

2.5%

Exhibit C

Twenty Five Year Cash Flows

Scenario Two

Uses the higher estimate of revenues Uses estimates of cost based on discussions with Public Works

	NET			0	23,523	24,111	24,714	25,332	25,965	26,614	27,280	27,962	28,661	3,279	30,111	15,321	31,636	(70,586)	33,237	34,068	(7,414)	35,793	36,688	(5,122)	38,545	22,217	40,497	41,509	(924)	513,016	20,521
				6	Ð																									s	69
			Total	404	18,100	19,583	20,072	20,574	21,088	21,616	22,156	22,710	23,278	49,958	24,456	40,611	25,694	129,349	26,995	27,670	70,695	29,071	29,797	73,270	31,306	49,380	32,891	33,713	78,027	943,063	year
				e	Ð																									es	Per year
		့်	Other	009	000	615	630	646	662	619	969	713	731	749	768	787	807	827	848	869	891	913	936	959	983	1,008	1,033	1,059	1,085	20,495	
		Dollar		¥	9																									8	
		Other Costs - Future Dollars	Curbs	6 730	000	6,898	7,071	7,247	7,429	7,614	7,805	8,000	8,200	8,405	8,615	8,830	9,051	9,277	9,509	9,747	9,991	10,240	10,497	10,759	11,028	11,304	11,586	11,876	12,173	229,882	
		Costs		¥)																									€9	
COSTS		Other	Sidewalks	11 775		12,069	12,3/1	12,680	12,997	13,322	13,655	13,997	14,347	14,705	15,073	15,450	15,836	16,232	16,638	17,054	17,480	17,917	18,365	18,824	19,295	19,777	20,272	20,778	21,298	402,208	
0			Sic	U :	•																									4	
	ing	Future	Dollars											\$ 26,098	i	15,544		103,012	٠	•	42,334	•	•	42,728	•	17,292	E	1	43,471	\$ 290,479	
	Paving	Current	Dollars											\$ 20,898		11,847	1	74,727	ı	•	28,517	•	ı	26,727	1	10,295	•	٠	24,034	\$ 197,045	2.5%
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	REVENUES			42,628	13 601	40,04	007'51	45,906	47,053	48,230	49,435	50,671	51,938	53,237	54,567	55,932	57,330	58,763	60,232	61,738	63,282	64,864	66,485	68,147	69,851	71,597	73,387	75,222	77,102	1,456,079	
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;	Year			~	c	٦ ٣	,	4 r	Ω (וס	_ 0	∞ (ກ :	0 :	- :	12	13	4 ;	15	9 !	17	Σ.	19	50	17	22	23	24	25		nflation rate =

2.5%

Exhibit C

Twenty Five Year Cash Flows

Scenario Three

Uses the lower estimate of revenues Uses estimates of costs based on the AES Report

	NET				\$ (16,872)	(17,294)	(17,726)	(18,169)	(18,623)	(19,089)	(19,566)	(20,055)	(20,557)	(42,281)	(21,597)	(32,590)	(22,691)	(148,082)	(23,840)	(24,436)	(54,937)	(25,673)	(26,314)	(67,325)	(27,647)	(39,806)	(29,046)	(29,772)	(55,867)	\$ (839,856)
			Total		\$ 51,345	52,629	53,945	55,293	56,676	58,093	59,545	61,034	62,559	85,334	65,726	77,822	69,054	195,604	72,550	74,363	106,113	78,128	80,081	122,436	84,135	707,76	88,395	90,605	118,220	\$ 2,017,392
		Jollars	Other		\$	615	630	646	662	629	969	713	731	749	768	787	807	827	848	869	891	913	936	959	983	1,008	1,033	1,059	1,085	\$ 20,495
		Other Costs - Future Dollars	Curbs		\$ 20,220	20,726	21,244	21,775	22,319	22,877	23,449	24,035	24,636	25,252	25,883	26,530	27,194	27,873	28,570	29,285	30,017	30,767	31,536	32,325	33,133	33,961	34,810	35,680	36,572	\$ 690,670
COSTS		Other	Sidewalks		\$ 30,525	31,289	32,071	32,872	33,694	34,537	35,400	36,285	37,192	38,122	39,075	40,052	41,053	42,080	43,132	44,210	45,315	46,448	47,609	48,799	50,019	51,270	52,552	53,865	55,212	\$ 1,042,679
	g	Future	Dollars											\$ 21,211	•	10,452	1	124,824	•	ı	29,891	ı		40,353	ī	11,468	ï	ť	25,335	\$ 263,534
	Paving	Current	Dollars											\$ 16,984		7,966		90,550			20,135			25,242		6,828			14,007	\$ 181,712
	REVENUES				04,473	35,335	36,219	37,124	38,052	39,004	39,979	40,978	42,003	43,053	44,129	45,232	46,363	47,522	48,710	49,928	51,176	52,455	53,767	55,111	56,489	57,901	59,349	60,832	62,353	\$ 1,177,536
	Year			τ	- •	2	က	4	2	တ ၊	7	ω	တ	10		12	13	4	15	16	17	18	19	20	21	22	23	24	25	27

(33,594)

49

Per year

2.5%

Exhibit C

Twenty Five Year Cash Flows

Scenario Four

Uses the lower estimate of revenues Uses estimates of cost based on discussions with Public Works

	NET			15,368	15,753	16,146	16,550	16,964	17,388	17,823	18,268	18,725	(6,905)	19,673	4,621	20,669	(81,827)	21,715	22,258	(19,519)	23,385	23,970	(18, 159)	25,183	8,521	26,458	27,119	(15,674)	234,473	9,379
				Θ																									co	69
			Total	19,105	19,583	20,072	20,574	21,088	21,616	22,156	22,710	23,278	49,958	24,456	40,611	25,694	129,349	26,995	27,670	70,695	29,071	29,797	73,270	31,306	49,380	32,891	33,713	78,027	943,063	Per year
			I	↔																									€9	Per
		ā	Other	009	615	630	646	662	629	969	713	731	749	768	787	807	827	848	869	891	913	936	929	983	1,008	1,033	1,059	1,085	20,495	
		Dolla		↔																									69	
		Other Costs - Future Dollars	Curbs	6,730	6,898	7,071	7,247	7,429	7,614	7,805	8,000	8,200	8,405	8,615	8,830	9,051	9,277	9,509	9,747	9,991	10,240	10,497	10,759	11,028	11,304	11,586	11,876	12,173	229,882	
		Cost		€9																									69	
COSTS		Other	Sidewalks	11,775	12,069	12,371	12,680	12,997	13,322	13,655	13,997	14,347	14,705	15,073	15,450	15,836	16,232	16,638	17,054	17,480	17,917	18,365	18,824	19,295	19,777	20,272	20,778	21,298	402,208	av.
O			Sic	θ																									69	
		Future	Dollars										26,098	1	15,544	10.	103,012	r	1	42,334	1	,	42,728	,	17,292		·	43,471	290,479	
	Paving												↔																↔	
	Pa	Current	Dollars										20,898	1	11,847	1	74,727	1	1	28,517	ı	1	26,727		10,295	,		24,034	197,045	020
													₩																69	
	REVENUES			34,473	35,335	36,219	37,124	38,052	39,004	39,979	40,978	42,003	43,053	44,129	45,232	46,363	47,522	48,710	49,928	51,176	52,455	53,767	55,111	56,489	57,901	59,349	60,832	62,353	,177,536	
	R			↔																									⇔	II
	Year			-	2	က	4	2	9	7	æ	თ	10	11	12	13	4	15	16	17	18	19	20	21	22	23	24	25		Inflation rate =

Exhibit D

Estimates of Revenues

Housing units 157 People 400

			E	High stimate		E	Low stimate
Insurance premium tax		Α	\$	31,199	D	\$	23,044
Kentucky Road Aid		В		9,388	E		9,388
	Subtotal			40,587			32,432
Fee on natural gas		С		2,041	С		2,041
			\$	42,628		\$	34,473

A - based on OMB estimate of \$198.72 per household times 157 houses.

B - based on OMB estimate of \$23.47 per person.

C - based on Strothman and Company estimate, as explained in our report.

D - based on study performed on a sample of actual Beckley Woods residents - \$146.78 per household.

E - OMB's estimate of \$23.47 per person was used. Our estimate was \$23.82 per person.

Exhibit E

Estimates of Police Patrol Costs by Division

(provided by the Louisville Metro Police Department)

Division		1st	1	2nd	3rd	1	4th		5th	6th	 	7th		8th
Patrol officers			68	99.	92	ω	75		64		64	09		61
Residents		31,720	50	50,169	120,273		74,031		67,095	94,729	67	116,550	7	120,894
Square miles		10	10.52	19.36	82.75	വ	14.12		21.17	33.	33.43	101.79		88.75
Residents per patrol officer		4	466	772	1,583		987		1,048	1,480	000	1,943		1,982
Square miles per patrol officer		0	0.15	0.30	1.09		0.19		0.33	0.52	25	1.70		1.45
Annual expense per new officer Annual fleet operating expense	\$ 50,733 6,915													
Total	\$ 57,648													
Cost per resident		\$ 123.58	89	74.69	\$ 36.43	↔	58.40	↔	54.99 \$	38.95	92	29.68	↔	29.09
Cost per square mile		\$ 372,63	\$ 02	372,630 \$ 193,550 \$ 52,946	\$ 52,946	↔	306,204 \$		174,278 \$	110,364	8	33,981	ю 69	39,623